



ANNUAL REPORT 2020–2021



**INDIAN INSTITUTE OF
PUBLIC ADMINISTRATION**

Indraprastha Estate
Ring Road, New Delhi
iipa.org.in



GANDHIJI's TALISMAN

“ I will give you a talisman. Whenever you are in doubt or when the self becomes too much with you, apply the following test:

Recall the face of the poorest and the weakest man whom you may have seen and ask yourself if the step you contemplate is going to be of any use to him.

Will he gain anything by it? Will it restore him to a control over his own life and destiny? In other words, will it lead to Swaraj for the hungry and spiritually starving millions?

Then you will find your doubts and your self melting away ”



M. K. Gandhi

Mohandas Karamchand Gandhi

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
INDRAPRASTHA ESTATE, RING ROAD,
NEW DELHI-110002**



67th ANNUAL REPORT 2020-2021

**PRESENTED AT THE ANNUAL MEETING OF
THE GENERAL BODY ON 1st November, 2021**

Indian Institute of Public Administration (IIPA) was set up to build capacity among public servants through training and research with knowledge, skills and behaviour required for managing the tasks of governance at the Centre and state level. In its efforts to enhance the leadership, management and administrative capability of the executives in government and public sector enterprises, the Institute works in close collaboration with national and international organisations. The Institute's training and research programmes link with its vast information management and experience- sharing activities.

Building upon the vision of its founding fathers, IIPA aims to be one of the world's leading academic centres of thought and influence on public governance, policy making and implementation to enable governance systems to become more responsive to the needs and aspirations of citizens and be aligned to human values in a democratic society.

EXECUTIVE COUNCIL

(01.04.2020 to 31.03.2021)

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Hon'ble Vice-President of India
6, Maulana Azad Road
New Delhi-110011

Chairman

Dr. C. Chandramouli
Secretary
Department of Personnel & Training
Ministry of Personnel, Public Grievances &
Pensions, Govt. of India
North Block, New Delhi-110001
(11.01.2020 to 30.09.2020)

Dr. Jitendra Singh
Hon'ble Minister of State
Ministry of Personnel, Public Grievances &
Pensions, Govt. of India
North Block
New Delhi-110001
(October, 2020 onwards)

Members of Executive Council

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(Former Governor of Chhattisgarh)
Flat No.C-805, 8th Floor, Keenwood Tower
Charmwood Village, Surajkund Road
Faridabad-121009 (Haryana)

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Vice Chancellor
Panjab University
Chandigarh-160014

Dr. Sanjeev Chopra
Director
Lal Bahadur Shastri National Academy of
Administration,
Mussoorie-248179 (Uttarakhand)

Prof. Joseph K. Alexander
Chairman
IIPA Kerala Regional Branch
C/o Alexy Jose, T.C.41/1950(1),
A-56, Pandit Coloy, Kawdiar,
Thiruvananthapuram-695003

Shri S.S. Kshatriya
Chairman
IIPA Maharashtra Regional Branch
Ground Floor (Next to Bank of Maharashtra)
Mantralaya Main, Hutatma Rajguru Chowk
Madam Cama Road, Mumbai-400032

Prof. N. Lokendra Singh
Chairman
IIPA Manipur Regional Branch
Manipur University, Canchipur,
Imphal-795003

Shri S.C. Misra
Chairman
IIPA Odisha Regional Branch
Qtr. No.VIC, 2/1, Unit-1
Bhubaneswar-751009

Shri Deepak Khandekar
Secretary (Personnel)
Department of Personnel & Training
Ministry of Personnel, Public Grievances &
Pensions, Govt. of India
Room No.112, North Block
New Delhi-110001

Dr. T.V. Somanathan
Secretary
Department of Expenditure
Ministry of Finance, Govt. of India
Room No.129 A, North Block
New Delhi-110001

Shri Amitabh Kant
Chief Executive Officer
NITI Aayog,
Govt. of India
NITI Bhavan, Sansad Marg
New Delhi-110001

Prof. K.K. Pandey
I.I.P.A.
New Delhi-110002

Member-Secretary

Shri Surendra Nath Tripathi
Director General
Indian Institute of Public Administration
I.P. Estate, Ring Road
New Delhi-110002

डॉ० जितेन्द्र सिंह

राज्य मंत्री (स्वतंत्र प्रभार),
विज्ञान एवं प्रौद्योगिकी मंत्रालय;
राज्य मंत्री (स्वतंत्र प्रभार) पृथ्वी विज्ञान मंत्रालय;
राज्य मंत्री, प्रधान मंत्री कार्यालय;
राज्य मंत्री कार्मिक, लोक शिकायत एवं पेंशन मंत्रालय;
राज्य मंत्री परमाणु ऊर्जा विभाग तथा
राज्य मंत्री अंतरिक्ष विभाग
भारत सरकार



Dr. JITENDRA SINGH

Minister of State (Independent Charge)
of the Ministry of Science and Technology;
Minister of State (Independent Charge)
of the Ministry of Earth Sciences;
Minister of State in the Prime Minister's Office;
Minister of State in the Ministry of Personnel,
Public Grievances and Pensions;
Minister of State in the Department of Atomic Energy and
Minister of State in the Department of Space
Government of India

MESSAGE



I am delighted to write this message for the 67-year old prestigious publication of IIPA, its Annual Report, which is a summarized version of the year-long activities of the Institute in 2020-21.

In 2020-21, COVID-19 hit the world and there was crisis everywhere due to pandemic. However, it goes to the credit of IIPA that it quickly transformed itself into Digital Training, prepared digital infrastructure as well as digital contents even at the height of Corona and the lockdown. During the pandemic, IIPA conducted maximum number of research projects for different Ministries and departments of Government of India, in keeping with the Mantra of "Minimum Attendance Maximum Output", IIPA Faculty and officers worked tirelessly from Home, to deliver much more than the expected output.

Under the guidance and direction of the Hon'ble Prime Minister Shri Narendra Modi, the Government has launched Mission Karmayogi (National Programme for Civil Services Capacity Building) with the objective to bring complete transformation in the capacity building of the civil services. We are moving from a Rule-based system to a Role-based system. IIPA has established a Mission-Karmayogi Resource Cell at IIPA. IIPA is now a leading Institution in the field of Digital Training which has uploaded a sizeable number of courses on iGOT platform. In addition, IIPA has been preparing Courses for its own LMS for future Online Training Programs.

The General Body of IIPA, in its Annual Meeting held on 31st October, 2020, approved wide-ranging amendments to IIPA Memorandum of Association and Rules to make IIPA Executive Council leaner, effective, efficient and more representative. These were necessary in view of the changing times, making the Governing Body more efficient.

One of the first decisions at the meeting attended by me after taking over as the Chairman IIPA EC, was to re-open the Life Membership of IIPA w.e.f. 1st January, 2021 after a long moratorium. I am pleased to know that IIPA has now launched a membership drive and has been trying to enrol serving Civil Servants as well as Academicians as its Life Members. This will, no doubt, help disseminate the knowledge and best practices of Public Administration across all the stakeholders. The effort will also be to seek greater integration and De-Silosation.

I compliment the Team IIPA for their efforts in upholding the spirit of the institution.

(Dr. Jitendra Singh)

MBBS (Stanley, Chennai)

MD Medicine, Fellowship (AIIMS, NDL)

MNAMS Diabetes & Endocrinology

Anusandhan Bhawan, 2, Rafi Marg
New Delhi-110001
Tel. : 011-23316766, 23714230,
Fax.: 011-23316745

South Block, New Delhi-110011
Tel. : 011-23010191 Fax : 011-23017931
North Block, New Delhi-110001
Tel. : 011-23092475 Fax : 011-23092716

FROM THE DIRECTOR GENERAL

2020-21 has been historic for IIPA in many ways. The Hon'ble Union Minister, Dr Jitendra Singh, Minister of State (Independent Charge) of the Ministry of Earth Sciences, Minister of State (Independent Charge) of Science & Technology, Minister of State in the Prime Minister's Office, Minister of State in the Ministry of Personnel, Public Grievance and Pensions was requested to take over as the *ex-Officio* Chairman of IIPA Executive Council in the capacity of the Hon'ble Minister of State in charge of DoPT. The Hon'ble Union Minister had been kind enough to accept the responsibility as the *ex-Officio* Chairman of the IIPA Executive Council.

2020-21 had been an eventful year during which, the General Body of IIPA in its Annual Meeting held on 31st October 2020 approved wide-ranging amendments to IIPA Memorandum of Association and Rules to make IIPA Executive Council leaner, effective, efficient and more representative. The amendments have been implemented since then.

After the implementation of the amendments, IIPA opened its Life Membership also w.e.f. 1st January 2021 after a long moratorium in view of several requests from Regional and Local Branches and aspiring Members. Since then, IIPA has scrutinized all the pending applications and granted membership to eligible applicants. IIPA has also launched the membership drive and invited applications from all Regional and Local branches.

The year 2020-21 will also be remembered not only in IIPA but in India and the whole world due to the alarming spread of the Covid-19 pandemic. It was crisis everywhere due to this deadly pandemic and subsequent lockdowns. The activities at IIPA also got badly affected as physical trainings came to a grinding halt, normal operations paralyzed and resource generation dried up. However, IIPA did not lose its spirit and in fact, the academic activities of the Institute intensified since May 2020. IIPA found a new ally in the form of Digital Trainings.

For online training programmes, IIPA quickly transformed itself to adopt the digital tools and techniques. IIPA has established several VC and digitally equipped Classrooms for online training as well as prepared digital training modules and courses. In Financial Year 2020-21, IIPA conducted 66 online training programmes for Indian as well as foreign Government officers from various countries like Vietnam, Cambodia, Bhutan, Argentina, Kingdom of Eswatini (formerly Swaziland), Costa Rica, Kenya, Mauritius, etc. under Indian Technical and Economic Cooperation Programme (ITEC), *Ministry of External Affairs*.

In a first kind of thing for IIPA, it has been entrusted with 'Namami Gange Programme' by National Mission for Clean Ganga (NMCG), Ministry of Jal Shakti, Government of India to take the lead by integrating people's participation for Ganga Rejuvenation. The major objective of the programme is to strengthen capacity and public awareness and promote multi-sectoral coordination with stakeholders' engagement. It is a 3-year long programme and IIPA has developed blended learning material for web-based training on the IIPA LMS platform. Under this project, IIPA has trained 9177 school students from more than 80 schools and created 672 master trainers in 2020-21.

In another first for IIPA, it is helping the Ministry of Tribal Affairs, Government of India in establishing and incubating National Tribal Research Institute (NTRI). The NTRI is being established at IIPA Campus in IIPA Annexe building and IIPA is mentoring NTRI.

During COVID-19 pandemic, IIPA conducted the maximum number of research projects for different ministries and departments of Government of India. IIPA Applied Research wing gained a qualitative upswing with specific governance areas of concern. IIPA faculty completed around 60 research studies for various Central Ministries and state governments. This has been a wonderful achievement in this time of global crisis.

IIPA started webinar series from May 2020 on the topics of current relevance such as Mission Karmayogi, Post Covid-19 Governance Reforms, Reforms in Agriculture, Digital Transformation of Governance in Post-Pandemic Period, National Statistical System, Strengthening Healthcare System, Ayushman Bharat, Central Public Sector Enterprises, National Security, Foreign Policies, Climate Challenges, Atal Mission for Rejuvenation and Urban Transformation (AMRUT), National Heritage City Development, etc. In Financial Year 2020-21, IIPA conducted 46 webinars.

Taking a cue from the Government, IIPA quickly established a dedicated '*Mission Karmayogi Resource Centre*' for coordinating all activities related to this mission mode programme with faculty and outside organizations. IIPA is collaborating with various institutions like Wadhvani Foundation, J-PAL, Bill & Melinda Gates Foundation, CTIs and ATIs for the development of programmes, modules, and courses for iGOT platform. FRACing (Framework of Roles, Activities and Competencies) which is an integral part of Mission Karmayogi, is also in forefront of IIPA activities.

The 46th Advanced Professional Programme in Public Administration (APPPA) commenced on 1st July 2020 on online mode, which was inaugurated online by Hon'ble Union Minister of DoPT, Dr Jitendra Singh. It started in the middle of Covid-19 pandemic and lockdown. It was the first Mid-career programme to have successfully started on time and carried out in online mode throughout its 10-month duration.

IIPA celebrated 'Hindi Diwas' by conducting a special lecture on 16 September 2020 by Shri Sumeet Jerath, IAS, Secretary to Government of India, Department of Official Language, Ministry of Home Affairs.

On knowledge dissemination front, the operationalization of Digital Repository of IIPA library, giving access to huge resources of IIPA library from remote locations, has helped IIPA spread its wings in every nook and corner of the academic world now.

The Institute conveys its gratitude to the DoPT and other Ministries at the Centre and states and to all other agencies for their support for the training, research, workshops and seminars and other activities at IIPA assisting the Government's efforts to continuously upgrade knowledge base and improve quality of delivery of public services. We place on record our gratitude and appreciation for the constant support provided by the Hon'ble Vice President of India and President IIPA, the Hon'ble Union Minister and Chairman IIPA, EC and the members of the Executive Council.

The Institute also thanks all the office-bearers of Regional and Local branches, faculty members, Officers and staff of the Institute for their sincere efforts in the overall development of the Institute. We are grateful to all those within and outside IIPA who have assisted us and contributed to the success of our activities and efforts during 2020-21 and look forward to more of the same.



(Surendra Nath Tripathi)
Director General

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REPORT ON THE ACTIVITIES OF THE INSTITUTE

2020-2021

AN OVERVIEW

This Report of Indian Institute of Public Administration pertains to the year 2020-2021. The Institute undertakes research studies on substantive and contemporary issues as well as in specific areas as sponsored by the governments, national organisations and international agencies. It also offers advisory services in operational areas to government and public sector enterprises. It conducts a large number of training programmes on various aspects and facets of the study and practice of public administration and management and trains about 5000 officers and civil society members every year from India and abroad. It also publishes and disseminates literature on public administration through special publications and journals.

The Report presents the activities of the Institute under the following four major heads:

- Training
- Research Activities
- Information Management
- Associational and Outreach Activities.

The Report includes information about the:

- Institute's Finances
- Academic Events like Seminars, Conferences, Lectures, Visits, Book Releases, etc.
- Activity Reports of various Committees and Centres of IIPA
- Academic Activities of Faculty
- Administrative and Personnel Matters.

TRAINING/EDUCATIONAL PROGRAMMES

The Institute organised a large number of training programmes which broadly fall into the following categories:

1. **Long-term Programmes:** Includes Advanced Professional Programme in Public Administration (APPPA) for senior officers

which is conducted for the Training Division of the Department of Personnel and Training (DoPT), Government of India.

2. **Sponsored Programmes:** Mainly those sponsored by (a) the Department of Personnel and Training, (b) the Ministry of Urban Development, (c) the Department of Science and Technology, (d) the Department of Consumer Affairs, and (e) other Ministries/Departments, Public Sector Undertakings, etc.
3. **Fee-based Programmes:** Designed and offered by the Institute at the behest of user organisation as well as at its own initiative.

46th Advanced Professional Programme on Public Administration 2020-2021

Brief Report

The 46th Advanced Professional Programme in Public Administration (APPPA) would be recorded in the golden leaves of history of IIPA and India as the **first digital APPPA in the history of IIPA**. Sponsored by the Ministry of Personnel, Public Grievances and Pensions, APPPA serves as a high-end customized ten-months programme for senior officers of the All India and Central Services, conducted by Indian Institute of Public Administration (IIPA) from July 01, every year.

A very Unique Apppa this Year— The First of its Kind in IIPA / Country

This year was unique in many ways with the turbulence caused by COVID. The programme started on July 01, 2020. Twenty-nine participants participated, majority of them being from all tri-services of armed forces and others from ITS, Military Engineer Services (MES) and MoEF and other Civilian Officers.

Objectives of the Programme

By the end of this APPPA course, the

participants were able to:

- Understand the basic concepts of Social Sciences, Public Policy, and Governance;
- Develop their views on topical issues of Public Administration and Governance ethics in India;
- Analyze the factors that impact the application of policies and modalities;
- Apply analytical skills in decision-making;
- Design a framework for administrative reforms and good governance; and
- Develop interpersonal skills and sensitivity towards the needs of the people.

For achieving the above objectives, the programme was designed in such a way that there were academic - cum - training modules, experiential learning, dissertation writing and viva-voce, besides non - credit inputs for developing ethics, values, critical thinking and creativity. This year, the academic modules were consisted of 33 streams with several additions and enhancements in assuring that it is an all-encompassing coverage.

Implementation of Digital 46th APPPA

Onset of Programme: July 1, 2020

The inaugural session of this programme was digitally inaugurated by the Hon'ble Union Minister Dr. Jitendra Singh. In his speech, he mentioned that APPPA provided an opportunity to the participants from various services and the armed forces to interact with each other and to know and appreciate the background, limitations and difficulties of each other. Further appreciating this programme, he said this uniquely designed digital programme provided a lifetime opportunity to the participants to update their knowledge and inculcate the qualities necessary for improving the citizen-centric service delivery in all aspects.

Conduct of the Programme (July 2020-April 2021)

There were different academic modules covered in this batch, these modules were related to 33 different multidisciplinary disciplines, revolving around four broad areas. There was a basic module on Theory and Concepts, a thematic

module on Policy, Administration and Governance, and the third one on the Critical Concerns in Governance. Each topic was delivered in blended mode, with online module available, coupled with a MyIIPA video recorded by IIPA faculty, live discussions with online and few offline participants present at IIPA campus.

A. Academic Modules: During the first half of the APPPA, spanning the first five months, the focus was on concepts and applications. The streams were identified based on their relevance to the issues of governance and recent developments in the respective areas of study. These streams were further divided into three parts, consisting of:

A.I: Basic Module: Theories and Concepts

A.II: Thematic Module: Policy, Administration and Governance

A.III: Public Policy Module: Critical Concerns in Governance.

B. Learning through Experience: During the programme, participants learnt from each other's interesting experiences in their respective jobs as well as through visits to different places. The purpose of these visits was to expose them to the ground realities concerning the implementation and delivery of various developmental government schemes and programmes through guided study tours in industry and selected rural and urban centres/facilities. The details of these during the 46th APPPA are presented as follows:

B.1 Experiential Presentations: A meaningful and fun-filled exercise, experiential presentations were meant to promote mutual sharing of experiences and expertise among the participants. Each participant prepared a presentation focused on a specific situation an officer had faced at some point in his/her career. These presentations were meant to highlight innovations in internal administration or field situations, best practices in organizational leadership or important lessons in project planning and implementation.

B.2 Rural Field Study: To study Rural Development and Administration with

special reference to Aspirational districts, this component was intended to sensitize the participants with the socio-economic realities of rural life. The participants were assigned a theme-based study focussed on flagship programmes of Government of India such as *Swachh Bharat Abhiyaan*, *Jan Dhan Yojana*, *PMJAY*, *Skill India*, etc. and they were expected to examine the effectiveness of the delivery mechanism and assess the impact of rural development programmes. Small groups of participants visited identified rural areas in different parts of the country and interacted with the village level functionaries and panchayat members under the overall guidance of a faculty member. The groups shared their field study reports of these visits which were useful for future policy reference. The rural field study reports were later presented at the IIPA. This year, Punsari, a model village located in Sabarkantha district and Tejgadh, a tribal village situated 90 kms east of Vadodara city in Chhotaudepur district in the state of Gujarat were visited.

B.3 Urban Field Study: To study Urban Development and Administration with special reference to Smart Cities and other Flagship urban development initiatives of Government of India, this visit provided an opportunity for the participants to understand the problems in urban administration and management and the challenges in addressing them. The participants learnt about various urban development schemes and their impact on the socio-economic conditions of the people, especially those below the poverty line. The study also included an interaction with the functionaries of the municipalities and other development agencies. Like rural field study, this group visited specific cities/ towns which were selected based on specific issues in different regions of Ahmedabad, Gandhi Nagar, Bhuj and Kutch districts of Gujarat. The urban study reports too were shared by the groups and served as good policy inputs.

Forward Area Visit: The participants were also exposed to ground realities through visits to forward areas establishments of Indian

Army, local government establishments and other institutions in rural and urban areas of border state and districts. For the forward area visits, participants were taken to Sikkim and Darjeeling districts of West Bengal.

C. Special Lectures/ Webinars

The participants got the opportunity to listen to and interact with administrators, thinkers and motivators in the webinars organised around a popular theme, APPPA town hall discussions, where with a galaxy of leading academicians, policy-makers were pitted against each other to debate on relevant national concerns and hear strategic perspective of senior most bureaucrats in 'Secretary speaks' series. A special session on "Inner Engineering Technologies for Wellbeing," by Sadhguru Jaggi Vasudev was also organized.

Convocation Ceremony

The convocation of the 46th APPPA was held on April 30, 2021 through virtual mode using WebEx video conferencing facility wherein Secretary DoPT (Shri Deepak Khandekar) had kindly consented to preside it as its esteemed Chief Guest and Vice-Chancellor Panjab University (Prof. Raj Kumar), to be its esteemed Guest of Honour.

At the outset, Shri S. N. Tripathi, Director General, IIPA, shared his vision and impression of this programme with special appreciation for its Programme Directors. This was followed by a brief report of the programme by Programme Director, Dr. Charu Malhotra. In his key convocation address, Shri Deepak Khandekar, emphasized great strides and contribution made by IIPA in sharpening the paradigm of public administration in the country. Similarly, Prof Raj Kumar underscored the unprecedented challenges being faced by the education sector during Covid-19 lockdown and how IIPA had resolutely dealt with these, by successfully conducting Digital 46th APPPA. This beautiful saga of the Digital APPPA concluded with the words of thanks by its co-Director Dr Pawan Taneja.

Other Training Programmes

Apart from the long term APPPA programme, the Institute organized 65 other training programmes and training workshops during 2020-21. The breakup is as follows:

Course	No. of Programmes	No. of Participants
Sponsored by Ministries/ Departments	11	301
Department of Personnel & Training (Including APPPA)	1	29
State Government	1	25
Department of Science & Technology	6	174
Ministry of Consumer Affairs	35	7001
Ministry of Urban Development	3	73
PSU	1	14
International Programmes	3	94
Others	5	642
Total	66	8353

Thus, total number of courses conducted was 66 including APPPA. In all 8353 officers were trained during the year including the participants of 46th APPPA. The details of the training programmes are given at F.2.

In addition to above training programme, IIPA organised 45 online Webinars/Memorial Lectures during the period.

INFORMATION MANAGEMENT

The Institute disseminates information, analyses, viewpoints and knowledge related to public administration, governance, policy and development through its regular publications viz., monthly digital editions of *IIPA Newsletter*, quarterly editions of *Indian Journal of Public Administration (IIPA)* in association with Sage Publications, quarterly editions of *Nagarlok*, quarterly editions of *Documentation in Public Administration (DPA)*, biannual editions of *Lok Prashasan (Hindi Journal)* and quarterly editions of *IIPA Digest*.

Open access of digitized editions of journals are freely available on IIPA website except those of *IIPA*. All digital current and back issues of *IIPA* are available at Sage/*IIPA* website. The *Indian Journal of Public Administration* is listed under the new UGC-CARE group I.

PUBLICATIONS

The following publications were published by the Publication Section during the year 2020:

1. Four editions of *Indian Journal of Public Administration (IIPA)*
2. Two editions of *Lok Prashasan (Hindi)*
3. Four editions of *Nagarlok*
4. Four editions of *Documentation in Public Administration (DPA)*
5. Four editions of *IIPA Digest*
6. Twelve editions of digital *IIPA Newsletter*

Following publications were published by IIPA and released during the previous year, AGM 2020-21:

1. Shri T.N. Chaturvedi Memorial (Research and Evaluation).
2. Dr U.C. Agarwal Memorial (Articles and Papers).
3. Dr B.R. Ambedkar's *Philosophy of Constitutionalism as an instrument of Justice, Social and Political* by Prof C. Sheela Reddy.
4. Fifth Rakesh Hooja Memorial Lecture edited by Prof C. Sheela Reddy and Mrs Meenakshi Hooja.
5. Capacity Building for Judicial Officers of Uttar Pradesh- Coffee table book by Dr Surabhi Pandey.

Launch of IIPA News This Week

A news segment of audio-visual news has been launched by IIPA. It contains information related to the new schemes and policies of the government along with the institutional news of IIPA and its branches. Four videos of IIPA News This Week have been uploaded on the Youtube for promotion of government schemes and activities of IIPA. They were on:

1. Mission Karmayogi
2. Garib Kalyan Rojgar Yojana
3. Padhna Likhna Abhiyaan
4. National Recruitment Agency for Government Recruitment

LIBRARY

The following activities were carried out during the period under review.

Collection Development:

During the year 2020-21, 1910 books and 499

bound volumes of periodicals were added to the library. Out of these, 101 books were purchased, 1809 were received as gratis. Around 85 documents were added to the Public Document section. As on March 31, 2021 the library houses 2, 28 lakh volumes of books and bound journals. The Library subscribed 99 current periodicals, 21 newspapers and received 132 periodicals on 'gratis and exchange basis' during the year.

- **T.N. Chaturvedi Collection:**

Library has received around 2700 books from the family members of Late Shri T.N. Chaturvedi on complementary basis. Library has processed these books and created a separate **"T.N. Chaturvedi Collection"** in the Reference area of the Library.

Online Services

- **Subscribed Online Databases:**

The Online access to over 21 journals including *Harvard Business Review*, *Economist*, *Time*, *Economic and Political Weekly*, etc. is being facilitated that can be reached through IIPA Library website. Besides this, the library continued subscribing to ABI/Inform, facilitating access to around 4000 titles, out of which 3000 titles are in full text, besides the database facilitates access to about 25,000 dissertations. The Library also subscribed to the 'JSTOR' which is a not-for-profit organization dedicated to helping the scholarly community to discover, use and build upon a range of intellectual content in a trusted digital archive. It provides full-text searches of almost 2,600 academic journals.

- **In-house Library Online Databases**

The computerized library database has 1.38 lakh records relating to books and reports and 1.23 records relating to periodical articles.

All these online journals and databases can be accessed 24x7 across the globe through remotex software.

- **Digital Knowledge Repository:**

Library has created Digital Knowledge Repository (DKR) showcasing the research output and published resources of the Institute. DKR plays a fundamental role in making accessible the intellectual capital, research output and published resources of the Institute. The objective is to

archive and preserve the intellectual work resulting from the academic and research activity of the Institute, in order to disseminate it in the same via open access. The resources are represented in the form of communities created for various types, such as – Annual General Body Meeting, Presidential Addresses, Faculty Publications, Rare Books, Annual Reports, Special Reports, Thematic Papers, Working Papers and the like. It also includes Theses and Dissertations submitted by APPPA participants for their M.Phil degree. So far 3379 documents have been uploaded in the repository including the full text of top 10 APPPA dissertations from 2008-09 till 2019-20. APPPA lectures comprising 34 modules which include Videos, PPTs, Quiz and reading materials have also been uploaded in the repository.

Library Services:

As on March 31st, 2021, 1202 documents were loaned out and 1120 volume of documents were received back by the library. The computerized library database has 1.38 lakh records relating to books and reports and 1.23 records relating to periodical articles. In addition to 3166 users comprising the Institute's Faculty, IIPA members, participants to various training programmes including the Advanced Professional Programme in Public Administration (APPPA), around 1670 bonafide researchers made use of the library resources under fee-based consultation programme. The Library continued to provide photocopying and internet facility to the members. During the year it made available over 14885 pages of photocopies, and provided bibliographical services to the users.

Value added services:

The Library facilitates Current Awareness, Indexing and Abstracting services. The Library regularly brings out Book Alert: a monthly list of additions, *Article Alert: a list of significant articles*, *Weekly News Alert*, and *Current Contents*, to keep its readers informed of the incoming documents and latest information. A quarterly Indexing and Abstracting Journal titled "*Documentation in Public Administration, (DIPA)*" is being brought out by the Library. It contains indexing of periodical articles, abstracts, book reviews and book notes. During the year 2040 Periodical Articles, 125 Book Reviews and 69 Book Notes were added to *DIPA*. All the four issues of *DIPA* for the year 2020 were

brought out on time. Further the library provides bibliographical services to its members and participants of various courses on demand.

Participation in National Library Networks:

The Library is an active member of the DELNET-Developing Library Network and has been making considerable use of the network's facilities for inter-library lending, compilation of bibliographies and literature search. As part of this networking endeavour, IIPA Library is also reciprocating in use of its rich resources to other participating network members. During the year, 27 documents were borrowed on inter library loan for the IIPA Library users and 79 documents were borrowed by other libraries through DELNET facility. As part of our reciprocal efficient services, IIPA Library has been adjudged as the best library and awarded Certificate of Appreciation by the DELNET out of 7000 libraries.

Modernization and Upgradation of IIPA Library Infrastructure:

- (i) Wi-Fi facilities are continued to be provided in the library premises for the use of Library members.
- (ii) Two new computers have been provided for the users in the Library's Reference & Circulation area on the ground floor for resource discovery.

ASSOCIATION ACTIVITIES

SIXTY-SIXTH ANNUAL MEETING OF THE GENERAL BODY

The 66th Annual Meeting of the General Body of the Institute was held via online/virtual mode on Saturday, the 31st October, 2020 at 4.00 p.m. Shri M. Venkaiah Naidu, Hon'ble Vice President of India and President of IIPA presided over the inaugural session and Dr. Jitendra Singh, Hon'ble Minister, DoPT and Chairman IIPA E.C. presided over the second part of the General Body Meeting.

Shri M. Venkaiah Naidu, Hon'ble Vice President of India and President of IIPA presided over the AGM through video conferencing, called for a change in the delivery of services, delivery of justice and the way governance structures respond to the need of common people. He said,

"this is the change India is looking for today". He opined that IIPA as a premier institution of public administration must play a pivotal role in bringing about this change. He expressed happiness that IIPA has continued its activities and conducted training programmes during the pandemic by creating digital infrastructure. He also appreciated the new website launched by IIPA. Shri Naidu unveiled the statue of the former Deputy Prime Minister of India, Shri Sardar Vallabhbhai Patel at IIPA Library. Congratulating the Director General and officers for this achievement, he said the statue should serve as an inspiration to all.

Taking note of the steps initiated by the Executive Council of IIPA to re-position it in the light of current and emerging challenges, Shri Naidu said, "We have to come up with sound strategy for institutional reforms and make IIPA a fit organization to catalyze the new wave of governance reforms in the country". He appreciated the amendments and changes in the Memorandum of Association and Rules of IIPA to make the Executive Council leaner, efficient, cost effective and more representative. He welcomed Union Minister, Dr. Jitendra Singh, who took over as the Chairman of the Executive Council of IIPA and hoped that his experience and capability will further enhance the stature of IIPA. He also paid tributes to the former Chairman of IIPA, Shri T.N. Chaturvedi who passed away in January, 2020.

Dr. Jitendra Singh, Chairman, IIPA E.C. in his address mentioned that in the last 5-6 years, a series of reforms were undertaken by the government. He said Sardar Vallabhbhai Patel defined the Civil Service as steel frame and Mission Karmayogi lives up to that vision to reorient our services from time-to-time, depending upon the needs of the nation, the priorities of India, and Karmayogi indeed is an endeavour to shift from the practice of rule to the practice of role so that any job that a civil servant takes up, there could be a provision for capacity building and that too, using the most modern technological modes—online and through Apps.

He complimented the Director General and his team for undertaking a huge digital transformation in the working of IIPA. Today online mechanism which functions without interruption and the evidence of this came out during these Covid times when the show went on even when all other activities under other organizations had been

badly disrupted. He had himself been a testimony to this because the APPPA course conducted by the IIPA was digitally inaugurated by him on the 1st of July this year, which was during the thick of this catastrophe. Similarly, a large number of research studies and other courses have been carried on by IIPA.

In his opening remarks, Shri Surendra Nath Tripathi, Director General IIPA, shared in brief, the achievements and the strengths of the Institute for which the employees of IIPA have worked hard. Notwithstanding this Covid pandemic, IIPA has moved on and the regular activities are returning to normal now. IIPA has created the entire required digital infrastructure and prepared the digital contents for online training. It is doing the online trainings for various departments as well as Webinars quite regularly. IIPA faculty are doing the research and evaluation studies during the pandemic also. Shri Amitabh Ranjan, Registrar IIPA proposed the Words of Thanks.

The Meeting was attended online by 130 members of the Institute against the minimum quorum of 50 members. The House approved the Proceedings of Sixty-fifth Annual Meeting of the General Body held on 18th October 2019, the Annual Report, the Annual Statement of Accounts for the year 2019-2020 and the proposed amendments to the Memorandum of Associations and Rules of IIPA.

SIXTY-FOURTH MEMBERS' ANNUAL CONFERENCE

Sixty-fourth Members' Annual Conference of the Institute was held on 2nd November, 2020 at 10.00 a.m. via online/virtual mode.

The theme of the conference was **"Management of Pandemics"**. Dr. Sachin Chowdhry presented the theme paper in which he highlighted the concept of Management of Pandemics. In his welcome address, Shri S.N. Tripathi, Director General of IIPA, highlighted the significance of the theme. Representatives of Regional and Local Branches expressed their views on the theme. Besides the discussion, papers on the theme were presented during the conference. Prior to holding of the Annual Conference, prelude Conferences/Seminars on the Conference Theme were organized by IIPA Regional and Local Branches at their respective headquarters. The recommendations and observations of the Conferences/Seminars held at

Regional and Local Branches were presented at the Conference.

EXECUTIVE COUNCIL

Executive Council Meetings

During the year, two meetings of the Executive Council were held on 16th September, 2020 and 21st October, 2020.

Amendments in the Memorandum of Association and Rules

The General Body in its Annual Meeting held on 31st October, 2020 at 4.00 p.m. approved the amendments to the Memorandum of Association and Rules of IIPA, which were circulated widely in time to the Members, including Supplementary Resolutions as under:

- To amplify the role of President, including the election, Rule 8 is being amended.
- To amplify the role of Hon'ble Chairman, IIPA Executive Council, Rule 9 is being amended to make it ex-officio.
- Executive Council, Rule 13(1) is being rationalized to 16 Members.
- In addition to above, Rule 13(2) – E.C. meeting; Rule 13(3) – Quorum, Rule 17(2)(viii) – Power of E.C.; Rule 21 – Special Meeting of the General Body; Rule 22 – meeting of AGM; Rule 36(1) – Power to amend the MoA; Rule relating to Director as Director-General were amended.
- In addition, some rules/clauses were deleted, i.e. Rule 19(a), 10, 10A, 11, 14, 15, 18(a) & (b) and 30(2), relating to Standing Committee, Academic Committee, elections and many other things. 'Director' shall be replaced with 'Director-General' in the relevant clauses.
- It was also approved to renumber the rules, including editing sentences for grammatical correction, without losing the spirit of the amendment and do the needful things.

The amendments to the rules were necessitated for making the Executive Council leaner, cost-effective and efficient along with maintaining regional representation. The new amendments will help reorient IIPA in the changing world of 21st century and strengthen it.

MEMBERSHIP

During the year, 215 Life Members, 37 Associate Members and 14 Student Members were admitted. The names of 13 Annual Members and 02 Corporate Members whose subscription falls in arrears were removed from the membership rolls of the Institute under Rule 35(1) of the Institute. 22 Life Members have expired during the year.

The category-wise details of membership in tabular form are given in Table 1.

DISTINGUISHED MEMBERS OF IIPA HONOURED WITH PAUL H. APPLEBY AWARD

The following members were conferred with Paul H. Appleby Award at the AGM for their distinguished services to IIPA and to the field of public administration:

1. Shri Ishwar Chandra Dwivedi, IPS (Retd.)
2. Prof. K. Munirathnam Naidu
3. Shri Sarat Chandra Misra, IPS (Retd.)
4. Shri B.N. Makhija, IAS (Retd.)

SHRI T.N. CHATURVEDI AWARD FOR THE BEST ARTICLE IN INDIAN JOURNAL OF PUBLIC ADMINISTRATION (IIPA) FOR THE YEAR 2019

Shri T.N. Chaturvedi Award for the best article

published in *IIPA* for the year 2019 was conferred to Ms. Abhilasha Bahugna and Mr. G. Prasanna Ramaswamy for their article on "*Highland to High Fashion: The Development of a Women Cooperative in Laddakh*".

Shri T.N. Chaturvedi Award for Excellence in Public Service

IIPA in association with IIPA Alumni Association has instituted Shri T.N. Chaturvedi Award for Excellence in Public Service. The award carries a cash award of Rs. one lakh, a citation and a plaque. This year, the award was conferred to DELNET- Developing Library Network.

Shri T.N. Chaturvedi Memorial Certificate

Shri T.N. Chaturvedi Memorial Certificate of Appreciation was awarded to Dr. Saket Bihari, Associate Professor, IIPA for completing maximum numbers of Research Studies by an IIPA faculty in the year 2019-20. This carries a Certificate and cash award of Rs.5000/-.

Dr. U.C. Agarwal Memorial Certificate

Dr. U.C. Agarwal Memorial Certificate of Appreciation was awarded to Dr. Charru Malhotra, Associate Professor IIPA for most number of articles authored by an IIPA employee in the year 2019-20. This carries a Certificate and cash award of Rs.5000/-.

TABLE 1

	Annual Members	Life Members	Associate Members	Student Members	Corporate Members (Annual)	Corporate Members (20 years)	Total
1. Membership as on 31.3.2020	33	10642	143	07	06	63	10894
2. Members admitted during 2020-21	--	215	37	14	--	--	
3. Conversion during 2020-21	--	--	(-)54	--	--	--	
4. Members removed during 2020-21	(-)13	--	--	--	--	(-)02	
5. Members expired during 2020-21	--	(-)22	--	--	--	--	
Total Membership as on 31.3.2021	20	10835	126	21	06	61	11069

Award to IIPA Branches

As desired by the President, IIPA to have a better network with 24 Regional and 43 Local Branches and to motivate them, the first ever award for best performance in 2019-20 was awarded to Puducherry Local Branch. It carries a cash award of Rs.10,000 to the branch and a certificate. The Jammu & Kashmir Regional Branch and Bihar Regional Branch have been awarded Certificate of Appreciation for their outstanding performance as number 2 and number 3 best performing branches.

