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BUILDING
CAPACITY
for good
Governance

IIPA NEWSLETTER



INSTITUTE NEWS

International MDP on Project and Risk Management for Public Works

A three-week International Management Development Programme on *Project and Risk Management for Public Works* was organised from September 4-22, 2023. It was sponsored by Indian Technical and Economic Cooperation (ITEC) Programme, Ministry of External Affairs, (MEA), Govt. of India. The objective of the programme was to promote and provide for the study economic and political science with special reference to public administration and the machinery of government and educational purposes. Dr. Roma Debnath and Dr. Pawan K. Taneja were programme coordinators.



HIGHLIGHTS

- Institute News
- IIPA Faculty/Campus
- News from Branches
- IIPA on Social Media

"A leader is a dealer in hope." – Napoleon Bonaparte

Exposure Visit-Cum Training programme of Nepalese Civil Servants

A one-week exposure visit-cum-training programme of *Nepalese Civil Servants* was organised from September 13-20, 2023. It was sponsored by the Ministry of External Affairs, Govt. of India, New Delhi. The objective of the programme was to promote and provide for the study of economic and political science with special reference to public administration and the machinery of government and educational purposes. His Excellency Dr. Shankar Sharma, Ambassador of Nepal also visited IIPA for the inauguration. Prof. Vinod K. Sharma, Prof. Suresh Misra and Dr. Shyamli Singh were programme coordinators.



Structured Experiential Learning Programme for SAG officers, DoT



The *Structured Experiential Learning Programme* for Senior Administrative Grade (SAG) officers of DoT was

organised from September 18-23, 2023. It was sponsored by National Telecommunications Institute for Policy Research, Innovation and Training (NTIPRIT). The objective was to align the participants with the framework of “Mission Karmayogi” for augmenting Behavioural Competencies. Dr. Roma Debnath and Dr. Pawan K Taneja were programme coordinators.

Training Programme on Building Inclusive Cities

A three-day training programme on *Building Inclusive Cities: Theory and Practice* was organised on September 25-27, 2023 by the Centre for Urban Studies, IIPA. 25 CEOs, Urban Planners, Engineers and elected leaders from seven states participated. Prof KK Pandey and Dr Kusum Lata coordinated the programme.



FACULTY/CAMPUS NEWS

- ❖ Hon'ble Union Minister and Chairman of IIPA EC Dr Jitendra Singh visited IIPA to chair the 323rd meeting of the Executive Council on September 15, 2023. He also inaugurated the new Sarthak Hall at the first floor of IIPA office building in the presence of Shri SN Tripathi, DG, IIPA, Shri Amitabh Ranjan, Registrar IIPA and members of the Executive Council.



- ❖ हिन्दी पखवाड़े के उपलक्ष्य में आयोजित समारोह में “कर्मसु कौशलम् से सुशासन” विषय पर दि ग्लोबल मुक्त विश्वविद्यालय, नागालैंड के कुलाधिपति प्रोफेसर एस एन पाण्डेय ने मुख्य अतिथि के रूप में सारगर्भित व्याख्यान दिया। श्री एस एन त्रिपाठी महानिदेशक आई आई पी ए ने कार्यक्रम की अध्यक्षता की। श्री अमिताभ रंजन, कुलसचिव ने

धन्यवाद ज्ञापन एवं प्रोफेसर के पाण्डे ने कार्यक्रम का संचालन किया।-49वें अप्पा कार्यक्रम के प्रतिभागियों सहित संस्थान के संकाय सदस्यों एवं अधिकारियों तथा कर्मचारियों ने समारोह में प्रतिभागिता कर आयोजन को सफल बनाने में सहयोग किया।

- ❖ General Anil Chauhan, PVSM, UYSM, AVSM, SM, VSM, Chief of Defence Staff visited IIPA and addressed the participants of the 49th APPPA at the closing of one-week Defence Orientation Capsule on September 15, 2023.





