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# IIPA NEWSLETTER

BUILDING  
CAPACITY  
for good  
Governance



## INSTITUTE NEWS

### Programme on Ethics & Value in Public Governance for ICFRE

A three-day training on *Ethics & Value in Public Governance* for Administrative Staff of ICFRE, Dehradun was organised from June 5-7, 2023. It was sponsored by Indian Council of Forestry Research and Education (ICFRE), Dehradun. The objective of the programme was to give an overview of Administrative Vigilance, Disciplinary Proceedings, Conduct Rules, Noting and Drafting. The programme was coordinated by Dr Amit Kumar Singh.



### HIGHLIGHTS

- Institute News
- IIPA Faculty/Campus
- News from Branches
- IIPA on Social Media

Good environmental policy is good economic policy Good environmental policy is good economic policy - *Bernie Sanders*

## Workshop on Sustainable Urbanisation Planning

A workshop on *Sustainable Urbanisation Planning* was organised on June 6, 2023 by the Centre for Urban Studies at IIPA in association with European Union. It was organised with an objective of experience sharing on sustainable planning in six metro cities including Delhi under EU India partnership project. Sh Keshav Verma, Chairman, High-level committee on Urban Planning; PSN Rao from SPA, Delhi; and Ms Elina Houwer, EU Delegation to India addressed a senior group of administrators, planners and representatives from multilateral agencies during the session. The workshop was coordinated by Prof KK Pandey.



## MCT for Rural Development Officers, Govt of Bihar

A one week mid-career training for Rural Development Officers, Government of Bihar was organised from June 12-16, 2023. It was sponsored by Bihar Institute of Public Administration and

Rural Development (BIPARD), Bodh Gaya, Bihar. The objective was to familiarize with the critical issues in rural governance with national perspective, to develop a sense of belongingness and ownership of the institutions of governance and heritage, and to provide a deeper understanding of the local context in which they operate in Bihar. It was coordinated by Dr Mamta Pathania and Dr Amit Kumar Singh.

## Programme on Public Policy Formulation for ITS

A training programme on *Public Policy Formulation* for the Probationers of Indian Telecommunication Service (2020 & 2021 Batch) was organised from June 12-16, 2023. It was sponsored by National Telecommunications Institute for Policy Research, Innovation and Training, Department of Telecommunications, Government of India.

Shri Satendra Kumar Bhalla DDG, Telecom Security & Policy Research inaugurated the event in presence of Shri Vishal Dheer, Director Policy Research, NTIPRIT. The programme was coordinated by Dr Mamta Pathania and Prof. Suresh Misra.







## Conference on Inclusive Development of Marginalised Communities

Dr. Ambedkar Chair in Social Justice, IIPA organised a two-day conference on *Inclusive Development of Marginalised Communities: through The Eyes of Social Thinkers, Writers, and*

*Leaders* from June 8-9, 2023. Dignitaries gave inaugural addresses and enlightened the participants. The programme was coordinated by Chair Professor Dr Nupur Tiwary.

## FACULTY/CAMPUS NEWS

On the occasion of *World Environment Day* celebrated on June 5, 2023, Shri SN Tripathi, DG, IIPA along with the trainee officers, IIPA faculty and staff administered the pledge to protect the environment.



Shri SN Tripathi, DG, Shri Amitabh Ranjan, Registrar and Prof Ashok Vishandass attended the first *National Conclave on Training* organised by Capacity Building Commission held on June 11, 2023 at Pragati Maidan. Hon'ble Prime Minister Shri Narendra Modi graced the occasion. Shri Abhishek Singh, IAS, CEO Mission Karmayogi SPV is in picture.

Shri SN Tripathi, DG and Dr Pawan Taneja welcomed and discussed the UP DGGI Report with the Chief Secretary of Uttar Pradesh, Shri DS Mishra on June 13, 2023.





Shri SN Tripathi, DG, IIPA participated in a workshop on *Urban Sustainability and Smart Cities (USSC)* addressed by Ms Eline Houwer Head European Union Delegation for Partnership with India at Juniper Hall, India Habitat Centre held on June 1, 2023.

Shri SN Tripathi, DG, IIPA and Shri Amitabh Ranjan, Registrar, IIPA participated in a discussion on *Benchmarking Governance at District Level* during the special session at Sardar Patel Bhavan held on June 2, 2023 organized by DARRPG, Govt. of India. Hon'ble Union Minister Dr Jitendra Singh chaired the discussion.



As Member of the Research Advisory Committee of IIAS, IIPA would support DARRPG in formulating the research agenda for the 2025 IIAS Conference at Kochi. The 2025 Annual Conference of IIAS would be attended by 30 Member Countries, 18 National Sections and over 50 IIAS Universities/Institutes of Public Administration in Member Countries as discussed in a meeting held on June 14, 2023. Prof Suresh Misra would coordinate.