REGIONAL AND LOCAL BRANCHES AND MEMBERS' ACTIVITIES

As on 31st March 2021, the total number of Regional and Local Branches of the Institute stands at 24 and 43 respectively. Name of the Regional and Local Branches and their Office Bearers, activities conducted by them and number of members attached with them during the year under review are shown at Annexure F-3.

Many activities of the Branches have also been reported in the monthly *IIPA Newsletter*.

A meeting of the Chairmen of the Regional and Local Branches held on 31st October, 2020 via online/virtual mode was presided over by Shri Surendra Nath Tripathi, Director General of the Institute. A large number of issues pertaining to strengthening of the IIPA activities and development of Branches were discussed. The Regional and Local Branches represented at the meeting were: Delhi, Haryana, Jammu & Kashmir, Kerala, Madhya Pradesh & Chhattisgarh, Maharashtra, Manipur, Mizoram, Odisha, Rajasthan, Tamil Nadu, Uttar Pradesh and West Bengal (Regional Branches) and Burdwan, Dharwad, Gulbarga, Karimnagar,

Patliputra, Puducherry, Pune and Tirupati (Local Branches).

The Meeting was also attended by the Faculty members of the Institute associating with the Regional Branches. A list of faculty members attached to the Regional Branches is given in Annexure F-7.

A sum of Rs.705313/- was paid to the Branches during the year as financial assistance including the fifty percent of share of interest earned on Life Membership Capital Fund for carrying out their programmes and activities. The Institute provided financial assistance of Rs.30,000/- to a Regional Branch and Rs.15,000/- to a Local Branch during a financial year for organizing seminar/conference, Prelude seminar, etc. subject to the Branch (a) conducting regular elections, (b) submitting its audited statement of accounts regularly, and (c) submitting a report on its activities. Besides this, fifty percent share of interest and fifty percent share of annual membership subscription is also paid to the branches. A statement showing details of financial assistance given to Branches during the year 2020-21 is given in Annexure F-6.

The Annual General Body meeting and Members' Annual Conference for which Theme paper is sent to all branches, as well as publication of the IIPA Newsletter are also member-oriented activities.

WEBINARS ORGANIZED BY IIPA BRANCHES

OUTREACH ACTIVITIES

ESSAY COMPETITION

The following subjects were identified for the Annual Essay Prize Competition, 2020:

- "Covid and Public Health System"

Sr. No.	Branch	Topic	Faculty Coordinator	Date
1.	Assam	Social Forestry as a Way to being Aatmnirbhar	Dr. Shyamli Singh	13 th January, 2021
2.	Bihar	National Heritage City Development and Augmentation Yojana	Dr. Nupur Tiwary	27 th January, 2021
3.	Delhi	Atal Mission for Rejuvenation and Urban Transformation (AMRUT)	Prof. Suresh Misra	10 th February, 2021
4.	Gujarat	Atal Pension Yojana	Prof. Ashok Vishandass	24 th February, 2021
5.	Haryana	Beti Bachao Beti Padhao	Dr. Neetu Jain	10 th March, 2021
6.	Himachal Pradesh	Pradhan Mantri Jan Arogya Yojana (Ayushman Bharat)	Dr. Saket Bihari	24 th March, 2021

- “Migration and Job Creation”
- One Nation, One Ration Card – PDS reforms

All the 16 essays received, (11 in English and 5 in Hindi) were evaluated by a Committee of Judges comprising Prof. Suresh Misra, Prof. C Sheela Reddy, Prof. Ashok Vishandass, Dr. Gadadhar Mohapatra, Dr. Pawan Kumar Taneja and Dr. Mamta Pathania.

First prize of Rs. 10,000 was awarded to Dr. Vivek Dixit, New Delhi, for his entry on “Covid and Public Health System”, the second prize of Rs 7000 was awarded to Shri Sandeep Bhat, Karamvir Vidhyapith, Anand Nagar, Khandwa, MP on “One Nation One Ration Card- PDS Reforms in Hindi” and Third Prize of Rs. 5,000/- Shri Harish Kumar, Delhi for his essay on “Migration and Job Creation” respectively.

CASE STUDY PROGRAMME

The Institute organizes an Annual Case Study Award Competition for promoting Case Studies of high quality which could be utilized for format learning through teaching/training or for self-learning. For 2020-21 all the four case studies were evaluated by the Experts Panel. All the Case Studies were in English and prizes were awarded at the Annual General Body Meeting held on October 31, 2020 virtually. The panel did not find any Case Study suitable for the first prize of Rs. 10,000. The only second prize of Rs. 6000 was jointly given to Ms. Kanchan Gupta and Ms. Smita Nimsarkar for their entry entitled “Naina Town Planning Schemes-Land Owner’s Meet in Pre-Covid and Post-Covid Times”.

INFRASTRUCTURAL IMPROVEMENT

The IIPA is a premier Institute which has its own Hostel Complex in its campus which provides boarding and lodging to participants of the training programmes including the APPPA, its outstation members, guests, bonafide research scholars and officers of educational Institutions and Government departments. The Hostel has 89 rooms and eight APPPA family suites. All the Hostel rooms have ACs, attached baths, toilets and cable TV. The Hostel has been renovated with wooden panelling.

THE INSTITUTE’S FINANCES

As shown in the Receipt & Payment Accounts

(Schedule A), during the year 2020-21, the Institute’s income was Rs.33.03 crore, as against the expenditure of Rs.33.01crore. Out of the total income of Rs.33.03 crore, the Institute had received Grant-in-aid Salary/General/Capital of Rs.28.00 crore from the Government.

Thus, after adjusting the cumulative shortfall of Rs.7.33 lakh brought forward from the previous year, the cumulative shortfall as per Schedule A at the end of the year is Rs.5.54 lakh.

The total income from internal resources during the year was Rs.5.04 crore as against Rs. 24.86 crore in the previous year. The receipts of Rs.5.04 crore mainly comprised Training Fee (Rs.1.83 crore), net income from Research assignments (Rs. 2.11 crore), User Charges (Rs. 47.00 lakh), Sale of Publications (Rs.0.25 lakh) etc. Out of the total payments of Rs. 33.01 crore, the Institute’s Pay and Allowance was Rs.10.95 crore and Pension Rs. 7.08 crore. The other major items of expenditure were Campus Maintenance (Rs. 2.41 crore), Administrative and Miscellaneous expenses (Rs.51.48 lakh), Training Programmes (Rs.1.05 crore).

The Institute also received a Grant-in-aid (Capital) of Rs.1050.00 lakh from the Government for implementation of various activities of Capital nature, against which total expenditure of Rs.1050.00 lakh was incurred. The main items of expenditure were ICT activities (Rs.73.96 lakh), Library (Rs.18.46 lakh), Strengthening of Regional/ Local Branches (Rs.5.05 lakh), Infrastructure development work/Renovation work (Rs.952.53 lakh). The Institute’s detailed financial position is given in the Balance Sheet and Income and Expenditure Account.

IMPORTANT EVENTS

SEMINARS/CONFERENCE/WORKSHOPS/LECTURERS

The Institute organised the following seminars/conferences/lectures/webinars during the year:

Pilot Training of Trainers Workshop

Finalisation of ToT modules: A pilot Training of Trainers workshop for finalising the training modules for biodiversity conservation involving key stakeholders i.e., representatives from Forest, Environment and Wildlife Management

Department, Food Security & Agriculture Development Department, Education Department and the like was organised on March 3, 2020 in Gangtok. The objective of the workshop was to enhance capacities of key stakeholders for biodiversity conservation. The workshop was conducted under the chairmanship of Mr. Bhuvan Pardhan, CCF, Forest, Environment and Wildlife Management Department, Govt. of Sikkim. Prof. Vinod K. Sharma and Dr. Shyamli Singh were the programme coordinators.

National Seminar on Contemporary Challenges in Consumer Protection

The Centre for Consumer Studies, IIPA, in collaboration with Yashwantrao Chavan Law College, Pune organised a National Seminar on “Contemporary Challenges in Consumer Protection” from March 2-3, 2020. It was sponsored by Department of Consumer Affairs, Government of India. More than 80 researchers, academicians, students, experts, practitioners, executives, representatives from NGOs attended and participated. The seminar provided an opportunity to all the stakeholders to participate and discuss the new challenges in the area and way forward to have a safer regime for consumers. It was coordinated by Prof Suresh Misra and Dr Sapna Chadah.

Tribute to Dr B.R. Ambedkar on his birth anniversary

On the occasion of 129th birth anniversary, a floral tribute was paid to Dr. B.R. Ambedkar by Shri S.N.Tripathi, Director, IIPA along with Registrar, Shri Amitabh Ranjan, Dr.C.Sheela Reddy, Chair Professor, Dr. Ambedkar Chair in Social Justice, and Dr. Charru Malhotra, Associate Professor of e-Governance and ICT. Maintaining social distance, due to COVID-19, the faculty and staff present recalled the ideals and thoughts of Dr.Ambedkar, the architect of the Indian Constitution. Shri S.N. Tripathi shared that Dr. Ambedkar envisaged an India, liberated from caste consciousness who strongly believed that ‘caste system is not merely a division of labour, it is also a division of labourers’. He expressed thanks to Dr.Ambedkar Foundation, Ministry of Social Justice and Empowerment for sponsoring Dr.Ambedkar Chair in Social Justice at IIPA. The multifaceted personality of Dr. Ambedkar

and his accomplishments were highlighted by Shri Amitabh Ranjan. Dr. C. Sheela Reddy emphasised the need to revisit Dr.Ambedkar’s invaluable insights, ideals and philosophy in locating contradictions in Indian society. Dr. Charru Malhotra insights, ideas and philosophy in locating contradictions in Indian society. Dr. Charru Malhotra succinctly shared the vision, mission and legacy of Dr. Ambedkar.

45th APPPA Convocation held online

For the first time in the history of Indian Institute of Public Administration (IIPA), the convocation of the 45th Advanced Professional Programme in Public Administration (APPPA), the flagship training programme of IIPA, was held through video conferencing on April 30, 2020. The programme which commenced on July 2, 2019 was sponsored by the Ministry of Personnel, Public Grievances and Pensions (DoPT). Dr Jitendra Singh, Hon’ble Minister of State (Independent Charge) for the Ministry of Development of North Eastern Region and Minister of State for Prime Minister’s Office; Personnel, Public Grievances and Pensions; Department of Atomic Energy and Department of Space was the chief guest. Dr C. Chandramouli, Chairman, IIPA and Secretary, DoPT also graced the occasion. Shri Surendra Nath Tripathi, Director, IIPA welcomed the guest as well as the participants. Prof Govind Bhattacharjee, the Programme Director of 45th APPPA gave a brief overview of the course and Dr Neetu Jain, Co-Programme Director proposed the vote of thanks.

Webinar on Governance Reforms Post-Covid-19 First in the series

Indian Institute of Public Administration (IIPA) organised a webinar on ‘Governance Reforms Post- Covid-19’ on May 14, 2020. The lead speaker of the webinar was Shri V. Srinivas (IAS), Additional Secretary, Ministry of Personnel, Public Grievances and Pensions and Director of National Centre for Good Governance. The discussant was Dr. Yamini Aiyar, CEO and President of the Centre for Policy Research, New Delhi. The session was moderated by Shri S N Tripathi, IAS (Retd), Director General, IIPA. Nearly 90 people attended the seminar from all fields and were also given an opportunity to ask their questions in the Q and A session. Shri Amitabh Ranjan, Registrar, IIPA gave

the vote of thanks. The session was coordinated by Prof Geethanjali Nataraj, Professor, Applied Economics, IIPA.

Webinar on Reforms in Agriculture Markets in India

A webinar discussion on 'Reforms in Agriculture Markets in India' was conducted on May 18, 2020. The lead discussant was Dr Ashok Dalwai, the Chief Executive Officer, National Rainfed Area Authority and former Chairman of Inter-Ministerial Committee on Doubling Farmers' Income. Smt. Neel Kamal Darbari, MD, Small Farmers Agribusiness Consortium (SFAC) was the other Discussant. Shri Surendera Nath Tripathi, Director General, IIPA, steered the discussions, made observations and moderated the questions as asked by audience. Discussions ended with a heartfelt vote of thanks proposed by Shri Amitabh Ranjan, Registrar, IIPA. Prof. Ashok Vishandass, Professor, Applied Economics, IIPA, coordinated the session.

Webinar on Leadership Role in building emotional resilience during Covid-19 Pandemic

A webinar on 'Leadership Role in building emotional resilience during Covid-19 Pandemic' was organised on May 20, 2020. The invited speakers were Sh. V.K. Singh, Director Personnel, Power Grid and Sh. D.V. Shastry, Executive Director, GAIL Training Institute, GAIL (India) Limited. Shri S.N. Tripathi, Director General, IIPA was the moderator of the session. Shri Amitabh Ranjan, Registrar, IIPA, gave the vote of thanks. Dr. Neetu Jain, Associate Professor, Organization & Behavioral Science Area, IIPA, coordinated the session.

Webinar on COVID -19: Emerging Challenges for Consumer Protection

A webinar on "COVID -19: Emerging Challenges for Consumer Protection," was organised on May 26, 2020. The webinar was moderated by Shri S. N. Tripathi, Director General, IIPA and the lead speaker was Shri Avinash K Srivastav former Secretary, Department of Consumer Affair, Gol and the Chief discussant was Prof. Sri Ram Khanna, former Professor of Commerce, Delhi University and a well know

consumer activist. The webinar was well attended and the participants included policymakers, academicians, researchers, members of the consumer redressal agencies and NGOs. The webinar was coordinated by Prof. Suresh Misra, Chair Professor, Consumer Affairs, Centre for Consumer Studies, IIPA.

Webinar on Emerging Role of Local Governments in India in Corona-Crisis

A webinar on 'Emerging Role of Local Governments in India in Corona-Crisis' was organised on May 27, 2020. Dr. V.N. Alok welcomed and delivered introductory remarks based on his background paper on the subject. Dr M. Ramachandran, former Secretary, Union Ministry of Urban Development and Shri S.M. Vijayanand, Chairman of the 6th Kerala State Finance Commission made their presentation. There were live discussions and participants from a number of states raised questions. Shri S. N. Tripathi, Director General, IIPA moderated the session. Dr V. N. Alok, Associate Professor, Urban Finance, IIPA, coordinated the webinar.

Webinar on COVID 19: The Flexibility Stigma and Gender Equality

A webinar on "COVID 19: The Flexibility Stigma & Gender Equality" was organised on May 29, 2020. Ms Brinda Karat, elected to the Rajya Sabha and the first woman member of the CPI(M) Politburo, and Dr Ranjana Kumari, a renowned social activist and a prolific academician were the lead speakers. They spoke on increased challenges to occupational health of women in varied professions need to be recognised in this pandemic and why it is crucial to consult women and have gender-balance in decision-making. Shri S.N. Tripathi was the Chairperson and Moderator of the event. Dr Nupur Tiwary, Associate Professor and Head, Centre of Excellence (CoE) for Tribal Affairs, (Ministry of Tribal Affairs, Govt of India) at IIPA, coordinated the session.

Webinar on Inclusive Governance

IIPA organised a webinar on "Inclusive Governance: Post-COVID Challenges" on June 18, 2020. Ms. Lalitha Kumaramangalam, Director of India Foundation and Former Chairperson,

National Commission for Women and Prof. Amita Singh, Professor of Law and Governance and Founder Chairperson of the Special Centre for Disaster Research, Jawaharlal Nehru University were the key speakers. Shri S. N. Tripathi, Director General, IIPA moderated the session. In his opening remarks, he highlighted the major challenges of post COVID-19 and stated that inclusive governance is the key factor for achieving holistic development. Prof. C. Sheela Reddy coordinated the webinar.

Webinar on Digital Transformation of Governance in Post-Pandemic Period

A webinar on “Digital Transformation of Governance in Post-Pandemic Period” was conducted on June 9, 2020. The lead speaker for the webinar was Shri. J. Satyanarayana, IAS (Retd), Chief Advisor, India Centre for Fourth Industrial Revolution, World Economic Forum, and the Chief Discussant was Dr. Lovneesh Chanana, Vice President – Digital Government, Asia Pacific and Japan, SAP. The webinar saw more than 170 participants who also participated in a pre-webinar survey. The composition of the participants had a healthy representation of government, academia, IT/Industry as well as students. Dr Charru Malhotra was the coordinator.

Webinar on Cyber Safety: Social Engineering in the time of Social Distancing

A webinar on Cyber Safety: Social Engineering in the time of Social Distancing was organised on June 24, 2020. Dr. Surabhi Pandey, coordinator of the programme, presented the introductory remarks. Shri S. N. Tripathi, Director General, IIPA gave the welcome remarks and moderated the discussion. The eminent panelists of the webinar, Lt. General (Dr.) Rajesh Pant, National Cyber Security Coordinator, Prime Minister’s Office, Government of India and Shri S.K. Bhalla, Director (Cyber & Information Security), Ministry of Home Affairs, Government of India spoke on the bottleneck challenges faced by our country.

Webinar on New Normal for Governance and Infrastructure

A webinar on “New Normal for Governance and Infrastructure” was organised on June 15,

2020. The webinar covered expert presentation by two distinguished panelists namely: Shri Hitesh Vaidya, Director, National Institute of Urban Affairs and Shri Shailesh Pathak, Chief Executive Officer and Independent Director, L&T Infrastructure Development Projects limited. The webinar was moderated by Shri S. N. Tripathi, Director General, IIPA. During the session, it was re-emphasised that COVID is expanding through major cities. Transport, housing, supply chain, low income settlements and governance practices are undergoing a transition which is creating a new normal. In this regard, city government is at the core of initiatives. There is a need to strengthen the role of city governments with empowerment and facilitation in the inter-governmental context. In this regard, the current scenario and innovations were also highlighted by the two speakers. It was finally felt that the urban sector holds the key to make our fight successful against the pandemic. Prof K.K. Pandey was the programme coordinator.

Webinar on Digital Skilling and Mentorship for Tribal Communities

A webinar on “Digital Skilling and Mentorship for Tribal Communities”, in partnership with Ministry of Tribal Affairs and Facebook was organised on June 26, 2020. The discussion during the webinar was about GOAL programme, an initiative of the Ministry of Tribal Affairs and Facebook India along with discussion on Tribal Talent Pool scheme. Around 900 Tribal Scholars from various parts of India participated in the webinar to learn and present their suggestions for success of these initiatives. Dr Nupur Tiwary coordinated the sessions.

Webinar on Public Service Delivery in the Aftermath of COVID-19

A webinar on “Public Service Delivery in the Aftermath of COVID-19,” was organised on June 10, 2020. The two main speakers for the webinar were Prof. Thankom Arun, Professor, Global Development and Accountability, University of Essex and Dr. Vikram Chand, former Lead Public Sector Specialist, World Bank. Shri S.N. Tripathi, Director, IIPA moderated the session. Dr. Sachin Chowdhry was the coordinator of the programme.

Webinar on Pandemic Resilience Metro Cities

A webinar on “Pandemic Resilience Metro Cities” was organised on July 16, 2020. The webinar was aimed at discussing the impact of the on-going corona pandemic on metro cities and to gauge their flexibility in overcoming the problems. Policymaker, Shri Durga Shanker Mishra, Secretary to the Government of India in the Ministry of Housing and Urban Affairs was the lead speaker. During the session, the Secretary stressed on the fact that the maximum impact of Covid-19 was visible from the metro cities reporting about 80% of the confirmed cases. If the parameter of per million deaths is considered in comparison with other countries of the world then India's figure is 18 deaths per million while it varies from 100 to 800 in other countries with around 420 deaths per million in the USA alone. He also stated that the maximum impact of Covid-19 in bigger cities was due to some special conditions like housing, physical and social infrastructure and also migration which is impacting citizens in different manner than those in the smaller towns. He also made a mention about the scheme for creation of Affordable Rental Housing Complex for urban migrants and urban poor which received the cabinet nod on 14th May, this year. Another lead speaker on the panel, Shri N.K. Patel, a renowned technocrat from Gujarat said that cities can never be risk-proof or hazard-proof but can be resilient to minimize such effects by adopting resilience strategies through preparedness and responsiveness. He spoke about how Chennai, Pune, Surat and Jaipur were selected in the 100 resilient cities list of Rockefeller Foundation and how these cities were preparing themselves to combat natural and man-made disasters including covid-19. Dr. Kusum Lata coordinated the programme.

Webinar on River Wetland Linkages

A webinar on “River Wetland Linkages: Nature Based Approach for Sustainable Water Resource Management and Rejuvenation of Ganga Basin”, was organised on July 3, 2020. Shri Rajiv Ranjan Mishra, IAS, DG, NMCG and Prof. C.K.Varshney, former Dean, School of Environmental Science, JNU were the lead speakers. Shri S.N. Tripathi, Director, IIPA presided over and moderated the webinar. During the session, Shri Mishra explained the NMCG plan for Ganga basin. Prof. Varshney

spoke about the overall scenario of wetland management in India and in Ganga basin. Prof. Vinod Sharma gave the vote of thanks to the speakers.

Webinar on Transformation of Fertiliser Subsidy in India

A webinar on “Transformation of Fertiliser Subsidy in India,” was organised on July 8, 2020. The lead discussant was Shri Chhabilendra Roul, Secretary to Government of India in the Department of Fertilisers. Dr. Suresh Pal, Director National Institute of Agricultural Economics and Policy Research (NIAP) was the other discussant. Shri S.N. Tripathi, Director General, IIPA steered the discussions and moderated the session. Prof. Ashok Vishandass, Professor, IIPA coordinated the webinar.

Webinar on Covid-19: Media and Consumer Empowerment

A webinar on “Covid-19: Media and Consumer Empowerment,” was organised on July 7, 2020. It was moderated by Shri S. N. Tripathi, Director General, IIPA and the lead speaker was Ms Pushpa Girimaji, an author, columnist and a specialist in Consumer Law, Rights and Safety issues. The chief discussant was Major General Jacob Tharakan Chacko, Sena Medal, Chairman Army Institute of Law, Mohali, also a trainer, facilitator and an organisational synergiser. Initiating the discussion, Shri Tripathi welcomed the speakers and the participants and highlighted the importance of the theme of the webinar. Dr Mamta Pathania in her introductory remarks talked about the problems that consumers were facing due to Covid-19. Ms Pushpa Girimaji, the lead speaker said that MRP rules for essential products were violated with impunity and sold above MRP without any corrective action. Major General Jacob Tharakan Chacko, Sena Medal, covered the behavioural aspects of consumer empowerment in the shadows of Covid-19. The webinar was coordinated by Dr. Mamta Pathania.

Webinar on Waste Management during the Covid-19 Pandemic

A webinar on “Waste Management during the Covid-19,” Pandemic was organised on

July 29, 2020. Prof Ashok K Agarwal, former Director, School of Health Sciences, IGNOU and Dr. Suneel Pandey, Director, Environment and Waster Management, TERI, New Delhi were the lead speakers. Shri SN Tripath, Director, IIPA gave the welcome remarks. Dr. Amit Kumar Singh coordinated the programme.

Webinar on Re-Building and Re-Creating Jobs in New Normal

A webinar on “Re - Building and Re-Creating Jobs in New Normal,” was organised on July 29, 2020. Shri Vinod Zutshi, IAS (Retd.), former Secretary, Ministry of Tourism, Government of India and Shri KK Jalan, IAS (Retd.), former Secretary, Ministry of MSME, Government of India were the lead speakers. Shri S. N. Tripathi, Director General, IIPA gave the welcome remarks. Dr Saket Bihari coordinated the programme.

Workshop on Data Analytics and Artificial Intelligence

A workshop on “Data Analytics and Artificial Intelligence,” commenced online on July 27, 2020 for National Academy of Customs, Indirect Taxes and Narcotics, New Delhi.

Webinar on Migration and Job Creation in Contemporary India

A webinar on “Migration and Job Creation in Contemporary India: Prospects and Challenges,” was organised on July 22, 2020. Prof Binod Khadria, former Professor of Economics, Education and Migration, JNU, New Delhi and Prof Santosh Mehrotra, Professor of Economics and Chairperson, Centre for Labour Studies, JNU, New Delhi were the lead speakers. Shri S.N. Tripathi, Director General, IIPA gave the welcome remarks. Dr Gadadhara Mohapatra coordinated the programme.

Webinar on Stress Management and Increased Productivity

A webinar on “Stress Management and Increased Productivity,” was conducted on August 14, 2020. Dr Nupur Kohli, Advisor Healthcare, Netherlands was the Chief Speaker on the occasion. Shri S. N. Tripathi, Director General, IIPA,

gave the welcome remarks and Dr Nupur Tiwary coordinated the event. Shri Amitabh Ranjan, Registrar IIPA proposed the Vote of Thanks.

Webinar on New Initiatives for Farmers’ Welfare and Agriculture

A webinar on “New Initiatives for Farmers’ Welfare and Agriculture,” was organised on August 10, 2020. Shri Sanjay Agarwal, IAS, Secretary, Department of Agriculture, Co-operation & Farmers Welfare and Dr Trilochan Mahapatra, Secretary, Department of Agriculture, Research and Education & Director General, Indian Council of Agriculture Research were the eminent speakers on the occasion. Shri S.N. Tripathi, Director General, IIPA moderated the session. Prof Ashok Vishandass coordinated the event. Shri Amitabh Ranjan, Registrar IIPA proposed the Vote of Thanks.

Webinar on National Statistical System in India

A webinar on “National Statistical System in India,” was conducted on August 6, 2020. Shri Pravin Srivastava, CSI and Secretary to Government of India in MOSPI and Shri Raj Gautam Mitra, former ISS Officer were the eminent speakers on the occasion. Shri S.N. Tripathi, Director General, IIPA moderated the session. Prof Ashok Vishandass coordinated the event. Shri Amitabh Ranjan, Registrar IIPA proposed the Vote of Thanks.

Webinar on e-Commerce: Resilience Strategies in New Normal

A webinar on “e-Commerce: Resilience Strategies in New Normal,” was organised on August 4, 2020. Mr Rahul Sundaram, Senior Corporate Counsel, Amazon India and Mr. Gaurav Loomba, Associate Vice President (Government Relations and Advocacy), NPCI were the main speakers. Shri S.N. Tripathi, Director General, IIPA, moderated the session. Dr Sapna Chadah coordinated the event. Shri Amitabh Ranjan, Registrar IIPA proposed the Vote of Thanks.

Webinar on Climate Variability and Change- Challenges for Disaster Risk Reduction in India

A webinar on “Climate Variability and Change-

Challenges for Disaster Risk Reduction (DRR)," in India was organised on August 20, 2020. Dr. K. J. Ramesh, former Director General, Indian Meteorological Department (IMD) and Sh. Kamal Kishore, Member National Disaster Management Authority (NDMA) were the eminent speakers. Shri S.N. Tripathi, Director General, moderated the session. Dr Shyamli Singh coordinated the event.

Hon'ble Union Minister of Tribal Affairs attends National Tribal Research Conclave at IIPA

Hon'ble Minister of Tribal Affairs in the Government of India, Shri Arjun Munda attended National Tribal Research Conclave for Tribal Research Institutes organised by the Centre of Excellence, IIPA, from September 3-4, 2020. While addressing the inaugural session, the Union Minister for Tribal Affairs stated that the Ministry in collaboration with IIPA is looking into design of workable models which provide end-to-end solution, like problem identification, finding solution and execution of the project as part of Action Research which can be implemented by policy initiatives. Shri. Deepak Khandekar, Secretary, MoTA during the event said that earlier Tribal Research work was being done as a sponsored programme in the Ministry of Tribal Affairs but now it's being run on a mission mode. Shri S.N. Tripathi, Director General, IIPA, chaired the session. Dr Nupur Tiwary coordinated the programme.

Webinar on Mission Karmayogi

A webinar on "Mission Karmayogi: Vision and Prospects" was organised on September 11, 2020. Dr. C. Chandramouli, Secretary, DoPT and Chairman of IIPA and Mrs. Rashmi Chowdhary, Additional Secretary, Training, DoPT were the eminent speakers. Shri S.N. Tripathi, Director General, IIPA chaired the meeting. The event was organised to analyze and understand the implementation strategy of Mission Karmayogi. Shri Amitabh Ranjan, Registrar, IIPA also attended the session and proposed the Vote of Thanks. Dr Charru Malhotra coordinated the event.

Webinar on Strategic and Altruistic CSR

A webinar on "Strategic and Altruistic CSR:

Post Pandemic Challenges and Opportunities for Public Sector Undertakings," was organised on September 2, 2020. Shri Sanjay Kumar Jain, Joint Secretary, Department of Public Enterprises (DPE) and Shri Biswajit Ray, Director, Human Resource and Business Development, Oil India Limited were the lead speakers during the event. Dr Roma Debnath coordinated the event.

Webinar on International and National Perspective of Disaster Risk Reduction

A webinar on "International and National Perspectives of Disaster Risk Reduction" was organised on September 28, 2020. Dr Rajib Shaw, Professor, Graduate School of Media and Governance, Keio University, Japan, Shri Krishna S. Vatsa, Member, NDMA and Shri Anil Kumar Sinha, IAS (Retd.), Senior Advisor and Mentor were the key speakers during the event. The webinar was coordinated by Prof V.K. Sharma and Dr Shyamli Singh.

Webinar on Case Study Method for Teaching and Decision-Making

A webinar was organised on October 26, 2020. The webinar gave an opportunity to deliberate and discuss on improving the case study programme of IIPA. All the authors who submitted their case studies for the Annual Decision Making/ Case Study Competition of IIPA in the past 5 years (2016-2020) were invited for the webinar. Prof. C. Sheela Reddy, Chair Professor, Dr. Ambedkar Chair in Social Justice and Member Secretary, Committee for Case Studies in her opening remarks highlighted the importance of case study method as an effective tool for teaching, training and decision-making. Shri S.N. Tripathi, Director General, IIPA emphasised that the method fosters a broader perspective of decision-making and integration of critical thinking skills, enabling administrators to review their own action and inaction. Prof. Nand Dhameja, Dean and Professor, Faculty of Management Studies (FMS), Manav Rachna International Institute of Research and Studies, Faridabad, the key resource person of the webinar made a comprehensive and an insightful presentation on 'Case Method and Case

Analysis'. Prof. Ashok Vishandass, Professor of Applied Economics presented a perspective on 'Mission Karmayogi' an ambitious programme of Government of India, supporting transition from 'Rules-based' to 'Role-based' HR Management and to calibrate all Civil Service positions to a Framework of Roles. Dr. V. N. Alok, Associate Professor of Public Finance summing up the discussion stressed the need to strengthen the case study programme of IIPA. Prof. C. Sheela Reddy coordinated the event and proposed vote of thanks.

Webinar on Overview of CPSEs

A webinar on "Overview of Central Public Sector Enterprises (CPSEs)—Disinvestment and Performance Evaluation," was organised on October 26, 2020. The eminent speakers were Shri Tuhin Kanta Pandey, Secretary, Department of Investment and Public Asset Management (DIAPM), Ministry of Finance, Government of India. Shri S. N. Tripathi, Director General, IIPA presented the introductory remarks. Dr Surabhi Pandey coordinated the webinar.

Webinar on Consumer Protection Act, 2019

A webinar jointly in association with Chhatrapati Shivaji Maharaj University, Panvel, Navi Mumbai and Centre for Consumer Studies, IIPA, was organised on Consumer Protection Act, 2019- A Game Changer was organised on October 20, 2020. It was held in collaboration with St. Wilfred's College of Law, Panvel. Dr Mrityunjai Pandey, Principal, St. Wilfred's College of Law presented the welcome speech. Prof Suresh Mirsra, Chair Professor, CCS, IIPA, gave the introductory remarks. Prof A.K. Sinha, Vice Chancellor, CSMU, Panvel, Navi Mumbai gave the special address, Shri S.N. Tripathi, Director General, IIPA presented the inaugural address. The presidential remark was presented by Dr Keshav Badaya, President, C SMU, Panvel, Navi Mumbai. Prof Suresh Misra and Dr Sapna Chadah coordinated the event.

Webinar on Role of RTI Act in Public Service Delivery System

A webinar on Role of RTI Act in Public Service Delivery System was organised on October 1,

2020. Shri Bimal Julka, IAS (Retd.), former Chief Information Commissioner, New Delhi and Ms Anjali Bhardwaj, Co-Convener, National Campaign for People's Right to Information (NCPRI) and Founder-Member, SNS – *Satark Nagrik Sangathan* (Society for Citizen's Vigilance Initiative) were the eminent speakers. S Shri S.N. Tripathi, Director General, IIPA chaired the session. Prof Ashok Vishandass and Dr Sapna Chadah coordinated the event.

Webinar on Digital Transformation in Governance

A three-day virtual summit on "Digital Transformation in Governance" under the project "Awareness and Skill Development Programme," for district officials through State ATIs was organised from 13-15 October 2020. It was sponsored by the Ministry of Electronics and Information Technology, Government of India. Shri S.N. Tripathi, Director General, IIPA chaired the session. The eminent speakers were Dr Rajendra Kumar, IAS, Additional Secretary, MeitY, Shri Abhishek Singh, CEO and President, NeGD, Dr Jaideep Kumar Mishra, Joint Secretary, MeitY, Dr Lovneesh Chanana, Vice-President (Government Affairs- Asia Pacific and Japan), SAP, Dr Avik Sarkar, Faculty, Indian School of Business, Shri Shobhendra Bahadur, Director, e-Gov & MyGov, MeitY, Mr Golok Smili, Principal Consultant & Chief of Technology, MEA, Shri Deepak Maheshwari, Public Policy Professional and Shri Deepinder Singh, Freelancer, e-Governance Specialist. Dr Charru Malhotra coordinated the webinar.

Virtual Tribal Talent Pool Conclave held IIPA

Centre of Excellence for Tribal Affairs under the Ministry of Tribal Affairs organised a virtual Tribal Talent Pool Conclave on October 13, 2020. It was sponsored by the Ministry of Tribal Affairs. The eminent speakers were Prof Vinay Kumar Srivastava, Director, ANSI and Prof. Rajnish Jain, Secretary UGC & CVO. Dr Nupur Tiwary coordinated the programme.

Webinar on Strengthening Health System in India— Post-Covid Scenario

A webinar on Strengthening Health System

in Idnia – Post-Covid Scenario was organised on October 13, 2020. The eminent speakers were Dr Indu Bhushan, CEO, Ayushmaan Bharat (AB – PMJAY) and National Health Authority, Shri Manoj Jhalani, IAS, Director (Health System Development), World Health Organization and Prof Surekha Kishore, Executive Director, AIIMS Gorakhpur. Dr Pawan Taneja coordinated the webinar.

Constitution Day Celebration at IIPA

Dr. Ambedkar Chair in Social Justice, IIPA celebrated 71st Constitution Day to commemorate the adoption of the Constitution of India. The programme commenced by garlanding the portrait of Dr. Ambedkar. Prof. C. Sheela Reddy, Chair Professor, Dr. Ambedkar Chair in Social Justice explained the significance of celebrating National Constitution Day by sharing the philosophy of the Indian Constitution as reflected in the Preamble. On this occasion, IIPA fraternity under the leadership of Shri S.N. Tripathi, Director General, IIPA, resolved and administered an oath to rededicate themselves to the ideals of the Constitution by reading out the Preamble. Subsequently, the faculty and staff of IIPA paid floral tributes to Dr. Ambedkar.

Webinar on Dr. Ambedkar's Idea on Constitution Building

IIPA organized a webinar on 'Dr. Ambedkar's Ideas on Constitution Building'. The keynote speaker for the webinar was Dr. Raja Sekhar Vundru IAS, Principal Secretary to Government of India. Dr. Vundru has written extensively on Ambedkar, caste, untouchability, *dalit* history, and literature. He is also the author of '*Ambedkar, Gandhi and Patel*'. Prof. C. Sheela Reddy, Chair Professor, Dr. Ambedkar Chair in Social Justice, welcomed the speaker and participants. She mentioned that Babasaheb Ambedkar in his capacity as the Chairman of the Drafting Committee of the Constituent Assembly hammered out a comprehensive and workable constitution for the people of India. Shri S. N. Tripathi, Director General, IIPA in his opening remarks emphasized that Dr. Ambedkar's contribution to the making of the Indian Constitution was phenomenal. Dr. Vundru in his address explained in detail about

Universal Adult Franchise, explaining the journey of voting from being a limited franchise to being a 'Fundamental Right'. He also shared his research on the Integration of the Princely States and some interesting and important facts on Dr. Ambedkar. The participants of the 46th Advanced Professional Programme in Public Administration (APPPA), and other invitees were part of the webinar. Prof. C. Sheela Reddy coordinated the webinar and proposed a Vote of Thanks.

Hon'ble Minister General V.K Singh speaks on National Security Dialogue in IIPA Hon'ble Minister General V.K Singh, Param Vashisht Seva Medel (PVSM), Ati Vashisht Seva Medel (AVSM), Yuva Seva Model (YSM), ADC, Union Minister of State, Government of India, Minister of State for Road Transport and Highways, and former Chief of the Army Staff delivered a Talk on 'National Security Dialogue' on November 25, 2020. During his lecture, the Hon'ble Minister emphasized on uniformed approach on national security, and how each individual has got some role to play in overall safety and security of the nation. He spoke about use of technology, innovation and skilled approach while dealing with the overall security aspects besides highlighting the defence procurement, cyber space safety and self-reliance in technology. Further, he stressed upon significance of national security in line with Aatmnirbhar Bharat. Dr. Surabhi Pandey, Stream In-charge, Cyber and National Security, IIPA, presented the welcome remarks and introduced the Hon'ble Minister Gen V K Singh and the Director of IIPA Shri. S. N Tripathi. He presented the introductory remarks and moderated the session. Shri Amitabh Ranjan, Registrar, IIPA proposed the Vote of Thanks. Faculty of IIPA and senior staff attended the session. Trainee officers of the 46th Advanced Professional Programme in Public Administration along with the members of regional and local branches of IIPA attended the session via online mode. The former Chief of the Army Staff garlanded the bust of Mahatma Gandhi and Sardar Vallabhbhai Patel in IIPA and thereafter a group photograph was organized with the trainee officers and faculty members of IIPA.