❖ Air Marshal Jeetendra Mishra, VSM, Deputy Chief of Integrated Defence Staff (Doctrine, Organisation & Training) delivered a lecture to the participants of 49th APPPA on September 11, 2023.

❖ Dr. Sunil Kumar Barnwal, IAS, Additional Secretary, Deptt. of Higher Education, Ministry of Education, Govt. of India addressed the Senior Civil Servants/Defence Forces officers, Participants of 49th APPPA Course on 'Role of Civil Administration in Managing Border Areas including Vibrant Villages Programme at IIPA.



❖ On the occasion of the birth anniversary of Dr Sarvepalli Radhakrishnan, IIPA celebrated Teachers' Day on September 5, 2023.

❖ Chhattisgarh Regional branch of IIPA was inaugurated on September 1, 2023. It is the 25th Regional branch of IIPA. The inaugural session of the branch was held at Chhattisgarh Academy of Administration in the presence of Shri S. K. Misra, Founder Chairman of the branch along with Shri K. K. Sethi, Chairman of IIPA MP Regional branch, Mrs Indira Misra, Shri D. P. Tiwari, Hony. Secretary, MP branch, Shri S. Tripathi, DG IIPA and Shri Amitabh Ranjan, Registrar IIPA. Several IIPA Members along with Trainee officers of CAA attended the event.



- ❖ A MoU between Ho Chi Minh National Academy of Politics (HCMA) and IIPA was signed on September 12, 2023 to foster deeper connections between Socialist Republic of Vietnam and Republic of India for conducting training and scientific research, enhance mutual understanding among the incredible staff, lecturers, and students and enhance leadership qualities of key senior & middle ranking officials, especially those of Mekong Delta Region.



- ❖ IIPA and NMCG jointly orchestrated “Ganga Pakhvada” from September 2 - 17 September, 2023.

- ❖ IIPA has joined the nationwide cleanliness drive “Swachhata Pakhwada” as part of the Special Campaign 3.0. IIPA fraternity including its faculty and staff took a Swachhta Shapath to clean and maintain their respective chambers, work place premises, etc on September 20, 2023.



NEWS FROM BRANCHES



J&K Regional Branch

- The branch in collaboration with Department of Social Welfare, J&K Advisory for Welfare and Development of Schedule Castes Government of Jammu & Kashmir organized a workshop for District Social

Welfare Officers/Police Personals (Dy. SP' HQ') Nodal Officer/Special cell for Protection of Civil Rights Act, 1955 & the SC/ST (Prevention of Atrocities) Act, 1989/Special Public Prosecutors and newly empanelled Legal Advisors, on Protection of Civil Rights Act, 1955 & the SC/ST (Prevention of Atrocities) Act, 1989 on August 12, 2023. Advocate Shruti Bist, Advocate Supreme Court of India, Sh. B.R.Sharma, IAS (Retd) State Election Commissioner; Chairman of the branch and Ms. Sheetal Nanda, IAS, Commissioner Secretary, Department of Social Welfare, Government of Jammu & Kashmir also spoke during the event. Earlier Prof Alka Sharma, Honorary Secretary IIPA JKRB delivered the formal welcome address and the Dr Anil Gupta Joint Secretary IIPA JKRB presented the formal vote of thanks and coordinated the program. Secretary, J&K Advisory Board for Welfare and Development of SCs Ms. Seema Bharti (JKAS) coordinated the entire event on behalf of the Social Welfare Department.

- The branch organized 10th Shri Ram Sahai Memorial Lecture on *Revitalizing Entrepreneurial Ecosystem in J&K* which was delivered by Sh. Vikramjit Singh, IPS, Commissioner/Secretary