Shri SN Tripathi, DG, IIPA was a panelist in a Capacity Building National Training Conclave 2023 held on June 15, 2023.



Shri SN Tripathi, DG, IIPA spoke on Collaborating for Social Good: Bureaucrats and Legislators at the *1st National Legislators' Conference Bharat 2023* held on June 17, 2023.



Shri SN Tripathi, DG, IIPA along with Prof. Suresh Misra and Dr Mamta Pathania, faculty IIPA visited RAKNPA, Rafi Ahmad Kidwai National Postal Academy, Ghaziabad and held wide ranging discussions on issues relating to Capacity Building with Director, Shri Pradeep M Lal and other officers of the Academy on June 27, 2023. DG IIPA also planted a tree on the occasion.



Shri SN Tripathi, DG, IIPA participated as a panellist and addressed the International Conference on Innovations in Public Performance Management: Lessons for Policymakers organised by MDI, Gurgaon on June 30, 2023.

Prof Charru Malhotra spoke at the 2nd Global Privacy & Data-Protection Leadership Meet on June 1, 2023 held at Shangri-La Eros, New Delhi.



Prof Malhotra was invited as a thought leader for the Cyber Manthan event titled *Securing India's Energy Sector*, jointly organized by Microsoft and India Future Foundation on June 1, 2023 held at The Oberoi, Delhi.

Prof Malhotra participated in a session titled *Administrative Reforms & Pension Reforms 2014-2023* jointly organized by the DARPG. The Hon'ble Union Minister Dr. Jitendra Singh chaired the session. In the session, Sh. S.N. Tripathi, DG IIPA, delivered an address on "DGGI- Benchmarking Governance at District Level."



*It's inevitable your environment will influence what you do. - Duncan Sheik*

Prof Malhotra was nominated as one of the experts to be part of the Interview Panel responsible for selecting eligible candidates for engagement as Consultants/Young Professionals (Data Analysis) in the National Pharmaceutical Pricing Authority (NPPA) on a contractual basis on June 20, 2023.

## NEWS FROM BRANCHES



### Karnataka Regional Branch

The branch in association with IAS Officers Association (IASOA), Bengaluru organized a special lecture on *Democratizing Democracy - Bringing Public Policy Closer to People* by Dr. Vijayendra Rao, Lead Economist, Development Research Group, World Bank, Washington D.C., USA on June 8, 2023

at the IAS Officers Association, Infantry Road, Bengaluru. The event was chaired by Mr. T.M. Vijay Bhaskar, IAS (Retd.) Chairman of the branch and Mr. I.S.N. Prasad, IAS, President of IASOA. Shri S. Ramanathan, IAS (Retd.), Chairman- Emeritus IIPA-KRB, was the Guest of Honour. Ms. Uma Mahadevan, IAS, Additional Chief Secretary Panchayati Raj, Karnataka welcomed the dignitaries, members of IIPA, IASOA and students, among others.

### Bihar Regional Branch

The branch in association with Bihar Social Science Academy and Department of Public Administration and Political Science, Magadh University, Bodh-Gaya organized the third Bihar Social Science Congress on the theme *Growth, Equality and Justice* held during 30-31 May, 2023



in the Auditorium of Magadh University, Bodh-Gaya. Prof D M Diwakar, former Director, A N Sinha Institute of Social Studies, Patna presided over the event. Minister of Road Construction, Government of Bihar graced the occasion as the Chief Guest. Prof G Parthasarathy, NIAS, INSA Senior Scientist, II Sc. Campus Bangluru delivered the keynote address. Vice Chairman of the Branch Prof Binod Kumar Jha chaired the first technical session on 'Conflicts, Wars and Social Security' and the Treasurer of the Branch, Prof Archana Kumari participated as Co-Chairperson of the technical session on 'Democracy and Human Rights'. Secretary of the Branch Dr. R. K. Verma along with several IIPA members participated in the deliberations of the inaugural, technical and valedictory sessions.