Late Dr U.C. Agarwal Memorial Lecture
IIPA organised the first Late Dr U.C. Agarwal

Memorial Lecture on Ethics and Governance on November 19, 2020. Shri S.N. Tripathi, Director General, IIPA, presented the opening remarks. Dr C. Chandramouli, IAS (Retd.), former Secretary to Government of India, Ministry of Personnel, Public Grievances and Pensions delivered the lecture. Shri Om Prakash Agarwal, IAS (Retd), former Joint Secretary in the Government of India, and son of Dr U.C. Agarwal also spoke during the occasion. IIPA Faculty, Dr Charru Malhotra was presented with the Dr U.C. Agarwal Memorial Award for the most number of articles published and authored by a faculty of IIPA. Likewise, Dr U.C. Agarwal Memorial book which contains the compilation of articles published by all faculty members of IIPA was released during the event. Shri Amitabh Ranjan, Registrar, IIPA proposed the Vote of Thanks. Prof Suresh Misra coordinated the event.

Webinar on India's Nuclear Doctrine

A webinar on "India's Nuclear Doctrine," was organised on November 10, 2020. Shri S.N. Tripathi, Director General, IIPA, presented the opening remarks. Dr Rajeev Nayan, Senior Fellow, Institute of Defence Studies and Analysis, and Prof Sanjay Bhardwaj, South Asian Studies, School of International Studies, JNU, were the lead speakers. Dr Manan Dwivedi coordinated the programme.

Webinar on Insights on Modalities of Developing Good Case Studies

A webinar on "Empowerment of Tribal Women Through Entrepreneurship and Skill Development: Prospects and Challenges," sponsored by the National Commission of Women, New Delhi, under the Ministry of Tribal Affairs, Government of India was organised from November 5-6, 2020. Shri S.N. Tripathi, Director General, IIPA gave the opening remarks. Shri Naval Jit Kapoor, Joint Secretary, Ministry of Tribal Affairs and Asit Gopal, Chairman-cum-Managing Director, NSTFDC, were the keynote speakers. Mrs Rekha Sharma, Chairperson, NCW, was the chief guest during the occasion. Shri Amitabh Ranjan, Registrar, IIPA proposed the vote of thanks. Dr Gadadhara Mohapatra coordinated the event.

Webinar on Aatmanirbhar Technologies

A webinar under APPPA Townhall Discussion on Aatmanirbhar Technologies was organised on November 3, 2020. Shri S.N. Tripathi, Director General, IIPA gave the opening remarks. Dr RS Sharma, IAS (Retd.), former Chairman, TRAI, Lt. Gen, Rajesh Pant, National Cyber Security Coordinator, PMO, Dr Sanjay Bahl, Director General, CERT-In and Dr Bhattacharya, Founder and CEO of Zerone Microsystems Pvt Ltd were the eminent speakers. Dr Charru Malhotra, Programme Director, 46th APPPA and Dr Pawan Taneja, Co-Programme Director, 46th APPPA coordinated the event.

Webinar on Insights on Modalities of Developing Good Case Studies

A webinar on "Insights on Modalities of Developing Good Case Studies," was organised on November 18, 2020. Shri S.N. Tripathi, Director General, IIPA, presented the opening remarks. Prof Raj Kumar, Vice-Chancellor, Panjab University, Chandigarh was the chief guest during the occasion. Prof Swinder Singh, Panjab University, Chandigarh and Prof C Sheela Reddy, IIPA faculty were the discussants. Prof Ashok Vishandass coordinated the programme.

Webinar on New Features of Consumer Protection Act, 2019

The Centre for Consumer Studies in IIPA in collaboration with the Department of Consumer Affairs, Government of India, on the occasion of National Consumer Day 2020 organised a webinar on the theme, "New Features of Consumer Protection Act, 2019," on December 24, 2020. The programme was inaugurated by Hon'ble Union Minister for Consumer Affairs, Food & Public Distribution, Shri Piyush Goyal. In his inaugural address, he stated that the government is committed to protection of rights of consumers. He appealed to all the consumers to be vocal for local to prefer indigenous products and services as appealed by our Prime Minister. The Minister emphasized the need for greater commitment towards quality and standards and Aatmanirbhar Bharat. The Minister observed that

next year, India should be celebrating the year of quality in standard and productivity. This, he observed would be in the interest of consumers and business as it would stand in good stead against international competitors. This would ensure that products and services of India gain acceptability in international and domestic market. The Minister concluded the speech by saying '*Jago aur Jage raho*' meaning consumers should be aware of their rights and they should remain aware and be vigilant while purchasing goods and services. On the National Consumer Day Minister also felicitated winners of National Poster Making Competition organized by CCS, IIPA and released E-Book (Consumer Handbook). The Minister of State for Consumer Affairs, Shri Raosaheb Patil Danve, in his keynote address said that '*Upbhokta Devo Bhava*' meaning consumer is God. He stressed on the need to regulate e-commerce and direct selling as online purchases are increasing every day. Minister specifically mentioned about the process of grievance redressal by National Consumer Helpline and Zonal Helplines in resolving consumer grievances. He said increasing number of consumers are using Consumer App for registering complaints and has been a great success. This App is being monitored in the Ministry regularly. He said that we should all work towards empowerment and awareness of consumers. Smt. Leena Nandan, Secretary Department of Consumer Affairs in her opening remarks said that the several unique features of the new Act are advantageous to the consumer. She said that in order to spread awareness and educate, particularly those in rural areas where consumers are more susceptible to exploitation, the Department of Consumer Affairs is associating with state governments in a major way in implementing the programmes through Common Service Centres, Panchayats and Krishi Vigyan Kendras. Other senior officers of the Ministry and Presidents and Members of Consumer Commissions, a host of other stakeholders from the States/UTs virtually attended this programme. Shri S. N. Tripathi, Director General, IIPA, also presented his views on the occasion. Dr Sapna Chadah and Dr Mamta Pathania coordinated the event.

Webinar on Changing Contours of India's Federalism

A webinar was held on the occasion of 6th Dr. Rakesh Hooja Memorial Lecture on December 23, 2020. The lecture on 'Changing Contours of India's Federalism: Politics, Governance and Beyond' was delivered by Dr. Sandeep Shastri, Pro Vice-Chancellor, Jain University, Bengaluru, Karnataka. The lecture was organized in the honour and memory of Dr. Rakesh Hooja who served as Director, IIPA from August 06, 2010 to September 07, 2012. Shri S. N. Tripathi, Director General, IIPA in his opening remarks recalled the rich contribution of Dr. Rakesh Hooja to academia and administration. Dr. Sandeep Shastri in his lecture presented the trajectory of the changing contours of Indian federalism as manifested in the deepening of democracy and expanding of democratic space. Mrs. Meenakshi Hooja shared reminiscences of Dr. Rakesh Hooja and expressed satisfaction for institutionalizing the memorial lecture. The lecture was attended by family and friends of Dr. Rakesh Hooja, faculty and senior administrative staff of IIPA, academicians and research scholars across the country. Prof. C. Sheela Reddy, Chair Professor, Dr. Ambedkar Chair in Social Justice coordinated the event.

Webinar on Breaking the Glass Ceiling in PSUs

A webinar on the occasion of 7th Professor S Saroja Memorial Lecture was organised on the theme, "Breaking the Glass Ceiling in PSUs: Challenges and Interventions," on December 30, 2020. The lecture was organized in the honour and memory of Prof S Saroja, former distinguished faculty of IIPA. Shri S. N. Tripathi, Director General, IIPA presented the opening remarks. Dr Alka Mittal, Director (HR), ONGC, Delhi was the lead speaker. Dr Neetu Jain coordinated the event

Webinar on Digital India 3.0

A webinar on "Digital India 3.0: Digital Transformations in Governance of India," was organised on December 17, 2020. Shri Ajay Prakash Sawhney, IAS, Secretary, Ministry of Electronics and IT, Government of India was the lead speaker of the event. Shri S. N. Tripathi,

Director General, IIPA moderated the session. Dr Charru Malhotra and Dr Pawan K Taneja coordinated the event.

Webinar on Tribal Talent Pool

A webinar on Tribal Talent Pool on the theme Tribal Scholars and Development Schemes was organised on December 4, 2020 for NFST Scholars. Dr Nupur Tiwary coordinated the event.

Webinar on Mission Karmayogi

A webinar on Mission Karmayogi –II was organised on December 1, 2020. Shri S. N. Tripathi, Director General, IIPA presented the opening remarks. An aerial view on Mission Karmayogi was presented by Prof Ashok Vishandass and Dr Amit Singh. An overview on Namami Gange Project was also given by Prof V.K. Sharma, IIPA Faculty. Mission Karmayogi and the FRACing process were discussed during the session. Dr Amit Singh proposed the vote of thanks.

Webinar on India's Act East Policy

A webinar on "India's Act East Policy: The Choice Between Regional Comprehensive Economic Partnership and Transpacific Partnership?," was organised on December 28, 2020. Dr Sudhir Singh, Faculty, Dyal Singh College, DU and Dr Pritam Banerjee, World Bank Consultant were the lead speakers. Shri S. N. Tripathi, Director General, IIPA, moderated the session. Dr Manan Dwivedi coordinated the event.

Webinar on Inner Engineering

An online interactive session on Inner Engineering: Technologies for Wellbeing with Sadhguru, Founder, Isha Foundation was organised by IIPA on January 9, 2021. While addressing the participants, Shri Sadhguru called on the nation to take on cultural leadership in the world which could pave the way for amicable conflict resolution globally. He also spoke about the importance of creating an ambience of blissfulness in those who hold leadership positions so that they may function most effectively with lasting impact. Isha Foundation has been conducting Inner Engineering programmes for officers through the Department of Personnel and Training. Hon'ble Union Minister, DoPT and

Chairman IIPA Dr. Jitendra Singh also graced the occasion. Justice M. N. Bhandari of Allahabad High Court, Shri. Shekhar Dutt, former Governor of Chhattisgarh, Shri Surendra Nath Tripathi, Director General IIPA, Shri Amitabh Ranjan, Registrar IIPA also participated in the session. The event was coordinated by Dr. Surabhi Pandey. The event was telecast live and IIPA Regional/ Local branches, ATIs and Members from various parts of the country joined the event.

Webinar on National Education Policy 2020

A webinar on "National Education Policy 2020: Empowering Students," was organised by the Centre for Consumer Studies, IIPA on January 28, 2021. Shri Surendra Nath Tripathi, Director General, IIPA, moderated the session. The eminent speakers during the occasion were Prof Sanjeev K Sharma, Vice-Chancellor, MG Central University, Prof Sushma Yadav, Vice-Chancellor, BPS Mahilla Vishwavidyalaya, Dr D.S.N. Kumar, Vice-Chancellor, Sushant University, Dr Kamlesh Misra, Vice-Chancellor, Rishihood University and Prof Hari Krishan Maram, Vice-Chancellor, Global Digital University, USA. Prof Suresh Misra and Dr Mamta Pathania coordinated the event.

Webinar on National Heritage City Development and Augmentation Yojana

A webinar on "National Heritage City Development and Augmentation Yojana: The Policy Process," was organised on January 27, 2021. Shri S.N. Tripathi, Director General, IIPA presented the opening remarks. Shri Vijoy Prakash, IAS (Retd.), Chairman, Bihar Vidyapith, Patna and Chairman of the Bihar Regional Branch of IIPA welcomed the guests. Dr Bijoy Kumar Choudhary, Executive Director, Bihar Heritage Development Society, Bihar Government was the key speaker and Prof Rash Bihari Singh, Professor of Geography and former VC, Patna University was the Expert Panelist. Dr Nupur Tiwary coordinated the event.

Virtual Conference on Multidisciplinary

Approaches for Tribal Sustainable Development

A virtual conference on "Multidisciplinary

Approaches for Tribal Sustainable Development in association with National TRI,” was organised by Centre of Excellence, Tribal Affairs, IIPA from January 28-30, 2021. Padma Shri (2020), Rahibai Soma Popere, a self-taught tribal woman famous globally for her work in agro bio-diversity conservation, particularly of indigenous varieties, addressed the conference. The conference was coordinated by Dr Nupur Tiwary.

Webinar on India's Energy Mix and Implications for Foreign Policy

A webinar on India's Energy Mix and Implications for Foreign Policy was organised on February 25, 2021. Shri S.N. Tripathi, Director General, IIPA, gave the welcome remarks. Shri Uttam Kumar Sinha, Research Fellow, Manohar Parrikar Institute for Defence Studies and Analyses and Dr Bhupendra Kumar Singh, Director and Head, Energy Security, Confederation of Indian Industries, New Delhi were the eminent speakers. Dr. Manan Dwivedi coordinated the programme.

Webinar on Atal Pension Yojana

A webinar on Atal Pension Yojana was organised on February 24, 2021. Shri S. N. Tripathi, Director General, IIPA presented his opening remarks. Shri P.K. Laheri, IAS (Retd.), Chairman of Gujarat Regional Branch welcomed the guest. IIPA Faculty, Prof Ashok Vishandass presented the introductory theme as well as coordinated the event. Dr Madnesh Kumar Mishra, Joint Secretary, Department of Financial Services, Ministry of Finance was the lead discussant. Prof Sanjay Vanani from Gujarat, and Shri P.N. Jain, Hony Secretary, Gujarat Regional Branch were the other speakers. Shri Amitabh Ranjan, Registrar of IIPA, gave the vote of thanks.

Webinar on Life from the Lens of an Artist

A webinar on 'Taranumm' Life from the Lens of an Artist was organised on February 12, 2021 for 46th APPPA participants. Ms Sadiya Siddiqui, Film and Television Actress, was the lead speaker. Shri S. N. Tripathi, Director General, IIPA, gave the introductory remark. Dr Charru Malhotra coordinated the programme. Dr Pawan K Taneja was also present during the occasion.

67th Founders' Day

The 67th Founders' Day of Indian Institute of Public Administration (IIPA) was organised on the theme Relevance of Public Administration in the newly inaugurated T.N.C Memorial Hall on the second floor of the Institute on March 26, 2021. Shri S. N. Tripathi Director General, IIPA gave the presidential remarks. Dr Charru Malhotra introduced the guests. Prof Suresh Misra briefly spoke about the history of IIPA. The lecture was delivered by Dr R.S Sharma, IAS (Retd.), CEO, National Health Authority. Shri Amitabh Ranjan presented the vote of thanks. The event was attended by participants of the 46th APPPA, faculty and staff of IIPA. The event was telecast live and IIPA Regional/Local branches and Members from various parts of the country also joined the event which was followed by a cultural programme by IIPA staff.

Webinar on Ayushman Bharat- Pradhan Mantri Jan Arogya Yojana

A webinar on "Ayushman Bharat - Pradhan Mantri Jan Arogya Yojana," was organised on March 24, 2021. Shri S. N. Tripathi, Director General, IIPA, presented the opening remarks. Shri Vinod Zutshi, IAS (Retd.), former Secretary, Ministry of Tourism, Government of India and Dr Vipul Aggarwal, IPS, Deputy Chief Executive Officer, National Health Authority were the eminent speakers. Shri Amitabh Ranjan, Registrar, IIPA, presented the Vote of Thanks. The event was coordinated by Dr. Saket Bihari.

Webinar on Beti Bachao Beti Padhao

A webinar on Beti Bachao Beti Padhao in association with Haryana Regional Branch of IIPA was organised on March 10, 2021. Shri S. N. Tripathi, Director General, IIPA, presented the opening remarks. Dr Neetu Jain, Associate Professor of IIPA welcomed the guest. The eminent speakers during the occasion were Shri M.C. Gupta, IAS (Retd.), Chairman, Haryana Regional Branch, Dr Vageshwari Deshwal, a feminist, Ms Vasundhara, Managing Director, Centre of Excellence in Alternative Care, Dr Rajiv Dhaka, Hony. Secretary, Haryana Regional

Branch and Dr G. Prasanna Kumar, IAS (Retd.) from Haryana Regional Branch were the eminent speakers during the occasion. Shri Amitabh Ranjan, Registrar IIPA presented the Vote of Thanks.

World Consumer Rights Day 2021

The Centre for Consumer Studies in IIPA in association with the Department of Consumer Affairs, Government of India virtually organised and celebrated the World Consumer Rights Day 2021 on the theme Tackling Plastic Pollution virtually on March 15, 2021. Prof Suresh Misra, Coordinator of the Centre for Consumer Studies presented the welcome address. Ms Leena Nandan, Secretary, Department of Consumer Affairs, Government of India gave the inaugural address. Prof C.K. Varshney, former Dean, School of Environmental Studies, JNU spoke on Plastic Waste - An Environmental Hazard, Ms Pushpa Girimaji, Senior Journalist, Consumer Activist and Columnist spoke on Tackling Plastic Waste-Consumer Responsibility. Dr Sapna Chadah presented the Vote of Thanks.

DISTINGUISHED VISITORS OF THE INSTITUTE

A high-level delegation from Nepal including high ranking Civilian and Military Officers led by the Chairperson of National Defence University, Nepal Lt. Gen Bala Nanda Sharma visited IIPA on 15 March, 2021. Shri Amitabh Ranjan, Registrar, IIPA welcomed the delegation. Dr. Surabhi Pandey gave a presentation about IIPA.

ACADEMIC CENTRES/CHAIRS

The Academic Centres, each comprising a group of faculty members with interest, experience and expertise in the concerned area of study, meet from time-to-time to (a) prepare an annual plan of work in their respective areas of research and training, and periodical review thereon; (b) discuss, coordinate and review individual plans of action; (c) act as a forum for academic interaction and professional development of members; and (d) coordinate with other academic groups in promoting interdisciplinary activities. The Centres Coordinators are nominated by the Director. Each Academic

Centre has to search for funding for its activities due to tight financial position of the Institute. The membership composition of the Academic Centres as on March 31, 2021 is shown at **Annexure F. 4.**

An account of the academic contribution of various IIPA Faculty (other than training and research conducted within IIPA) is given at **Annexure F. 5.**

CENTRE FOR URBAN STUDIES

As per Annexure F.10.

CENTRE FOR CONSUMER STUDIES

As per Annexure F.11.

CENTRE FOR CLIMATE CHANGE, ENVIRONMENT AND DROUGHT ADMINISTRATION

Name of Programme	Programme Coordinators	Date	Number of Participants
15 th Capacity Building Programme for Technical Personnel (2-weeks)	Prof. Vinod K. Sharma Dr. Shyamli Singh	January 11-22, 2021	27
1 st Training Programme on Water Resources Management & Sustainable Habitat (Scientists & Technologists (1-week)	Prof. Vinod K. Sharma Dr. Shyamli Singh	February 01-05, 2021	25
10 th Training Programme on Science, Technology and Emerging Trends in Governance (Scientists & Technologists (1-week)	Prof. Vinod K. Sharma Dr. Shyamli Singh	February 08- 12, 2021	28

Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange					
Total No. of Master Trainers: 672					
Total No. of Students: 9177					
Training No.	Trainee	Programme Coordinators	Date	Participating Schools	No. of Participants
1	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	6 April 2021	<ul style="list-style-type: none"> Sri Dasmesh School The Persistent Student Nest Senior Secondary School 	90
2	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	7-8 April 2021	<ul style="list-style-type: none"> Mahaprabhu Public School, Pryagraj Athenia High School Dalimss Sunbeam School 	1454
3.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	7 April 2021	<ul style="list-style-type: none"> Sri Sri Academy, West Bengal Bakshi Memorial Public School, Uttar Pradesh 	19
4.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	8-9 April 2021	<ul style="list-style-type: none"> LJD Public School, West Bengal 	218
5.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	8 April 2021	<ul style="list-style-type: none"> Delhi Public School, Etah 	20
6.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	9-10 April 2021	<ul style="list-style-type: none"> Amrita Vidyalayam Durgapur, West Bengal Holy Kids International School, Bihar 	186
7.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	15 April 2021	<ul style="list-style-type: none"> Indian Public School, Madhubani, Bihar 	20
8.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	16-17 April 2021	<ul style="list-style-type: none"> Prarambhika, Patna, Bihar 	1297
9.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	19 April 2021	<ul style="list-style-type: none"> The Persistent Student Nest Senior Secondary School 	21
10.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	22April 2021	<ul style="list-style-type: none"> Jawahar Navodya Vidyalaya, Pauri Garhwal, Uttarakhand 	34
11.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	23-24 April 2021	<ul style="list-style-type: none"> Maharishi Vidya Mandir, Kanpur, UP Bharat Academy and Sciences, Howrah, West Bengal DAV Model School, Asansol, West Bengal 	292

12.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	26 April 2021	• Doon Convent School, Uttarakhand	28
13.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	27-28 April 2021	• Children's Academy, Bijnor, UP • Badrinath Tiwari Inter College, Allahabad	356
14.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	27 April 2021	• Banjarwala Dehra Public Inter College, Dehradun, Uttarakhand	35
15.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	28-29 April 2021	• Delhi Public School, Patna, Bihar • BLM Academy, Nainital, Uttarakhand	285
16.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	5 May 2021	• G.D.Goenka Public School, Dagapur, Siliguri, West Bengal	86
17.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	6-7 May 2021		753
18.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	10 May 2021	• Griffins International School, West Bengal • R.A.N Public School, Rudrapur, Uttarakhand	21
19.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	11-12 May 2021		377
20.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	13 May 2021	• S.R. Vidyapeeth, Khusrupur, Patna, Bihar • Mother Teresa Vidyapeeth, Muzaffarpur, Bihar	57
21.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	14-15 May 2021	• Sughar Singh Academy, Kanpur, Uttar Pradesh • Sanskar Public School, Sheikhpura, Bihar	332
22.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	17 May 2021	• Delhi Public School, Howrah, West Bengal • The Mount School, Patna, Bihar	105
23.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	18-19 May 2021	• Techno India Group Public School, Nabagram, Hooghly, West Bengal • Bal Bharati Public School, Aurangabad, Bihar	682

24.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	19 May 2021	<ul style="list-style-type: none"> • Dharma International School Dehradun, Uttarakhand • Delhi Public School, Lucknow, UP 	13
25.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	20-21 May 2021		348
26.	TOTs		20 May 2021	<ul style="list-style-type: none"> • Delhi Public School, Firozabazd, UP • Delhi Public School, NTPC Vidyutnagar, UP • CJ DAV Centenary Public School, Meerut, UP • Tagore Public School, Prayagraj, UP 	92
27.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	21-22 May 2021		1151
28.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	24 May 2021	<ul style="list-style-type: none"> • Delhi Public School, Sitapur, UP 	13
29.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	25-26 May 2021		305
30.	TOTs	Prof. Vinod K. Sharma Dr. Shyamli Singh	27 May 2021	<ul style="list-style-type: none"> • Delhi Public School, Haldwani, Uttarakhand • C.L. Gupta World School, Moradabad, UP 	18
31.	School Students	Prof. Vinod K. Sharma Dr. Shyamli Singh	28-29 May 2021		491
32.	Blended Capacity Building Programme for Stakeholders of River Ganga	Prof. Vinod K. Sharma Dr. Shyamli Singh	4-5 June 2021	<ul style="list-style-type: none"> • Ganga Samwad 	650

Research Projects			
S.No.	Name of the Project	Project Coordinator	Duration
1.	Blended Capacity Building Programme for Stakeholders of River Ganga	Prof. Vinod K. Sharma Dr. Shyamli Singh	July 2020-June 2023
2.	Documentation of Covid-19: Response of Government of India	Prof. Vinod K. Sharma Dr. Shyamli Singh	October 2020- February 2021
3.	Third Party Evaluation of ODM Scheme	Prof. Vinod K. Sharma Dr. Shyamli Singh	April, 2020 - July, 2020
4.	Health and Environmental Vulnerability of Smallholder Rice Farmers to Extreme Climate: A Comparison Study on Agroecology and Conventional Farm	Prof. Vinod K. Sharma Dr. Shyamli Singh	March, 2019 - March 2020

5.	Assessing Capacities and Training Need Analysis for Biodiversity Conservation in selected districts of Sikkim	Prof. Vinod K. Sharma Dr. Shyamli Singh	December 2018 - September 2020
6.	Climate Smart Governance	Prof. Vinod K. Sharma Dr. Shyamli Singh	March 2017 – March 2020
7.	Capacity Building for Managing Complex Disasters in the face of Climate Change	Prof. Vinod K. Sharma Dr. Shyamli Singh	March 2017 - March, 2020

PUBLICATIONS

1. Shyamli Singh, Ovamani Olive Kagweza, "The Impacts of Climate Change in Lwengo, Uganda, Climate Issues in Asia and Africa- Examining Climate , Its Flux, the Consequences and society's Response published on June 29th 2021
2. V.K. Sharma and **Shyamli Singh**, "Challenges in Disaster Management in Hill Areas: A study of Sikkim", *The Journal of Governance*, IC Center for Governance, New Delhi, Vol 22, pp 248—268, January 2021
3. V. How, N.A.M. Aharudin, **Shyamli Singh**, H-R Guo, Q.T. Dang, R. Chokeli and S.S. Yuswir, "Association of Blood Cholinesterase with Sexual Differences in Metabolic Health Risks among Villagers from Pesticide-Treated Farming Villages", *Journal of Exophysiology and Occupational Health*, Vol 20 (1&2), Jan-June 2020.
4. V. How, N.A.M. Aharudin, **Shyamli Singh**, H-R Guo, Q.T. Dang, R. Chokeli and S.S. Yuswir, "The Different Effects of Climate Extremes on Physiological Health Among Agroecology and Conventional Smallholder Rice Farmers", *Environmental Justice*, Vol. 13 (2), April 2020.

CENTRE FOR ECONOMIC GROWTH AND MANAGEMENT STUDIES TRAINING/WORKSHOP

Included in the individual contribution of faculty

Centre of Tribal Research and Exploration (COTREX)

(A Centre of Excellence (CoE) under Ministry of Tribal Affairs, Govt. of India)

Activities of Centre of Excellence-Tribal Affairs 20-21

About the Centre of Excellence

Centre of Excellence has been established at Indian Institute of Public Administration under the aegis of Ministry of Tribal Affairs with the task to strengthen training and active research in various aspects of tribal welfare. Since its inception, it has been the consistent endeavour of the CoE to work on the given theme, i.e. 'Tribal Research and Exploration' focusing on the issues concerning exclusion, inclusion, marginalization, etc. of the tribal communities. As per the mandate of the MoTA and CoE quality publications, value adding workshops, memorial lectures' national seminars, dialogue/discussion, awareness and extension programmes, inter-CoE collaborating programmes are to be organized regularly. This Centre of Excellence of Ministry of Tribal Affairs has a special significance being at an Institute – a premier National Institute of Public Governance, which has a key role in providing inputs for policy formulation and governance besides sensitizing the Administration.

Scope and Objectives of the Centre of Excellence

The Centre has been assigned with certain objectives by MoTA to operate as an apex institution at national level which includes:

- To provide and organize suitable training to Tribal Research Institutes (TRIs) and to the personnel engaged in tribal welfare programmes;
- To enhance and upgrade the existing skills, knowledge and technical know-how of the TRIs, so that they may be able to uphold the

cultural diversity of the Scheduled Tribes of the country and their empowerment;

- To conduct qualitative, action-oriented and policy research on tribal communities;
- To hold seminars for the purpose of facilitating awareness of problems facing the Tribals and encouraging communication between the technical experts and the popular leaders;
- To arrange special conferences and study groups in contemporary problems on tribal development;
- To promote research on various governmental problems of tribal development in India; and
- To develop an efficient and up-to-date information and documentation services in tribal related issues in India and abroad and to disseminate information and create awareness.

Activity of the Centre of Excellence (CoE)

Centre of Excellence conducts number of activities, i.e. training to TRIs Officials, district officials, State tribal welfare officials and ST PRI members. CoE, IIPA also organises orientation and training programme for Tribal Research Scholars. During the year 2020-21, CoE, IIPA has conducted more than 20 training programmes, orientation programme, seminars/ conference & workshops. These programmes are mainly related to tribal holistic development. CoE, IIPA also provided policy inputs to Ministry of Tribal Affairs. CoE, IIPA also conducts research & evaluation of various government schemes.

LIST OF ACTIVITIES

1. Tribal Talent Pool

About Tribal Talent Pool

Training and Mentoring Tribal Scholars

1. International Virtual Conference on Multidisciplinary Approaches on Tribal Sustainable Development from 28-30 January, 2021.
2. National Virtual Conference on Tribal Talent Pool, "Tribal Scholars and Developmental Schemes" on 4th December, 2020, Centre of Excellence, IIPA.

3. Webinar on Capacity Building Framework - For upgrading the Quality of Research of NFST Scholars, 30th November, 2020, MoTA and Centre of Excellence.
4. IIPA Tribal Talent Pool Conclave on 13th October 2020, Centre of Excellence, IIPA.
5. Interviews of National Overseas Scholarship, 23-24th September, 2020.
6. National Consultation on Tribal Talent Pool on 13th – 14th August 2020.
7. "Two-Day Workshop on Research Methodology," sponsored by Ministry of Tribal Affairs on 28th & 29th February, 2020.

2. Revamping & Strengthening of Tribal Research Institute

About the Tribal Research Institutes

Activities for Revamping & Strengthening Regional Training

1. TRIs Review Meeting, 21st Sept-27 Sept 2020, Centre of Excellence, IIPA.
2. National Tribal Research Conclave: Tribal Research Institutes (TRIs), Centre of Excellence, Research Organizations, 3rd – 4th September, 2020 at IIPA.
3. National Consultation for revamping and strengthening of Tribal Research Institute and Roadmap of National Tribal Research Institute, Ministry of Tribal Affairs and Centre of Excellence, Tribal Affairs, IIPA, 10th September, 2020.
4. Two-day National Consultation on "Capacity Building and Strengthening of Tribal Research Institutes. Date: 29th-30th January, 2020 at Indian Institute of Public Administration.

Developing of Capacity Building Framework: Training Process for Improved Performance (A Systematic Training Modules for the Tribal Research Institutes) National Tribal Research Institute

3. Research & Evaluation

- Third Party Evaluation of Tribal Festival, Research Information and Mass Education Scheme, Monitoring and Evaluation.

- Tribal Digital Document Repository: Evaluation, Analysis of Research Thesis of NFST Scholars and OCR conversion of TRIs.
- Tribal Centric Sustainable livelihood Generation and Innovative Practices.

4. Other Activities of Centre of Excellence

Panel Discussion

- 5.1.1 Panel discussion on “Tribal-Centric Sustainable Livelihood Generation and Innovative Practices”, on 20th March, 2020 at IIPA.

Workshops/Conferences

- GOAL (Going Online as Leaders) Webinar on Digital Skilling and Mentorship for Tribal Communities” on 25th June 2020.
- Webinar on “Covid-19, the Flexibility Stigma, and Gender Equality”, on 29th May 2020.
- Consultation workshop with NGO’s on “PFMS Eat Module” on 25th-26th February, 2020 at IIPA.

SEMINARS

Developing a Consortium for Knowledge Sharing Outcome

- Capacity Building Framework for Tribal Talent Pool Scholars
- Outcome of Revamping and Strengthening of TRIs Activities

PUBLICATION

List of Publications

1. Report on *Tribal Talent Pool International Virtual Conference on Multidisciplinary Approach on Tribal Sustainable Development*, 28-30 January, 2021.
2. Development Report on *Tribal Talent Pool Tribal Scholars and Government Schemes*, 4th Dec 2020.

3. Report on *Tribal Talent Pool Tribal Conclave*, 13th October, 2020.
4. Report on TTP Workshop on ‘*Research Methodology: Qualitative and Quantitative approach and Data Collection Methods using CAPI*’, 13th October, 2020.
5. Report on ‘*National Tribal Research Conclave: Tribal Research Institutes (TRIs), Centre of Excellence, Research Organizations*’, 3-4 September, 2020.
6. Report on ‘*National Consultation on Tribal Talent Pool*’, 13-14 August, 2020.
7. Report on webinar on ‘*Covid-19, the flexibility stigma, and gender equality*’, June, 2020.
8. Report on Panel discussion on ‘*Tribal Centric Sustainable Livelihood Generation and Innovation Practices in India*’, 20th March, 2020 at IIPA.
9. A book of abstracts on ‘*Impact of Violence in the Red Corridor on Tribal Development and Traditions*’.
10. A book titled ‘*The State of Art of Tribal Studies - An Annotated Bibliography*’.
11. A book titled ‘*Weaponizing Culture: Maoist Insurgency and Tribal Self-rule*’.
12. Report on panel discussion and brainstorming on ‘*Building a platform for dialogue between different agencies for Tribal Development.*’ February, 2020.
13. Report on ‘*Capacity Building Framework: Training Process for improved performance.* (A systematic training module for the TRIs)’ 29-30 January, 2020.
14. Evaluation Study Report on ‘*Support to National Scheduled Tribe Financial Development Corporation*’.
15. Report on Panel discussion on ‘*Tribal Centric Sustainable Livelihood Generation and Innovation Practices in India.*’ 20th March, 2020 at IIPA.
16. A book of abstracts on ‘*Impact of Violence in the Red Corridor on Tribal Development and Traditions*’.

LIST OF NTRI ACTIVITIES (2021 – Till date)

Sl. No.	Activities	Numbers of Activities
1.	Design Vacancies Circular for <ul style="list-style-type: none"> • Administrative-cum-Accounts Officer • Training & Capacity Building Consultant • IT Consultant • Research & Evaluation Consultant • Research Officer • PA-cum-Office Assistant • Multi-Tasking Staff (MTS) 	7
2.	Prepared Modules on <ul style="list-style-type: none"> • Capacity Building Training of Master Trainers for ST PRI Members • ToT for TRIs on STPRI to provide training to the Master Trainers Training on ST PRIs • Training Programme (for senior Government functionaries) on need for Preparation & Implementation of Gram Panchayat Development Plan-GPDP in TSP Areas in convergent mode • Capacity Building Training Programme for the TRIs (Module -1) • Capacity Building Training Programme for the TRIs (Module -2) • Capacity Building Training Programme for the TRIs (Module -3) 	6
3.	Training Modules <ul style="list-style-type: none"> • Systematic training modules for the Tribal Research Institute • Capacity Building Framework: Training Process for Improved Performance (3 Modules) • Capacity Building Programme for TRI's • ToT for TRIs on Preparation & Implementation of GPDP 	4
4.	NTRI ROAD MAP – Design and presentation	1
5.	NTRI Calendar and event	-
6.	Review Meetings	-
7.	Prepared the followings <ul style="list-style-type: none"> • Prepared a highlight on Labour reforms & PPT • NTRI First Presentation • Neighbourhood Programme (Ministry of External Affairs) • NTRI Guidelines • Revamping of TRI • Tribal talent pool by Prof John Greece • Training on Capacity Building Training of Master Trainers for ST PRI Members (16-18 June, 2021) 	7
8.	NTRI Meetings with Odisha & UNDP (Ongoing) <ul style="list-style-type: none"> • NTRI Activities & Implementation Plan with TRI Odisha on May 13, 2021 • NTRI Activities & Implementation Plan with MoTA, TRI Odisha & UNDP on May 17, 2021 • NTRI Activities & Implementation Plan with TRI Odisha & UNDP on May 28, 2021 	3
9.	Other Meetings Details <ul style="list-style-type: none"> • Discussion on Sickle Cell Diseases with Piramal Foundation on May 28, 2021 • Discussion with TRI, MP on CB Programme for Master Trainer of the ST PRIs under India @75 M/o Tribal Affairs June 8, 2021 • Submission of Utilization Certificates (UCs) and Project Progress reports (PPRs) under the Scheme of 'Support to TRI's on July 1, 2021 	3

LIST OF NTRI WITH IIPA ACTIVITIES

Sl. No.	Activities	Date	Work Details
1.	Labour Reforms	June 3, 2021	IIPA
2.	FRACing	May 16, 2021	IIPA
3.	APPPA (Revise PPT)	Last updated on June 2, 2021	IIPA
4.	Meetings <ul style="list-style-type: none"> Indian Institute of Public Administration, New Delhi with Ministry of Tribal Affairs, Govt of India to discuss the Implementation plan of National Tribal Research Institute (NTRI) held on May 31, 2021 under the Chairmanship of Director General, IIPA. 	-	IIPA
5.	Training on Capacity Building Training of Master Trainers for ST PRI Members	16-18 June, 2021	NTRI

ADMINISTRATIVE AND PERSONNEL MATTERS

A. Appointments/joining

- Prof. Suresh Misra, has been engaged as Professor of Public Administration (with specialization in Consumer Affairs) on purely contract basis till 31.12.2021.
- Prof. V K Sharma, has been engaged as Professor of Disaster Management on purely contract basis till 02.02.2022
- Prof. K K Pandey, has been engaged as Professor of Urban Development on purely contract basis till 02.02.2022.

B. Extension of Service

- The term of engagement of Prof Ashok Kumar Vishandass, Professor of Economics/Applied Economics has been extended till 01.11.2021.
- The term of engagement of Sh. O.P. Chawla, Deputy Registrar (Finance & Administration) has been extended till 31.01.2022.
- The term of engagement of Dr. Amit Singh, Assistant Professor of Urban Development has been extended from 23.10.20 to 22.04.21.

C. The Following Faculty and Staff Members Retired on Superannuation from the Services of the Institute

- Prof. Suresh Misra, Professor of Public Administration (with specialization in Consumer Affairs) retired on 30.11.2020.
- Sh. Sukhbir Singh, MTS retired on 31.12.2020.
- Sh. Hukum Chand Yadav, Acting Librarian, retired on 31.03.2021.