to Government Industries & Commerce Department J&K. Sh B R Sharma, IAS (R), State Election Commissioner and Chairman of the branch presided over the function on September 2, 2023. Sh B R Sharma in his presidential remarks while paying homage to Sh. Ram Sahai. Sh. K B Jandial, IAS (Retd.), Director (Seminars), IIPA JKRB paid glowing tributes to Late Sh. Ram Sahai. Sh. Rahul Sahai gave the concluding remarks. Earlier Prof. Alka Sharma, Secretary of the branch delivered the formal welcome address and the proceedings were conducted by Dr. Anil Gupta, Joint Secretary. The programme was attended by over 100 eminent citizens, members of IIPA, family members of Late Sh. Ram Sahai including Shri Khalid Jahangir MD JKTPo, Shri Tejwant Singh Reen, Chairman Federation of Industries, Shri Lalit Mahajan, President BBIA, Shri Neeraj Anand, President CTF, Shri Rakesh Gupta, Ex-President CCI Jammu, Shri Manish

"A leader is one who knows the way, goes the way, and shows the way." – John C. Maxwell

Gupta, Secretary General CCI Jammu, Shri Rajesh Jain, Shri Parveen Pargal, President Laghu Udyog, Shri Sanjay Bansal, Chairman Federation of All India Vyapar Mandal, Shri Sandeep Jain, General Secretary Jain Sabha, Shri Samar Dev Charak, Co-Chair PHDCCI Jammu.

Karnataka Regional Branch

- The branch in collaboration with the Department of Rural Development and Panchayat Raj of the Government of Karnataka, Karnataka State Rural Development and Panchayat Raj University



organized a two-day National Seminar on *Gram Swaraj and Panchayat Raj – A Journey in the State of Karnataka* in the premises of KSRDPR University at Gadag, Karnataka from September 1-2, 2023. The seminar was inaugurated by Shri H.K Patil, Hon'ble Minister for Law, Justice, Human Rights, Parliamentary Affairs, Legislation and Tourism, Government of Karnataka. Shri. T.M. Vijay Bhaskar, IAS (Retd.), former Chief Secretary of Karnataka, Chairman of the Second Administrative Reforms Commission of Karnataka and Chairman of the Branch. Shri M.R. Ekantappa, Director, Panchayat Raj Commissionerate, Government of Karnataka; Vice-Chancellor of KSRDPR University, Prof. Vishnukant Chatpalli also spoke during the occasion. Experts who chaired and participated in the deliberations included Dr. S.S. Meenakshisundaram, IAS (Retd.), Shri M.K. Kempe Gowda, Dr. Prakash Bhat, Shri Ganesh Prasad, Dr. Gopinath Reddy, Dr. Ashok Dalwai, Shri S.M. Vijay Anand, IAS (Retd.), Dr. K. Gireesan, Shri V.Y. Ghorpade, Dr. Jos Chatukulam, Dr. V.N. Alok, Shri C. Narayanaswamy, Dr. G. Palanithurai, Shri D.R. Patil, Shri Pramod Hedge, Dr. N. Sivanna, Dr. Devendra Babu and Dr. D. Jeevan Kumar.



- The branch in collaboration with the Department of Public Policy of Ramaiah University of Applied Sciences (RUAS), Bengaluru, organized its Prelude Conference on the theme, 'New Paradigms of

Governance' on 22nd September 2023 in the Council Hall of Ramaiah Medical College, Bengaluru. The Inaugural Address was delivered by Mr. T.M. Vijay Bhaskar, IAS (Retd.), former Chief Secretary of Karnataka, Chairman of Karnataka Administrative Reforms Commission-II and Chairman of the branch. The keynote address was delivered by Dr. Govind Kadambi, Pro-Vice-Chancellor, RUAS. The presidential address was delivered by Mr. S. Ramanathan, IAS (Retd.), Chairman-Emeritus of IIPA-KRB. Dr. Aradhana Talwar of the Dept of Public Policy,

"Always do right. It will gratify some people and astonish the rest." - Mark Twain

RUAS welcomed the gathering. Prof. Madhwaraj, Treasurer, IIPA-KRB proposed a vote of thanks. The Prelude Conference was followed by the holding of the Annual General Meeting of the Branch, where the Annual Report and the Annual Statement of Accounts for 2022-23 were discussed and approved. The branch also received an additional grant in the Government Order for the year 2022-23 annual grant of Rs. 11,50,179.00 was released to the Chairman, Indian Institute of Public Administration, Karnataka Regional Branch, Bengaluru for conducting workshops/conferences/seminars and for maintenance of the institution.