## Maharashtra Regional Branch

The branch in association with the General Administration Department (AR & OM), Mumbai jointly organized the Late Dr. S.S. Gadkari Memorial Award for Innovation in Public Administration 2022-2023 and the Late Shri B.G. Deshmukh



Memorial Lecture 2023-2024 on the topic Effective Redressal of Public Grievances by Shri V. Srinivas, IAS, Secretary to Government of India, Ministry of Personnel, Public Grievances & Pensions, Department of Administrative Reforms & Public Grievances and Department of Pension & Pensioner's Welfare on June 9, 2023 at Parishad Sabhagruha, Mantralaya Annex, Mumbai. Shri Swadheen Kshatriya, IAS, (Retd.), Hon. Chairman of the branch chaired the programme. Shri Manoj Saunik, Chief Secretary, Maharashtra, and Smt. Sujata Saunik, IAS, Additional Chief Secretary, GAD (AR&OM) & Home Department were also present on the occasion. At the outset, Dr. Vijay Satbir Singh, IAS (Retd.), Hon. Secretary of the branch welcomed the guests. Smt. Sujata Saunik, IAS, Additional Chief Secretary, GAD (AR&OM) & Home Department released the book "Maharashtra Manual of Office Procedure 2023" published by Administrative Reforms Organization and Methods, G.A.D., Government of Maharashtra at the hands of Shri V. Srinivas, IAS. The lecture was attended by a significant number of eminent persons including Members IIPA, serving, retired officers and Mantralaya employees. The programme was concluded with a vote of thanks by Shri Vijay Satbir Singh.

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## Jammu & Kashmir Regional Branch

The branch held its 13th Sat Paul Sahni Memorial Lecture on Free Press and the Constitution of India on June 3, 2023. It was attended by several notable speakers including Judge of J&K High Court, Justice Sanjeev Kumar Shukla; Chairman of the branch, BR Sharma; Patron, Dr

Ashok Bhan and Honorary Secretary, Professor Alka Sharma. Justice Sanjeev Kumar Shukla, who was the keynote speaker paid tributes to Sahni during his speech. B R Sharma, IAS (Retd) spoke about the significance of freedom of press in a democratic society. Dr Ashok Bhan, IPS (Retd) threw light on the significance of freedom of press. KB Jandial, Director (Seminars) spoke about Sat Paul Sahni's life and career in journalism. Dr Alka Sharma presented the vote of thanks. The proceedings were conducted by the Dr Komal Nagar, Executive Member of the branch.

## ANNUAL ESSAY PRIZE COMPETITION-2023

Entries are invited for the Annual Essay Prize Competition-2023. The value of the prize for the competition will be as under:

First Prize      Rs. 10,000/- Second Prize Rs. 7,000/- Third Prize      Rs. 5,000/-

Any competitor who has got a prize on one occasion will not, on any subsequent occasion, be eligible for an equivalent or lower prize. The joint authorship of essays

Shall not be allowed and any essay with joint authorship shall not be considered for competition.

The topics for the competition are:

1. G. 20: India Tecade
2. Women Empowerment to Women led Development
3. India: A Sustainable Model of Democracy

The essay writers are expected to cover the following aspects in their respective entries:

### Concept note on: G20 India Techade

The Group of Twenty, or G20, is the premier forum for international cooperation on the most important aspects of the international economic and financial agenda. It brings together the world's major advanced and emerging economies, it plays a significant role in forming and strengthening the global architecture and governance. Ever since India has assumed the G20 presidency on 1st December 2022, it has worked tirelessly to achieve pragmatic global solutions for the wellbeing of all and realise the true spirit of 'Vasudhaiva Kutumbakam' or the 'World is One Family' - the theme of India's G20 presidency. During its presidency India endeavors to expand the reach of G20 to the world over and curate solution for global problems while giving a glimpse of India's rich cultural heritage and perspective.

India's "G-20 digital diplomacy is geared toward both connecting and representing the nations of the Global South, with an aim of uniting it around a wider developmental agenda that centers, among other things, on connectivity infrastructure, digital financial inclusion, and cutting-edge health solutions. Our Hon'ble PM Narendra Modi has rightly called the coming years as India's Techade. It is the right time to re-imagine technology in Government and Governance. The digital economy expansion are being driven by large Tech companies and startup innovation eco-system pursuing opportunities around the internet and consumer Tech on one hand and a number of emerging new areas like Data, Block chain, AI, Electronics design, Semiconductor, Supercomputing and Quantum computing on other side. To advance public service delivery, the government is implementing Digitalisation in Governance. Platform-level initiatives have had a significant influence; now is the time to adopt a "Digital Government" approach, which will increase government efficiency, reduce paperwork and files, improve responsiveness, and enhance citizens' interactions with the government.



Our leadership at the G20 forum can build on the success of the Digital India campaign. The current government has spearheaded technology adoption in governance- the most notable being largest Digital identity programme

-Aadhaar (136 crore enrolment), world's largest technology driven Covid Vaccination programme (over 220.66 crore shots delivered) largest Direct Benefit Transfer (DBT) programme & being a global leader in Digital Payments (Rs. 90 lac crores in FY22) & FinTech technology. Moreover, connecting all Indians to an open, safe, trusted, and accountable internet is a key objective. India is the largest connected democracy in the world with 86.59 crore internet users and 60 crore smartphone users. In order to make it possible for 650,000 villages to become Aatma Nirbhar, we want to keep growing digital infrastructures (such as cloud, data centres, etc.), broadband speed, availability, and accessibility.