D. Resignation from the services of the Institute

- Prof. Govinda Bhattacharjee, Professor of Applied Economics (Public Finance and Taxation) resigned on 18.06.2020 and was relieved from the services w.e.f. 18.06.2020
- Prof. Geethanjali Natraj, Professor of Applied Economics tendered her resignation and was relieved from the services w.e.f. 26.06.2020
- Dr. Sujith Kumar Pruseth, Assistant Professor of Urban Management tendered his resignation

on 20.07.2020 and was relieved from the services w.e.f. 20.07.2020

E. Faculty/Staff Relieved from the services of the Institute

- Prof. C Sheela Reddy, Chair Professor Dr. Ambedkar chair was relieved from services on lien for a period of two years w.e.f. 18.01.2021 to join as Principal, Sri Venkateswara College, University of Delhi.

F. Technical Resignation

- Prof Sushma Yadav, Professor of Public Policies and Public Administration, has been relieved from the services of the Institute w.e.f. 31.08.2020 (forenoon) after completion of her lien in I.I.P.A. on 30.08.2020 (afternoon).
- Dr. Pardip Kumar Parida, Assistant Professor (Rural Development) stands relieved from the services of the Institute w.e.f the afternoon of 11.12.2017.

PROGRESSIVE USE OF HINDI

The Rajbhasha Implementation Committee of the Institute under the Chairmanship of the Director General with Prof. K.K Pandey as Coordinator continued to promote the use of Hindi in the working of the Institute. Some of the measures taken in this direction were:

The Institute organized a public lecture in Hindi on September 16, 2020. डॉ सुमीत जेयथ, सचिव, राजभाषा विभाग, भारत सरकार delivered the lecture in Hindi on the subject “राष्ट्रीय शिक्षा नीति और हिंदी भाषा”. श्री सुरेंद्र नाथ त्रिपाठी, महानिदेशक, भारतीय लोक प्रशासन संस्थान preside over the function and gave the welcome address. Prof. K.K. Pandey coordinated the programme. Shri Amitabh Ranjan, Registrar gave vote of thanks. Proceedings of the lecture were conducted in Hindi.

The Institute conducts Annual Essay Prize Competition every year. For this competition the Institute invited entries in Hindi also. There were separate prizes for Hindi Essays.

The Institute organized Hindi Lekh Pratiyogita 2020 to encourage original writing in Hindi.

The Annual Report of the Institute is being brought out both in Hindi as well in English.

ACKNOWLEDGEMENTS

We express our deepest gratitude to the Hon'ble Vice-President of India and President IIPA Shri M. Venkaiah Naidu for his sustained support and guidance.

Our thanks are due to Late Shri T.N. Chaturvedi, Former Chairman of the Institute, for his continuing support in conducting the various academic activities till the last breath of his life. Our sincere thanks are particularly due to Dr. Jitendra Singh, Hon'ble Union Minister of State for Personnel, Public Grievances and Pensions, Govt. of India and all officers of the Ministry, especially Shri Deepak Khandekar, Secretary DoPT, Dr. C. Chandramouli, Former Secretary DoPT and former Chairman IIPA EC, Mrs Rashmi Chowdhary, Additional Secretary, DoPT and the Deputy Secretary (Training), DoPT, Shri A.N. Narayanan for their sustained support

for the Institute. Besides we are thankful to the NITI Aayog, Deptt., of Expenditure, Ministry of Finance, Govt. of India, Ministries of Housing & Urban Affairs, Consumer Affairs, Science and Technology, External Affairs, Social Justice & Empowerment, Information Technology Tribal Affairs and Department of Administrative Reforms and Public Grievances as well as all other departments, including Foreign Govts., for their sustained interest in the IIPA's activities. Our gratitude is also due to Faculty members, officers and support staff of the Institute.

DETAILS OF TA/DA AND HONORARIUM PAID DURING 2020-21

Details of Honorarium and Salary paid to Faculty Members during 2020-2021.

See Annexure F.11

FINANCE AND ACCOUNTS

REVENUE ACCOUNT (ON CASH BASIS)

Receipts

Apart from generating its own resources, the Institute received grants from the Ministry of Personnel, Public Grievances and Pensions, Government of India and others. The details of such receipts during the year under report are:

		Amount (Rs. in lakh)	Remarks	
A.	Grant from Government		Break-up as under (Rs. in Lakh)	
1.	Salary	950.00	(i) Fee from various fee-based sponsored training programmes	183.06
2.	General	800.00	(ii) User Charges	46.92
3.	Capital	1050.00	(iii) Net Income from Research Assignments	211.61
B.	Internal Receipts Generated by IIPA	503.54	(iv) Membership subscription (including interest on Membership Fund)	8.79
			(v) Sale of Publications	0.25
			(vi) Misc. Receipts	52.91
			Total	503.54

Thus the total receipts to the Institute during 2020-21 were Rs.3303.54.

Expenditure

As against the revenue receipts of Rs.3303.43 lakh, the payment during the year under report was 3301.75 lakh with the following breakdown:

		(Rs. in lakh)
1.	Establishment (salaries and allowances)	1094.99
2.	Conduct of fee-based and sponsored Training Programmes	104.90
3.	Library Books and Periodicals	4.49
4.	Publications	6.41
5.	Pension	700.80
6.	Promotion of Branch activities	1.19
7.	Campus maintenance including Hostel general charges, water and electricity charges, rent, rates and taxes	240.93
8.	Administrative and miscellaneous expenses	51.48
9.	Purchase of Assets	5.53
11.	Amount paid to CGHS	15.98
12.	GST/Service Tax Expenses	1.60
13.	Capital Expenses	1050.00
14.	Amount transferred to IIPA Reserve Fund	21.11
15.	Amount transferred to Research Endowment Fund	2.34
Total		3301.75

The cumulative shortfall at the end of the year i.e. 2019-20 was Rs.7.33 lakh. However, the Institute was able to manage the cumulative shortfall at the end of the year 2020-21 to the tune of Rs.5.54 lakh only.

Centre for Urban Studies (CUS)

A grant of Rs. 334.39 lakh was received from the Ministry of Urban Affairs, Government of India during the year under report. In addition a sum of Rs. 0.08 lakh accrued from sale of CUS publications. A shortfall of Rs. 109.96 lakh from previous year was carried over during the year under report.

Against the total funds of Rs. 224.43 lakh (after adjustment of previous shortfall of Rs. 109.96 lakh), an expenditure of Rs. 258.09 lakh was incurred on:

	(Rs. in lakh)
1. Pay & Allowances	208.16
2. Books & Periodicals	5.98
3. Travel Expenses	5.42
4. Infrastructure	0.25
5. Printing of Publication	0.77
6. Other contingencies & Misc. Expenses	2.94
7. Campus Maintenance including Computer Facility, Security, Telephone	6.39
8. Water & Electricity	4.14
9. Overhead charges	22.70
10. Printing & Stationery	1.34
Total	258.09

The shortfall of Rs.33.66 lakh has been carried forward for adjustment to the next year (2021-22).

Specific Grants and Expenditure on Sponsored Training Programmes and Research Studies etc.

Grants/Fee amounting to Rs.1489.39 lakh was received from sponsoring Ministries/Departments for conduct of sponsored Training Programmes, Research Studies and Seminars, etc. as under:

	(Rs.in lakh)
1. 46 th APPPA (from various sponsoring Ministries/Departments)	218.25
2. From various Ministries/Departments for Field Visits/Dissertation, etc. by APPPA Participants	147.94
3. From Ministries/Departments (other than DoPT) and other organizations for special Programmes, Research Studies, Research/Assignments, Seminars	723.20
4. Ministry of Consumer Affairs for Centre for Consumer Studies	400.00
Total	1489.39

An unspent balance of Rs.1094.83lakh was also brought forward from previous year. Thus total funds available were Rs.2584.22 lakh.

As against the above, the expenditure on various programmes, research studies, etc. amounted to Rs. 1244.88 lakh as detailed below:

	(Rs. in Lakh)
1. 46 th APPPA	55.90
2. Field Visits/Dissertation etc. by APPPA Participants	28.45
3. Special Programmes, Research Studies/ Research Assignments and Seminars, etc. sponsored by various Ministries/Departments of Government of India and other organizations.	535.02
4. Ministry of Consumer Affairs for Centre for Consumer Studies	625.53
Total	1244.90

The balance amount of Rs.1339.34 lakh has been carried over to next year for utilization.

Foreign Contributions (FCRA)

Foreign contributions worth Rs.0.58 lakh (inclusive of interest of Rs.0.58 lakh earned and credited to this account) were received for conducting some foreign training programmes and research studies, etc.

An unspent balance of Rs. 35.14 lakh was brought forward from the previous year. Thus, total funds available were Rs.35.72 lakh against which an amount of Rs.18.50 which was utilized during the year. Unspent balance of Rs.17.22 lakh has been carried forward to next year.

The balance expenditure from these grants has been carried over for utilisation/ adjustment during 2021-22.

M/s GSA & Associates audited the accounts of the Institute for the year under report.

The Institute continued its endeavour to mobilize resources for strengthening its financial position.

RESEARCH STUDIES/PROJECTS

During the year, the Institute completed the following 60 research studies details of which are given at Annexure F.1 (A).

Besides these, there were 20 on-going research projects which are listed at Annexure F.1 (B).

Annexure F.1 (A)

COMPLETED RESEARCH PROJECTS from April 2020 to March 2021

Sr. No.	Project	Project Coordinator(s)	Agency
1.	Impact Assessment and Evaluation of Pradhan Mantri Grameen Digital Saksharta Abhiyaan (PMGDISHA) Scheme	Dr. Charu Malhotra	Ministry of Electronics and Information Technology
2.	The Impact of Inter-Caste Marriage Scheme of Dr. Ambedkar Foundation on the lives of prospective beneficiaries	Prof. C. Sheela Reddy	Dr. Ambedkar Foundation
3.	Nai Udan Naya Savera	Prof. C. Sheela Reddy Dr Saket Bihari	Ministry of Minority Affairs
4.	Evaluation Study of Rashtriya Yuva Sashaktikaran Karyakram (RYSK)	Dr Saket Bihari	Ministry of Youth Affairs & Sports
5.	Third Party Evaluation of Central Sector Scheme under MSDE "Upgradation of 1396 Government it is through PPP"	Dr. Saket Bihari	Ministry of Skill Development and Entrepreneurship (Economic & Policy Wing)
6.	Third Party Evaluation of Central Sector Scheme under MSDE " Jan Shikshan Sansthan (JSS)	Dr. Saket Bihari	Ministry of Skill Development and Entrepreneurship (Economic & Policy Wing)
7.	Third Party Evaluation of Central Sector Scheme under MSDE "Skill Development in 47 Districts Affected by Left Wing Extremist (SDLWE).	Dr. Saket Bihari	Ministry of Skill Development and Entrepreneurship (Economic & Policy Wing)
8.	Third Party Evaluation of Central Sector Scheme under MSDE "Prime Minister Kaushal Vikas Yojana (PMKVY)	Dr. Saket Bihari	Ministry of Skill Development and Entrepreneurship (Economic & Policy Wing)
9.	National Level Monitoring (NLM) for Ministry of Rural Development, Govt. of India	Dr Saket Bihari	Ministry of Rural Development, Govt. of India
10.	Evaluation Study of National Service Scheme (NSS)	Dr Saket Bihari Dr. Kusum Lata	Ministry of Youth Affairs & Sports
11.	Third Party Evaluation for Human Resource Management	Dr. Kusum Lata Dr Saket Bihari	Ministry of Communication Dept. of Post
12.	Evaluation of Scheme Scholarship to ST Students for Studies Abroad	Dr. Gadadhara Mohapatra	Ministry of Tribal Affairs
13.	National Fellowship and Scholarship for Higher Education of ST Students	Dr. Gadadhara Mohapatra	Ministry of Tribal Affairs
14.	Climate Smart Governance, Human Capacity Building Programmes under the Climate Change Programme of DST	Prof. Vinod Sharma Dr. Shyamli Singh	DST (Gol)

Sr. No.	Project	Projct Coordinator(s)	Agency
15.	Capacity Building Strategies for Managing Complex Disasters in the face of Climate Change.	Prof. Vinod Sharma Dr. Shyamli Singh	MoEF (GoI), NMHS
16.	Assessment of Capacity and Training need of key stakeholders for long-term effective biodiversity conservation development and implementation of capacity building framework to enhance the capacity of key stakeholders in secure Himalya Project landscapes and all districts of Sikkim.	Prof. Vinod Sharma Dr. Shyamli Singh	UNDP/MoEFCC
17.	Impact of Employment oriented training and skill development programme for SC/ST/OBC/ Women & EWS of society for 2000 persons under PFC's CSR initiative through Construction Industry Development Council (CIDC)	Dr. Pawan Kumar Taneja Dr. Roma Debnath	Power Finance Corporation Ltd.
18.	Rapid Assessment of Swasth Nagarik Abhiyaan (SAN) of erstwhile IEC Programme	Dr. Pawan Kumar Taneja Dr. Roma Debnath	NITI Aayog
19.	Third-Party Evaluation of the Scheme of ISTM Augmentation of Training Facilities at ISTM	Dr. Pawan Kumar Taneja Dr. Roma Debnath	ISTM (DoPT)
20.	Third Party Evaluation of Coastal Security Services (CSS) Phase -II for Border Management MHA	Dr. Surabhi Pandey	Ministry of Home Affairs
21.	Third-Party Evaluation of Border Infrastructure Management(BIM) Scheme for Border Management , MHA	Dr. Surabhi Pandey	Ministry of Home Affairs
22.	Third-Party evaluation of Border Area Development Programme (BADP) scheme for Border Management, MHA	Dr. Surabhi Pandey	Ministry of Home Affairs
23.	Third-Party Evaluation of Indian Cyber Crime Coordination Centre (I4C) Scheme, MHA	Dr. Surabhi Pandey	Ministry of Home Affairs
24.	Research Study on Measures to Augment the Resources of the PRI's (2018).	Dr. V.N. Alok	NITI Aayog
25.	Third-Party Evaluation of NRP Scheme	Dr. Surabhi Pandey	Ministry of Education, Govt. of India
26.	Evaluation of RGNIYD	Prof. K K Pandey Dr. Sachin Chowdhry	Ministry of Youth Affairs
27.	Professional support to MSME (Working Group to Study the need for changes in MSME Development Act, 2006)	Prof. K K Pandey Dr. Sachin Chowdhry Dr. Sapna Chadah	Ministry of MSME
28.	Third-Party audit of Proactive Disclosure of information under section 4(1) of RTI Act 2005	Dr. Sapna Chadah	NTPC Limited
29.	Third-Party audit of Proactive Disclosure of information under section 4(1) of RTI Act 2005-NEEPCO	Dr. Sapna Chadah	North Eastern Electric Power Corporation Limited
30.	Third-Party audit of Proactive Disclosure of information under section 4(1) of RTI Act 2005-BEE	Dr. Sapna Chadah	Energy Efficiency Service Limited

Sr. No.	Project	Project Coordinator(s)	Agency
31.	Third-Party audit of Proactive Disclosure of information under section 4(1) of RTI Act 2005	Dr. Sapna Chadah	Ministry of Development of North East Region
32.	Third-Party audit of Proactive Disclosure of information under section 4(1) of RTI Act 2005-IISER Kolkata	Dr. Sapna Chadah	Indian Institute of Science Education & Research- Kolkata
33.	Third-Party audit of Proactive Disclosure of information under section 4(1) of RTI Act 2005-IISER Mohali	Dr. Sapna Chadah	Indian Institute of Science Education & Research- Mohali
34.	Third-Party audit of Proactive Disclosure of information under section 4(1) of RTI Act 2005-	Dr. Sapna Chadah	Mahatma Gandhi Antrashtriya Hindi Vishwavidyalaya
35.	Third-Party audit of Proactive Disclosure of information under section 4(1) of RTI Act 2005-	Dr. Sapna Chadah	ISTM
36.	Third-Party audit of Proactive Disclosure of information under section 4(1) of RTI Act 2005-	Dr. Sapna Chadah	MSME
37.	Third-Party audit of Proactive Disclosure of information under section 4(1) of RTI Act 2005-	Dr. Sapna Chadah	Indian Institute of Science Education & Research- Thiruvananthapuram
38.	Third-Party Evaluation of on-going Scheme of CBI	Dr. Sapna Chadah Dr. Amit Kumar Singh	Central Bureau of Investigation
39.	Third-Party Evaluation of Swatantrata Sainik Samman Yojana	Dr. Sapna Chadha Dr. Amit Kumar Singh	Ministry of Home Affairs
40.	Thirty-Party Evaluation of Domestic Funding of Foreign Training (DFFT)	Dr. Amit Kumar Singh	DOP&T
41.	Thirty-Party Evaluation of Central Sector Scheme Other Disaster Management Scheme (ODMS)	Prof. V.K.Sharma Dr. Shyamli Singh	Ministry of Home Affairs
42.	Health and Environmental Vulnerability of smallholder rice farmers to extreme climate: A Companion study on Agroecology and Conventional Form.	Dr. Shyamli Singh	Institute of Disaster Risk Reduction with Systems Approach for slow – onset Climate Disaster (AI-SOCD)
43.	'Transparency Audit' of Indian Institute of Advance Study, Shimla (IIAS)	Prof Ashok Vishandass	Institute of Advance Study, Shimla (IIAS)
44.	India's Foreign Policy: From Nehruvian Period till date	Dr. Manan Dwivedi	ICSSR
45.	Documentation of COVID-19	Prof. V.K. Sharma Dr. Shyamli Singh	Ministry of Home Affairs, UNDP
46.	Thirty-Party Evaluation of Advertising and Publicity Scheme of North East	Dr. V. N. Alok Dr. Saket Bihari	Ministry of Home Affairs
47.	Thirty-Party Evaluation of the Scheme "Civic Action Programme in North-East Region	Dr.V. N. Alok Dr. Saket Bihari	Ministry of Home Affairs
48.	Third-Party Evaluation of the Scheme "Civic Action Programme in areas other than NE and J&K "	Dr.V. N. Alok Dr. Saket Bihari	Ministry of Home Affairs

Sr. No.	Project	Projct Coordinator(s)	Agency
49.	Third-Party Evaluation of the Scheme “Helicopter Service in NE Region”	Dr. V.N. Alok Dr. Saket Bihari	Ministry of Home Affairs
50.	Evaluation Study of the International Cooperation (IC) Scheme of Ministry of MSME under the Scheme of Surveys, Study & Policy Research of this Ministry for continuation of the IC scheme beyond 14 th Finance commission.	Dr. Sachin Chowdhry Prof. K.K. Pandey	Ministry of MSME
51.	Training Need Assessment of ULB Engineers of Tamil Nadu	Prof. K.K. Pandey Dr. Sachin Chowdhry	Commissionerate of Municipal Administration, Govt. of Tamil Nadu
52.	Evaluation of National AIDS Control organization	Dr. Pawan K Taneja Dr. Roma Debnath	Ministry of Health & Family Welfare, Govt. of India
53.	Evaluation for the New Schemes of Petrochemicals (i) Scheme for Setting up of Plastic Parks and (ii) Scheme for Setting up of Centres of Excellence (COEs)	Prof. Ashok Kumar Vishandass Dr. Saket Bihari	Department of Chemicals and Petrochemicals Ministry of Chemicals and Fertilizers
54.	Evaluation Study of the Scheme for “Administrative Reforms”	Dr. Neetu Jain Dr. Surabhi Pandey	Ministry of Personnel, Public Grievances & Pension, Dept of Admn. Reforms & PG
55.	Third-Party Evaluation of ‘Assistance to States for Narcotics Control’	Dr. Surabhi Pandey	Ministry of Home Affairs
56.	Evaluation of Dr Ambedkar National Merit Award Scheme for Meritorious Students of Secondary and Senior Secondary Examination belonging to Scheduled Caste and Scheduled Tribes	Prof Sheela Reddy	Dr Ambedkar Chair
57.	Third-Party Evaluation of Scheme “Pensioners Portal”	Dr. Pawan K Taneja	Ministry of Personnel, Public Grievances & Pension, Dept of Pension & Pensioners Welfare
58.	Evaluation of the Schemes “Tribal festival, Research, Information and Mass Education” & “Monitoring and Evaluation”.	Dr. Nupur Tiwary	Ministry of Tribal Affairs (MoTA)
59.	Third-Party Evaluation of Information and Public Awareness Programme	Dr. V.N. Alok	Ministry of New & Renewable Energy (I&PA Division)
60.	Third-Party Evaluation of Cyber Crime Prevention against Women & Children (CCPWC)	Dr. Surabhi Pandey	Ministry of Home Affairs

Annexure F.1 (B)

ON-GOING RESEARCH PROJECTS from April 2020 to March 2021

Sr. No.	Project	Project Coordinator(s)	Agency
1.	National Tribal Repository Project	Dr. Nupur Tiwary	Ministry of Tribal Affairs
2.	TRIFED Van Dhan Evaluation	Dr. Nupur Tiwary	Ministry of Tribal Affairs
3.	Evaluation of the Impact of Mission Shakti in Women Empowerment in KBK Districts in Odisha	Dr. Gadadhara Mohapatra	National Commission for Women
4.	Blended Capacity Building Programme for Stakeholders of River Ganga under the Namami Ganga Programme	Prof. V.K. Sharma Dr. Shyamli Singh	Department of Water Resources, River Development & Ganga Rajuvenation National Mission for Clean Ganga
5.	Professional support to MSME (Preparation of National Policy for MSME in India)	Prof. K. K. Pandey Dr. Sachin Chowdhry Dr. Sapna Chadah	Ministry of MSME
6.	Evaluation of Training Institute in India	Prof. Ashok Kumar Vishandass Dr. Neetu Jain	NITI Aayog
7.	Comparative Analysis of Attrition and Suicide Cases in CAPFs and Corrective Measures.	Dr. Neetu Jain	Bureau of Police Research & Development
8.	Evaluation of the Schemes of National Backward Classes Finance & Development Corporation (NBCFDC) Implemented in the State of Haryana and Rajasthan	Prof Sheela Reddy	Dr Ambedkar Chair (Sponsored by NBCFDC, Ministry of Social Justice and Empowerment)
9.	Study on Impact of COVID – 19 on Consumer Rights in Select States	Dr. Mamta Pathania	Centre for Consumer Studies (CCS)
10.	Evaluation of Working of District Consumer – Information Centers in Karnataka and the level of Satisfaction among Consumers	Prof Suresh Misra	Centre for Consumer Studies (CCS)
11.	Impact of Real Estate (Regulation and Development) Act, 2016 in Consumer Protection and Redressal of Housing Complaints in NCR.	Dr Sapna Chadah	Centre for Consumer Studies (CCS)
12.	Third-Party Evaluation of “Developing Specialist Investigators” (DSI)	Dr. Surabhi Pandey	Ministry of Home Affairs BPR&D
13.	Impact Evaluation of SAP India Pvt. Ltd.	Dr. Charru Malhotra Dr. Pawan K Taneja	SAP Indian Pvt. Ltd.
14.	Evaluation Study of “Assistance to Training Institutions (ATI)	Dr. Saket Bihari	Ministry of MSME
15.	Third-Party Evaluation of Capital and Revenue Scheme in LBSNAA	Dr. Surabhi Pandey	LBSNAA, Mussoorie
16.	Third-Party Evaluation of IT modernization project of the Dept. of Posts	Dr. Saket Bihari	Dept of Posts Corporate Planning Division

Sr. No.	Project	Project Coordinator(s)	Agency
17.	Third-Party Evaluation of Schemes of Dept. of Posts	Dr. Roma Debnath Dr. Kusm Lata	Dept of Posts Corporate Planning Division
18.	Social Impact Assessment of DMRC project from Janakpuri West to R.K. Ashram Corridor at Rahat Ganj/Aram Ganj, Roshnara Road, Pul Bangash	Prof. K.K. Pandey	Govt. of National Capital, Territory of Delhi
19.	Centre for Consumer Studies	Prof. Suresh Misra Dr. Sapna Chadah Dr. Mamta Pathania	Department of Consumer Affairs, GoI
20.	Integrated Consumer Grievance Redressal System through National Consumer Helpline	Prof. Suresh Misra, Dr. Mamta Pathania	Department of Consumer Affairs, GoI

Annexure-F.2

TRAINING PROGRAMME/WORKSHOP CONDUCTED DURING THE PERIOD FROM APRIL 2020 TO MARCH 2021

Nos.	Name of Programme	Date (s)	No. of persons	Name of Faculty
1.	"Climate Smart Governance," for officers of Sikkim (Sponsored by DST, Gol)	June 1-5, 2020	25	Prof. Vinod K. Sharma Dr. Shyamli Singh
2.	46 th Advance Professional Programme in Public Administration (Sponsored by DoPT)	July 1, 2020 to April 2021	29	Dr. Charu Malhotra Dr. Pawan Taneja
3.	One Day National FDP Webinar on "COVID – 19 New Challenges and Strategies in Consumer Protection in collaboration with Department of Commerce Sri Durga Malleswara Siddhartha Mahila Kalashala (Krishan University)	July 04, 2020	103	Prof. Suresh Misra
4.	Webinar on COVID-19 Media and Consumer Empowerment, Centre for Consumer Studies, Indian Institute of Public Administration, (IIPA), New Delhi	July 07, 2020	130	Dr. Mamta Pathania
5.	Public Administration & Foundation Module for NADP officers, (sponsored by NADP, Ministry of Defence)	July 13-15, 2020	34	Prof. Sheela Reddy Dr. Mamta Pathania
6.	Workshop on "Data Analytics and Artificial Intelligence" for National Academy of Customs, Indirect Taxes & Narcotics (NACIN) Officials.	July 27-30, 2020	46	Dr. Surabhi Pandey
7.	Webinar on "e-commerce: Resilience Strategies in New Normal" Centre for Consumer Studies, Indian Institute of Public Administration, (IIPA), New Delhi	August 4, 2020	308	Dr. Sapna Chadah
8.	Webinar on COVID – 19 and Consumer Protection Act, 2019 in collaboration with G.J. Advani College, Mumbai, Maharashtra	August 8, 2020	217	Prof. Suresh Misra
9.	Online Attachment of IP&TAFS OTs of Batch-2019 (Sponsored by National Institute of Communication Finance)	August 10-21, 2020	04	Prof. Sheela Reddy Dr. Mamta Pathania
10.	'Senior Management Course' for MES Executive Engineers (Sponsored by Military Engineer Services, Ministry of Defence, Gol)	August 30 th to 5 th September, 2020.	57	Dr. Neetu Jain
11.	Training Programme for Biodiversity Conservation in Sikkim (Sponsored by UNDP).	September 9-11, 2020	29	Prof. Vinod K. Sharma Dr. Shyamli Singh
12.	One-week Capacity Development programme on Advanced Data Analysis from Public Administrators of Government of NCT Delhi (Sponsored by Planning Department, Government of NCT Delhi)	September 21-25, 2020	25	Dr. Roma Mitra

13.	Webinar on “Role of RTI Act in Public Service Delivery System, Indian Institute of Public Administration, (IIPA) New Delhi	October 01, 2020	153	Dr. Sapna Chadah
14.	Training Programme on Human Resource Management for Chief Engineers of MES	Oct 5-16,2020	30	Dr. Neetu Jain
15.	Three-day Virtual Summit On 'Digital Transformation in Governance' Under the Project Awareness and Skill Development Programme for District officials through State ATIs	October 13-15, 2020	25	Dr. Charru Malhotra
16.	A Game Changer in collaboration with St. Wilfred's College of Law, Panvel, Maharashtra (Consumer Protection Act, 2019 -)	October 20, 2020	174	Dr. Sapna Chadah
17.	Consumer Protection Act - A Game Changer in collaboration with Vellore institute of Technology University, Vellore, Tamil Nadu	October 22, 2020	577	Dr. Sapna Chadah
18.	Consumer Protection and Empowerment Society for Efficient Governance and Administration (SEGA) Jaipur (CCS)	October 28, 2020	562	Dr. Mamta Pathania
19.	Zonal Helplines Counsellors Through the Digital Mode	November 2-6, 2020.	36	Dr. Mamta Pathania Ms. Deepika Sur
20.	Two-Day National Virtual Conference on 'Empowerment of Tribal Women through Entrepreneurship and Skill Development: Prospects and Challenges' sponsored by National Commission for Women (NCW)	November 5-6, 2020	28	Dr. Gadadhara Mohapatra
21.	Training programme on Consumer Protection Act, 2019 for Heads of NGOs / VCOs.	November 4-6, 2020	40	Prof. Suresh Misra Dr. Mamta Pathania
22.	Training Programme on Consumer Protection Act, 2019 for Faculty Members / Trainers.	November 9-11, 2020	37	Prof. Suresh Misra Dr. Mamta Pathania
23.	Consumer Protection Act, 2019 – A Game Changer in collaboration with Maharashtra National Law University, Mumbai	November 17, 2020	224	Dr. Sapna Chadah
24.	Consumer Protection Act, 2019 – A Game Changer in collaboration with JSS Law College, Mysuru, Karnataka	November 18, 2020	683	Dr. Sapna Chadah
25.	Online National Poster Competition on Consumer Awareness	November 22, 2020	244	Dr. Mamta Pathania
26.	Three-Day Online Orientation Training Programme on Consumer Protection Act, 2019 for Presidents / Members of District Commissions	November 23-25, 2020	120	Prof. Suresh Misra Dr. Sapna Chadah
27.	9 th T.P on Financial Management in Scientific Organisations for Scientists and Technologists (Sponsored by DST)	November 23-27, 2020	33	Dr. Pawan K. Taneja
28.	9 th Advanced Leadership programme “Leadership Excellence for Atma Nirbhar (LEAN) Bharat” (All PSU's)	November 23, 2020 to December 11, 2020	14	Dr. Neetu Jain Dr. Sachin Chowdhry

29.	Two-Day Online Orientation Training Programme for Officers / Officials of State Governments on “Consumer Protection Act, 2019”	November 26-27, 2020	92	Prof. Suresh Misra Dr. Sapna Chadah
30.	Consumer Protection Act, 2019 – A Game Changer in collaboration with Vel Tech Rangarajan Dr. Sagunthala R&D Institute of Science and Technology, Avadi-Vel Tech Road, Poonamallee - Avadi High Rd, Vel Nagar, Chennai, Tamil Nadu 600062	December 2, 2020	360	Dr. Mamta Pathania
31.	Two-Day Online Orientation Programme on “Consumer Protection Act, 2019” for the District Level Officers / Officials of Food, Civil Supply and Consumer Protection, Wing ‘D’, 1 st Floor, Vindhyachal Bhawan, Bhopal, Madhya Pradesh	December 3-4, 2020	66	Dr. Sapna Chadah
32.	Two Day Online Orientation Programme on “Consumer Protection Act, 2019” for the District Level Officers / Officials of Food, Civil Supply and Consumer Protection, Wing ‘D’, 1 st Floor, Vindhyachal Bhawan, Bhopal, Madhya Pradesh	December 7-8, 2020	68	Dr. Sapna Chadah
33.	3rd T.P. on Science & Technology for Rural Societies, Scientists & Technologists (1-week) (sponsored by DST)	December 07-11, 2020	34	Prof. Vinod K. Sharma Dr. Charu Malhotra
34.	Two Day Online Orientation Programme on “Consumer Protection Act, 2019” for the District Level Officers / Officials of Food, Civil Supply and Consumer Protection, Wing ‘D’, 1 st Floor, Vindhyachal Bhawan, Bhopal, Madhya Pradesh	December 10-11, 2020	68	Dr. Sapna Chadah
35.	Three-day Digital Training Programme on Urban Governance for Municipal Commissioners from Municipal Corporation and Grade ‘A’ Municipalities of Govt. of Tamil Nadu	December 14-16, 2020	20	Prof. K.K. Pandey Dr. Amit Kumar Singh
36.	Online training programme on RTI for all CPIOs (sponsored by Central Pollution Control Board (CPCB))	December 21, 2020	35	Dr. Sapna Chadah
37.	National Consumer Day 2020 Theme: New Features of Consumer Protection Act, 2019	December 24, 2020	986	Dr. Sapna Chadah Dr. Mamta Pathania
38.	Three- day Online Training programme on “Leadership and Public Administration” for SARD, Central Tibetan Administration, Dharamshala	January 04 - 06, 2021	20	Dr. Surabhi Pandey
39.	9 th T. P. on Science & Technology for Rural Societies (Women Component) (Scientists & Technologists of All Levels) (Sponsored by DST)	January 04-08, 2021	27	Prof. Vinod K. Sharma Dr. Charu Malhotra
40.	15 th Capacity Building Programme for Technical Personnel (Technical Officer, Technical Personnel, Technician, Senior Technician, Junior Analyst) (sponsored by DST)	January 11-22, 2021	27	Prof. Vinod K. Sharma Dr. Shyamli Singh

41.	Consumer Protection Act, 2019 after pursuing the procedural formalities in collaboration with Xavier Law School, St. Xavier's University, Kolkata	January 15, 2021	420	Dr, Sapna Chadah
42.	One-Day Special Online Programme on PMAY-HFA for Experts/Specialists at SLTC (State Level Technical Cell) and CLTC (City Level Technical Cell) in Himachal Pradesh (Batch-I)	January 19, 2021	27	Prof. K.K. Pandey Dr. Amit Kumar Singh
43.	One-Day Special Online Programme on PMAY-HFA for Experts/Specialists at SLTC (State Level Technical Cell) and CLTC (City Level Technical Cell) in Himachal Pradesh (Batch-II)	January 21, 2021	26	Prof. K.K. Pandey Dr. Amit Kumar Singh
44.	Virtual Regional Conference of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward – President Member	January 27, 2021	23	Prof. Suresh Misra Dr. Sapna Chadah
45.	National Education Policy 2020: Empowering Students	January 28, 2021	200	Prof. Suresh Misra Dr. Mamta Pathania
46.	Virtual Regional Conference of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward	January 29, 2021	17	Prof. Suresh Misra Dr, Sapna Chadah
47.	Organising Online Stakeholders Consultation on Pecuniary Jurisdiction of Consumer Commissions	February 1, 2021	115	Prof. Suresh Misra Dr, Sapna Chadah
48.	First Training Programme on Water Resources Management & Sustainable Habitat for Scientists & Technologists (Online)	February 1-5, 2021	25	Prof. Vinod K. Sharma Dr. Shyamli Singh
49.	Virtual Regional Conference of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward	February 3, 2021	22	Prof. Suresh Misra Dr, Sapna Chadah Dr.Mamta Pathania
50.	10 th T. P. on Science, Technology and Emerging Trends in Governance (Scientists & Technologists of All Levels) (1-week)	February 08- 12, 2021	28	Prof. Vinod K. Sharma Dr. Shyamli Singh
51.	Virtual Regional Conference of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward	February 8, 2021	16	Prof. Suresh Misra Dr. Sapna Chadah
52.	Training Programme on Public Administration for the Probationers of Indian Defence Estates Service	February 08- 12, 2021	03	Dr. Mamta Pathania
53.	Virtual Regional Conference of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward	February 9, 2021	16	Prof. Suresh Misra Dr. Sapna Chadah
54.	Three-Day Online Training Programme on Consumer Protection Act, 2019 for Heads of NGOs / VCOs	February 10-12, 2021	30	Prof. Suresh Misra Dr. Mamta Pathania
55.	Learning and Development Elysium 2021 Summit	February 16 – 20, 2021	400	Dr. Roma Mitra

56.	Three-Day Online 111 th Orientation Training Programme on Consumer Protection Act, 2019 for Presidents /Members of District Forums	February 22-24, 2021	46	Dr. Sapna Chadah
57.	Three-Day Training Programme on Online Advance Time Management in New Normal for Assistant Administrative Officers (AOs) & AOs of LIC, India	February 24-26, 2021	34	Dr. Kusum Lata Dr. Saket Bihari
58.	6 th ZCH Online Training Programme (Sponsored by NCH)	March 1-5, 2021	39	Prof. Suresh Misra Dr. Mamta Pathania Ms. Deepika Sur
59.	Three-Day Orientation Programme on Consumer Protection Act for the Probationers of Indian Postal Service (IPoS)	March 3-5, 2021	14	Prof. Suresh Misra Dr. Mamta Pathania
60.	International Training Programme on “Finance for Non-Finance Background Leaders” E-ITEC	March 8-12, 2021	40	Dr. Pawan K. Taneja Dr. Roma Mitra Debnath
61.	Three-Day online TP on “Development of Leadership Quality in New Normal” (LIC)	March 10-12, 2021	35	Dr. Kusum Lata Dr. Saket Bihari
62.	Law College Chennai (Prof. Subramaniam) (Sponsored by CCS)	March 10, 2021	63	Prof. Suresh Misra Dr. Sapna Chadah
63.	Celebration of World Consumer Rights Day 2021 (Sponsored by CCS)	March 15, 2021	369	Prof. Suresh Misra Dr. Sapna Chadah
64.	Three-Day Online 112 th Orientation Training Programme on Consumer Protection Act, 2019 for Presidents /Members of District Forums (Andhra Pradesh, Tamil Nadu, Telengana)	March 22-24, 2021	70	Prof. Suresh Misra Dr. Sapna Chadah
65.	Indian Technical and Economic Cooperation (ITEC) Programme, Ministry of External Affairs, Govt. of India	March 22-26, 2021	25	Dr. Roma Mitra Dr. Pawan Taneja
66.	Law College Chennai (Prof. Subramaniam) (Sponsored by CCS)	March 26, 2021	460	Dr. Sapna Chadah
			8353	

IIPA has launched its Webinar Series on the following topics:

S.No.	Title of Webinar	Date	Webinar Coordinator
1.	Governance Reforms Post Covid 19	14 May 2020	Prof. Geethanjali Nataraj
2.	Reforms In Agriculture Markets In India	18 May 2020	Prof. Ashok Vishandass
3.	Leadership Role In Building Emotional Resilience During Covid -19 Pandemic	20 May 2020	Dr. Neetu Jain
4.	Covid 19: Emerging Challenges For Consumer Protection	26 May 2020	Prof. Suresh Misra
5.	Emerging Role of Local Governments in India in Corona-Crisis	27 May 2020	Dr. V.N. Alok
6.	COVID-19: The Flexibility Stigma & Gender Equality	29 May 2020	Dr. Nupur Tiwary
7.	Digital Transformation of Governance in Post-Pandemic Period	June 9, 2020	Dr. Charru Malhotra
8.	Public Service Delivery in the Aftermath of Covid 19	June 10, 2020	Dr. Sachin Chowdhry
9.	New Normal For Urban Governance And Infrastructure	June 15, 2020	Prof. K.K. Pandey
10.	Inclusive Governance : Post Covid-Challenges	June 18, 2020	Prof. C. Sheela Reddy
11.	Cyber Safety: Social Engineering in the Time of Social Distancing	June 24, 2020	Dr. Surabhi Pandey
12.	River Wetland Linkages: Nature based approach for Sustainable Water Management and Rejuvenation of Ganga basin	July 3, 2020	Prof. V.K. Sharma
13.	Covid 19: Media & Consumer Empowerment	July 7, 2020	Dr. Mamta Pathania
14.	Transformation of Fertiliser Subsidy in India	July 8, 2020	Prof. Ashok Vishandass
15.	Pandemic Resilient Metro Cities	July 16, 2020	Dr. Kusum Lata
16.	Migration and Job Creation in Contemporary India: Prospects and Challenges	July 22, 2020	Dr. Gadadhar Mohapatra
17.	Waste Management during the COVID-19 Pandemic	July 27, 2020	Dr. Amit Kumar Singh
18.	Re-Building and Re-Creating Jobs in New Normals	July 29, 2020	Dr. Saket Bihari
19.	“e-Commerce: Resilience Strategies in New Normal”	August 4, 2020	Dr. Sapna Chadah
20.	“National Statistical System in India”	August 6, 2020	Prof. Ashok Vishandass
21.	“New Initiatives for Farmer Welfare and Agriculture”	August 10, 2020	Prof. Ashok Vishandass
22.	“Stress Management and Increased Productivity”	August 14, 2020	Dr. Nupur Tiwary
23.	“Climate Variability and Change- Challenges for Disaster Risk Reduction in India”	August 20, 2020	Dr. Shyamli Singh
24.	Strategic and Altruistic CSR: Post Pandemic Challenges and Opportunities for Public Sector Undertakings	September 2, 2020	Dr. Roma Mitra Debnath
25.	International and National Perspectives of Disaster Risk Reduction	September 28, 2020	Prof. V.K. Sharma Dr. Shyamli Singh
26.	RTI Act-Issues and Challenges	October 1, 2020	Prof. A Vishandass Dr. Sapna Chadah
27.	Strengthening Health System In India (Bharat)- Post-Covid Scenario	October 13, 2020	Dr. Pawan Taneja

28.	Overview of Central Public Sector Enterprises (CPSEs) - Disinvestment and Performance Evaluation	26 October, 2020	Dr. Surabhi Pandey
29.	India's Nuclear Doctrine : The contemporary context	10 November, 2020	Dr. Manan Dwivedi
30.	First Late Dr. U.C. Agarwal Memorial lecture on 'Ethics & Governance'	November 19, 2020	Prof. Suresh Misra
31.	Insights on Modalities of Developing Good Case Studies	18 November, 2020	Prof. C. Sheela Reddy
32.	National Security Dialogue	November 25, 2020	Dr. Surabhi Pandey
33.	"Dr. Ambedkar's Ideas On Constitution Building"	26 th November, 2020	Prof. C. Sheela Reddy
34.	6th Dr. Rakesh Hooja Memorial Lecture on "Changing Contours of India's Federalism: Politics, Governance and Beyond"	23 rd December, 2020.	Prof. C. Sheela Reddy
35.	India's Act East Policy: The Choice Between Regional Comprehensive Economic Partnership and Trans Pacific Partnership	28 th December, 2020 (Monday)	Dr. Manan Dwivedi
36.	Seventh Professor S. Saroja Memorial Lecture on "Breaking the Glass Ceiling in PSU's: Challenges and Interventions"	30 th December, 2020	Dr. Neetu Jain
37.	Social Forestry as a Way to being Atmanirbhar	13 th January, 2021.	Dr. Shyamli Singh
38.	National Heritage City Development and Augmentation Yojana	27 Jan, 2021	Dr. Nupur Tiwary
39.	FRACing under Mission Karmayogi	29 January, 2021	Prof. Ashok Vishandas Dr. Amit Kumar Singh
40.	Atal Mission for Rejuvenation and Transformation (AMRUT)	10 Feb, 2021	Prof. Suresh Misra
41.	Atal Pension Yojana	24 Feb, 2021	Prof. Ashok Vishandas
42.	India's Energy Mix and Implications for Foreign Policy	25 Feb, 2021	Dr. Manan Dwivedi
43.	Beti Bachao Beti Padhao	10 March, 2021	Dr. Neetu Jain
44.	Pradhan Mantri Jan Arogya Yojana (Ayushman Bharat)	24 March, 2021	Dr. Saket Bihari
45.	Lecture on "Relevance of Public Administration"	26 March, 2021	Dr. R.S. Sharma CEO, National Health Authority

ANNEXURE F.3

ACTIVITIES OF THE BRANCHES (2020-2021)

REGIONAL BRANCHES

ASSAM

Webinars/Seminars/Conferences

1. A Talk on “Terrorism of Assam” (Oct.14, 2020)
2. The Prelude Conference to discuss the “Management of Pandemics” (Oct.25, 2020)
3. Coordinated National Webinar by IIPA to discuss the topic “Social Forestry as a way to being Aatmnirbhar” (Jan.13, 2021)
4. A Talk on “Financial Inspections and Related Issues” (March 26, 2021)

Research Studies

Working on the research project undertaken by Regional Branch to complete the administrative history of undivided Assam covering the period 1926 (Treaty of Yandabu) (Creation of Meghalaya) is in the process of printing, which will release shortly.