Dharwad Local Branch

- The branch organised a one-day Faculty Development Programme jointly organized with Dandeli Education



Society's Bangurnagar Arts, Science, and Commerce College on August 28, 2023 at Dandeli, Uttar Kannada district. Dr. S. S. Patagundi, IIPA Chairman of the branch and Founder Registrar of Rani Channamma University, Belgavi, inaugurating the programme. Dr. B. L. Gundur, Principal of Bangurnagar Degree College, Dandeli, presided over the programme. Dr. A. S. Talwar, Professor and Chairman, of the Department of Statistics, Karnataka University, Dharwad also spoke during the occasion. The program began with a prayer song by Deepa S. Netrekar Prof. S. S. Hiremath, Treasurer of the Branch and Head of the Department of Political Science at Bangurnagar Degree College, Dandeli, welcomed and introduced the guests. Forty-six faculty members participated in the programme. S. Vinay Physical Director BNDC moderated the programme. Dr. P. A. Hosamani IQAC Coordinator, BNDC Dandeli proposed a vote of thanks.

Madhya Pradesh Regional Branch

- The branch organised a prelude conference on New Paradigm of Governance on September 16, 2023.

Maharashtra Regional Branch



- The branch jointly organised the prelude conference on *Technology and New Paradigms of Governance* on September 12, 2023. Shri Rajesh Gera, Director General, National Informatics Centre, MeitY delivered the keynote address. Shri Swadheen S

"It takes leaders to grow other leaders." Ray Blunt

Kshatriya, IAS (Retd.), Chairman of the branch chaired the conference. Smt Sujata M Saunik, IAS, Additional Chief Secretary, Home & Additional Chief Secretary GAD (AR&OM) spoke during the occasion.

Howrah Local Branch

- The branch organised a prelude conference on September 3, 2023 on *Paradigms of Governance*. Sri Rathindra Mohan Bandhyopadhyay, Life Member and EC Member of the branch presided over the conference. Asish Ray, Gen Secretary of the branch, Sri Ajay Choudhury, Jt Secretary of the branch, Sri Debasis Ganguly, Member EC of the branch also spoke during the occasion.
- The branch jointly with Rotary Club of Howrah organised a seminar on Role of Freedom Fighters in Freedom Movement of India on August 30, 2023. Prof Suman Bandyopadhyay, Associate Professor, Deptt of History, Prabhu Jagatbandhu College, Andul-Mouri, Howrah was the guest speaker. Rtn. D.K.Das, Chairman of the branch presided over. Prof Asish Ray, General Secretary of the branch gave the introductory speech. 53 people attended the seminar including members of Howrah Press Club.

Burdwan Local Branch

- The branch organised a prelude seminar on *New Paradigms of Governance* on September 21, 2023 in collaboration with the Department of Political Science, Burdwan Raj College. Prof Bijoy Chand, Hony. Secretary of the branch welcomed the guests. Prof Chandrasekhar Chakrabarti, former Vice Chancellor, West Bengal University of Animal & Fishery Sciences delivered the keynote address. Prof Soroshi Mohan Dan, Chairman of the branch also spoke during the occasion.

Karimnagar Local Branch

- The branch organised a prelude seminar on new *Paradigms of Governance* on September 10, 2023. Sri V Jagadeshwar, former senior faculty, MCHRD, Govt of Telangana, Hyderabad delivered the keynote address. Sri R Chandra Prabhakar, Assistant Professor (Retd.) and Vice Chancellor of the branch also spoke during the occasion. Dr M Madan Babu, Chairman of the branch presided over the meet. Shri M Gangadhar, Secretary of the branch proposed the vote of thanks.