India leads in the world for digital payments. UPI transaction crossed 1 trillion dollars mark and with almost 500 billion dollars in just FY22-23. India accounts for almost 45% of the global digital payments in 2023. And following with its vision of *vasudheva kutumbkam*, India has launched BHIM-UPI in Singapore, UAE,

Bhutan, Nepal, France and UK. 114 billion digital transactions have already taken place in 2022-23 with almost 300 million and above digital transaction taking per day. Almost 10 million DBT payments per day have been made and around 3000 billion have been transferred into the accounts of beneficiaries under various welfare schemes.

As a result of reforms and well calibrated stimulus packages announced during the pandemic, India is now the fastest rebounding economy in the world, receiving its highest ever FDIs and setting new records in exports of goods & merchandise. India is also one of the most vibrant and fastest growing startup ecosystems with over 92,683 registered Startups including 108 Unicorns. A boost to digital health data systems to enable seamless interoperability of data and creation of longitudinal electronic health records within a country and at the global level is significant.

In the coming decade, the competitive advantage of countries will hinge on technology prowess and speed with which it develops and deploys futuristic technologies. The strategic technology areas where India seeks leadership include Blockchain, Artificial Intelligence, Machine Learning, NLP cyber security, Web3.0, Semiconductors, Next Gen Electronics systems, supercomputing, quantum computing, etc. G20 provides a forum for world leaders, decision-makers, and technological innovators to meet and address crucial issues with digital transformation, global cooperation, and technology. The purpose is to promote teamwork in tackling urgent problems and utilizing technology's potential for inclusive and sustainable development.

The following are the primary areas of focus for essay writing:

1. Digital Financial Inclusion and Access
2. Employment Generation and Digital Skilling
3. Bridging the Digital Divide
4. e-Governance and Digital Transformation
5. Digital Healthcare and Telemedicine
6. Digital Public Infrastructure for Economic Transformation, Financial Inclusion and Development.
7. Cybersecurity and Data Protection
8. International Collaboration and Standards
9. Data for Development
10. Emerging and Futuristic Technologies

### **Concept Note on Women Empowerment to Women-led Development**

Women empowerment is defined by scholars in terms of 'power to', 'power with', and 'power within'. Power to, refers to the power of individuals first to survive, gain control over labour, their body, their family resources and also including freedom from violence and fertility and decision-making process within their household. Power with refers to women's collective ability to negotiate their gender, caste, class and other initiatives in institutions of the market such as labour market, commodity market; financial market, the state government offices and gram panchayats. Finally, power within refers to the desired power of individuals and collectives both involving three dimensions such as self-awareness, confidence and assertiveness. Thus, women empowerment is creating an enabling environment where women can make decisions about their own lives and participate fully in all aspects of society. It is about breaking down barriers and creating opportunities for women to thrive for themselves. As our Prime Minister Mr. Narendra Modi said that 'India's vision is not just of development which benefits women. It is of women-led development, where women lead the journey of progress.'

Women-led development is an approach that prioritizes women's leadership and participation in the development of a country. This concept emphasizes that women have distinctive outlook and experiences that can inform and improve development outcomes of a country, especially in the case of the developing world. When women are in leadership positions, they are one step ahead to advocate for policies and programs that benefit women's empowerment. The United Nations' Sustainable Development Goal 5 also focusses on achieving gender equality and empowering all women and girls. This goal recognizes that gender equality is not only a universal human right, but also a significant foundation for a harmonious, flourishing and sustainable world. Achieving gender equality and empowering women and girls is crucial to encouraging sustainable development and is vital to achieving all of the other SDGs. Women's empowerment is crucial for women-led development.



When women get equal access to education, employment, and political representation, and are recognized as a country's wealth they are better able to contribute to their countries and other women's by setting examples. The theme for International Women's Day 2023 which is DigitALL: Innovation and technology for gender equality' reflects that the women and girls who are leading the way in the development of transformational technology and digital education.