BIHAR

Webinars/Seminars/Conferences

1. National Webinar on “Covid-19, Governance and Politics” (May 17, 2020)
2. National Webinar on Covid-19: Nature and Environment (Organised on the occasion of World Environment Day), (June 5, 2020)
3. AGM and Prelude Seminar on “Management of Pandemic” (Oct. 29, 2020)
4. National Webinar on “National Heritage City Development and Augmentation Yojana: The Policy Process” (Jan.27, 2021)

Lecture Meeting

1. A Panel Discussion on “Women in Contemporary Indian Scenario” (on the occasion of International Women’s Day), (March 15, 2021)
2. A Talk on “Police Administration: Issues and Challenges” (March 26, 2021)

Research Studies

“Covid-19, Policy Process and Migrant Labourers: With Special Reference to Bihar”.

Publications

1. Bihar Journal of Public Administration Vol.XVII, No.1, Jan-June, 2020.
2. Bihar Journal of Public Administration Vol. XVII, No. Prelude November, 2020
3. Bihar Journal of Public Administration Vol.XVII No.2, July-Dec., 2020

Other Activities

1. Maintenance and Development of Branch’s Website www.iipabiharbranch.org
2. Discussion with Atal Incubation Centre, Bihar (supported by NITI Aayog) on proposal for taking up study on Incubation Centres and Creative Learning – March 5, 2021.

GUJARAT

Seminars/Webinar/Conferences

1. Webinar on “Atal Pension Yojana” (Feb.02, 2021)
2. Webinar on “India Skill Forum-2020 (Skilling for Self-Reliant India) (Sept.15, 2020)
3. Webinar on “Co-operation and Co-ordination between Government and People during Covid-19 Crisis” (June 29, 2020)

JAMMU & KASHMIR REGIONAL BRANCH

Seminars/Conferences/Workshops/Symposium

1. Prelude Conference on “Management of Pandemics” (Oct.23, 2020)

Lecture/Discussion

1. Webinar on “Managing Stress and Coping with Covid-19” (May 5, 2020)

2. A Webinar Panel discussion on the topic “Rethinking Education Pedagogy for the Next Generation: Lessons from COVID-19” (May 8, 2020)
3. 7th Shri Ram Sahai Memorial Lecture on “Rebooting Stressed Economy: Leveraging Stimulus Package for MSMEs” (June 6, 2020)
4. Online Panel Discussion on “Cyber Security” (July 11, 2020)
5. Online panel discussion was held here today on National Education Policy-2020 and roadmap for its effective implementation in Jammu and Kashmir through Samagra Shiksha and Indian Institute of Public Administration, Regional Branch (Sept.18, 2020).
6. 19th Annual Veeranna Aivalli Memorial Debate Competition on the topic “In the opinion of the house, Virtual Model is a poor substitute for classroom learning” (Jan.18, 2021)
7. Memorandum of Understanding (MoU) between National Centre for Good Governance, Gol, Indian Institute of Public Administration (IIPA) New Delhi and IIPA, J&K Regional Branch was signed during the 42nd Annual General Meeting of IIPA JKRB (Jan.31, 2021)
8. Hosted 11th Sat Paul Sahni Memorial Lecture on the topic of “Social Media: Right of Free Expression or Threat to Peace & Harmony” (March 3, 2021)

Publications

1. IIPA J&K Regional Branch Newsletter Volume : XI July 2020 No. 1
2. IIPA J&K Regional Branch Newsletter Volume : XI December 2020 No. 2

Other Activities

To mark the 72nd Republic Day, flag hoisting ceremony was organised (Jan.26, 2021) Complex.

KARNATAKA

Webinars/Seminars/Conferences

1. Webinar on “Citizen-Friendly Administration:

Emerging Issues” (July 24, 2020)

2. Webinar on “Environment and Development” (Sept.23, 2020)
3. Prelude Conference on “Management of Pandemics” (Oct. 29, 2020)
4. Webinar on “Implementation of the 74th Constitutional Amendment in Karnataka, based on the Performance Audit Report of the Comptroller and Auditor-General of India (CAG): Government of Karnataka: Report No. 2 of the year 2020”. (Dec.5, 2020)
5. Webinar on “Rethinking Police Reforms in India” (Jan.30, 2021)
6. Webinar on “Agricultural Markets: Problems and Prospects” (March 18, 2021)

Lecture Meetings/Discussion

1. Web Talk on “China’s Silk Road Initiative and its Implications for India (Aug.2, 2020)
2. Virtual Panel Discussion on the “Public Affairs Index – 2020: Governance in the States of India (Nov.21, 2020).
3. Web Talk on the theme “Indian Management and Good Governance (Feb.11, 2021)

Publications

The Branch launched a monthly *Virtual Newsletter* (titled ‘*Vastava Suddipatra*’ in Kannada), from August 2020

KERALA

Seminars/Webinar/Conferences

1. Prelude Conference (Oct.28, 2020)
2. Setting an Agenda to New Local Bodies (Jan.20, 2021)
3. Kerala Assembly Elections: Issues before the Electorate (Feb.05, 2021)
4. Farm Laws and the Turmoil in the Agrarian Sector (Feb.15, 2021)

Lecture Meetings/Discussion

Money Mafia and Paid Media in Polls (Feb.24, 2021)

MADHYA PRADESH and CHHATTISGARH

Webinars/Seminars/Conferences

1. Meeting of the Challenge of Pandemics (Oct.12, 2020)
2. Aftermath of Covid – Changes in attitude (Feb.20, 2021)

Other Activities

1. Annual General Meeting (Oct.17, 2020)
2. Executive Committee Meetings (Feb.2021 and Sept 2020 and Jan.2021)

MAHARASHTRA

Training Programmes

1. Right to Information 2005 (Jan.28, 2020)
2. MCS (Leave.....) Rules-1981 (Jan.29, 2020)
3. MCS (Joining period....) Rules-1981 (Jan.30, 2020)
4. MCS (Pension) Rules-1982; NPS (Jan.31, 2010)
5. Legislative Affairs in Government (Feb.3, 2020)
6. Stress Management (Feb.4, 2020)

Other Activities

(A) Library: The Branch has a well-maintained library having 12000 books on various subjects on Public Administration including Economics, Political Science, Sociology, Management, History, Biographies of eminent personalities and books written by Service and defense personnel.

B) The Late Shri B.G. Deshmukh Annual Essay Competition 2019-2020 was organized on the following subjects:

1. Water Management
2. The Status of Nutrition in Maharashtra considering regional disparities in the State.

C) The Late Dr. S.S. Gadkari Memorial Award for innovation in Public Administration-2019.

ODISHA

Seminars/Webinar/Conferences

1. Webinar on “Online Education” (June 2020)
2. Webinar on “Judicial Reforms” (Aug. 2020)
3. Webinar on “N.E.P. 2020” (Sept. 2020)
4. Webinar on “Management of Pandemics” (Oct. 2020)
5. Webinar on “Skill Development, Issues, Challenges and Opportunities” (Nov. 2020)
6. Webinar on “Corporate Social Responsibility Relevance Today” (Dec. 2020)
7. Members’ Annual Conference (Jan. 2021)
8. Seminar on “India Into A Post Pandemic World” (Feb. 2021)
9. Seminar on “Criminal Justice Reforms in India” (March 2021)

RAJASTHAN

Webinars/Seminars/Conferences

Regional Seminar on Management of Pandemics (Oct.25, 2020)

Lecture/Meetings/Discussions

1. Interactive Session on Strengthening of Indian Republic (Jan.26, 2021)
2. What Can We Learn From Gandhi? (Jan.31, 2021)
3. The Spirit of the Union Budget 2021-2022.
4. Qualities of Successful Leaders (Feb.7, 2021)
5. Secrets of Happiness – Interactive Meeting (Feb.14, 2021)
6. Spiritual Laws of Happiness: Lessons Learnt from the RIGVEDA (Feb.21, 2021)
7. Stress Management for Happiness and Success (March 1, 2021)
8. Creativity and Innovation (March 7, 2021)
9. Kabir: Personality and Contribution – VDS Memorial Lecture (March 15, 2021)
10. Success through Hard Work (March 15, 2021)
11. Multiple Intelligence (March 28, 2021)

TAMIL NADU

Seminars/Conferences/Workshops

1. Two-day National Seminar on “Consumer

Protection and Awareness” (April 22&23, 2019)

2. Prelude Seminar on “Good Governance and United Nation’s Sustainable Development Goals” (September 21, 2019).
3. Seminar on “Policing and Social media” in collaboration with the Post-Graduate and Research Department of Public Administration (Feb.1, 2020)
4. Workshop on “National Unity Day” (Oct. 3, 2020)
5. Workshop on “Indian Constitution - Constitution Day/ Law Day 2019” (Nov. 26, 2019)

Lecture/Meetings/Discussions

Lecture on “Water Management” (July 20, 2019)

Publications

1. Newsletter-*New Administrator*—for quarter ending June-2019
2. Newsletter-*New Administrator*—for quarter ending September-2019

Other Activities

1. A series of lectures were conducted on public participation in various areas of Governance and Public Administration and it is proposed to bring out a book on the above subject in due course.
2. The Branch has been continuously celebrating constitution day since 2015. On this day, a number of workshops, short lectures and sweet quiz are organised in suburban colleges and cities.
3. In the Smart Quiz 20 prizes were given away to students on the spot in 30 minutes time.
4. The Short Lecture was for 20 minutes on the importance of Constitution.
5. Annual General Body of IIPA-TNRB, Chennai was held on 15.9.2019 and it is resolved to create new centres as follows:

Centre for Empowerment of Women

Centre for Poverty Alleviation

Centre for Environmental Protection and Climate Change

Centre for Eradication of Use and Throw Plastic

Centre for Social Service & Centre for Public Awareness and Participation

TELANGANA AND A.P. REGIONAL BRANCH

Seminars/Conferences/Workshops conducted

1. National symposium on “Revenue Administration – with special focus on Land Titles and Rights” (July 15, 2019)
2. Prelude Conference on “Good Governance and United Nations Sustainable Development Goals” (Oct.10, 2019)
3. Symposium on “Online Initiatives in Higher Education” (March 20, 2019)

Lectures/Meetings/Discussions

1. Delivered a lecture on “Ethics and Values in Administration ” to the participants of 1st Foundation Course (FC) for Group A Officers (Probationers) of Military Engineer Services (MES) by - Shri M. Gopalakrishna, IAS (Retd.),Chairman of the Branch (April 24, 2019)
2. The Chairman was given the “Member of the Year Award” by Hyderabad Management Association. The Award was given by Vice-President of India (June 8, 2019)
3. Delivered Durgabai Deshmukh Memorial - 2019 Lecture in Andhra Mahila Sabha – “Helping those who cannot help themselves Role of NGOs “ by Shri M. Gopalakrishna, Chairman of the Branch (July 15, 2019)
4. Delivered a lecture in Administrative Staff College on “Corporate Governance” by Shri M. Gopalakrishna, Chairman of the Branch (Aug. 20, 2019)
5. Delivered a lecture on ‘**Citizen-Centric Governance**’ for the participants of the Training Programme - Financial Systems Management and Accountability in Government, held in Administrative Staff College of India, Hyderabad by Shri M. Gopalakrishna, Chairman of the Branch

(Sept.26, 2019)

6. Delivered a Lecture to NTPC employees on Vigilance Week at Secunderabad, by Shri M. Gopalakrishna, Chairman of the Branch (Oct. 28, 2019).

UTTAR PRADESH

Lectures/Meetings/Discussions

1. Discussion on preparing the History of the Branch (Feb.15, 2021)
2. Online meeting with IIPA Head Office to discuss the activities about the UP Branch (Jan.31, 2021)
3. Executive and Annual General Meeting (online) (March 23, 2021)

Publications

1. Publication of Quarterly Newsletter, "*Dynamic Administration*" from December 2020 to August 2021.
2. The History of IIPA, U.P.was written to be included in the website of the Head Office.
3. Shri R.C. Tripathi's book titled "*India; Heritage Culture Policy* (Selected Essays and Speeches)" reflects upon how Indian history, ancient culture and heritage are handed down to posterity and what could be done to preserve a culture. It also describes the strengths and weakness of public administration and how to improve it.
4. Shri Sudhan Chandra Chandola's book titled "*Combating Everlasting Tragedy – United Nations of India subcontinent*" describes how continents in Asia spend exorbitantly, protecting themselves from their neighbours rather than investing the amount on education and health of their citizens. The authors recommend the countries in Asia to adopt a win-win situation like the European Union.

Other Activities

1. Annual Essay Competition, 2020 – An Essay Competition was held for classes 9 to 12. The topics of the essays were; (1) COVID and Public Health System; and (2) Migration and Job Creation.

LOCAL BRANCHES

AURANGABAD

Seminars/Conferences/Workshops

1. One-day workshop on "Unnat Gaon-Unnat Bharat-Sarvancha Sahbhag-Sarvancha Vikas" (Unnat Village-Unnat Bharat- Participation of all-Development of All) (Feb. 13, 2020)
2. One-day state level workshop on Competitive examination Guidance (Feb.15, 2020)

BADAUN

Seminars/Conferences/Workshops

1. Workshop for "Women empowerment" (March 8, 2021)
2. Distribution of grocery products for the needy poor people (May & June 2020)

Lectures/Meetings/Discussions

Virtual Lectures/Meetings on "Awakening the people against COVID-19 epidemic (July, Aug, Sept. 2020)

Training Programme

1. Training for the herbal crops at Village Bura Bhadrol Block Qadar Chowk (May 2020)
2. Training for organic fertilizer at Village Butla Daulatpur Block Ujhani (Feb.2021)

BAREILLY

Seminars/Conferences

1. Teachers' Day Programme on "Role of Higher Education to Enhance National Pride in India" (Sept.5, 2019)
2. National Conference on "National Pride and the People of India" (Sept.15, 2019)
3. Human Rights Day on "Emerging Trends of Human Rights with Reference to India" (Dec.10, 2019)
4. Conference on Budget 2020 (Feb.4, 2020)

BURDWAN

Seminar

Prelude Seminar on "Management of Pandemics" (Oct.21, 2020)

Lecture Meeting

Latest Amendments in the Consumer Protection Act (March 15, 2021)

Training Programmes

1. Right to Information Act (Jan 23, 2021)
2. Salient Features of the Consumer Protection Act (Jan 23, 2021)

Other Activities

Local Branch Members participation in a colourful procession to mark the Birth Anniversary of Netaji Subhash Chandra Bose on (Jan.23, 2021)

DHARWAD

Seminars/Webinar/Conferences

1. Governance Issues in Recent Agricultural Sector Reforms in Karnataka (Oct.17, 2020)
2. Prelude Seminar on Management of Pandemics (Oct.28, 2020)

HOWRAH

Conference/ Workshop

1. Water Management in Agricultural Sector (July 27, 2019)
2. The use of Plastic Causes havoc to Environment (Sept.11, 2019)
3. Prelude Conference on Good Governance (Sept.17, 2019)
4. World Human Rights on "Reformation of System to Protect Human Rights" (Dec.10, 2019)

Lecture Meeting

1. Annual General Meeting (June 11, 2019)
2. Executive Committee Meeting (Nov.5, 2019 and Jan.11, 2020)
3. Holistic Development by Marketing the unmarketed India (Feb.10, 2020)

MADURAI

Webinars/Seminars/Conferences

Prelude Conference on "Management of

Pandemics" through virtual mode. (Oct 29, 2020)

Lecture/Meetings/Discussions

1. Get-together meeting on "Impact of Union Budget 2021" and "Love – a Tonic for Life" (Feb.14, 2021).
2. Get-together Meeting of All Branches of IIPA in Tamil Nadu on "Present Status of IIPA HQ Delhi and All Branches in India" (March 28, 2021)

MUZAFFARPUR

Seminar/Conference/ Workshop

1. Prelude Conference on Good Governance and United Nations Sustainable Development Goals (Oct.11, 2019)
2. National Seminar on "Consumer Protection and Empowerment" in collaboration with Centre for Consumer Studies, IIPA New Delhi sponsored by Department of Consumer Affairs, Ministry of Consumer Affairs, Food and Public Distribution, Govt. of India (Feb.17-18, 2020)

PATLIPUTRA

Seminars/Conferences/Workshops

1. Seminar on "Terrorism and Democracy - A Global Threat" (April 28, 2019)
2. Round Table conference on "Gender Equity in Indian Society - Where it Stands?" (June 23, 2019)
3. Seminar & Round Table Discussion on "Can United Nation's Sustainable Development Goals be Achieved" (August 27, 2019)

Lecture/Meetings/Discussions

1. Discussion on "Human Resources - Is it an Asset for Indian Development" (Sept. 22, 2019)
2. Round Table Discussion on "Sustainable Development and Good Governance - Possibilities and Impediments" (Oct.13, 2019)
3. Global Warming –Discussion, (March 08, 2020)

PUDUCHERRY

Seminars/Conferences/Workshops

As per Puducherry Govt. COVID-19 Guidelines, COVID propaganda Information about COVID-19 Hospitals, Beds, Medicine & Covid 19 affected people to the general public through five helplines operated by IIPA Puducherry Local Branch from April 2020 to March 2021)

Lecture, Meetings. Discussions

Management of Pendencies (Oct.24, 2020)

Training Programmes

1. Through Helpline IIPA Puducherry Local Branch conducted the Clinical Psychology to the Medical Students and General Public about the COVID-19 (Apr 2020 to March 2021)
2. Covid-19 Vaccination Awareness among the students in the Rural Areas (Jan 2021 to March 2021)

Other Activities

1. Online Motivational Training Programme for College Final Year Students about COVID-19

TIRUPATI

Seminar

1. World Environment Day (June 6, 2020)
2. Prelude Conference on Management of Pandemics (Oct.21, 2020)
3. World Consumers' Rights Day – 2021 (Tackling Plastic Pollution) (March 15, 2021)

Lecture Meeting

1. Lecture programme on 151st year of Mahatma Gandhi Jayanti Day (Oct.2, 2020)
2. Debate on Union Budget 2021-22: Farmers' Welfare and Future of Corporate Farming (March 6, 2021)

Publications

1. Book Released on Sonia Gandhi (Dec. 19, 2020)
2. Book Released on Diaspora of Digitalization and Economic Reforms of India (Feb.16, 2021)

TIRUPATTUR

Seminar

1. Seminar on "Water Crisis and Water Management" (July 24, 2019)
2. Prelude conference on "Good Governance and United Nations Sustainable Goals" (Sept.23, 2019)

Lecture Meeting

Awareness on Education Loans and Scholarship (Jan.01, 2020)

Other Activities

1. Free Medical Camp on "Bone Mineral Density" at L.S. Hospital. (May 22, 2019)
2. Free Medical Camp on "Bone Marrow Density" at L.S. Hospital. (Nov.26, 2019)

VADODARA

Seminars

1. Seminar on "Environmental Protection – Awareness about Urban Ecosystem (CO₂)" on account of Fire Crackers at Vadodara (Nov. 1, 2019)
2. Seminar on "Protect Heritage and its Cultural Evaluation" at Vadodara – Gujarat on Friday, 7.2.2020. The seminar was inaugurated by Shrimant Maharaj Samarjitsingrao Gaekwad (Feb. 7, 2020)

Lecture Meeting

Executive Committee meeting (4 May 2019 and 7 Feb 2020)

Lecture Meeting/Discussion

Appointed a committee of the important members from the Executive Committee of the Vadodara Chapter and also *Ex-officio* dean of the Maharaja Sayajirao University of Baroda.

Other Activities

Out of 33 districts in Gujarat, nine districts were under the Red Zone and Vadodara was one of them. On behalf of IIPA Vadodara Branch organised, a visit to the Pediatric

section of Government Hospital to distribute fruits and eatable items to the patients and their relatives. Shelter was also arranged for three days for the outstation workers who were stuck in Vadodara due to the sudden announcement of lockdown in the State.

VILLUPURAM

Webinars/Seminars/Conferences

A Prelude Seminar on Management of Pandemics was jointly organized with Dr. M.G.R. Govt. Arts and Science College for Women at Villupuram (Oct.28, 2020).

Lectures/Meetings/Discussions

Role of Women's Self-Help Groups and Farmers' Producers' Organisation in Agricultural Allied Sector (Nov. 20, 2020).

Training Programme

Training on Seed Productions Technique to women Self-Help Groups (SHGs) Members (Dec.01, 2020).

Publications

Books on "*Sustainable Agriculture*" is under preparation, jointly with Cuddalore Branch unit.

VISAKHAPATNAM

Seminars

Foundation Day (July 10, 2019)

Prelude Conference on "Good Governance and United Nations' Sustainable Development Goals" (Oct.15, 2019).

ANNEXURE F.3.1

LIST OF CHAIRMEN AND HONY. SECRETARIES OF THE REGIONAL & LOCAL BRANCHES

IIPA has prepared a separate page for the Regional/Local branches on its website. The Contact details of the Chairman and Hony. Secretary of a branch are available on its Web-page which may be accessed by the link as under:

<https://www.iipa.org.in/cms/public/branch/2>

Annexure F.3.2

LIST OF MEMBERS ATTACHED WITH REGIONAL AND LOCAL BRANCHES

AS ON 31-03-2021

Sr. No	REGIONAL	LOCAL	ACTIVE MEMBERS		MEMBERS IN ABEYANCE		TOTAL MEMBERSHIP		TOTAL (a + b)
			ANNUAL	LIFE	ANNUAL	LIFE	ANNUAL (a)	LIFE (b)	
1.	Assam			43	1	156	1	199	200
2.	Bihar			167		354		521	521
3.		Patliputra		9		29		38	38
4.		Muzaffarpur		24		14		38	38
5.	Delhi			410		1430		1840	1840
6.	Goa (West Coast)		1	9		33	1	42	43
7.	Gujarat			23		112		135	135
8.		Vadodara		11	1	35	1	46	47
9.		Vallabh Vidyanagar		5		31		36	36
10.	Haryana			76		162		238	238
11.	Himachal Pradesh			39		54		93	93
12.	Jammu & Kashmir		1	157	1	197	2	354	356
13.	Jharkhand			53		127		180	180
14.		Jamshedpur		3		13		16	16
15.	Karnataka		2	93		204	2	297	299
16.		Gulbarga		19		21		40	40
17.		Dharwad		13		10		23	23
18.		Mysore		8		24		32	32
19.	Kerala		1	84	1	121	2	205	207
20.	Madhya Pradesh (including Chhattisgarh)			98	1	166	1	264	265
21.		Indore		17		23		40	40
22.		Jabalpur		14		48		62	62
23.	Maharashtra			165		594		759	759
24.		Aurangabad		27		30		57	57
25.		Nagpur	1	38		55	1	93	94
26.		Nashik		0		20		20	20
27.		Pune	1	41	1	120	2	161	163
28.		Sangli		9		9		18	18
29.	Manipur			20		40		60	60
30.	Meghalaya			14		65		79	79
31.	Mizoram			25		54		79	79
32.	Odisha			81		158		239	239
33.		Cuttack		19		17		36	36

34.	Punjab & Chandigarh (UT)			68	1	209	1	277	278
35.		Patiala		17		20		37	37
36.	Rajasthan		1	105		222	1	327	328
37.		Sirohi		4		4		8	8
38.	Tamil Nadu			229		441		670	670
39.		Coimbatore		9		22		31	31
40.		Cuddalore		35		9		44	44
41.		Dindigul		7		15		22	22
42.		Madurai		50		67		117	117
43.		Saidapet		5		18		23	23
44.		Salem		3		15		18	18
45.		Thanjavur		6		23		29	29
46.		Tirunelveli		9		11		20	20
47.		Tirupattur		16		3		19	19
48.		Tiruchirapalli		6		19		25	25
49.		Vellore		18		22		40	40
50.		Villupuram		17		3		20	20
51.		Virudhunagar		6		10		16	16
52.		Puducherry		21		30		51	51
53.	Telangana & Andhra Pradesh			193	1	332	1	525	526
54.		Karimnagar		9		19		28	28
55.		Tirupati		36		34		70	70
56.		Visakhapatnam		32		53		85	85
57.		Warangal		41		47		88	88
58.	Uttarakhand			56		194		250	250
59.	Uttar Pradesh			266	2	532	2	798	800
60.		Agra		11		23		34	34
61.		Bareilly		17		23		40	40
62.		Budaun		47		56		103	103
63.		Meerut		20		36		56	56
64.		Kanpur		52		21		73	73
65.	West Bengal		2	97		240	2	337	339
66.		Burdwan		14		6		20	20
67.		Howrah		13		6		19	19
	Other States*			11		45		56	56
	Abroad*			11		108		119	119
	Total		10	3371	10	7464	20	10835	10855

*No IIPA Branch

Annexure F.4

ACADEMIC CENTRES 2020-21*

Centre for Urban Studies		Centre for Consumer Studies	
1.	Prof. K.K. Pandey- Coordinator	1.	Prof. Suresh Misra- Coordinator
2.	Dr. Kusum Lata	2.	Dr. Sapna Chadah
3.	Dr. Sachin Chowdhry	3.	Dr. Mamta Pathania
4.	Dr. Amit Kumar Singh		
Centre for Economic Growth and Management Studies		Centre for Tribal Research and Exploration (COTREX)	
1.	Dr. V.N. Alok- Coordinator	1.	Dr. Nupur Tiwary- Coordinator
2.	Dr. Roma Debnath	2.	Dr. Saket Bihari
3.	Dr. Pawan Kumar Taneja	3.	Dr. Gadadhara Mohapatra
Dr. Ambedkar Centre for Public Policy and Social Justice		Centre for Climate Change, Environment and Drought Administration	
1.	Prof. C. Sheela Reddy- Coordinator	1.	Dr. Shyamli Singh- Coordinator
2.	Dr. Neetu Jain	2.	Prof. V.K. Sharma
Centre for Good Governance		Centre for e-Governance	
1.	Shri Amitabh Ranjan - Coordinator	1.	Dr. Charru Malhotra - Coordinator
2.	Shri H.C. Yadav	2.	Dr. Surabhi Pandey
3.	Shri Mithun Barua		
4.	Ms. Meghna Chukkath		
Centre for International Relations			
1.	Prof. Ashok Vishandass- Coordinator		
2.	Dr. Manan Dwivedi		

*The constitution and members of the Centres are only for IIPA internal academic excellence and bear no relationship with grants/resources under each Centre and IIPA salary structure.

Annexure F.5

ACADEMIC CONTRIBUTIONS (OTHER THAN TRAINING AND RESEARCH STUDIES) OF IIPA FACULTY AND OTHERS

Suresh Misra

A. TEACHING/TRAINING

Trainings mentioned in the CCS section.

A (ii) Teaching Number only

No. of Lectures (Repeat topics) around 75

No. of Lectures (New topics)

It includes Panel discussions, group discussions, case discussions also

A (iii) Other Work (No. of hours only)

Panel Discussions

Group Discussions

Exercises

Cases Discussions

Preparation of Training Proposals

A (IV) Do you feel satisfied with the volume and content of your contribution to teaching?

COMPLETED RESEARCH PROJECTS

(Category A) (applies to both funded and non-funded research)

Sl. No.	Name	Sponsored by	Status	Completed / Ongoing
1.	Ranking of State Consumer Disputes Redressal Commissions	Deptt of Consumer Affairs, Gol	Completed	Jan. 2020
2.	Study on "Parents' Perception and comfort regarding e-Learning during COVID-19 Lockdown Phase"	Deptt of Consumer Affairs, Gol	Completed	Sept. 2019

3.	Evaluation of Working of District Consumer Information Centres in Karnataka and the level of satisfaction among consumers.	Deptt of Consumer Affairs, Gol	Completed	
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ON-GOING RESEARCH PROJECTS (Category B)

Sl. No.	Name	Sponsored by	Status
1	Centre for Consumer Studies	Deptt of Consumer Affairs, Gol	Ongoing
	Integrated Grievance Resolution System Through NCH	Deptt of Consumer Affairs, Gol	Ongoing

(c) Research Guidance

S. No.	Number Enrolled	Thesis Submitted	Degree Awarded
1.	4602 - Brig Atul Bhaduria, IA	Exploration of Government Owned Contractor Operated (GOCO) Process for Army base Workshops	Yes
2.	4606 - Sh. Khagesh Garg, ITS	A Study of Policy and Programmes on Alcohol (Case Study of National Capital Territory of Delhi)	Yes

Publications

- Towards Sustainable Consumption and Lifestyles (Ed) Suresh Misra & Mamta Pathania**

Publisher: Concept Publication Co

Place: New Delhi

Date of Publication: 2020

2. Consumer Handbook, CCS, (Authors Suresh Misra & Sapna Chadah)

IIPA, New Delhi, 2020

(iv) Details of papers published in referred journals/books.

1. Suresh Misra, Consumer Protection Bill 2019, *Customer Awaaz*, Vol 4-Issue 2, Oct-Dec 2019.
2. Suresh Misra INFOCUS interview on Direct Selling published in *Direct Selling Today*, Oct 2019
3. Suresh Misra and Mamta Pathania, (2019) Grievance Redressal Mechanism in Electricity Sector: A Case Study of Delhi ,in Gurpreet Pannu (Ed.) *Consumer Protection in India Challenges and the way Forward*, Publication Bureau, Panjab University, Patiala, 2019, ISBN 978-81-302-0509-0

A. Monographs

1. Suresh Misra, RERA and its Impact on Consumer CCS, IIPA, New Delhi, 2019.
2. Suresh Misra, Impact of Advertisements on Children.

IIPA Committees

- I. Chairman IIPA Research Staff Selection Committee
- II. Chairman NCH Staff Selection Committee
- III. Member Project Staff Selection Committee Under Chairmanship of Director

More than 30 selection committees have been held during the year to select staff for various Projects

Other Academic/Professional achievements and contribution outside IIPA.

I. Academic work undertaken outside IIPA

- Appointed External Examiner for Ph.D thesis on A Comparative Study of E-Banking Services of the Public and the Private Sector Banks in Virudhunagar District, Madurai Kamraj University.

- Appointed External Examiner for Ph.D thesis on Performance of Economic Activities of Fisher Folk – A Study with Reference to Ramanathapuram District, Madurai Kamraj University.
- Appointed External Examiner for Ph.D thesis “पंचायती राज व्यवस्था के अन्तर्गत समुचित ग्रामीण विकास में जन प्रतिनिधियों की भूमिका: जयपुर जिले की ग्राम पंचायतों के सन्दर्भ में में विश्लेषण” University of Rajasthan, Jaipur.
- 6th Induction Programme (online), UGC-Human Resource Development Centre, University of Rajasthan, Jaipur for delivering 8/03/2021 Lectures on date **Consumer Protection & Education**.
- Refresher Course in Law, Human Rights and Social Transformation sharing expertise and knowledge on “Globalization, Market and Consumer Protection” UGC-Human Resource Development Centre (HRDC). B.P.S. Women University, Khanpur Kalan (Sonipat), Haryana.
- Three-Day “online Advance Time Management in New Normal” for AOs & AAOs of LIC address to the participants on the topic **Motivation and Work Efficiency**.
- Delivered Address to the participant for Training Programme on Public Administration for the Probationers of Indian Deference Estates Service (IDES) on Consumer Protection : An Overview” at IIPA, New Delhi, February 11, 2021.
- Appointed External Examiner for Ph.D thesis on “Indian Diplomatic Initiatives for The Safety of The Sea Lines of Communication: A Study of South China Sea”, Indira Gandhi National Open University (IGNOU), Maidan Garhi, New Delhi.
- 3rd Induction Programme (online), UGC-Human Resource Development Centre, University of Rajasthan, Jaipur for delivering 30/01/2021 Lectures on date Consumer Protection & Education.
- Appointed External Examiner for Ph.D thesis on topic “A study on the role of self-help Groups for the Development of Micro Enterprise in Kanyakumari District” Manonmaniam Sundaranar University, Tamilnadu.

- Appointed External Examiner for Ph.D thesis on topic “Urban Governance and Planned Urban Development in Allahabad City” University of Allahabad, Uttar Pradesh.
- Appointed External Examiner for Ph.D thesis on topic “Urban Governance and Planned Urban Development in Allahabad City” University of Allahabad, Uttar Pradesh.
- Appointed as an expert for Ph.D Viva-voce on the topic: “Human Rights of Tribals: A Case Study of Lahaul Spiti” Department of Gandhian and Peace Studies, Panjab University on June 22, 2020.
- Prof. Suresh Misra delivered a session on Atal Mission for Rejuvenation and Urban Transformation (AMRUT), IIPA on 10th February, 2021.