Indian Journal of Public Administration invites manuscripts for its special issue

Background Note for Special Issue of IJPA

July-September (70.3) Year 2024

on

Cybersecurity and Data Privacy in the Indian Government: Protecting Digital Assets

The General Data Protection Regulation (GDPR) of European Union provides a standard text for privacy legislations for many countries of the world. The various aspects of Cybersecurity and Data privacy are the following : (a) Cyberfraud prevention, (b) Digital public infrastructure, (c) Data localisation, (d) Digital currency and Blockchain security, (e) privacy legislation, (f) incident response plans, (g) international cooperation, (h) awareness and education, and (i) continuous monitoring and adaptation. Any legislation by the government of India must address the concerns arising from all these aspects, to cover all conceivable eventualities. It must also withstand any future practical and judicial scrutinies. Indian government has been seeking to enact such a law since 2006. However, Indian data consumers seem to be largely unaware of the significance of the privacy and dangers of indiscriminate personal data processing. Governments and private companies are driven and impacted by rapid digitisation, adoption of new technologies such as data analytics, artificial intelligence, automation of processes in profiling consumers. In this context there are two critical questions that must not be lost sight of : (a) Are the consumers' interests being protected adequately? and (b) are the data being used prudently restricted only to the purposes for which they are collected? To make the public aware of these issues, the government ought to intimate public awareness campaigns and help non-governmental organisations (NGOs) in this regard, especially in rural area. This should be included in school and college curriculas as well. Implementing the following steps is especially necessary and urgent: Identify the data subjects using their personal and organisational data and make them understand the privacy and related requirements for safeguarding the data, and upskill the existing talent and hire aides to focus on privacy implementation. We are now world leaders in the field belying our early scepticism about how India would adopt digital transformation as regards transferring money using Unified Payment Interface (UPI) or adopting e-governance, given our considerable rural population. But despite our initial handicaps, we will in all probability go ahead as the people of India seem to be realising the advantages safeguarding their personal data.

Mahendra Prasad Singh
Editor

FOR YOUR KIND ATTENTION.

1. The submission deadline is December 30, 2023; you are requested to most kindly note.
2. Manuscripts received after the deadline will not be accepted.
3. Your research article should not exceed in length beyond 6000 words (*inclusive all*).
4. Notes/Documents are expected to be less than 2500 words.
5. Kindly ensure that your article is in line with the IJPA submission-guidelines. Articles not in line with the submission guidelines will not be accepted nor processed for evaluation.
6. Please refer to the submission-guidelines on pages 3-6 or visit the link:

"Our coun try, right or wrong. When right, to be kept right; when wrong, to be set right." - Carl Schurz

<https://journals.sagepub.com/author-instructions/IPA>

7. Adherence to APA format for reference is a must.
8. You may kindly submit your paper on submitoiipa@gmail.com
9. with a subject line – **Manuscript for IIPA Special Issue 2024**

Submission Guidelines for Indian Journal of Public Administration/SAGE

The *Indian Journal of Public Administration* adheres to a rigorous double-blind reviewing policy in which the identity of both the reviewer and author are always concealed from both parties. All manuscripts are reviewed initially by the editor(s) and only those papers that meet the editorial standards of the journal, and fit within the aims and scope of the journal, will be sent for outside review. Only in case of a strong difference of opinion about the quality of submission between the referee and the editor, the item would be referred for a second review to the reviewer. The reviewer will first be sounded among the editorial board members and only in case of necessity will a reference be made to an expert outside this circle.

Full-fledged papers may be of 3,000 to 6,000 words. Word count exceeding 6000 limit will not be further processed. Brief write-ups of 1,000 to 2,500 words (research reports, commentaries, theoretical notes, and data-based profiles) may also be sent; these will be considered for inclusion in sections titled research papers, research notes, book reviews, and occasionally documents and interviews/ dialogues.

Manuscripts should be submitted in soft copy in MS Word as an attachment to submitoiipa@gmail.com. Manuscripts will be considered for publication only if written in accordance with the **Publication Manual of the American Psychological Association** (6th edition, 2009).