'AatmaNirbhar Bharat' of the Government of India pledges for commitment to empowering women and the government has taken various transformative steps in this direction to ensure that women in India are educationally, socially, economically and politically uplifted. Further, the National Education Policy (NEP), 2020 prioritizes gender equity and envisions ensuring equitable access to quality education to all students. The Skill India Mission of the Government of India also strives to ensure economic independence of women through skill development and vocational training. The empowerment programme named 'Mission Shakti' of the Government of India is being implemented as the umbrella scheme for Safety, Security and Empowerment of Women in order to address the issues of women on a life-cycle continuum basis and making them equal partners in nation-building through convergence at different levels of governance and a participatory approach. With a visionary zeal to enable women and foster change, India has been putting ceaseless efforts in initiatives like 'Beti Bachao, Beti Padhao' and 'Sukanya Samriddhi Yojana' that have not only challenged mindsets but have also immensely improved the female literacy rate in the country, which has increased from 55.1 per cent in 2005- 2006 to 68.4 per cent in 2015-2016, leapfrogging to 71.5 per cent in 2019-2021. Our Nation focuses on actualizing the vision of 'Women-Led Development' to create a world of equality and equity where every woman lives with dignity and gets the opportunity to thrive. Therefore, this becomes the need of hour that we as a nation move from 'Women Empowerment' to 'Women-led Development'. As Swami Vivekananda mentioned "There is no chance for the welfare of the world unless the condition of women is improved. It is not possible for a bird to fly with one wing.

The authors may use the statistics relating to gender empowerment and development and related issues of contemporary relevance. The essay writers are expected to cover the following aspects in their respective entries:

Areas that are covered

- Gender Equality and Women Empowerment
- Role of Education in Women Empowerment
- Women's Political Empowerment and Leadership
- Innovation and Technology for Women's Empowerment
- Role of Media and NGOs in Women Empowerment
- Women Empowerment and Entrepreneurship
- Gender Role in Sustainable Development
- The G20 and Gender Equality
- Atmanirbhar Bharat and Women's Economic Empowerment
- Rising Social and Economic Inequalities and Gender Digital Gap

## Concept Note on India: A Sustainable Model of Democracy

India's independence from the clutches of British rule in 1947 led to the birth of the world's largest democracy. The constitution promises a democratic state and people of India are entitled to various rights. Democracy refers to the system of government run by through the elected representatives of the people of the country. The constitution has given us the right to choose our government. It has given us some rights like freedom of speech, freedom of movement, freedom of the press etc. The press guards the democratic rights carefully to ensure the future of democracy. They are free to criticize any action of the government, if it goes against public interest. Democracy in a vast country like India will survive if people are made conscious of their own duties and responsibilities with the inspirations and efforts of the leaders who should stand united irrespective of their political ideologies for the integrity of our country. The parliamentary framework is not merely a mirage there; it is sustained by capable political leadership and a first-rate civil service. The Indian political system is imbued with a spirit of democratic compromise.

There are many factors that affect Indian democracy and have become a challenge for this. The country's vast cultural, religious and linguistic diversity is a big challenge for its democracy. Democracies have certain methods to accommodate social divisions. This helps in maintaining unity and eliminating social tensions. Democracy does not mean rule by majoritarian. They have to accommodate the interests of minority to remain a democracy. India is one example of a democracy which accommodates people of different religion, castes, language, backgrounds, etc. It is a fundamental right of the people to preserve their culture and practices associated with it.

The sustenance of democracy depends upon various social, political and economic factors. Political factors such as fair and regular elections with strong and independent parties should be held in a free and congenial environment. In Indian democracy there is party system that brings order in the sphere of politics and administration. Any disturbance in elections only weakens democracy.

Democracies everywhere present a complex scenario of tensions between constraints and liberty, restrictions and freedom, the imperatives of the modern national security state and the aspirations of a free citizenry, but perhaps nowhere more so than in India. The very fact that India has repeatedly been able to mount general elections, and on a scale nowhere else witnessed in history, is adduced as evidence of the strength of Indian democracy

- All the people of the society should also enjoy equality in every sphere whether social, political or economic basis. No discrimination should be made on the basis of colour, caste, creed, gender, linguistic, region etc. Economic and social justice needs to be promoted so that the weaker sections and poor of the society are taken care of.
- The most important factor that helps in sustaining the democracy of a country is the people of that particular democracy. A democracy is formed by the people. People should be morally sound. They shouldn't be worried about their personal self but should believe in the collective good of the economy and the nation. They should know their rights, they should know when and how to seek justice apart from being rooted in their culture and ethos. India enjoys demographic dividend with a young workforce.
- In short the essay may include the following: About democracy: Meaning: Democracy of Modern India: Pluralism & indiscrimination: Secularism; Features of Indian democracy; Cooperative Federalism; Parliamentary form of government; Independent Judiciary; Supremacy of the Constitution; The Fundamental Rights; Steel frame Civil Services; Independent Election Commission; Strong Democratic Institutions; Press and electronic media; Overall people's faith in democracy and democratic traditions.