II. Activities to generate awareness and educate the consumers:

- Prof. Suresh Misra delivered a session on Covid-19: Towards a Sustainable Lifestyle in a Webinar on Consumer Protection during Pandemic organised by School of Petroleum Management, Pandit Deendayal Petroleum University, (PDPU), Gujarat on June 20, 2020
- Prof. Suresh Misra, Key speaker in the Webinar on “COVID-19 New Challenges & Strategies in Consumer Protection” on 4th July, 2020 by Shri Durga Malleswara Siddharth Mahila Kalasala.
- Session by Prof. Suresh Misra in the Webinar on “COVID-19 Towards A Sustainable Lifestyle,” by Department of Gandhian Peace Studies, on July 5th, 2020
- Session by Prof. Suresh Misra on “Covid-19 & Consumer Protection” in Online Workshop on “Consumer Protection : Laws and Policies” organized by H. S. N. C. Board’s G. J. Advani Law College , Mumbai in collaboration with Consumer Guidance Society of India (CGSI) on 8th August, 2020.
- Prof Suresh Misra spoke on “Consumer Protection Act and Central Consumer Protection Authority” in an Online Webinar on Consumer Protection Act, 2019 organized by Swarnandhra Group of Engineering Colleges, A. P on September 6, 2020.
- Prof. Suresh Misra and Sapna Chadah speakers for Online Orientation Programme for Members by Consumer Advocacy Group held on 17th October, 2020.
- Prof. Suresh Misra was the Chief Guest & keynote Speaker in One-Day National Level Multidisciplinary Conference on “Protection of Consumer Rights during the COVID-19 Pandemic,” Consumer Law, Advocacy and Research Centre , B.M.S College of Law & Consumer Rights, Education and Awareness Trust (CREAT) on November 20, 2020.
- Prof Suresh Misra was Guest Speaker in the Webinar on “The New Consumer Protection Act,” organized by legal Interns and Consumer Coordination Council on 21 November, 2020.

III. Professional Achievements outside IIPA

- Member, Board of Studies, IIS University, Jaipur
- Member, Editorial Board, *International Journal of Management Studies*, KIET, Ghaziabad
- Nominated as Reviewer in *Journal of Consumer Sciences*, Department of Family and Consumer Sciences, Faculty of Human Ecology, Bogor Agricultural University, Indonesia
- Member, National Mirror Committee of ISO/COPOLCO (Committee on Consumer Policy), BIS
- Coopted as Member School Board of School of Law, IGNOU, New Delhi
- Member Board of Governors, Ansal University, Gurugram

Association with branches

Branch Assigned:

- Chairman Delhi Regional Branch (Resigned Dec 2021)
 - Attached with Rajasthan Regional Branch
- (viii) Achievements in and outside (domestic and foreign) assignments.

(Outside assignment should not be on personal grounds but invariably for the enhancement of the IIPA)

Membership of Various Committees of the Department of Consumer Affairs, GoI

1. Member, Central Consumer Protection Council, Department of Consumer Affairs, GoI.
2. Member, Inter-Ministerial Monitoring Committee to monitor misleading advertisements in print and electronic media and unfair trade practices.
3. Member, National Mirror Committee of COPOLCO, BIS, New Delhi
4. Member, Empowered Committee for Creating Consumer Awareness, *Jago Grahak Jago*, DCA, GoI
5. Member, Committee on Containment of Wastage of foodgrains and Ostentatious Behaviour especially during Marriages/ Parties/ Functions, DCA
6. Member, Committee on Misleading Advertisements and Cheating of Consumers through the Money Circulation Schemes, DCA
7. Member, Multi Media Advisory Committee for creating Consumer Awareness, DCA.
8. Member, Standing Committee to harmonize Labeling requirements on Packaged Commodity under Different Laws
9. Member, Selection Committee for Empanelment of Creative Agencies for Consumer Awareness, DCA, GoI
10. Member, Selection Committee for empanelment of Production Agencies for designing & Production of Print & Electronic (Audio/Video) creative for "*Jago Grahak Jago*" Campaign.
11. Contributed to the formulation of Curriculum of Certificate Course on Consumer Protection (CCP) by School of Law, IGNOU

Media Interaction

- Prof. Suresh Misra participated in the panel discussion on *Desh Deshantar*: FSSAI New Rules & Consumers at Rajya Sabha TV on 30 Sept., 2020.
- Panel Discussion on Rajya Sabha TV on World Consumer Day.

Vinod K Sharma

A. TEACHING/TRAINING

Sl. No.	Name of Programme	Date	Programme Coordinators
1.	3 rd T.P. on Science & Technology for Rural Societies (Scientists & Technologists of All Levels)	December 07-11, 2020	Prof. Vinod K. Sharma Dr. Charu Malhotra
2.	9 th T. P. on Science & Technology for Rural Societies (Women Component) (Scientists & Technologists of All Levels) (1-week)	January 04-08, 2021	Prof. Vinod K. Sharma Dr. Charu Malhotra
3.	15 th Capacity Building Programme for Technical Personnel (Technical Officer, Technical Personnel, Technician, Senior Technician, Junior Analyst) (2 -weeks)	January 11-22, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
4.	1st T.P. on Water Resources Management & Sustainable Habitat (Scientists & Technologists of All Levels) (1-week)	February 01-05, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
5.	10th T. P. on Science, Technology and Emerging Trends in Governance (Scientists & Technologists of All Levels) (1-week)	February 08- 12, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh

A (ii) Teaching	Number only
APPPA Stream on Disaster Risk Reduction	10
No. of Lectures (Repeat topics)	30
No. of Lectures (New topics)	15
Total	55

A (iii) Other Work (No. of hours only)

Panel Discussions	:	20
Group Discussions	:	04
Exercises	:	02
Cases Discussions	:	04
Preparation of Training Proposals	:	02

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching?

Yes

Suggest steps to improve your contribution.

New training/research activities are being proposed to DST/ MoEF&CC / Ministry of Water Resources

A. ONGOING RESEARCH PROJECTS (Category A)

B. COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- I. **Title:** Capacity Building for Managing Complex Disasters in the face of Climate Change
- II. **Duration:** 3years
- III. **Funding Agency:** NMHS-MoEF&CC
- IV. **Grants:** 86 lakhs
- V. **Date of Commencement:** March 2017
- VI. **Date of Completion:** March, 2020

Research Papers

- Two Research papers
- One community fair organized (Maghey Mela)
- Climate School Initiative: Making Schools Climate Smart featured in All India Radio Science watch programme.
- National Workshop on Complex Disasters and Climate Change in Eastern Himalayas at New Delhi
- Reports:
 - Capacity Building Training Workshop – North and West Sikkim

- Climate School Initiative
- Teachers Handbook on Disaster Preparedness
- Disaster Safety Handbook

C. COMPLETED RESEARCH PROJECTS (Category)

- I. **Title:** Climate Smart Governance
- I. **Title:** Assessing Capacities and Training Need Analysis for Biodiversity Conservation in selected districts of Sikkim
- I. **Title:** Third-Party Evaluation of Other Disaster Management Schemes (ODMS), MHA
- I. **Title:** Documentation of Covid-19: Response of Government of India

D. ONGOING RESEARCH PROJECTS (Category A)

- I. **Title:** Blended Capacity Building Programme for Stakeholders of River Ganga

B. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES /Webinars etc.

During Covid time participated in a number of webinars organized by IIPA, NIDM, NDMA, Rajasthan University, and other institutions

Chaired many sessions of webinars
Published four research papers

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinator ships, Editorships, Convenorships, etc.) – Details and nature of participation- Life Member of IIPA
- (b) Coordinator, Maharashtra Regional Branch
- (c) Coordinator, DST cell of IIPA
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
 1. Life Member of International Society for Tropical Ecology
 2. Member, Advisory Board of Journal

'Disaster Response and Management', ISSN No. 2347-2553 LBSNAA, Mussoorie.

3. Member, Editorial team, *Resource Book on Disaster Management*, LBSNAA, Mussoorie.
4. Member, Editorial Board, *NIU International Journal on Human Rights*.
5. Member, Editorial Board, *Journal of Plant Development Science*. ISSN: 0974-6382, published by National Academy of Agricultural Science.
6. Member, Advisory Committee of Professional Institute for Development and Socio-Environmental Management (PRISM), Kolkata (West Bengal)
7. Member UN ISDR Asia Science, Technology and Academia Advisory Group (2015-2020)
8. Vice Chair- UNISDR-FICCI ARISE India
9. Vice-Chairman, Sikkim State Disaster Management Authority
10. Expert member, Climate Change Authority of Uttar Pradesh.
11. Member- Science, Technology and Innovation Policy 2020- Chairman Thematic Group-Capacity Building
12. Member, Executive committee, Sphere India

K.K. Pandey

A. TEACHING/TRAINING

Sr. No.	Name of Course	Duration	New/ Repeat	Remarks
1.	One-Day Special Online Programme on PMAY-HFA for Experts/Specialists at SLTC (State Level Technical Cell) and CLTC (City Level Technical Cell) in Himachal Pradesh (Batch-II)	January 21, 2021	New	First of its kind –will replicate and scale up

2.	One-Day Special Online Programme on PMAY-HFA for Experts/Specialists at SLTC (State Level Technical Cell) and CLTC (City Level Technical Cell) in Himachal Pradesh (Batch-I)	January 19, 2021	New	
3.	Three-Day Special Virtual Training Programme on Urban Governance for Municipal Commissioners from Tamil Nadu	December 14-16, 2020	New	
4.	5-day Training Programme on Urban Governance for All India/Central Services Officers	September, 2020	New	
5.	Coordination Meeting with NIUA and Smart Cities Mission	September 21, 2020	New	Attended by JS (SCM) and Director NIUA
6.	Webinar/Virtual Meeting of Centres for Urban Studies	17th August, 2020	New	Attended by all the four centres of Gol and JS(ULG)
7.	Webinar on New Normal for Urban Governance and Infrastructure	15th June 2020	New	Key Speaker Sh Shailesh Pathak (L&T) and Sh Hitesh Vaidya

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	18
No. of Lectures (New topics)	12
Total	30

A (iii) Other Work (No. of hours only)

Panel Discussions	:	7
Group Discussions	:	5
Exercises	:	15
Cases Discussions	:	8
Preparation of Training Proposals	:	12

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching? DG IIPA has always encouraged, motivated and engaged for regular adaption of changing environment to continue to move IIPA among frontline institutions. I coordinated urban streams of APPPA in a new format which was unique learning by doing and we have initiated first module of 4 programmes in a series for Ministry of Housing & Urban Affairs. It will pave way for a larger number of programmes at CUS

COMPLETED RESEARCH PROJECTS
(Category A) (applies to both funded and non-funded research)

I. Title:

1. Working group to study the need for changes in MSME (Development Act, 2006) –As Member Secretary
2. Third-Party Evaluation of Rajiv Gandhi National Institute of Youth Affairs
3. Evaluation Study of the International Cooperation (IC) Scheme of Ministry of MSME.

ONGOING RESEARCH PROJECTS

I. Title:

- a. Study on Preparation of a Comprehensive Policy Document form MSME (on-going)
- b. Training Need Assessment of ULB Engineers of Tamil Nadu

PUBLICATIONS**Papers & Articles**

I. Title:

- a. Interview/conversation with Shri Durga Shankar Mishra (IAS), Secretary, on Urban Development and Economy and with Shri Sanjay Kumar (IAS), JS (NULM)

on PMSVANidhi – A grassroot contact for a multiplier effect

- b. Paper on Urban Agenda on Climate Change in India.
- c. Policy Agenda for Housing the Urban Poor
- d. Breathing Space for ULBs
- e. Local Action to Curb Pollution
- f. Bolster ULBs Capacity to Raise Revenue
- g. The Urban Picture (Article on Budget 2021)
- h. Paper on Municipalisation of Eligible Settlements in India.

II. Journal/Newspaper:

- a. Special Issue of IIPA Digest, Vol No. 02 Issue
- b. Nirman Sarika
- c. Financial Express
- d. Financial Express
- e. Financial Express
- f. Financial Express

III. Date:

- a. 03 July – September, 2020
- b. 03 July – September, 2020
- c. July –September 9(3), 2020
- d. August, 6, 2020
- e. 18 November ,2020
- f. December 25, 2020
- g. 3rd February, 2021

H.PRESENTATION AS KEY SPEAKER/PAPER PRESENTED IN THE Webinars/SEMINARS / WORKSHOPS / CONFERENCES, ETC.

I. Title of Seminars/Workshops/Conferences, etc:

1. ITPI Webinar on Housing and Urban Economy (May 2020)
2. National Building Organisation Webinar on Construction Workers Act 1996 (June, 2020)

3. Hyderabad University Webinar on Municipal Finance(August, 2020)
4. HUDCO Webinar on HSML Restructuring (November, 2020)
5. HUDCO Webinar on Financing Infrastructure (January 2021)
6. IIPA webinar on Migrant Workers (January 2021)

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - (i) Coordination of Centre for Urban Studies at IIPA
 - (ii) Coordination of Rajbhasha Samiti in IIPA
 - (iii) Coordination of Urban Stream in APPPA
 - (iv) Coordination of Ethics stream in APPPA
 - (v) Member of Executive Committee of IIPA
 - (vi) Member of Selection Committee for Research Staff in IIPA
 - (vii) Member of Editorial Board *Nagarlok*
- (b)
- (c) Association with Academic work outside IIPA (Membership of Committees/Boards, etc.)
 - (i) Member of HUDCO Expert Committee
 - (ii) Asian Review of Public Administration
 - (iii) AKANKSHA - YSSG Magazine (For Substantiation of Scholastic Intuition in Rural Areas)
 - (iv) Member Steering Committee to Review NCR Planning Board, 2021
 - (v) Member of Advisory Board of AMDA (Association of Municipalities and Development Authorities)
 - (vi) Chairperson NCRPB Study Group on Economic Activity and Fiscal Policy
 - (vii) President of India nominee in the Management of Jamia Millia Islamia

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Punjab and Chandigarh

Ashok Vishandass

A. TEACHING/TRAINING

A (i) Direction

Sr. No	Name of Course	Duration	New/Repeat	Remarks
1.	46 th APPPA	10 Sessions	New	New Stream 'International Trade and Commerce'
2.	46 th APPPA	3 Months	Guided 2 APPPA Participants for their Dissertations, leading to M.Phil	

A (ii) Teaching Number only

Sr. No	Name of Course	Duration	New/Repeat	Remarks
1.	46 th APPPA	10 Sessions	Blended	The Stream 'Sustainable Agriculture and Risk Management' was started by me.

No. of Lectures (Repeat topics) 10

No. of Lectures (New topics) 10

Total 20

A (iii) Other Work (No. of hours only)

Panel Discussions	:	5
Group Discussions	:	7
Exercises	:	12
Cases Discussions	:	8
Preparation of Training Proposals	:	9

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching?

Yes

Suggest steps to improve your contribution.

COMPLETED RESEARCH PROJECTS

(Category A) (applies to both funded and non-funded research)

- II. Title: Third-Party Evaluation of New Schemes of (i) Setting up of Plastic Parks and (ii) Setting up of Centre of Excellence

COMPLETED RESEARCH PROJECTS (Category B)

- I. Title: Transparency Audit of IIAS, Shimla

ONGOING RESEARCH PROJECTS (Category A)

- I. **Title:** Study on 'Evaluation of Output and Outcome of Training Institutes under the Government of India'

Papers & Articles

- i. Ashok Vishandass & Nitisha Thakwani (2020) '*Impoverished farmer and high product retail prices the new normal*', Policy Circle dated April, 7, 2020. (<https://www.policycircle.org/economy/impoverished-farmer-and-high-product-prices-the-new-normal/>)
- ii. Ashok Vishandass & Nitisha Thakwani (2020), '*Coronavirus crisis: Govt must ensure food for all, prevent more people from falling into poverty*', Financial express dated May 02, 2020 (<https://www.financialexpress.com/economy/coronavirus-lockdown-food-poor-poverty-govt-agenda-helping-poor-bpl-food-for-all-migrant-workers-labourers-covid-19/1946152/>)
- iii. Vishandass, Ashok. & Thakwani Nitisha 'Modi's Atmanirbhar Bharat: How palm oil cultivation can make India self-reliant in edible oil', *Financial Express*, published: July 28, 2020, <https://www.financialexpress.com/economy/modi-atmanirbhar-bharat-how-palm-oil-cultivation-can-make-india-self-reliant-in-edible-oil/2037185/>
- iv. Tripathi, Surendra Nath & Vishandass, Ashok, 'Freedom of choice to farmers: Are new farm Acts a watershed moment for Indian agriculture?' *Financial Express*, published: Oct 07, 2020, <https://www.financialexpress.com/economy/freedom-of-choice-to-farmers-are-new-farm-acts-a-watershed-moment-for-indian-agriculture/2100216/>

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES, ETC.

- I. Title of Seminars/Workshops/Conferences, etc: '**Contemporary Issues in Indian Agriculture**'. Delivered the Keynote Address
- VI. Title of Paper Presented: **Keynote Address delivered on 'Contemporary Issues in Indian Agriculture'**

H (II) PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES, ETC.

- I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA
 - (a) Committee/others (Membership of Division and Planning & Advisory Committee.
 - (b) Association with Academic work outside IIPA (Membership of Committees/Boards, etc.).

J. ASSOCIATION WITH BRANCHES

Branch Assigned: J & K, Gujarat

Involvement with Activities:

- I. Training:-
- II. Research/Case Studies: -
- III. **Seminars/Conferences:**
 - i. I was invited to Conference on 'New India: 'Aspiring 5 Trillion Economy'.
 - ii. Attended a Meeting Convened by **Member (NITI Aayog)**
 - iii. On an invitation from **Secretary (Fertiliser)**, I attended and contributed to '**Strategizing Transformation of Indian Subsidy Programme**', held on 24 Dec, 2020.

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- i. Guided two 46th APPPA Participants for their Dissertations, leading to M.Phil
- ii. Undertaken FRACing
- iii. Handled Mission Karmayogi and prepared notes on this.

iv. Attended Meetings in the Ministry of Agriculture and Farmers Welfare

v. Attended Meetings in NITI Aayog

V. N. Alok

Training Course/Workshop

27 May 2020: A national workshop on 'Emerging Role of Local Governments in India in Corona-Crises' in virtual mode. Dr M Ramachandran, Former Secretary, Union Ministry of Urban Development and Dr S M Vijayanand, Chairman, 6th Kerala State Finance Commission were lead speakers. Shri S N Tripathi, DG, IIPA moderated.

Stream on Public Finance with ten sessions in 46th Advanced Professional Programme in Public Administration

Stream on Cooperative Federalism with ten sessions in 46th Advanced Professional Programme in Public Administration

Completed Research Project

Sl. No.	Name	Sponsored by	Status	Budget
1.	Study to evaluate 'Information and Public Awareness Programme' of the Union Ministry of New & Renewable Energy	Ministry of New & Renewable Energy, Government of India	Completed	Rs. 17,62,684 vide sanction letter No. 19/20/2019/I&PA dated 10 February 2021.
2.	Study to evaluate central sector scheme on 'Civic Action Programme in Areas other than North East and Jammu & Kashmir'	Police Finance-II Division of Ministry of Home Affairs, Government of India	Completed	Rs. 19,83,344 vide sanction letter No. II-27011/4/2019/PF.II dated 15 December 2020.

3.	Study to evaluate central sector scheme on 'Advertising and Publicity in North Eastern Region'	North East Division, Ministry of Home Affairs, Government of India	Completed	Rs.13,96,648 vide sanction letter No. 2/4/2020-NEDC dated 10 September 2020.
4.	Study to evaluate central sector scheme on 'Civic Action Programme in North Eastern Region'	Ministry of Home Affairs, Government of India	Completed	Rs. 19,83,344 vide letter of approval No. 6/13/2020-NE.I dated 7 September 2020.
5.	Study to evaluate central sector scheme on 'Helicopter Services in North Eastern Region'	North East Division, Ministry of Home Affairs, Government of India	Completed	Rs 9,73,500.

Publications

Book

- Panchayat Finances in India: Empirical Assessment 2081-19, New Delhi, NITI Aayog and IIPA. ISBN 978-81-946138-0-0

Research Paper

- 'Covid-19 and Federalism in India' in 50 Shades of Federalism.

Newspaper Articles

- 29 June 2020, Economic Times, Government – Emerging scope of local governments in India's fiscal architecture in Corona-crisis. <https://government.economictimes.indiatimes.com/news/governance/emerging-scope-of-local-governments-in-indias-fiscal-architecture-in-corona-crises/76638753>
- 6 June 2020, The Pioneer – 'Enlarge role of local governments in handling crisis' <https://www.dailypioneer.com/2020/columnists/>

enlarge-role-of-local-govts-in-handling-crisis.html

- 1 June 2020, *Financial Express* – ‘Local governments must have a key role to fight Covid-19.’

Invited Lectures/Presentations/Panelist on TV Channels (selected):

- 12 February 2021 (Online) Delivered a talk as a Keynote Speaker in a “Panel Discussion on Union Budget 2021” organized by School of Economics, Devi Ahilya University, Indore.
- 11 January 2021 at Delhi Delivered a talk on ‘Fiscal Federalism and Corona-Crises’ to probationers of Delhi, Andaman & Nicobar Island Civil Service (DANICS), 56 batch at Directorate of Training, Delhi.
- 15 December 2020 Delivered a talk on ‘Covid-19 and Indian Federalism’ in an online global event, ‘Turn on Federalism’ organised by Hanns Seidel Foundation and 50 Shades of Federalism. The talk and question-answer session were simultaneously translated into French, Myanmar and Spanish for hundreds of viewers from various countries in all continents.
- 12 December 2020 Presided over a technical session in virtual mode on “Issues of Leadership Finance and Decentralization Reforms in Pandemic Era” in an international webinar on ‘Rethinking the Role of Local Governments in a Post Covid-19 World’ organized by the Central University of Kerala and Centre for Rural Management, Kottayam during 10-14 December 2020.
- 26 November 2020 Delivered talk in virtual mode on State Finance Commissions and Rural Development organized by the Mumbai School of Economics and Public Policy, University of Bombay.
- 31 August 2020 Panellist live on NDTV in a discussion before the announcement of GDP estimate for the 1st quarter of fiscal 2020-21.
- 30 July 2020 a Keynote Speaker in a national webinar on ‘Integration of Monetary Policy and Fiscal Policy for *Aatmnirbhar Bharat*, organized by AKS University, Satna.
- 27 May 2020 Panelist in a national workshop on ‘Emerging Role of Local Governments in India in Corona-Crises’ in virtual mode. Dr M Ramachandran, Former Secretary, Union Ministry of Urban Development and Dr S M Vijayanand, Chairman, 6th Kerala State Finance Commission were lead speakers. Shri S. N. Tripathi, DG, IIPA moderated.
- 27 May 2020 Panelist in a webinar on ‘Federalism and the Corona-Crisis – International Experiences’ organized by the Forum of Federations, Ottawa and Freie University, Berlin. Mr George Milbradt, former Prime Minister of Saxony State, Germany was one of the panellists.
- 13 May 2020 Panellist live on NDTV in a discussion during the Union Finance Minister, Mrs Nirmala Sitaraman’s presentation of the economic package to give relief arising out of Corona pandemic.

Association with Other Academic Work

As Joint Editor providing technical support to Editor (Director General, IIPA) in editing *Nagarlok* – A Quarterly Journal on Urban Affairs (All four numbers printed upto March 2021).

Reviews of articles for *Indian Journal of Public Administration*.

Association with IIPA Branches

Uttarakhand

Details of Other Academic Works Undertaken Outside IIPA

Reviews of articles for International journals
Paper setter for competitive examination
Examiner for competitive examination

Charrru Malhotra

A. TRAINING/TEACHING

- A. Research and Training Programmes held in the last one year;

A (i) Direction

Sl. No	Training Name	Duration	New/Repeat	Remarks
1	Digital 46 th APPPA	10 months (July 2020- Apr 2021)	INNOVATED Version (the first ever blended APPPA training in the history of IIPA)	Co-curated with DG and conducted with Dr Pawan Taneja
2.	POST-RAISE Virtual Summit on Digital Transformation in Governance	3 days (Oct 13-15, 2020)	New	IIPA was identified as <i>knowledge partner to MeitY</i> to the prestigious international- RAISE 2020 event (on Artificial Intelligence). This unique Post-Raise summit was designed to roll out its learnings to our national partners including state ATIs, IIPA branches, APPPA alumnus and present APPPA too
3.	3 rd Training Programme on Science and Technology for Rural Societies (Online mode)	5 days (December 7-11, 2020)	Repeat	This programme was designed and conducted to give exposure to the participants to the complex problems that rural societies face and to make them understand the role of technology in combating those problems.
4.	9 th Training Programme on Science and Technology for Rural Societies for Women (Online mode)	5 days (January 4-8 , 2021)	Repeat	The programme was conducted to give exposure to the participants to the innovative interventions in the area of S&T, particularly to women scientists .

A (ii) Teaching**Number only**

No. of Lectures (Repeat topics)	:	10
No. of Lectures (New topics)	:	54
Video Recordings	:	28
Design of new Presentations	:	50
Total	:	142

A (iii) Other Work (No. of hours only)

Panel Discussions	:	45 /Webinars
Group Discussions	:	20
Exercises	:	10 (the entire GTP Govt. Tech Policy was in exercise mode)
Cases	:	25
Discussions	:	35
Preparation of Training Proposals	:	

Another Remarkable Feat

- After some rounds of our discussions with President & CEO, IIPA was chosen by MeitY to be knowledge partner with NeGD for the conduct of prestigious Global AI event -RAISE -2020- Responsible AI for Social Empowerment (RAISE) 2020, a virtual global summit on AI, began from October 5th (Monday).
- Post-Raise Event was also conducted under the aegis of IIPA.
- Initiated the first IIPA Webinar on Mission Karmayogi where Secretary (DoPT) and Addl Secretary (DoPT) initiated detailed deliberations on Mission Karmayogi.
- Successfully pioneered the conduct of first online Viva of 45th APPPA.
- Designed the first model Process Sheet for IIPA to launch a detailed Digital Capsule**

on “Post-COVID Urban Governance – Basic Issues”. The initiative was heartily appreciated by the management to deem as “Knowledge Advisor to DG.”

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching?

Yes, though management needs to recognise or affirm the innovation lent to my subject domain; would now seek to be more innovative in my research approaches.

B. COMPLETED RESEARCH PROJECTS

- B.1 Title: *Third Party Evaluation and Impact Assessment and evaluation of Pradhan Mantri Gramin Digital Saksharta Abhiyan (PMGDISHA) Scheme*

C. ONGOING RESEARCH PROJECTS

C.1 Title of the Project: Organizational Impact Evaluation of SAP India Pvt Ltd

- C. 2 Title: Awareness and Skill Development Programme for District Level SC/ST Officials through State ATIs

New Projects Proposed to MeitY

- C.3 Digital Empowerment of the Vulnerable Communities: Digital Daan, Cyber Hygiene & Digital Literacy (Approx 7 crores)
- C.4 Augmenting & Harnessing the Untapped Wisdom of Senior Citizens and PWDs (Approx 7 crores)
- C.5 Impact assessment of UMANG (Approx 24 Lacs)

D. CASE STUDIES: 2

- 1. e-Mitra: Demystifying Citizen’s Perspective of an e-Government Initiative in Rural Areas of India:** This case study aims to evaluate the e-Mitra (Digital dost) initiative, it is one state e-government initiative launched by MeitY. The initiative proposes to bring together the services of all the departments under one single roof and give citizens of the State a “Multi-service” “single-window” experience.
- 2. Risk Management of e-Governance / ICT based projects: Case study of the hospital management system:** The aim of the study is to formulate risk management strategies and

this is done by considering this case study of hospital management system to explain how risk management procedure is to be applied for evading risk in an efficient manner. Further this study illustrates the use of the design-reality gap paradigm for risk management in hospital management.

E. PUBLICATIONS

- a. Book:** *Evaluating Impact of Pradhan Mantri Gramin Digital Saksharta Abhiyan (PMGDISHA)*, No. of Pages – 219; IIPA, New Delhi, Yet to be released.

b. Papers & Articles

- (2020). Risk management of e-Governance/ ICT based Projects: *PursuIT (Bi-Annual Journal on IT Audit)*, *International Centre for Information Systems and Audit (iCISA)*, December 2020, Issue No. 2, New Delhi.
- (2020) : Designing Inclusive Cities of the Future: The Indian Context In “Solving Urban Infrastructure Problems Using Smart City Technologies Handbook” by John R. Vaca, Morgan Kaufmann (an imprint of Elsevier Inc.), September 2020; EBook ISBN: 9780128168172; Paperback ISBN: 9780128168165 [elsevier.com](https://www.researchgate.net/publication/345491802_Designing_inclusive_smart_cities_of_the_future_the_indian_context/stats); https://www.researchgate.net/publication/345491802_Designing_inclusive_smart_cities_of_the_future_the_indian_context/stats
- (2020). Creating Public Services 4.0 - Sustainable Digital Architecture for Public Services in India. *Indian Journal of Public Administration (IJPA)*, Sage Publications, October 2020). <https://journals.sagepub.com/doi/abs/10.1177/0019556120957421>
- Charu Malhotra (2020) *Government 4.0 : The White Swan of Governance after COVID-19*, *Economic Times*, May 2020 (<https://government.economictimes.indiatimes.com/news/digital-india/government-4-0-the-white-swan-of-governance-post-covid-19/75527186>)
- Charu Malhotra (2020) *Now Digital Distancing on CyberCrime& Prevention in COVID Times*, *The Pioneer*, April 2020 (<https://www.dailypioneer.com:443/2020/columnists/now--digital-distancing.html>)

- c. **Book Reviewed:** E-Governance and Citizen Engagement, SAGE Publications, April 2020

d. Papers Reviewed

1. Open Government Data Infrastructure: An investigation of Government Websites in Tanzania, *Indian Journal of Public Administration* (2020)
2. Public Attitude towards e-Governance Practices in Developing Societies: A Case Study of SUWIDHA Project in Punjab. *Indian Journal of Public Administration* (2020).
3. The Perceptions of Citizens towards e-Governance: A Study of Lucknow Urban Agglomeration of India. *Indian Journal of Public Administration* (2020).

F. PAPERS PRESENTED IN SEMINARS/ WORKSHOPS / CONFERENCES ETC.

1. (2020). Accelerating Public Service Delivery in India: Application of IoT and Artificial Intelligence in Agriculture, *Proceedings of the 13th International Conference on Theory and Practice of Electronic Governance*. pp. 62-69 (<https://doi.org/10.1145/3428502.3428510>)
2. (2020). Cyber-Campaigning & Online Activism Addressing Gender-Based Violence In India, JTA Multidisciplinary International Conference Proceedings, Jamia Millia Islamia University, Place: New Delhi, India (www.archives.tpnindia.org › sign › article › download)
3. (2020). Cyber Security: An Enabler of Smart Cities and Industrial Revolution 4.0, “Souvenir of International Conference on Edge Computing, Process Automation Through Robotics, Industry 4.0 & Cognitive Technology”, Vishakhapatnam, India

H. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

i. Within IIPA Association:

- Coordinator, Centre of e-Governance
- Vice Chairman, APPPA Alumni Association

ii. M.Phil Dissertations Guided (for APPPA officers)-Total- 2

1. Creation / Reorganization of Structures/ Organizations in India for Effective

Information Operations including Countering Disinformation, through Cyberspace (2020-21)

2. The Role of Broadband in achieving sustainable development goals in Indian context (2020-21)

iii) Any other academic contribution of significance may also be indicated

1. Invited an eminent international cybersecurity expert Mr. Peter Davis – to deliver session on smart cities & cyber security –free of cost, a Cine celebrity Ms. Sadiya Siddiqui, the award winning film and TV star as well as Dr Parin Somani (UK). These unique sessions sprinkled a bit of global flavour and art/culture in the academic routine of the participants. These unique endeavors were heartily appreciated by the audience.
2. Recast the feedback of 46th APPPA along with Dr. J. Satyanarayan.
3. Flagbearer of IIPA and APPPA for a chapter written by a professor of Boston University “Manoharan, A., & Rangarajan, N. (2021). *Administrative Education, Training and Capacity Building: The Role of the Indian Institute of Public Administration*, in Dunning, P; Bottom, K & J. Diamond (Eds) *Handbook of Teaching and Learning in Public Administration and Management*, Elgar (forthcoming)”. *The primary aim of this short chapter is to provide an overview of IIPA, its functions, and other aspects of the Institute such that readers can get a general sense of the Institute’s role in administrative training.*

iii. Association with Academic work outside IIPA (Membership of Committees/Boards, etc.)

a. Chair/ Member /Jury

S. No.	Membership Organisation Name	Committee/ Project Name
1.	ASSOCHAM (March 2021)	Awards for Women in Cyber: Making a difference
2.	MeitY, Gol , Ongoing	IT for Masses Programme
3.	University Grants Commission (UGC)- Ongoing	UGC Expert Committee on Cyber Security in HELs

4.	Meity , Gol , Dec 2020	3rd party evaluation of schemes for promotion of digital payments'.
5.	Meity , Gol , Nov-Dec 2021	Jury Member for Essay/poster/ Slogan contest on MyGov for Satarkta Jagrukta Pakhwada 2020.
6.	MeitY, Gol, March 2021	Screening Group Member for 'Name, Logo and Tagline' for National Language Translation Mission
7.	MeitY, Gol, 2020	Chaired 'Independent Evaluation Committee for evaluation of Central Sector Scheme Research and Development in Electronics/ IT/ CC&BT'
8.	DARPG, Government of India (Gol) , 2020	Screening Committee for National e- Governance Award
9.	University Grants Commission (UGC) 2020	Evaluation of Research Proposals for Scheme for Trans-disciplinary Research for India's Developing Economy (STRIDE)

b. Question Paper Setter for mains examination for recruitment of Punjab State Civil Services Officers of General Studies (Science & Technology, Modern trends in Life Sciences portion).

c. Expert and content designer for the development of MOOCs/SWAYAM courses for the Open Distance Learning programme at IGNOU for Diploma in 'Smart Cities Programme'; e-Commerce (Course code: BCOS- 184); Smart- Cities, Health, Education, Governance & Cybersecurity (Course code: MI0- 004); Urban Local Governance (Course code: BPAC- 110).

d. Table of Sessions taken outside IIPA* (subjected to recall)

#	Topic	Date	Organiser
1.	Diversity helps in broadening Perspective: how to effectively apply the same for Cyber Domain"	May 13, 2021	ASSOCHAM

2.	Role of Personal Data Protection Bill in the triad of Citizen's Digital Identity, BigTechs, and Government	March 27, 2021	Bharti Institute of Public Policy, Indian School of Business (ISB)
3.	Smart Cities Response to Pandemic	March 24, 2021	India Trade Promotion Organisation and Exhibitions India Group.
4.	Cyber and Information Security in International Cyber and Information Security Conference 2021.	March 15, 2021	Global Counter Terrorism Council
5.	Women in Cyber: Making a difference	March 02, 2021	ASSOCHAM
6.	Emerging Business, Management and Sustainability Paradigm beyond 2020	March 29, 2021	New Delhi Institute of Management (NDIM) and the North East Management Association (NEMA)
7.	Role of Digital Communication in Emerging Social setup	March 25, 2021	Institute of Management Studies at Noida
8.	The Benefits of Public Policy: Fundamental Aspects with special reference to Digital Transformation in Governance	January 24, 2021	St Stephen's College, Delhi
9.	Security Research Bottleneck ... Lab, Program Set-up, Problem Statements, Industry Connects, & Data Sets	December 14, 2020	DSCI and the Ministry of Electronics and IT (MeitY), Government of India
10.	Re-Thinking Teaching-Learning: The Process, Engagement, and Challenges (Faculty Induction Programme)	November 13, 2020	HRDC, BPS Women University, Khanpur Kalan, Sonapat

11.	Induction Training of AAOs	November 3, 2020	National Institute of Communication Finance
12.	Cyber Crimes against Women & Children	October 16, 2020	National Level Virtual Conclave 2.0 on Cyber Policing Best Practices Meet -2020
13.	Promoting Safety of Women Journalists in India	October 16, 2020	UNESCO and CMS
14.	Telerobotics & 5G, Building the platform for digital nomads	October 7, 2020	RAISE 2020
15.	Faculty Development Programme on "Transforming Governance in India: Issues and Concerns"	September 23, 2020	Ram Lal Anand College, University of Delhi
16.	Industry 4.0	September 16, 2020	Agnel Computer Engineering Student Symposium - 2020 (ACCESS - 2020) organized by the CSI, Department of Computer Engineering, FCRIIT, Vashi
17.	Smart Cities as Covid War Rooms	August 18, 2020	Banaras Hindu University
18.	Dynamics of e-Governance & India	June 23, 2020	National Academy of Customs Indirect Taxes and Narcotics, Faridabad
19.	Man/Machine Vulnerability in Current Turbulent Times and Surmounting	April 24, 2020	Prime Infoserv LLP
20.	Data in Governance	April 10, 2020	Laureates Academy
21.	ICT & Governance (1st session)	April 8, 2020	Laureates Academy
22.	Skilling and Capacity Building, AI/Machine Learning and Language	April 2020	23rd National Conference on e-Governance, DARPG

23.	Social Media & State Regulation	Dec 2020	Citizens' Forum India
24.	Smart Cities Response to Pandemics	Mar 25, 2021	IMS Noida
25.	ICT and Governance: Changing Trends'	14 th April 2020	Amity Institute of Information Technology, Amity University Uttar Pradesh, Noida
26.	International Conference on Emerging Business, Management and Sustainability Paradigm beyond 2020"	29th March 2021	New Delhi Institute of Management (NDIM) and the North East Management Association (NEMA)
27.	Women in STEM Education	30 th March, 2021	All India Council for Robotics & Automation (AICRA)
28.	Status of Smart Cities in the Global Scenario	July 11, 2020	Jamia Hamdard, New Delhi
29.	Smart Cities & COVID-19	June 6, 2020	CEPT University
30.	"Strengthening Open, Inclusive and Secure Digital Ecosystems - Lessons from United States of America & Collaboration opportunities for Indo-Pacific Nations"	June 3, 2020	The World Bank with US Trade Development Agency (USTDA) and US Agency for International Development (USAID).