The authors will be provided with a copyright form once the contribution is accepted for publication. The submission will be considered as final only after the filled-in and signed copyright form is received.

Publication Ethics

SAGE is committed to upholding the integrity of the academic record. We encourage authors to refer to the Committee on Publication Ethics' [International Standards for Authors](#) and view the Publication Ethics page on the [SAGE Author Gateway](#)

1. Structure

The manuscript should be structured as follows:

- Cover page, showing the title of the paper, name of the author, author's affiliation, and institutional address with pin code, email id, and a 100–150-word abstract. Authors' names and references should not be used in the text to keep authors' anonymity (e.g., 'as the author has written elsewhere' should be avoided). . In case there are two or more authors, then the corresponding author's name and address details must be specified on the first page itself.
- The contributors should also provide 4–5 keywords for online searchability.
- The text should start on a new page, and must not contain the names of authors.
- Paginate. Add proper page numbers at the bottom of every page.
- Write the total word count on the cover page.
- Do not exceed the 6000-word limit inclusive everything.

- References should come at the end of the manuscript.
- Tables and figures should be provided in an editable format and should be referred to in the text by number separately (e.g., Table 1) not by placement (e.g., see Table below). They should each be submitted on a separate page following the article, numbered and arranged as per their references in the text. They will be inserted in the final text as indicated by the author. Source citations with tables and figures are required irrespective of whether or not they require permissions.
- Figures, including maps, graphs, and drawings, should not be larger than the page size. They should be numbered and arranged as per their references in the text. All photographs and scanned images should have a resolution of a minimum of 300 dpi and 1500 pixels and their format should be TIFF or JPEG. Reprint permissions should be obtained for copyright protected photographs/images. Even for photographs/images available in the public domain, it should be ascertained whether or not their reproduction requires permission for purposes of publishing (The Publisher is a profit-making endeavour). All photographs/scanned images should be provided separately in a folder along with the main article.
- Mathematical formulae, methodological details, etc. should be given separately as an appendix unless their mention in the main body of the text becomes essential.

2. Language

- The language and spellings used should be British (U.K.), with 's' variant, e.g., globalisation instead of globalization, labour instead of labor. For non-English and uncommon words and phrases, use italics only for the first time. Meaning of non-English words should be given in parenthesis just after the word when it is used for the first time.
- Articles should use non-sexist and non-racist language.
- Spell out numbers from one to ninety-nine, 100 and above to remain in figures. However, for exact measurement (e.g., *China's GDP growth rate of 9.8 percent*) use numbers. Very large round numbers, especially sums of money, maybe expressed by a mixture of numerals and spelled-out numbers (*India's population 1.2 billion*).
- Single quotes should be used throughout. Double quote marks are to be used within single quotes. Spellings of words in quotations should not be changed. Quotations of 45 words or more should be separated from the text.
- Notes should be numbered serially and presented at the end of the article. Notes must contain more than a mere reference.
- *Ibid.* should be used.
- Use 'percent' instead of % in the text. In tables, graphs, etc., % can be used. Use the '20th century', '1990s'.
- Number ranges should not be truncated.
- Initials with full points and no spaces.
- The journal does not encourage frequent use of capital letters. They should be used selectively and consistently. Proper names such as names of ethnic, religious, and national groups are capitalised (*the Muslims, the Gurkhas, the Germans*). The terms *dalits* and *adivasis*, as exceptions, must be set in lowercase. All caste, tribe, and community names (*the Santhals, the Jatavs*) are to be

capitalised but generic terms (*the kayasths*) should be set in lower case. Civil, military, religious, and professional titles (*the President*), institutions (*the Parliament, the United Nations*), and names of organisations (*the Labour Party and the Students Federation of India*) are to be capitalised. The names of political tendencies (*the marxists, the socialists*) should remain in lowercase.

- Abbreviations are spelled out at first occurrence. Very common ones (US, GDP, BBC) need not be spelled out. Other commonly used abbreviations (*am, pm, cm, kg, ha*) can be used in lower case, without spaces.