### General Guidelines for the Essay

The essay should be in English or Hindi language. The length of an essay should be approximately around 5000 words. An essay exceeding 5500 word limit shall not be accepted. The contestant must indicate the total number of words of the essay, failing which it shall not be accepted. All essays must be typed in double space on only one side of the paper and those entries which do not adhere to the stipulation shall be deemed to be rejected. It should be submitted in triplicate under a “nom-de-plume” or “alias”. The full name and address of the competitor should be mentioned on a separate sheet and enclosed in a sealed envelope bearing the nom- de- plume on the outer cover with the following inscription.

Annual Essay Prize Competition – 2023, Indian Institute of Public Administration, New Delhi  
All essays should be sent to the Director General, Indian Institute of Public Administration, Indraprastha Estate, Ring Road, New Delhi-110002, by Speed Post and soft copy through email: [trgiipa@yahoo.co.in](mailto:trgiipa@yahoo.co.in), so as to reach him not later than August 31, 2023. The envelope should be marked “Annual Essay Prize Competition

– 2023”. The entries received after the due date may not be entertained.

The essay will be adjudged by a body of judges and the award of the judges shall be final. The institute reserves the right not to make any award if none of the essays submitted meets the necessary standard. Any essay which receives an award shall become the joint intellectual property of the author and IIPA.

N.B. Intending competitors who wish to seek any further clarification may write to the Director General, Indian Institute of Public Administration, Indraprastha Estate, Ring Road, New Delhi-110002.

### Attn. IJPA Subscribers of IJPA!

It is for information to all concerned that IIPA has collaborated with M/s. SAGE Publications for printing and subscription of the *Indian Journal of Public administration (IJPA)* since January-March 2017 issue. Those interested to subscribe IJPA print version, digital version or both are advised to contact: Ms. Komal Mathur, email ID: [komal.mathur@sagepub.in](mailto:komal.mathur@sagepub.in) (Tel; 011-40539222 Extn. 405), SAGE Publications for subscription/ circulation related queries.

## Indian Institute of Public Administration New Delhi

### Annual Decision Making/Teaching Case Study Competition – 2023

The objective of IIPA's Case Study Programme is to build a body of knowledge in governance through case studies with a view to promote deeper and wider understanding of the functioning of Indian Administration in its specific environmental and institutional framework and also to broaden our knowledge and understanding of global and national best practices. In order to develop relevant case studies for use in the learning process, IIPA has renamed its annual case study competition as the Annual Decision Making/Teaching Case Study Competition.

A case study submitted for this competition should aim to facilitate the development of conceptual, behavioural and analytical skills, highlight areas for reform and improvement and promote sensitivity of the readers towards important issues, problems and challenges of public administration and governance.

The Case study may cover one or more of the following facets of public administration and governance:

i. **State-Specific Studies**

Public policy issues and processes such as: conceptualization; planning; implementation; monitoring; evaluation and review of plans; programmes; schemes and projects with special reference to a State;

ii. **Public Service delivery**

Rural Development, Urban Development, Area based development policies, programmes, projects and schemes such as MNREGA, Consumer Awareness, Gender Sensitization, Social Empowerment and Social Inclusion, Digital governance; Swachh Bharat, Ayushman Bharat, COVID and Public Health;

iii. **Service Sector**

Service sectors including physical, social and economic infrastructure development, social services, voluntary organizations, cooperatives, Non-Governmental Organizations (NGOs) and Public Private Partnership (PPP); Corporate Social Responsibility, Foundations etc.

iv. **Contemporary Issues**

Disaster Mitigation Strategies, Impact of COVID on Economy, Renewable Energy, Skilling for Re-employment of Migrants, One Nation-One Election, One Nation-One Ration Card, Pradhan Mantri Garib Kalyan and Social Security.

v. **New Age Organisations in Experiential Economy : Theories and Perspectives**

The case study must be in two parts.

Part I is to comprise 5-10 A4 size pages typed in double space using size 12 of Times New Roman font and keeping one and half inches margin on each side of the page. It should consist of a **description of an official organizational context concluding with an important decision to be made**. The following information could be provided: the decision to be made – what, why and who has to make it; a brief history of the organization, its vision/mission/values, goals/objectives; the present scenario; key strengths and weaknesses of the organization; challenges, threats and opportunities; influential personalities/groups relevant to the focal decision – their feelings/views (given in quotations) as obtained through interviews or accurately paraphrased. Further, it may also cover socio-political, economic, technological and cultural pressures; group and personality factors - values, attitudes, needs and expectations; skills; organizational reward system; behaviour modeling and example setting by the organisation's leadership and other factors relevant to the focal decision; visualized options/alternatives that seem to be available and their immediate, short term, medium term and



long term consequences – the pros and cons thereof. Finally, instead of calling this part of the case study as Part I, it should be given a title based upon either one of the following:-

- i. focal organization/department/division/unit/section, programme/project/ scheme;
- ii. focal decision to be made.