- National telecast on Important Aspects of Data Sciences", Data Ki Duniya show, *DD Science (DD National)*, New Delhi.
- Recorded a message for rural youth on how to spread "digital literacy and minimise e-waste" for a popular media house.

I. Association with Branches: Pondicherry

J. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- Completed successfully CDAC's prestigious CyberSecurity Training on, "**Management of Digital Hygiene-Stay secure in Cyber Space**" (December 21 - 26 December, 2020).

ALSO

1. Conferred with three prestigious awards
2. **U.C. Agarwal Certificate of Appreciation'** (IIPA, 2021) for bringing out maximum publications in IIPA.
3. **GLOBAL SMART CITIES LEADER** award (The World Congress and ET, 2020)
4. **Power Women Award'** (World Book of Records, London, 2021),

KUSUM LATA

A. TEACHING/TRAINING

A (i) Direction

S. N.	Name of Course	Duration	New/ Repeat	Remarks
1.	Online Advance Time Management in New Normal for AAOs & AOs of LIC Feb 24-26, 2021	3 days	New	34 Participants Fees @ Rs1000/ participant / day
2.	Development of Leadership Quality in New Normal for ADMs & AOs of LIC, March 10-12, 2021	3 days	New	35 participants Fees @ Rs1000/ participant / day
3.	Stream on 'Development & Management of Infrastructure Projects' for 46 th APPPA, 28-30 Sept, 2020 (1 session/day) (5,8, 9, 12,13, 14 & 16 Oct 2020)	10 Sessions	New	28 participants

A (ii) Teaching

Number only

No. of Lectures (Repeat topics)	3
No. of Lectures (New topics)	9
Total	12

A (iii) Other Work (No. of hours only)

Panel Discussions :
 Group Discussions :
 Exercises :
 Cases Discussions :
 Preparation of Training Proposals / on line stream classes: 330 hrs

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching?
Suggest steps to improve your contribution

I am satisfied with content and volume of my contribution to teaching.

Would do more of reading and analysis of literature and data related to my interest and myself updated of policies, programmes of Government of India in urban context

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

COMPLETED RESEARCH PROJECTS (Category B)

First Project

1. **Title:** Third-Party evaluation for ongoing schemes under "Human Resource Management"

Second Project

2. **Title:** Third-Party Evaluation of National Service Scheme (NSS)

ONGOING RESEARCH PROJECTS (Category B)

1. **Title:** Third Party Evaluation of Postal Operations, Estate Management & India Post Payment Bank

(c) Any other Publications

- I. Title: 'Geospatial Intelligence for Smart Living –Case of New Delhi' (Page 145-181)
- II. Chapter in Books/Journal: "Smart Living for Smart Cities Vol-2 Community Study, Ways and Means"
- III. Place: Published by Springer Nature
- IV. Date: June 2020
- I. Title: 'Smart Global Megacity: Chennai Sustainable Development Framework'

- II. Chapter in Book : **“Smart Global Megacities”**
- III. Place: Publisher : Springer Nature
- IV. Date: 12th February 2021 (date of submission of chapter)

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES, ETC.

- I. Title of Conferences: **“Disaster, Risk and Vulnerability Conference -2020 “**
- II. Organising Agency : **School of Environment Sciences, MG University, Kottayam & Deptt of Geology, University of Kerala, Trivandrum**
- III. Place & Date: **Kottayam, Kerala**
- IV. Funding Agency:
- V. Grants:
- VI. Title of Paper Presented: Science and Technology in Disaster Management

Submitted 4 papers for IIPA Special Issue on Management of Pandemics

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation. Member, Selection Committee for Research Staff & Consultants for Research projects Member, Selection Committee for Civil & Maintenance Work.

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

1) EC member of Delhi Regional Branch of IIPA

2) External Member, BoS for Planning, School of Planning & Architecture, YSR Architecture and Fine Arts University, Kadapa for 3 years duration starting from 9th October 2020

J. ASSOCIATION WITH BRANCHES

Branch Assigned: **MP and Chhattisgarh**

Involvement with Activities:

- I. Training:
- II. Research/Case Studies:

III. Seminars/Conferences:

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- 1) Delivered expert lecture on ‘**Geo Spatial Delhi Ltd & NSDL Resources**’ on 7th November 2020 (10am to 12noon) in the Professional Development Program (PDP) on **“Application of GIS in Urban Resilience Planning”** during 03-08 November, 2020, conducted by School of Planning & Architecture, Vijaywada under **Building Resilient Urban Communities (BReUCom)**, A project funded under European Union, Erasmus+ Program in the field of Capacity Building in Higher Education.

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE

Research Guidance

S. N.	Thesis / Project Report Submitted	Degree awarded
1.	“Women in the Combat Arms of the Indian Army: A study of their possible induction” by Brig Charanjev Manju of 45 th APPPA	MDPA Awarded
2.	“Children’s Film Society India: A critical Study” by Dr. Shravan Kumar of 45 th APPPA	MDPA & MPhil Awarded
3.	“Water Crisis : Issues & Challenges in Punjab” by Sh. Vishal Garg of 46 th APPPA	MDPA yet to be awarded
4.	“Development of Urban Infrastructure in Port City of Kochi, Kerala” by Ar. Apeksha Mehra during March 2019 to July 2020	M.Plan course for award of Associateship, Institute of Town Planners
5.	“Solid Waste Management Plan for Raipur City” by Mr. Gopal Singh Thakur during December 2020 – June 2021	M.Plan course for awarded Associateship, Institute of Town Planners (yet to be awarded)

Evaluated thesis titled **“Spatial Restructuring, Urban Governance and Rights to the City: The Case of Delhi”** of Mr. Jeetesh Rai for PhD Degree in April 2020.

SACHIN CHOWDHRY

A. TEACHING/TRAINING

A (i) Direction

Sr. No.	Name of Course	Duration	New/Repeat	Remarks
1.	Stream on Public Policy	10 sessions	New	
	in 46 th APPPA			
2.	9 th ALP for PSE Executives	Nov. 23 – Dec. 11,		
	2020			

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	15
No. of Lectures (New topics)	11
Total	26

A (iii) Other Work (No. of hours only)

Panel Discussions	:	2
Group Discussions	:	26
Exercises	:	25
Cases Discussions	:	20
Preparation of Training Proposals	:	40

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching? It is demand driven

Suggest steps to improve your contribution.

Preparing online modules for iGOT, the proposed platform for Mission Karmayogi.

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- II. Title: Evaluation of RGNIYD
- I. Title: Evaluation of International Cooperation Scheme of the Ministry of MSME

CASE STUDIES PREPARED

1. Faculty guide to Mr. Shiv Prakash Katiyar, a Case Study Competition contender on Public Policies on Manual Scavenging in India: An Evaluation

PUBLICATIONS

Papers & Articles

- I. Title: Administrative Responsiveness and Ease of Doing Business
- II. Journal: *Indian Journal of Public Administration*

III. Volume: 6

IV. Number: 3

V. Date: September 2020

(c) Any other Publications

- I. Title: Management of Pandemics, Theme paper for IIPA Members' Annual Conference, October 2020. New Delhi: IIPA.

II. Chapter in Books/Journal:

III. Place: New Delhi

IV. Date: October 2020

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - i. Member of Selection Committee for Research staff
 - ii. Evaluated the entries of Annual Case Study Competition
 - iii. Organized a Webinar on 'Public Service Delivery in the Aftermath of COVID-19' with Prof. Arun S. Thankom, University of Essex and Dr. Vikram Chand, former World Bank Expert.
 - iv. Evaluated the *IIPA* articles for best article award
 - v. Supervised Dissertation of Brig. Suraj, 46th APPPA participant on Right to Public Services Act in Karnataka.

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards, etc.)

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Manipur

Involvement with Activities:

- I. Training:
- II. Research/Case Studies:
- III. Seminars/Conferences:

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE

1. Coordinated with Mizoram and West Bengal UD departments for MoHU a query on the status of Male and Female Councillors in ULBs (July 20, 2020)
2. Prepared and submitted proposal for MSME Helpline to the Ministry of MSME
3. Prepared and submitted proposal for Independent Verification Agency to the Ministry of MSME.

Neetu Jain

A. TEACHING/TRAINING

A (i) Direction

S. No.	Name of Course	Duration	New / Repeat	Remarks
1.	9th Advanced Leadership Course	3 weeks	New	Organised for Public Sector Enterprise Officers
2.	Human Resource Management Course	2 weeks	New	For Chief Engineer Rank Officers of MES
3.	Management Development Programme	2 weeks	New	For Executive Engineers of MES
4.	46 th Advanced Professional Programme in Public Administration (APPPA)	10 months	New	Taken two streams in APPPA

A (ii) Teaching

	Number only
No. of Lectures (Repeat topics)	5
No. of Lectures (New topics)	7
Total	12

A (iii) Other Work (No. of hours only)

Panel Discussions	:	3
Group Discussions	:	4
Exercises	:	10
Cases Discussions	:	5
Preparation of Training Proposals	:	6

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

Completed Project to be added:

1. Title: Third-Party Evaluation of the "Scheme for Administrative Reforms" of DAR&PG.

ONGOING RESEARCH PROJECTS (Category A)

1. Title: Comparative Analysis of Attrition and Suicide cases in CAPFs and Corrective Measures

ONGOING RESEARCH PROJECTS (Category B)

1. Title: Evaluation of Output and Outcome of Training Institutes in India

PUBLICATIONS

Papers & Articles

1. Executive Education and Career Advancement: Sustainable Employment, is under publication in a policy report brought out by National Institute of Education Planning & Administration, Delhi, Routledge, 2021.
2. Chapter titled 'Revisiting HR Lessons: Lessons from WWED and related writings' contributed to the book '*New Works in Consciousness Corridors*' edited by Ananta Giri, Michael Zirkler and Divya Kirti.
3. 'Transforming HR Perspective by HR Analytics' published in a book of conference proceedings brought out by MAIMS, Delhi.
4. Paper titled 'Central Vigilance Commission: A Perspective based on historical Indian world view and Statecraft' published in *Indian Journal of Public Administration*, March, 2021.

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES, ETC.

1. Presented paper on 'Study of Innovative HR Practices of Organizations during Covid-19 Pandemic' in International Business Conference (FIBC) 2020 Future of Business in the New Global Realities organized by FORE School Management, November, 2020.
2. Presented paper on 'Assessing the Interpersonal need profile of Gen Y' in MAIMS International Conference "Impact of Digitalization on Education, Management Science, IT, Law Enforcement and Media" organized by MAIMS, I.P University in

collaboration with Lincoln University College, Malaysia.

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

(a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- Guided one APPPA participant for his dissertation as supervisor.
- Conducted Saroja Memorial Lecture on 'Breaking the glass ceiling in PSUs: Challenges and Interventions' on December 30, 2020.
- Conducted Webinar on Leadership Role in building emotional resilience during COVID-19 Pandemic on May 20, 2020.
- Conducted Webinar on 'Beti Bachao, Beti Padhao' in association with Haryana Regional Branch on March 10, 2021.
- Attended online FDP on 'Organization Behaviour' organised by AICTE Training and Learning Academy from 9-13 Nov., 2020.
- Attended online FDP on 'Response effectiveness, Organising self, attitudinal shift, decision making' organised by AICTE Training and Learning Academy from 7-11 Sept., 2020.

(b) Association with Academic work outside IIPA (Membership of Committees/Boards, etc.)

Life member of National HRD Network

Associate member of ISABS

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Haryana

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Paper reviewer of some International Journals

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

Saket Bihari

A. TEACHING/TRAINING

Sr. No.	Name of the course	Duration	New/Repeat	Remarks
1.	Interactive online Programme for LIC AAOs	Feb. 24-26, 2021	New	Conducted
2.	Interactive online Programme for LIC AAOs	March 10-12, 2021.	Repeat	Conducted

A. i. Do you feel satisfied with the volume and content of your contributions to teaching?

Yes. I am satisfied with the content delivery.

A.ii. Teaching Number only:

No. of lectures (Repeat Topics) = 8

No. of lectures (New Topic) = 4

B. Completed Research Projects (Category A) (Applies to both funded and non-funded)

1. Title: Physical Verification of PMEGP Units sponsored by KVIC, Lucknow, Ministry of MSME, Gol.

C. Completed Research Projects (Category A)

2. Third-Party Evaluation of Advertising and Publicity Scheme of North East, Ministry of Home Affairs, Government of India.
3. Title: Third-Party Evaluation of the central sector scheme on 'Helicopter Services in North Eastern Region' (with Dr. V.N. Alok).
4. Name of the study: Third-Party Evaluation of 'Civic Action Programme in North Eastern Region' (with Dr. V.N. Alok)
5. Name of the study: Third-Party Evaluation of central Sector Scheme of 'Civic Action Programme in Areas other than North East and Jammu & Kashmir' (with Dr. V.N. Alok).
6. Name of the study: Third-Party evaluation of Information and Public Awareness Programme' of the Union Ministry of New & Renewable Energy (with Dr. V.N. Alok).
1. Name of the Study: Third-party evaluation of Naya Savera & Nai Uddan schemes, Ministry of Minority Affairs, Government of India (with Dr. C. Sheela Reddy).

2. **Name of the study:** Third-Party evaluation study of the New Schemes of petrochemicals (i) setting up of Plastic Parks, and (ii) Setting up of Centre and Excellence. (with Prof. Ashok Vishandass).
3. **Name of the study:** Third-Party Evaluation of Central Sector Scheme of Rashtriya Yuva Sashaktikaran Karyakram (RYSK)
4. **Name of the study:** Third-Party evaluation of National Service Scheme, MoYAS, Gol (with Dr. Kusum Lata).
5. **Name of the Study:** Third-Party evaluation of Pradhan Mantri Kaushal Vikas Yojana (PMKVY), MSDE, Gol.
12. **Name of the study:** Third-Party evaluation of Jan Shikshan Sansthan (JSS), MSDE, Gol.
13. **Name of the Study:** Third-Party evaluation of Skill Development in 47 Districts Affected by Left Wing Extremism
14. **Title of the study:** Third-Party evaluation study of Upgradation of 1396 Govt. ITIs, MSDE, Gol
15. **Title of the study:** Third-Party evaluation of ATI Scheme, MoMSME, Gol.
16. **Title of the study:** Third-Party evaluation of IT Modernization Project 2012 of the Department of Posts, DoP, Gol.
3. **ONGOING RESEARCH PROJECTS (Category B):** Not Applicable.
4. **Case Study Prepared:** Nil
5. **Publication:** NIL
6. **Paper Presented in the Seminars/ Workshops/Conference, etc.**
Delivered two lectures on 'Methods in Social Research', Organised by Department of Sociology, DDU, Gorakhpur University, Gorakhpur.

Associated with Other Forms of Academic Work within IIPA.

1. Co-Editor: *Lok Prashasan* (Hindi)
2. Coordinated various internal committees of IIPA.
3. Supervised M.Phil. Dissertation under APPPA Programme of IIPA.
4. Participated in the workshop held at BSDMA Patna for the preparation of CDMF.
5. Coordinated two Webinars in IIPA.

Roma Debnath

A. TEACHING/TRAINING

A (i) Direction

Sr. No.	Name of Course	Duration	New/ Repeat	Revenue Generated	Remarks
1.	Capacity development Programme on Advanced Data Analysis for Public Administrators of Government of NCT of Delhi Government of NCT Delhi	One-week September 21-25, 2020	New	6 lakhs	25 administrators from GNCTD planning division
2.	International Training Programme on Data Analytics for Beginners (Online)	One-week (March 22 to 26, 2021)	New	Rs. 2.55 lakhs	E-ITEC Programme for 40 Professionals from 23 countries
3.	International Training Programme on Finance for Non-Finance Background Leaders (Online)	One week March 08 to 12, 2021	New	Rs. 2.55 lakhs	E-ITEC Programme for 40 Professionals from 16 countries
4.	Management of Public Sector Enterprises	One-week (January 20-24, 2020)	New	Part of APPPA	29 Officials from IA, IAF, INS, ICG, IES, MES and ITS cadres
5.	Data Analytics for Public Administrators	Two-week (10 Sessions)	New	Part of APPPA	29 Officials from IA, IAF, INS, ICG, IES, MES and ITS cadres
6.	Research Methodology & Research Methods: Quantitative, Qualitative Methods & Dissertation Protocols For	Two-week (10 Sessions)	Repeat	Part of APPPA	29 Officials from IA, IAF, INS, ICG, IES, MES and ITS cadres

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	30
No. of Lectures (New topics)	30
Total	60

Preparation of Training Proposals : 100

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching?

Yes

Suggest steps to improve your contribution.

Need to develop more online course materials for the class discussion

A (iii) Other Work (No. of hours only)

Panel Discussions	:	10
Group Discussions	:	30
Exercises	:	30
Cases Discussions	:	30

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

Sl. No.	Name	Sponsored by	Study Team	Status	Budget
1.	Impact Assessment Study of CSR 'Project for Employment Oriented Training and Skill Development Programme for SCs/STs/OBCs/Women & EWS	Power Finance Corporation Limited	Dr. Roma Mitra Debnath Dr. Pawan K. Taneja	Final Report submitted	3 lakhs (Approx)
2.	Rapid Assessment of Swastha Nagrik Abhiyan (SNA) erstwhile IEC Scheme of Ministry of Health and Family Welfare	NITI Aayog	Dr. Roma Mitra Debnath Dr. Pawan K. Taneja	Final Report submitted	Rs. 23.7 lakhs
3.	Evaluation of National AIDS Control Programme IV,	NACO, Ministry of Health and Family Welfare	Dr. Roma Mitra Debnath Dr. Pawan K. Taneja	Final Report submitted	39.8 lakhs + GST
4.	Third-Party Evaluation of Augmentation of Training Facilities at ISTM Scheme	ISTM, DOPT	Dr. Roma Mitra Debnath Dr. Pawan K. Taneja	Final Report Submitted	4 lakhs (Approx)

ONGOING RESEARCH PROJECTS (Category A)

Sl. No.	Name	Sponsored by	Study Team	Status	Budget
1.	Evaluation of Pensioners Portal	Department of Pension & Pensioners' Welfare, GOI	Dr. Roma Mitra Debnath Dr. Pawan K. Taneja	Data Collection in Process	4 lakhs
2.	Third party evaluation of Schemes of Department of Posts.	Department of Posts	Dr. Roma Mitra Debnath Dr. Kusum Lata	Final amount is yet to be received	Rs.35 lakhs

Papers & Articles

- Debnath M. Roma (2020), "Google and Antitrust : Evidence from India" , Accepted for publication in Global Encyclopedia of Public Administration, Public Policy, and Governance, Springer International Publishing. (Print + eBook ISBN 978-3-319-20929-6, eReference ISBN 978-3-319-20928-9, Print ISBN 978-3-319-20927-2)

Paper presentations with Summit & Award coverage of most admired leaders, speakers and panel discussions jointly conducted by IIPA and FEIL (https://www.amazon.com/Emotional-Intelligence-Compendium-Paper-Presentations/dp/B08M8GVXGK/ref=sr_1_4?dchild=1&keywords=ashis+sen&qid=1605538894&sr=8-4; ISBN-13 : 979-8555451286; ASIN : B08M8GVXGK)

Books

- Emotional Intelligence Compendium of 2020

Paperback version on amazon.com (US, Europe, **Canada, Australia, Japan**)

https://www.amazon.com/Emotional-Intelligence-Compendium-Paper-Presentations/dp/B08M8GVXGK/ref=sr_1_4?dchild=1&keywords=ashis+sen&qid=1605538894&sr=8-4

Kindle Edition on amazon.com (US, Europe, Canada, Australia, Japan)

https://www.amazon.com/Emotional-Intelligence-Compendium-Paper-Presentations-ebook/dp/B08M5ZL95D/ref=sr_1_1?dchild=1&keywords=ashis+sen&qid=1605539613&sr=8-1

Paperback version on amazon.in (India)

https://www.amazon.in/Emotional-Intelligence-Compendium-Paper-Presentations/dp/1637140568/ref=sr_1_2?dchild=1&keywords=ashis+sen&qid=1605538868&sr=8-2

• **ISBN-10** : 1637140568

Paperback version on Notionpress.com (India)

<https://notionpress.com/read/emotional-intelligence-1340925>

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
1. Organized an International Summit on Learning and Development Elysium 2021 Summit and Awards from 16th February to 20th February 2021.
 2. Research Proposal Presentation – 2-day workshop conducted at IIPA for APPPA participants.
 3. Member, Centre for Economic Growth and Management.
 4. Member, Selection Committee (Research).
 5. Coordinator, Town Hall Discussion on New Education Policy: Implementation Challenges and Way forward.

6. Coordinator, Webinar on “Strategic and Altruistic CSR: Post-Pandemic Challenges and Opportunities for Public Sector Undertakings.”

(b) Association with Academic work outside IIPA (Membership of Committees/Boards, etc.)

- National Consultation Meet on Planning for Financing National AIDS Control Programme V Phase organized by National AIDS Control Organisation, UNAIDS, UNDP, WHO, etc.
- Dissemination Workshop on the Finding of Evaluation of National AIDS Control Programme IV & its Extension Period (2013-2020) organised by National AIDS Control Organisation, MOHFW for SACS, WHO, Global Fund, UNICEF, etc.

J. ASSOCIATION WITH BRANCHES

Branch Assigned: West Bengal and Meghalaya

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE

Research Guidance

Sl. No.	Degree	Candidate	Topic
1.	M.Phil	Dr. P K mishra	Multilingualism aspect of National Education Policy 2020: Implementation challenges in schools and way forward to post National Education Policy
2.	M.Phil	Mr. Sukumar	Role of United Nations in Control of Terrorism: A Post 9/11 Assessment
3.	Guided BITS Pilani Students for Summner Internship	Mr Aditya Sheth Mr Aniketh M P Mr Viral Tiwari	Various Areas of Public Administration

Nupur Tiwary

A. TEACHING/TRAINING

A (i) Direction

Sr. No.	Name of Course Duration	New/Repeat	Remarks
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1. Training on “Capacity Building and Strengthening of Tribal Research Institutes” organized by CoE, Tribal Affairs in which all the heads of TRIs from across the country had participated on 28 – 29th January, 2020 at Indian Institute of Public Administration.
2. Training with NGO’s on “PFMS Eat Module” on 25th, 26th February 2020 at IIPA
3. Training on Tribal Intellectuals and Inclusion, which is sponsored by Ministry of Tribal Affairs, Govt. of India from 28th & 29th February, 2020 at Kalinga Institute of Social Sciences, Bhubaneswar
4. Training on Tribal Talent Pool on 13th - 14th August 2020.
5. Training on Tribal Talent Pool Conclave on 13th October 2020, Centre of Excellence, IIPA.
6. Training on Capacity Building Framework - For upgrading the Quality of Research of NFST Scholars, 30th November, 2020, MoTA and Centre of Excellence.
7. Training on Tribal Talent Pool “Tribal Scholars and Developmental Schemes” on 4th December, 2020, Centre of Excellence, IIPA.
8. Training on Multidisciplinary Approaches on Tribal Sustainable Development from 28-30 January 2021.
9. Training on “Revamping & Strengthening of Tribal Research Institute”, 21-27 Sept., 2020, Centre of Excellence, IIPA.
10. Training on National Tribal Research Conclave: Tribal Research Institutes (TRIs), Centre of Excellence, Research Organizations, 3rd – 4th September, 2020 at IIPA.
11. Training on National Consultation for revamping and strengthening of Tribal Research Institute and Roadmap of National Tribal Research Institute, Ministry of Tribal

Affairs and Centre of Excellence, Tribal Affairs, IIPA , 10th September, 2020.

12. Training on Two-day National Consultation on “Capacity Building and Strengthening of Tribal Research Institutes”, 29th -30th January, 2020 at Indian Institute of Public Administration.

Workshops/Conferences

1. GOAL (Going Online as Leaders) Webinar on Digital Skilling and Mentorship for Tribal Communities” on 25th June 2020.
2. Webinar on “Covid-19, the flexibility stigma, and gender equality”, on 29th May 2020.
3. Consultation workshop with NGO’s on “PFMS Eat Module” on 25th, 26th February 2020. at IIPA.

A (ii) Teaching	Number only
46th APPPA:	
Stream in-charge of the following:	
Stream on Gender in Development	12 Lectures
Stream on Development Challenges in Tribal Areas	12 Lectures
APPPA	
Total	34 lectures

A (iii) Other Work (No. of hours only)

Panel Discussions

1. Open House Discussion on “Securing Tribal Rights through FRA and PESA: Issues, Challenges and Way forward” organized with National Human Rights Commission. (Date Jan 2020).
2. Panel discussion on “Tribal-Centric Sustainable Livelihood Generation and Innovative Practices”, on 20th March, 2020 at IIPA.

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching?

Yes Very satisfied

1. COMPLETED RESEARCH PROJECTS(Category A) (applies to both funded and non-funded research)

Title: Third-Party Evaluation of Tribal Festival, Research Information and Mass Education Scheme and Monitoring and Evaluation

II. COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

1. Title: Mechanism for marketing of minor forest produce (MFP) through Minimum Support Price (MSP) and development of value chain for MFP

III. ONGOING RESEARCH PROJECTS (Category A)

1. Title: *Tribal Centric Sustainable Livelihood Generation and Innovative Practices in India*

IV. ONGOING RESEARCH PROJECTS (Category B)

Title: “Repository of TRI Research”

G. PUBLICATIONS

(a) Books and Monographs

1. *Panchayats as Institutions of Local Self Governments: Issues of Inclusion and Exclusion* (Kanishk Publications).
2. *Weaponizing Culture: Maoist Insurgency and Tribal Self Rule* by Dr. Nupur Tiwary.
3. *The state of Art of Tribal studies: An Annotated Bibliography*.
4. *PESA and Left Wing Extremism: A study of extremist Affected Areas of Jharkhand, Chhattisgarh and Odisha*.
5. *Tribal Development and Inclusive Policy*.
6. *Tribal Self-Governance: PESA and its Implementation*.
7. A Systematic Training Module for the Tribal Research Institutes “Capacity Building Framework: Training Process for Improved Performance”.
8. Report on Evaluation of Minimum Support Price for Minor Forest Produce.
9. Report on Tribal Centric Sustainable livelihood Generation and Innovative Practices.
10. Report of proceedings: Building a Platform for Dialogue Between Different Agencies for Tribal Development.
11. Report on workshop on Tribal, Intellectuals and Inclusion: A Need base Assessment.
12. Report on Assessment and strengthening training for Tribal Talent Pool, Three-day workshop on “Research Methodology Qualitative and Quantitative approach and Data Collection Methods using CAPI”.
13. Report on ‘Development issues to deal with the causes of Discontent, Unrest and Extremism in Tribes of India.’
14. Report on Building a Platform for dialogue between different agencies for tribal development, Panel discussion and Brainstorming Session.
15. Report on Panel Discussion on “Atrocities in red corridor and left wing extremism”.
16. Report on Protection of Tribal traditions and Cultural Expressions.
17. Report on Panel discussion on “Tribal Centric Sustainable Livelihood Generation and Innovative Practices”.
18. Report on Two-Day National Consultation “Capacity Building and Strengthening of Tribal Research Institute”.
19. Report on Tribal Talent Pool International Virtual Conference on Multidisciplinary Approach on Tribal Sustainable, 28-30 Jan, 2021.
20. Development Report on Tribal Talent Pool, Tribal Scholars and Government Schemes, 4th Dec 2020.
21. Report on Tribal Talent Pool Tribal Conclave, 13th October, 2020.
22. Report on TTP Workshop on ‘Research Methodology: Qualitative and Quantitative approach and Data Collection Methods using CAPI’, 13th October, 2020.
23. Report on ‘National Tribal Research Conclave: Tribal Research Institutes (TRIs), Centre of Excellence, Research Organizations’, 3-4 September, 2020.
24. Report on ‘National Consultation on Tribal Talent Pool’, 13-14 August, 2020.

25. Report on Webinar on 'Covid-19, the flexibility stigma, and gender equality', June, 2020.
26. Report on Panel discussion on 'Tribal Centric Sustainable Livelihood Generation and Innovation Practices in India.' 20th March, 2020 at IIPA.
27. A book of abstracts on 'Impact of Violence in the Red Corridor on Tribal Development and Traditions'.
28. Report on panel discussion and brainstorming session on 'Building a platform for dialogue between different agencies for tribal development.' February, 2020.
29. Report on 'Capacity Building Framework: Training Process for Improved Performance (A systematic training module for the TRIs), '29-30 January, 2020.
30. Evaluation Study Report on 'Support to National Scheduled Tribe Financial Development Corporation'.
31. Report on Panel discussion on 'Tribal Centric Sustainable Livelihood Generation and Innovation Practices in India.' 20th March, 2020 at IIPA.
32. A book of abstracts on 'Impact of Violence in the Red Corridor on Tribal Development and Traditions'.

Paper/ Articles

1. "Panchayats should be on forefront of fight against Covid-19" <http://www.governancenow.com/views/columns/in-covid19-panchayats-should-be-at-the-centre-stage>
2. Circular Instrument Management as Corporate Social Responsibility Initiative for Sustainable Healthcare B.J. Van Straten and Nupur Tiwary, *Journal of Politics & Governance*, Vol. 8, No. 3 March 2020.
3. E-Gram Swaraj portal: the revolutionary first step, Governance Now_ April 30, 2020 <http://www.governancenow.com/views/columns/egram-swaraj-portal-the-revolutionary-first-step>

H. PAPER PRESENTED IN THE SEMINARS/ WORKSHOPS/CONFERENCES, ETC.

1. Paper presented in National seminar on Impact of violence in red Corridor on Tribal Development and Traditions.- 11th-12th March 2020.
2. Paper presented in National Consultation on Tribal- Centric Sustainable Livelihood Generation and Innovative Practices. 20th March, 2020 at IIPA.
3. Background Paper in Webinar on "Covid-19, the flexibility stigma, and gender equality" on 29th May 2020.
4. Paper presented in HRC.
5. Prepared the background paper in Webinar GoAL.
6. Paper presented on "Domestic Violence" in Covid-19 period in a Webinar in BHU.
7. Paper presented on "Gender Equity in Covid-19" in a webinar in Sunbeam Institute in Benaras.

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- (b) Association with Academic work outside IIPA (Membership of Committees/ Boards etc.)

J. ASSOCIATION WITH BRANCHES

Branch Assigned:

Involvement with Activities:

6. CoE Tribal Affairs Newsletters

- i. CoE Tribal Affairs Newsletter Activities 2020

7. CoE Journal: E- Journal

Indian Journal of Tribal Affairs and Social Development (CoE IIPA is coming up with an e- journal)

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

LIST OF NTRI ACTIVITIES (April 16, 2021 – Till date)

SI No.	Activities	Numbers of Activities
1.	Design Vacancies Circular for Administrative cum Accounts Officer Training & Capacity Building Consultant IT Consultant Research & Evaluation Consultant Research Officer PA cum Office Assistant Multi-Tasking Staff (MTS)	7
2.	Programme Schedules Capacity Building Training of Master Trainers for STPRI Members ToT for TRIs on STPRI to provide training to the Master Trainers Training on ST PRIs Training Program (for senior Government functionaries) on need for Preparation & Implementation of Gram Panchayat Development Plan-GPDP in TSP Areas in convergent mode Capacity Building Training Programme for the TRIs (Module -1) Capacity Building Training Programme for the TRIs (Module -2) Capacity Building Training Programme for the TRIs (Module -3)	6
3.	Training Modules A systematic training module for the Tribal Research Institute Capacity Building Framework: Training Process for Improved Performance (3 Modules) Capacity Building Programme for TRI's ToT for TRIs on Preparation & Implementation of GPDP	4
4.	NTRI ROAD MAP – Design and presentation	1
5.	NTRI Calendar and event	-
6.	Review Meetings	-
7.	Work done till now Prepared a highlight on Labour reforms & PPT NTRI First Presentation Neighbourhood Programme (Ministry of External Affairs) NTRI Guidelines Revamping of TRI Tribal talent pool by Prof John Greece Training on Capacity Building Training of Master Trainers for ST PRI Members (16-18 June, 2021)	7
8.	NTRI Meetings with Odisha & UNDP (Ongoing) NTRI Activities & Implementation Plan with TRI Odisha on May 13, 2021. NTRI Activities & Implementation Plan with MoTA, TRI Odisha & UNDP on May 17, 2021. NTRI Activities & Implementation Plan with TRI Odisha & UNDP on May 28, 2021.	3
9.	Other Meetings Details Discussion on Sickle Cell Diseases with Piramal Foundation on May 28, 2021. Discussion with TRI, MP on CB Programme for Master Trainer of the ST PRIs under India @75 M/o Tribal Affairs reg on June 8, 2021. Submission of Utilization Certificates (UCs) and Project Progress Reports (PPRs) under the Scheme of 'Support to TRI's on July 1, 2021	3

Sapna Chadah

Sl. No.	Name of Course	Duration	New / Repeat	Sponsored by
1.	110 th Online Orientation Training Programme on “Consumer Protection Act, 2019” for Presidents / Members of District Commissions	November 23-25, 2020	New	Department of Consumer Affairs, Govt of India
2.	111 th Online Orientation Training Programme on Consumer Protection Act, 2019 for Presidents / Members of District Commissions	February 22-24, 2021	New	Department of Consumer Affairs, Govt of India
3.	112 th Online Orientation Training Programme on Consumer Protection Act, 2019 for Presidents / Members of District Commissions	March 22-24, 2021	New	Department of Consumer Affairs, Govt of India
4.	One Day Online Training Programme on “Right to Information Act” for CPIOs in CPCB	December 21, 2020	New	Central Pollution Control Board, Govt. of India

II Seminars / Workshops / Conferences Organised

1.	Webinar on “e-Commerce: Resilience Strategies in New Normal”	August 04, 2020	New	Department of Consumer Affairs, Govt of India
2.	Webinar on “Role of RTI Act in Public Service Delivery System”	October 01, 2020	New	IIPA , New Delhi
3.	Webinar on “Consumer Protection Act, 2019 – A Game Changer” jointly organized with Chhatrapati Shivaji Maharaj University, Panvel, Nave Mumbai and St. Wilfred's College of Law, Panvel, Maharashtra	October 20, 2020	New	Department of Consumer Affairs, Govt of India
4.	Webinar on “Consumer Protection Act – A Game Changer” jointly organized with Department of Commerce, School of Social Sciences and Languages Vellore Institute of Technology, Vellore	October 22, 2020	New	Department of Consumer Affairs, Govt. of India
5.	Webinar on “Consumer Protection Act, 2019 – A Game Changer” jointly organized with Maharashtra National Law University, Nagpur	November 17, 2020	New	Department of Consumer Affairs, Govt of India
6.	Webinar on “Consumer Protection Act, 2019 – A Game Changer” jointly organized with Internal Quality Assurance Cell (IQAC), J.S.S. Law College (Autonomous), Mysore, Karnataka	November 18, 2020	New	Department of Consumer Affairs, Govt of India
7.	Two-Day Online Workshop on “Consumer Protection Act, 2019 and Rules” for Officers / Officials of State Governments	November 26-27, 2020	New	Department of Consumer Affairs, Govt of India
8.	Two-Day Online Workshop on “Consumer Protection Act, 2019” for District Level Officers / Officials of Department of Food, Civil Supplies & Consumer Protection, Govt. of Madhya Pradesh	December 3-4, 2020	New	Department of Consumer Affairs, Govt of India

Sl. No.	Name of Course	Duration	New / Repeat	Sponsored by
9.	Two-Day Online Workshop on “Consumer Protection Act, 2019” for District Level Officers / Officials of Department of Food, Civil Supplies & Consumer Protection, Govt. of Madhya Pradesh	December 7-8, 2020	New	Department of Consumer Affairs, Govt of India
10.	Two-Day Online Workshop on “Consumer Protection Act, 2019” for District Level Officers / Officials of Department of Food, Civil Supplies & Consumer Protection, Govt. of Madhya Pradesh	December 10-11, 2020	New	Department of Consumer Affairs, Govt of India
11.	National Consumer Day 2020 on Theme: “New Features of Consumer Protection Act, 2019”	December 24, 2020	New	Department of Consumer Affairs, Govt of India
12.	Webinar on “Consumer Protection Act, 2019 Synergy of Consumer and Business” jointly organized by Centre for Consumer Studies, & Xavier Law School, St. Xavier's University, Kolkata	January 15, 2021	New	Department of Consumer Affairs, Govt of India
13.	Virtual Regional Conference for North Zone States of NCDRC and State Commissions on “Consumer Protection Act, 2019: Way Forward”	January 27, 2021	New	Department of Consumer Affairs, Govt of India
14.	Virtual Regional Conference for East Zone States of NCDRC and State Commissions on “Consumer Protection Act, 2019: Way Forward”	January 29, 2021	New	Department of Consumer Affairs, Govt of India
15.	Online Stakeholders Consultation on “Pecuniary Jurisdiction of Consumer Commissions”	February 01, 2021	New	Department of Consumer Affairs, Govt of India
16.	Virtual Regional Conference for Central Zone States of NCDRC and State Commissions on “Consumer Protection Act, 2019: Way Forward”	February 03, 2021	New	Department of Consumer Affairs, Govt of India
17.	Virtual Regional Conference for South Zone States of NCDRC and State Commissions on “Consumer Protection Act, 2019: Way Forward”	February 08, 2021	New	Department of Consumer Affairs, Govt of India
18.	Virtual Regional Conference for North East Zone States of NCDRC and State Commissions on “Consumer Protection Act, 2019: Way Forward”	February 09, 2021	New	Department of Consumer Affairs, Govt of India
19.	Online Stakeholders' Consultation on “Introduction of E-Pricing on Electronic Products”	March 10, 2021	New	Department of Consumer Affairs, Govt of India
20.	Virtual Celebrated World Consumer Rights Day 2021 “Theme: Tackling Plastic Pollution”	March 15, 2021	New	Department of Consumer Affairs, Govt of India
21.	Webinar on “Consumer Protection Act, 2019 A Paradigm Shift” jointly organized by Centre for Consumer Studies, with Vel Tech Rangarajan Dr. Sagunthala R&D Institute of Science & Technology, Chennai	March 26, 2021	New	Department of Consumer Affairs, Govt of India
Association with APPPA				
1.	Stream on Administrative Law	August 2020		

A. (iii) No. of Sessions taken in other courses

A (ii) Teaching Number only
 No. of Lectures around 40
 These include Panel Discussions, Group Discussions, Exercises and Cases Discussions

Sessions in other Programmes

- Session in “Administrative Law” on Sept. 1, 2020 in Six-Day Training Programme on Senior Management for MES Executives

Engineers (August 27-Sept 2, 2020).