3. Citations and References

Guidelines specified in the *Publication Manual of the American Psychological Association* (6th edition, 2009) must be followed.

- **References:** A consolidated listing of all books, articles, essays, theses, and documents referred to (including any referred to in the tables, graphs, and maps) should be provided at the end of the article.
- **Arrangement of references:** Reference list entries should be alphabetized by the last name of the first author of each work. In each reference, authors' names are inverted (last name first) for all authors (first, second or subsequent ones); give the last name and initials for all authors of a particular work unless the work has more than six authors. If the work has more than six authors, list the first six authors and then use et al. after the sixth author's name.
- **Chronological listing:** If more than one work by the same author(s) is cited, they should be listed in order by the year of publication, starting with the earliest.
- **Sentence case:** In references, sentence case (only the first word and any proper noun are capitalized – e.g., 'The software industry in India') is to be followed for the titles of papers, books, articles, etc.
- **Title case:** In references, Journal titles are put in title case (the first letter of all words except articles and conjunctions are capitalized – e.g., Journal of Business Ethics).
- **Italicize:** Book and Journal titles are to be italicized.
- Citations and References should adhere to the guidelines below (based on the *Publication Manual of the American Psychological Association*, 6th edition). Some examples are given below:

In-text citations:

- One work by one author: (Kessler, 2003, p. 50) or 'Kessler (2003) found that among the epidemiological samples..'
- One work by two authors: (Joreskog & Sorborn, 2007, pp. 50–66) or Joreskog and Sorborn (2007) found that..
- One work by three or more authors: (Basu, Banerji & Chatterjee, 2007) [first instance]; Basu et al. (2007) [Second instance onwards].
- Groups or organizations or universities: (University of Pittsburgh, 2007) or University of Pittsburgh (2007).
- Authors with the same surname: Include the initials in all the in-text citations even if the year of publication differs, e.g., (I. Light, 2006; M.A. Light, 2008).
- Works with no identified author or anonymous author: Cite the first few words of the reference

"Leaders are more powerful role models when they learn than when they teach." - **Rosabeth Moss Kantor**

entry (title) and then the year, e.g., ('Study finds', 2007); (Anonymous, 1998).

If abbreviations are provided, then the style to be followed is: (National Institute of Mental Health [NIMH], 2003) in the first citation and (NIMH, 2003) in subsequent citations.

- Two or more works by the same author: (Gogel, 1990, 2006, in press)
- Two or more works with different authors: (Gogel, 1996; Miller, 1999)
- Secondary sources: Allport's diary (as cited in Nicholson, 2003).
- Films: (Name of the Director, Year of release)

References:

- **Books:**
Patnaik, U. (2007). *The republic of hunger*. New Delhi: Three Essays Collective.
- **Edited Books:**
Amanor, K. S., & Moyo, S. (Eds.). (2008). *Land and sustainable development in Africa*. London and New York, NY: Zed Books.
- **Translated books:**
Amin, S. (1976). *Unequal development* (trans. B. Pearce). New York, NY: Monthly Review Press.
- **Book chapters:**
Chachra, S. (2011). The national question in India. In S. Moyo and P. Yeros (Eds.), *Reclaiming the nation* (pp. 67–78). London: Pluto Press.
- **Journal articles:**
Foster, J. B. (2010). The financialization of accumulation. *Monthly Review*, 62(5), 1–17.
- **Newsletter article, no author:**
Six sites meet for a comprehensive anti-gang initiative conference. (2006, November/December). *OOJDP News @ a Glance*. Retrieved from <http://www.ncrjs.gov/html> [Please do not place a period at the end of an online reference.]
- **Newspaper article:**
Schwartz, J. (1993, September 30). Obesity affects economic, social status. *The Washington Post*, pp. A1, A4.
[In case of online newspapers, page number may be replaced with the URL of the article being referred to.]
- **In-press article:**
Briscoe, R. (in press). Egocentric spatial representation in action and perception. *Philosophy and Phenomenological Research*. Retrieved from <http://cogprints.org/5780/1/ECSRAP.F07.pdf>
- **Non-English reference book, title translated into English:**
Real Academia Espanola. (2001). *Diccionario de la lengua espanola* [Dictionary of the Spanish Language] (22nd ed.). Madrid, Spain: Author.
- **Special issue or section in a journal:**
Haney, C., & Wiener, R. L. (Eds.). (2004). Capital punishment in the United States [Special Issue]. *Psychology, Public Policy, and Law*, 10(4), 1–17.