Part II is to comprise 1 – 3 A4 size page(s) typed in double space using size 12 of Times New Roman font and keeping one and a half inches margin on each side of the page. **It should consist of the case writer(s) perceptions of what actually happened** – the decision that was actually made, why, with what expectations, the actual consequences that occurred and any views that the case writer wished to share *vis-à-vis* the case and the important learning – problems/concepts/insights and or skills – that the case may be utilized for imparting in the teaching/training process. Finally, instead of calling this part of the case study as part II, it should be entitled: ***Perceptions of the Case Writer (s)***.

An executive summary of the case study is to comprise 1 – 2 A4 size page(s) and typed in the same way as Parts I and II mentioned earlier. Three copies each of the case study (i.e., Parts I and II) and the executive summary are to be submitted.

Each case study should be accompanied by the following information: title of the case study; name of the case writer (s); address and telephone(s) of the Case Writer(s) and fax/email where available. **The case writer(s) should also state whether the case study has been approved for publication by the concerned organization or whether approval is yet to be taken; and, finally, the signature(s) of the case writer(s).**

The competition has a first prize award of Rs.10,000, a second, prize award of Rs. 6,000 and a third prize award of Rs. 4,000/-. Excluding the award winning case studies, any other case studies that are considered suitable for publication shall be given an honorarium of Rs. 2,000/- each.

Any individual or not more than two authors may submit a case study to the Institute for the competition. In case of joint authorship, the award will be equally distributed. However, each individual may submit only one entry for the competition either individually or jointly. **An individual who has been awarded prize in the last 5 years is not eligible to participate in the competition.**

A case study submitted for the competition must fall within the broad areas specified and be in the format prescribed above. The case study should not have been published elsewhere as the copyright will vest with the Institute and the writer, if the case study is selected for award/publication.

**The last date for the receipt of the case study is 31<sup>st</sup> August, 2023.** The cover should be superscribed with **“Annual Decision Making/Teaching Case Study Competition – 2023”** and be addressed to the Registrar, Indian Institute of Public Administration, Indraprastha Estate, Ring Road, New Delhi – 110002



## About A Forthcoming Book on Radhakrishnan



We are pleased to request you to contribute a paper to our forthcoming book on a theme related to the life and legacy of Shri Sarvepalli Radhakrishnan, the second president of India. The proposed book aims at delving into the profound teachings and intellectual contributions made by India's most esteemed philosopher and statesman, Radhakrishnan.

The overarching objective of the book is to explore various dimensions of Radhakrishnan's philosophy, including his interpretations of Indian and Western philosophical traditions, his contributions to religious ideals, his political thought and his role in shaping India's intellectual landscape. We believe that your expertise and insights would greatly enrich the contents of the book. Indian Institute of Public Administration welcomes original research papers that critically engage with Radhakrishnan's philosophical ideas, analyze his works in comparative perspectives, and explore the everlasting impact of his thoughts on contemporary discourses. The proposed sub-themes of the book are:

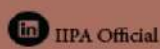
- i. Political thoughts of Radhakrishnan and India's democratic ideals
- ii. Radhakrishnan's philosophy of education and culture in nation building
- iii. Pluralistic Traditions and national identity
- iv. The ideas of democracy, freedom, and equality
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- vi. Preservation of Indian art, literature and traditions for unquestionable unity
- vii. His contributions to metaphysics, ethics, and aesthetics

The paper should approximately be in 5000 words. We encourage you to include an abstract of no more than 250 words along with your submission. Also, provide a list of relevant keywords that highlight the core concepts addressed in your paper. A brief biography about author in approximately 150-200 words may also be sent. The typed paper should have one-inch margin from each of the sides, 1.5 spacing and 'Times New Roman' (12 size) script. The paper should reach us ([saketian@gmail.com](mailto:saketian@gmail.com)) on or before September 5, 2023.

All papers will undergo a review process and accepted contributions will be published as part of this esteemed collection. This book is being compiled for scholars, researchers, policy makers and students interested in philosophy, religion and Indian intellectual history.

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- ❖ IIPA has signed a MoU with M/s Prints Publications Pvt Ltd, New Delhi for printing and circulation of Nagarlok and Lok Prashasan. All distribution/subscription related matters will be handled by the Publisher hereon. Those interested to subscribe the print version, digital version or both are advised to contact email ID: [contact@printspublications.com](mailto:contact@printspublications.com) (Tel; +91-11-45355555).
- ❖ Indian Journal of Public Administration, Nagarlok and Lok Prashasan (Hindi) are all recognized under the UGC-CARE list under Group-I category.