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Important Announcement (Journals)

- ❖ IIPA has signed a MoU with M/s Prints Publications Pvt Ltd, New Delhi for printing and circulation of Nagarlok and Lok Prashasan. All distribution/subscription related matters will be handled by the Publisher hereon. Those interested to subscribe the print version, digital version or both are advised to contact email ID: contact@printspublications.com (Tel; +91-11-+91-11-45355555).
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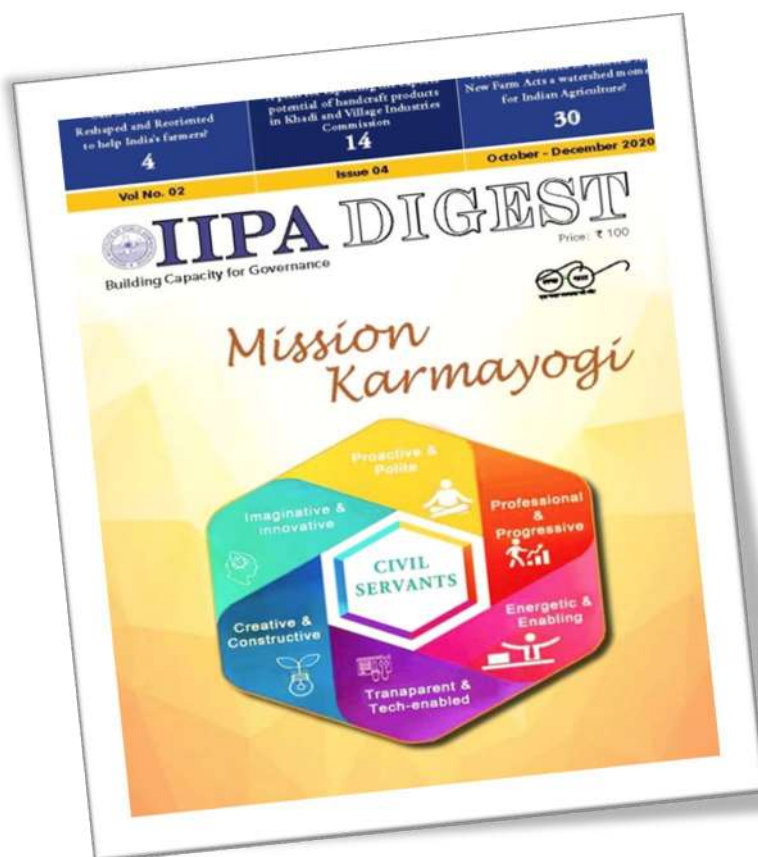
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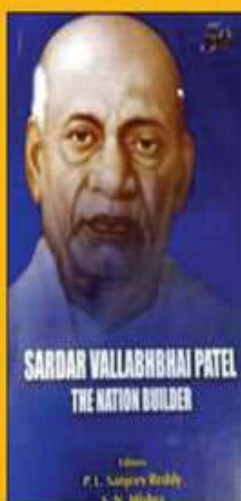
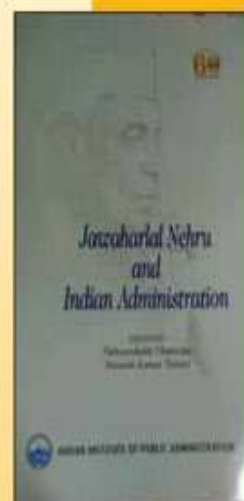
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