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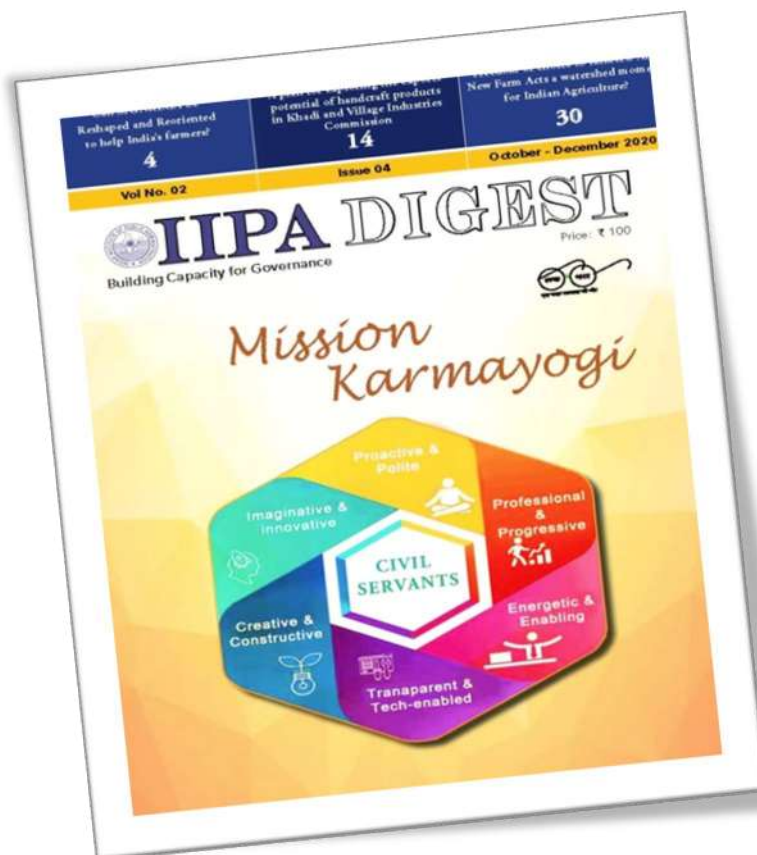
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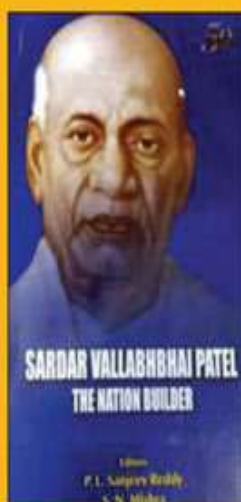
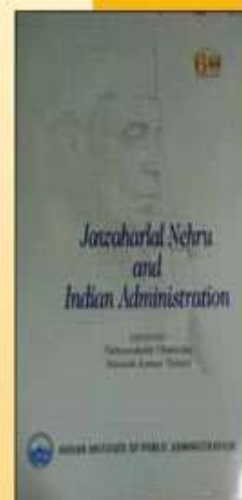
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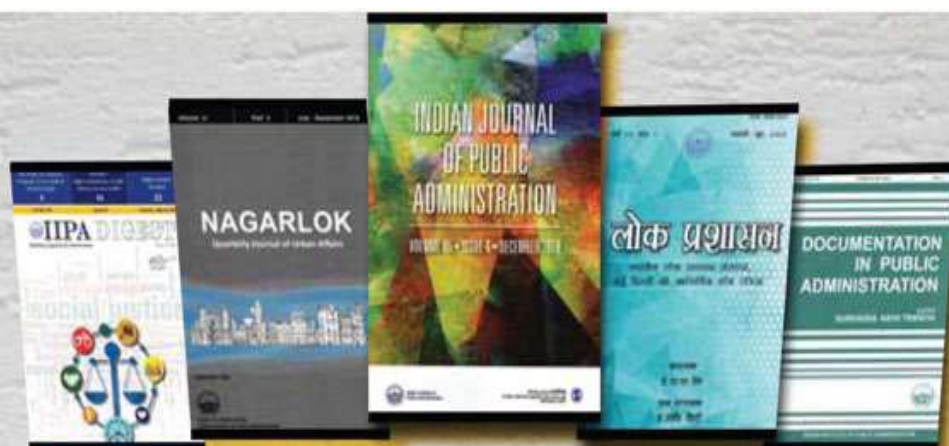
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The Institute disseminates information, analyses, viewpoints and knowledge related to public administration, governance, policy and development through its regular publications viz., monthly digital editions of IIPA e-Newsletters, quarterly editions of Indian Journal of Public Administration (IIPA) in association with Sage Publications, quarterly editions of Nagarlok, quarterly editions of Documentation in Public Administration (DPA), biannual editions of Lok Prashashan (Hindi Journal) and quarterly editions of IIPA Digest.

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