- Session on “Indian Legal System” on January 21, 2021 in the 15th Capacity Building Programme for Technical Personnel from January 11-22, 2021.
- Session on “Principles of Natural Justice” on February 11, 2021 in One-week training programme on Public Administration for the Probationers of Indian Defence Estates Service (IDES) (Online) from February 8-12, 2021.

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

Sl. No.	Name	Sponsored by	Completed / Ongoing	Budget in lakh
1.	Evaluation of Swatantrata Sainik Samman Yojana (SSSY)”	Ministry of Home Affairs	Completed	27,19,750
2.	Third Party Audit of Proactive Disclosure of Information under RTI Act by Powergrid Corp. Ltd	Powergrid Corp. Ltd	Completed	4.41
3.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by Antarrashtriya Hindi Vishwavidhyalaya, Wardha	Antarrashtriya Hindi Vishwavidhyalaya, Wardha	Completed	4.41
4.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by National Thermal Power Corporation	National Thermal Power Corp	Completed	4.41
5.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by IISER Kolkata	IISER Kolkata	Completed	4.41
6.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by IISER TVM	IISER TVM	Completed	4.41
7.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by IISER Mohali	IISER Mohali	Completed	4.41
8.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by Bureau of Energy Efficiency	Bureau of Energy Efficiency	Completed	4.41
9.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by North Eastern Electric Power Corp Ltd.	NEEPCO	Completed	4.41
10.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by Ministry of Power	Ministry of Power	Completed	4.41
11.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by Ministry of Development of North Eastern Region	Ministry of Development of North Eastern Region	Completed	4.41
12.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by Ministry of Minority Affairs	Ministry of Minority Affairs	Completed	4.41
13.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by ISTM	ISTM	Completed	-

14.	Third-Party Audit of Proactive Disclosure of Information under RTI Act by VP Office	VP Office	Completed	-
15.	To study the need for changes in MSME (Development) Act, 2006	MSME	Ongoing	20
16.	Working Group to Study the Need for Changes in Micro, Small and Medium Enterprises Development (MSMED) Act, 2006 Working Group to Study the Need for Changes in Micro, Small and Medium Enterprises Development (MSMED) Act, 2006 Third-Party Evaluation of CBI Schemes for continuation from 14 th Finance Commission to 15 th Finance Commission Cycle	CBI	Ongoing	9,77,500
17.	Ranking of State Consumer Disputes Redressal Commissions	Deptt. of Consumer Affairs, Gol	completed	8
18.	Impact of Real Estate (Regulation and Development) Act, 2016 in Consumer Protection and Redressal of Housing Complaints in NCR.	Deptt. of Consumer Affairs, Gol	Ongoing	9

ONGOING RESEARCH PROJECTS (Category B)

Sl. No.	Name	Sponsored by	Status	Date of Completion	Budget
1	Centre for Consumer Studies	Deptt of Consumer Affairs, Gol	Ongoing	June 2020	crores
2	Integrated Grievance Resolution System Through NCH	Deptt. of Consumer Affairs, Gol	Ongoing	Dec. 2020	14.15crores

Research Guidance

S.No.	Number Enrolled	Thesis Submitted	Degree awarded
1.	Sh. Prem Chand Sharma Roll No. 4624	Assessment of existing Know Your Customer (KYC) Norms in Telecom Sector in India and Way Forward	

Books

1. Suresh Misra & Sapna Chadah, Consumer handbook, CCS, IIPA, New Delhi, 2020
2. Sapna Chadah, Aviation and Consumer, 2020 (in press)
3. Sapna Chadah, Insurance and Consumer (under process)
4. Sapna Chadah, Retail Sector and Consumer (under process)

2019 – a game changer, *IIPA Digest*, July – September 2020

- S. N. Tripathi & Sapna Chadah, Rule of Law, Yojana, September 2020, pp. 23-27
- Sapna Chadah & Varuni B. R., Draconian Essential Commodities Act undergoes Amendment, *IIPA Digest*, October - December 2020
- Sapna Chadah, Emerging Regulatory Framework for E-commerce in India : Some Insights, *International Journal of Advance and Innovative Research*, Vol 7, Issue 4(II), Oct-Dec, 2020, pp.1-8

Papers/Articles

- Sapna Chadah Consumer Protection Act,

III Paper Presented/ Sessions in Seminar/ Workshops/ Conferences

- Panelist in Online Discussion on “Amendment of Essential Commodities Act and its Impact on Consumers,” organized by Consumer Advocacy group, Vijaywada, A.P. on June 18, 2020.
- Panelist in Online Discussion on Consumer and Electricity, organized by Consumer Advocacy group, Vijaywada, A.P. on July 16, 2020.
- Session on “Consumer Protection Act, 2019” in Online Workshop on “Consumer Protection : Laws and Policies” organized by H. S. N. C. Board’s G. J. Advani Law College , Mumbai in collaboration with Consumer Guidance Society of India (CGSI) on 8th August, 2020.
- Session on “Product Liability under C. P. Act, 2019” ” in Online Webinar on Consumer Protection Act, 2019 organized by Swarnandhra Group of Engineering Colleges, A. P on September 6, 2020.
- Session on “E-commerce and Consumer” in Webinar on “The New Consumer Protection Law” organized by Sri Prasanna College of Law, Kothapeta Kurnool, Andhra Pradesh on September 10, 2020.
- Panelist for Online Orientation Programme on Consumer Protection for Members by Consumer Advocacy Group held on 17th October, 2020
- Session on ‘Consumer Protection and e-commerce’ in One Day National Level Multidisciplinary Conference on “Protection of Consumer Rights during the COVID-19 Pandemic” Consumer Law, Advocacy and Research Centre , B.M.S College of Law & Consumer Rights, Education and Awareness Trust (CREAT) on November 20, 2020.
- Presentation on “Digital Transactions and Consumer Protection” in Webinar on “Consumer Protection in Changing Environment” organized by Consumer Advocacy Group, Vijayawada, A. P. on Feb 28, 2021.
- Sessions on Consumer Protection Act, 2019 in the Foundation course for ITS officers (23

November, 2020 - March 06, 2021) by Haryana Institute of Public Administration, Gurugram on 04.01.2021.

Any other major contribution made by you to the Institute

- Member, Rajbhasha Karyavahan Committee, IIPA
- Member , Case Study Evaluation Committee, IIPA
- Editor, quarterly e-newsletter “*Consumer Dialogue*” brought out by CCS, IIPA and monthly e-newsletter “*Consumer Bulletin*” by SCHKRMP
- Faculty In-charge for IIPA Karnataka Regional Branch

Other Academic/Professional Achievements and contribution outside IIPA

1. Member, Script Committee, Deptt of Consumer Affairs, Govt of India
2. Member, Committee for Amendment in the Emblem and Names (Prevention of Improper Use) Act, 1950
3. Prepared guidelines for ranking of State Consumer Commissions for DoCA, GoI
4. Judged Debate Competition “Human is responsible for Digital Crime itself” organized by Constitutional Club, GGSIP university on November 2, 2020

Manan Dwivedi

Academic Achievements:

1. Sole authored Book, Manan Dwivedi, “Trump’s America: Economic Policies and Diplomacy,” New Delhi: Ane Books, 2021.
2. Manan Dwivedi, “India and America in the context of the Indo Pacific Region,” New Delhi, Centre for Air Power Studies, Defense and Diplomacy, May June, 2021
3. Ten Op-Eds in *Pioneer* from 2020 to 2021, premised upon US Foreign Policy
4. Manan Dwivedi, “Cyber Warfare and America,” URL: kiips.org.in
5. Manan Dwivedi, “ Infrastructural attack in United States,” URL: lokniti.com

6. Manan Dwivedi, Eds, "India US Strategic ties in the Indo Pacific," Sunil Chaudhary, "India's Foreign Policy: Issues and Challenges," New Delhi: Pentagon Books, 2020
7. Report Eds Manan Dwivedi, Ram Bhau Mahalgi Prabhodini, "Governance Issues in India," 2020
8. Authored IGNOU Monograph, "BRICS and the Future Ahead," 2020

Projects Going On:

1. "India's Foreign Policy: Comparisons between the Past and Present Regimes," Quantum: 12 Lakhs, duration: One and a half years.

Shyamli Singh

A. TEACHING/TRAINING

A (i) Direction

Sr. No.	Name of Course	Duration	New/ Repeat	Remarks
1.	15 th capacity building programme for Technical Personnel (2 Weeks)	2 Weeks (January 11-22, 2021)	Repeat	
2.	1 st Training Programme on Water Resources management & Sustainable Habit (Scientist & Technologists) (1-Week)	A (ii) Teaching Number Only No. of Lectures	50 30 80	
3.	10 th T.P. on Science, Technology and Emerging Trends in Governance (Scientist & Technologist) (1-week) 1 Week (February 01-05, 2021) 1 Week Repeat (February 08-12, 2021)		25 20 20	
			10	
			500	
No. of Lectures (New Topics)				
Total				

A (iii) Other Work (No. of hours only)

Panel Discussion
Group Discussion
Exercises
Cases Discussions
Preparation of Training Proposals

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching?

Suggest steps to improve your contribution

Yes, I feel satisfied with my content delivery, however there is always scope for improvement

B. COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- I. **Title:** Capacity Building for Managing Complex Disasters in the face of Climate Change

Research Papers

- Two Research papers
- One community fair organized (Maghey Mela)
- Climate School Initiative: Making Schools Climate Smart featured in All India Radio Science watch programme.
- National Workshop on Complex Disasters and Climate Change in Eastern Himalayas at New Delhi
- Reports:
 - Capacity Building Training Workshop – North and West Sikkim
 - Climate School Initiative
 - Teachers Handbook on Disaster Preparedness
 - Disaster Safety Handbook

C. COMPLETED RESEARCH PROJECTS (Category)

1

- I. **Title:** Climate Smart Governance

- I. **Title:** Assessing Capacities and Training Need Analysis for Biodiversity Conservation in selected districts of Sikkim

- I. **Title:** Health and Environmental

Vulnerability of Smallholder Rice Farmers to Extreme Climate: A Comparison Study on Agroecology and Conventional Farm

4

I. **Title:** Third-Party Evaluation of ODM Scheme

5.

II. **Title:** Documentation of Covid-19: Response of Government of India

D. ONGOING RESEARCH PROJECTS (Category A)

1.

II. **Title:** Blended Capacity Building Programme for Stakeholders of River Ganga

F. CASE STUDIES PREPARED

1.

I. **Title:** Ganga Anecdote: Compendium of Case Studies

G. PUBLICATION

(a) Book Chapter

1.

I. **Title:** IoT-Enabled Air Monitoring System

II. **Publisher:** Springer

III. **Place:** Singapore

IV. **Date of Publication:** February 2019

(b) Papers & Articles

1.

I. **Title:** Challenges in Disaster Management in Hill Areas: A Study of Sikkim

II. **Journal:** *The Journal of Governance*

III. **Place:** India

IV. **Date of Publication:** January 2021

2.

I. **Title:** Association of Blood Cholinesterase with Sexual Differences in Metabolic Health Risks among Villagers from Pesticide-Treated Farming Villages

II. **Journal:** *Journal of Ecophysiology and Occupational Health*

III. **Publisher:** Informatics Publishing Limited

IV. **Place:** India

V **Date of Publication:** June 2020

3.

I. **Title:** The Different Effects of Climate Extremes on Physiological Health Among Agroecology and Conventional Smallholder Rice Farmers

II. **Publisher:** Mary Ann Liebert, Inc.

III. **Place:** International

IV. **Date of Publication:** April 2020

4.

I. **Title:** Effects of Heat Stress on Physiological Health Vulnerability among Agroecological and Conventional Farmers in a Climate Change

II. **Journal:** Archives of Environmental and Occupational Health

III. **Place:** International

5.

I. **Title:** Factors Associated with Health-Risk Perception to Heat Waves among Agroecological and Conventional Farmers in the Tropics

III. **Publisher:** International Journal of Climate Change: Impacts and Response (Under-Review)

IV. **Place:** In Process

V. **Date of Publication:** In Process

6.

I. **Title:** Changes of Soil Health in Response to Slow-onset Climate Changes at Agroecological and Conventional Rice Farmland in the Tropics

II. **Publisher:** Tropical Life Sciences Research (Under-Review)

III. **Place:** In Process

IV. **Date of Publication:** In Process

(c) Any Other Publications

1.

I. **Title of the Book** – Strategies for managing complex disaster in the face of climate change

II. **Author's Name** – Dr Shyamli Singh & Prof V.K Sharma

III. **Journal's Name-** Indian Institute of Public Administration

IV. **Name-** Coffee Table Book Handbook

V. **Date-**August 2020

(d) **Book Reviews** N.A.

V. Title of the Book

VI. Author's Name

VII. Journal's Name

IV. Name

V. Date

H. **PAPER PRESENTED IN THE SEMINARS/WORKSHOPS/CONFERENCES ETC.**

I. **ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA**

(a) **Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.)**

- Coordinator of the Centre for Climate Change, Environment and Drought Administration
- APPPA Stream In charge
- Member of the editorial advisory board of *Documentation in Public Administration* (DPA)

(b) **Association with Academic work outside IIPA (Membership of Committees/Boards etc.)**

- Appointed as expert member at Indian Council of Forestry Research and Education
- IRDR Young Scientists Programme Young Scientist, IRDR, Haidian District, Beijing 100094, P.R. China
- Invited speaker at All India Radio on a Special talk on "Understanding Climate Change" at Air World Service for Global audience
- On board of syllabus moderation of Amity University
- On panel of paper setter of Guru Gobind Singh Indraprastha University, New Delhi

- Consultant for an Ambuja Cement sponsored study on status of woven bags waste in India

- Editor and Member of Society for Indoor Environment

- Joint Secretary of Indian Pollution Control Association, New Delhi

- MoU Signed with GIDM

- MoU Signed with NIDM

J. **ASSOCIATION WITH BRANCHES**

Branch Assigned: Assam Branch

Involvement with Activities:

I. **Training:** N.A

II. **Research/CaseStudies:** N.A

III. **Seminars/Conferences:** Webinar on Atmanirbhar Bharat: Social Forestry

K. **DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA**

- MoU Signed with GIDM
- MoU Signed with NIDM
- MoU with OSDMA is in Pipeline

L. **DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE**

- Climate Induces Loss and Damage Centre sponsored by MoEF&CC is in Pipeline
- Centre of Excellence on "Climate Smart Governance" sponsored by Department of Science and Technology in Pipeline
- Consultancy with Climate Action Network South Asia in Pipeline

Mamta Pathania

A. TEACHING/TRAINING

Sl. No.	PROGRAMME	DURATION
1.	Webinar on COVID-19 Media and Consumer Empowerment, Centre for Consumer Studies, Indian Institute of Public Administration (IIPA), New Delhi	July 07, 2020

2.	Module on Public Administration for the Probationers of Indian Posts and Telecommunication Accounts and Finance Service (Batch 2019)	August 10-21, 2020
3.	Webinar on “Consumer Protection and Empowerment” in collaboration with Society for Efficient Governance and Administration (SEGA), Jaipur, Rajasthan sponsored by Department of Consumer Affairs, Govt. of India	October 28, 2020
4.	5 th ZCH Online Training Programme for Coordinators and Counselors of Zonal Consumer Helplines on “Consumer Protection and Welfare”	November 02-06, 2020
5.	18 th Online Training of Trainers Programme on “Consumer Protection Act, 2019” for Heads of NGOs / VCOs organized	November 4-6, 2020
6.	26 th Online Training of Trainers Programme on “Consumer Protection Act, 2019” for Faculty Members / Trainers	November 9-11, 2020
7.	Online National Poster Competition on “Consumer Awareness”	November 22, 2020
8.	Webinar on “Consumer Protection and Empowerment” in collaboration with KIET School of Management, Ghaziabad, Uttar Pradesh sponsored by Department of Consumer Affairs, Govt. of India	December 2, 2020
9.	National Level Essay Competition – 2020	December 15, 2020
10.	National Consumer Day 2020 Theme: “New Features of Consumer Protection Act, 2019”	December 24, 2020

32.	National Webinar on “National Education Policy 2020: Empowering Students”	January 28, 2021
33.	Training Programme on Public Administration for the Probationers of Indian Defence Estate Service	February 8-12, 2021
34.	19 th Online Training of Trainers Programme on Consumer Protection Act, 2019 for Heads of NGOs / VCOs	February 10-12, 2021
35.	6 th ZCH Online Training Programme for Coordinators and Counselors of Zonal Consumer Helplines on “Consumer Protection and Welfare”	March 01-05, 2020
36.	Three Day Orientation Programme on Consumer Protection Act for the Probationers of Indian Postal Service (IPoS) organized by Centre for Consumer Studies, IIPA, New Delhi in collaboration with Rafi Ahmed Kidwai National Postal Academy (RAKNPA), Ghaziabad, Uttar Pradesh Department of Post, Ministry of Communications, Department of Post (Face to Face)	March 3-5, 2021
37.	Webinar on Consumer Protection Act, 2019 in collaboration with Kongu Engineering College Perundurai, Erode - 638060, Tamil Nadu	April 09, 2021

- 1. APPPA, Stream In charge on Consumer Protection: Law and Policy in 46th APPPA, 2020 - 2021**
- 2. APPPA, Stream In charge of Dynamics of Public Administration in 46th APPPA, 2020-2021**
- 3. APPPA stream in charge of Good Governance and Public Service Delivery in 46th APPPA, 2020-2021**

A (ii) Teaching

No. of Lectures (Repeat topics)

No. of Lectures (New topics)

Number only

Approx. @ 60

Approx. @ 10

Sessions on, Local Self Government, Ethics in Administration, Public Administration, Consumer Protection: Education and Empowerment, Food Safety and Consumer, An Insight into Consumer Protection in India, Consumer Grievance Redressal: Functioning of National Consumer Helpline, in different programmes of DST, Foundation Courses, APPPA, Centre for Consumer Studies, Training Programme on Public Administration for the Probationers of Indian Posts Telecommunication Accounts & Finance Service Training Programme on 'Citizen-Centric Governance' for Mid-Career IDES Officers.

A (iii) Other Work (No. of hours only)

Panel Discussions : 10 hrs (approx)

Group Discussions : 10 hrs (approx)

Exercises : NA

Cases Discussions : 7 hrs (approx)

Preparation of Training Proposals : 5 hrs (approx)

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching?

Yes very much and still feel motivated to deliver more.

COMPLETED RESEARCH PROJECTS (Category A)

Sl. No.	Name	Sponsored by	Completed / Ongoing	Budget
1.	Evaluation of food safety standards among street food vendors in select states and also suggest means to prevent wastages of food during the parties and marriages	Department of Consumer Affairs, Gol	Completed	(9 lakh)

ONGOING RESEARCH PROJECTS (Category A)

Sl. No.	Name	Sponsored by	Completed / Ongoing	Budget
1.	COVID -19: Consumer Perspective the New Normal	Department of Consumer Affairs, Gol	Ongoing	(9 lakh)

ONGOING RESEARCH PROJECTS (Category B)

Sl. No.	Title	Duration	Funding Agency	Date of Completion	Budget
1.	Integrated Grievance Resolution System Through NCH (Co-Project Director)	Ongoing	Department of Consumer Affairs, Gol	June 2021	14.15 crores
2.	Centre for Consumer Studies	Ongoing	Department of Consumer Affairs, Gol	June 2021	15 crores

(c) Research Guidance

S.No.	Number Enrolled	Thesis Submitted	Degree awarded
1.	4627 – Air Cmd. S. Sreekanth, VSM	Rationalizing of Workforce deployment in the Indian Police Services (NCT): An Ideal teeth to Tail Ratio (T3R)	Completed

PUBLICATIONS**Books/Monographs**

- Climate Change, Sustainability and Consumers: Towards a Better Future**, Suresh Misra, Mamta Pathania, Concept Publications, New Delhi-2021
- Sustainable Consumer**, Surendra Nath

Tripathi, Mamta Pathania, IIPA, New Delhi, 2020

3. **Impact of Pesticides on Consumers**, IIPA, New Delhi, 2020

Papers & Articles

1. **“Importance of Consumer Protection and Awareness”**, 4th Edition, *Direct Selling Today*, New Delhi, April 2020
2. **“Consumer Protection Act, 2019”**, *CUSTOMER AWAAZ*, Vol.-5, Issue 02, Oct-Dec., 2020

(d) Book Reviews- None

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES, ETC.

I. Title of Seminars/Workshops/Conferences, etc.

- Panelist in a **National Webinar on “Consumer Protection and Consumer advocacy during the Covid-19 Pandemic”** organized by Prince Shri Venkateshwara Arts and Science College, Chennai, 23rd May 2020
- Panelist in a Webinar on **“Role of Sustainable Development”** organized by MKLM's Amlani College of Commerce and Economics, Mumbai and MOP Vaishnav College for Women, Chennai, 31 May, 2020
- Panelist in a Webinar on **“Consumer Protection during Pandemic”** organized by SPM, Pandit Deendayal Petroleum University (PDPU), Gujarat, June 20, 2020

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

(a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- **Co- Project Director** of National Consumer Helpline ,CCS,IIPA, New Delhi
- **Member** NCH Staff Selection Committee
- **Member: Editorial Board of e-newsletter, “Consumer Dialogue”** (which is quarterly

and is brought out by the Centre for Consumer Studies

- **Member** : Editorial Board of Magazine, “Consumer Justice”, Monthly update of Centre for Consumer Studies, IIPA on Consumer Law and Policy
- **Member** of Internal Committees constituted by the Institute from time to time.
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
- Member, National Mirror Committee (NMC), Committee on Consumer Policy (COPOLCO) of Bureau of Indian Standards, New Delhi.
- Appointed Member, Area Advisory Board (AAB) and Board of Studies (BoS), Amity Institute of Public Policy (AIPP), Amity University ,Uttar Pradesh.
- Member, Script Committee for the consideration of Scripts for audio-visual and print Creatives on Consumer Awareness (under the banner of Jago Grahak Jago), Department of Consumer Affairs (DCA), Gol.
- On the review and evaluation panel of UPSC and many Public Service Commission's of different states.

J. ASSOCIATION WITH BRANCHES

- Branch Assigned: **Tamil Nadu ,Telangana & Andhra Pradesh**

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- **Invited as Panellist/Resource Person in**
- National Webinar on “Consumer Protection and Consumer advocacy during the Covid-19 Pandemic” organized by Prince Shri Venkateshwara Arts and Science College, Chennai, 23rd May, 2020
- Webinar on “Role of Sustainable Development” organized by MKLM's Amlani College of Commerce and Economics, Mumbai and MOP Vaishnav College for Women, Chennai 31 May, 2020
- Webinar on “Consumer Protection during Pandemic” organized by SPM, Pandit

Deendayal Petroleum University (PDPU),
Gujarat, June 20, 2020

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE

- Invited as Speaker for the 'Online Management Development Programme for Officers of Lok Sabha, Rajya Sabha and State Legislature Secretariats' on "Conceptual Foundations of Public Administration" on 7th October 2020 by PRIDE, Lok Sabha Secretariat, Parliament of India, New Delhi

GADADHARA MOHAPATRA

A. TEACHING/TRAINING

A (i) Direction

Sr. No.	Name of Course New/Repeat	Duration Remarks
1.	Developed online Public Policy Module titled 'Land, Labour and Migration' and delivered lectures in the 46th Digital Advanced Professional Programme in Public Administration (APPPA), July 2, 2020 to April 30, 2021-11 Sessions	
2.	Developed online Contemporary Governance Issue Elective titled 'Dynamics of Indian Diaspora: Migration, Adaptation and Overseas Indian Communities' and delivered lectures in the 46th Advanced Professional Programme in Public Administration (APPPA)- July 2, 2020 to April 30, 2021-11 Sessions.	
3.	Organised the National Commission for Women (NCW), sponsored Two-Day National Virtual Conference on 'Empowerment of Tribal Women through Entrepreneurship and Skill Development: Prospects and Challenges' (November 5-6, 2020). 86 paper writers presented their paper in eight (08) plenary sessions.	
4.	Organised the APPPA Town Hall Lecture for the 46 th Digital APPPA participants in the Public Policy Module- Land, Labour and Migration on 'Real Labour Law Reforms: New Codes for Enhanced Social Security' (December 18, 2020-Friday from 3.00	

pm to 5.30 pm.). Shri Heeralal Samariya, IAS, Information Commissioner, Central Information Commission and Dr. H. Srinivas, IRPS, DG, VVGLNI were the Lead Discussants in the panel discussion.

- Organised the APPPA Town Hall Lecture in the 46th Digital APPPA Contemporary Governance Issue: Elective on 'Dynamics of Indian Diaspora: Migration, Adaptation and Overseas Indian Communities' (January 29, 2021 from 11 a.m. to 12.30 p.m.). H.E. Hon'ble Barry O'Farrell AO, Australia's High Commissioner to India addressed the 46th APPPA Participants on 'The Indian Diaspora and the Australia-India Partnership'.
- Organised the IIPA Webinar on 'Migration and Job Creation in Contemporary India: Prospects and Challenges' (July 22, 2020 from 3 pm to 4.30 p.m.). Prof. Santosh Mehrotra, Former Professor of Economics, JNU and Prof. Binod Khadria, Former Professor of Economics, Education and Migration, JNU, New Delhi were the lead discussants in the webinar.

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	: 25
No. of Lectures (New topics)	: 25
Total	: 50

A (iii) Other Work (No. of hours only)

Panel Discussions	: 10
Group Discussions	: 10
Exercises	: 2
Cases Discussions	: 0
Preparation of Training Proposals	: 300

- A (iv) Do you feel satisfied with the volume and content of your contribution to teaching? Yes, I feel satisfied in developing and implementing capacity building programmes and coordinating research projects and seminar/national conference at IIPA.

Suggest steps to improve your contribution

In order to develop and implement state-of-the-art training programmes at IIPA, I am keen to

undergo the training programmes of DoPT meant for the senior management level such as: TNA, EoT, MoT, ELT, Mentoring Skills, Facilitation Skills, introduction to SAT courses and NTP. I have earlier completed the DTS and DoT Courses of DoPT.

COMPLETED RESEARCH PROJECTS

(Category A) (applies to both funded and non-funded research) Project no. 1

II. Title: **Impact Evaluation of the Scheme of National Fellowship and Scholarship for Higher Education of ST Students of Ministry of Tribal Affairs**

B. **COMPLETED RESEARCH PROJECTS (Category A)** (applies to both funded and non-funded research)- Project no. 2

III. Title: Evaluation of the Scheme of Scholarship to the ST Students for Studies Abroad of Ministry of Tribal Affairs

ONGOING RESEARCH PROJECTS

(Category A)

I. Title: Evaluation of the Impact of Mission Shakti in Women Empowerment in KBK Districts in Odisha

ONGOING RESEARCH PROJECTS

(Category B)

IV. Title: Forests Rights Act, 2006- Assessment of Ground Reality

Papers & Articles

I. Title: Integrated Rubber Development Projects and its Impact on Tribal Livelihoods: The Case of Northeast Region with a Special Reference to Tripura (forthcoming)

II. Journal: **INDIAN JOURNAL OF PUBLIC ADMINISTRATION (IJPA)**, Sage Publishing

III. Volume: 67

IV. Number: Issue 4

V. Date: October-December issue

(d) Book Reviews

A. Title of Book: **The Entrepreneur-Classic texts by Joseph A. Schumpeter. California: Stanford University Press, 2011, ix+368 pp., \$35.00.**

B. Author's Name: Markus C. Becker, Thorbjørn Knudsen and Richard Swedberg

C. Journal's Name: *Indian Journal of Public Administration*, Sage Journals

D. Number: Vol. 66 Issue 2

E. Date: April-June, 2020

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES, ETC.

National Commission for Women (NCW), MoWCD has sanctioned Rs.2,79,000/- (Rupees Two Lakh Seventy-Nine Thousand only) to conduct a national conference on 'Empowerment of Tribal Women through Entrepreneurship and Skill Development: Prospects and Challenges'(File number: 16(148)/2019-2020/NCW(SCW), dated 01/11/2019).

Organised the National Commission for Women (NCW), sponsored Two-Day National Virtual Conference on 'Empowerment of Tribal Women Through Entrepreneurship and Skill Development: Prospects and Challenges' (November 5-6, 2020). 86 paper writers presented their paper in eight (08) plenary sessions.

I. Title of Seminars/ Workshops/ Conferences, etc:

II. Organising Agency

III. Place & Date:

IV. Funding Agency:

V. Grants:

VI. Title of Paper Presented:

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

(a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- **Nodal Person- Key Resource Centre-IIPA under National Jal Jeevan Mission, Ministry of Jal Shakti**

- **Team Member, Centre for Tribal Studies and Exploration, IIPA.**

(b) Association with Academic work outside IIPA (Membership of Committees/Boards, etc.)

- **External Co-Guide to the Ph.D. candidate Mr. Anurag Dutta (Enrolment no. A6261419002), Amity Institute of Social Sciences (AISS), Amity University, Noida**
- **External Supervision to the Ph.D. Candidate Ms. Arnima Bhargava, Amity Institute of Social Sciences (AISS), Amity University, Noida**

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Member of Regional Branch of IIPA, Bhubaneswar.

III. Seminars/Conferences: Webinar on 'Smart City' to be organised as a part of IIPA Webinar Series for IIPA Regional branch-Bhubaneswar in the month of August, 2021.

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

Dr. Gadadhara Mohapatra has successfully participated in the Online Training Programme on 'Recent Initiatives towards Codification of Labour Laws in India', organised by the V.V. Giri National labour institute during June 15-17, 2020.

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

PAWAN KUMAR TANEJA

A. TEACHING/TRAINING

A (i) Direction

Sr. No.	Name of Course	Duration	New/Repeat	Revenue Generated	Remarks
1.	46 th Advanced Professional Programme in Public Administration	10 Months (July 1, 2020 to 30 April 2021)	New	338 Lakhs	29 Officials from IA, IAF, INS, ICG, IES, IRS, MES and ITS cadres
2.	International Training Programme on Finance for Non-Finance Background Leaders (Online)	1 weeks March 08 to 12, 2021	New	Rs. 2.55 Lakhs	E-ITEC Programme for 40 Professionals from 16 Countries
3.	International Training Programme on Data Analytics for Beginners (Online)	1 Weeks (March 22 to 26, 2021)	New	Rs. 2.55 Lakhs	E-ITEC Programme for 40 Professionals from 23 Countries
4.	9 th Financial Management Program for Scientists & Technologists (Online)	1 Week (November 23 to 27, 2020)	Repeat	Rs. 8 Lakhs	26 Senior Scientists, Faculty members from AIIMS, Delhi, ICAR, ISRO, , DST, ICMR, IMD etc.
5.	Management of Public Sector Enterprises	1 Week (January 20-24, 2020)	New	Part of APPPA	29 Officials from IA, IAF, INS, ICG, IES, MES and ITS cadres
6.	Operations Management	2 Weeks (10 Sessions)	Repeat	Part of APPPA	29 Officials from IA, IAF, INS, ICG, IES, MES and ITS cadres
7.	Financial Management	2 Weeks (10 Sessions)	New	Part of APPPA	29 Officials from IA, IAF, INS, ICG, IES, MES and ITS cadres

A (ii) Teaching	Number only	Cases Discussions	: 30
No. of Lectures (Repeat topics)	: 27	Preparation of Training Proposals	: 120
No. of Lectures (New topics)	: 17	A (iv) Do you feel satisfied with the volume and content of your contribution to teaching?	
Total	: 54	Yes	
A (iii) Other Work (No. of hours only)		<i>Suggest steps to improve your contribution.</i>	
Panel Discussions	: 45	<i>Need to develop more online course materials and in-house Case studies</i>	
Group Discussions	: 30		
Exercises	: 40		

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

Sl. No.	Name	Sponsored by	Study Team	Status	Budget
1.	Evaluation of Pradhan Mantri Swasthya Suraksha Yojana	Ministry of Health and Family Welfare	Dr. Pawan K. Taneja Dr. Girish Kumar	Final Report Submitted	59 lakhs
2.	Impact Assessment Study of CSR 'Project for Employment Oriented Training and Skill Development Programme for SC/ST/OBC/Women & EWS	Power Finance Corporation Limited	Dr. Pawan K. Taneja Dr. Roma Mitra Debnath	Final Report Submitted	3 lakhs (Approx)
3.	Rapid Assessment of Swastha Nagrik Abhiyan (SNA) erstwhile IEC Scheme of Ministry of Health and Family Welfare	NITI Aayog	Dr. Pawan K. Taneja Dr. Roma Mitra Debnath	Final Report Submitted	Rs. 23.7 lakhs
4.	Intended and Unintended Implications of CSR Regulation in India: Regulator and Regulated Perspectives	Deakin University, Australia	Dr. Pawan K. Taneja	One Research Paper Published Second paper under review.	-
5.	Evaluation of National AIDS Control Programme IV,	NACO, Ministry of Health and Family Welfare	Dr. Pawan K. Taneja Dr. Roma Mitra Debnath	Final Report Submitted	39.8 ILakhs + GST
6.	Third-Party Evaluation of Augmentation of Training Facilities at ISTM Scheme	ISTM, DOPT	Dr. Pawan K. Taneja Dr. Roma Mitra Debnath	Final Report Submitted	4 lakhs (Approx)

ONGOING RESEARCH PROJECTS (Category A)

Sl. No.	Name	Sponsored by	Study Team	Status	Budget
1.	NeGP awareness and Skill Development programme for District Level SC/ST officials through state Administrative Training Institutes (ATI)	Ministry of Electronics and Information Technology Government of India	Dr. Charru Malhotra Dr. Pawan K. Taneja	Meeting PRC is due	7 crore
2.	Evaluation of Pensioners Portal	Department of Pension & Pensioners' Welfare, GOI	Dr. Pawan K. Taneja Dr. Roma Mitra Debnath	Data Collection in Process	4 lakhs

3.	Impact Estimation of SAP India Contribution in Indian Economy	SAP India	Dr. Charru Malhotra Dr. Pawan K. Taneja	Inception Report preparation in Process	Rs. 38.94 lakhs
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CASE STUDIES PREPARED

- “Using Digital Space for Innovating Traditional Product: A Case Study of MMTC PAMP’s Digital Gold”
- “CSR and Sustainable Development Practices in CPSEs : A Case Study of NHPC Ltd.”

PUBLICATIONS

Papers & Articles

- I. Taneja, P. K., & Taneja, S. (2020). Managing natural disaster risk with earthquake damage scenarios and shakeout exercises: Lessons from Mw= 8 Mandi multi-stakeholders scenario in India. *International Journal of Population Studies*, 6(1), 30-4
- II. Jain, A., Kansal, M., Joshi, M., & Taneja, P. (2021). Is the Indian corporate social responsibility law working for the public sector?. *Public Money & Management*, 1-10.

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES, ETC.

- Dogra, N., Dey, S., Taneja, P., Kumar, V. and Deepika, G. (2020). An Ecological Study for the Association of Long Term PM2. 5 with COVID-19 Mortality at the District Level in India. *Climatological, Meteorological, and Environmental factors in the COVID-19 pandemic*: An international virtual symposium on drivers, predictability and actionable information, 4-6 August 2020, organized by World Meteorological Organisation.
- Taneja, P.K. & Dogra, N. (2020) Association of Air Pollution with COVID-19 Morbidity and Mortality at the Smart Cities in India: An Ecological Study, International e-conference on Environmental Determinants of Infectious Diseases (focus COVID-19), 7th to 10th December 2020, International Institute of Health Management Research, New Delhi & National Institutes of Health (NIH), United States

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - Co-Director, 46th Digital APPPA
 - Member, Centre for Economic Growth and Management
 - Coordinator, Town Hall Discussion on Strengthening Health System In India (Bharat)- Post COVID Scenario
 - Coordinator, Webinar on “Health Communication Strategy of Government of India During different phases of COVID 19”.
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
 - Invited by **National Academy of Customs, Indirect Taxes & Narcotics, Faridabad to deliver an online talk on** “Leverage Public Private Partnership for Development”, Officers of 69th Batch of IRS (C&E)17/06/2020, June 15- 18, 2020.
 - Invited by National Institute of Financial Management to deliver an online talk on “Work Breakdown Structure in Project Management” in an online MDP on “Project and Risk Management” between 11 to 15 January 2021.
 - National Consultation Meet on Planning for Financing National AIDS Control Programme V Phase organized by National AIDS control Organisation, UNAIDS, UNDP, WHO etc.
 - Dissemination Workshop on the Finding of Evaluation of National AIDS Control Programme IV & its Extension Period (2013-2020) organised by National AIDS control Organisation, MOHFW for SACS, WHO, Global Fund, UNICEF, etc.

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Kerala

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

Research Guidance

Sr. No.	Degree	Candidate	Topic
1.	M.Phil	Vikram Bora	Critical Assessment of Strategic Partnership Model for Self-Reliance in Defence Manufacturing and Procurement
2.	M.Phil	Dr. Manish Honwad	Role of Anaesthesiologist and infection control measures for safety of health care workers during covid-19 pandemic – a retrospective study in a mixed COVID hospital
3.	M.Phil	Kada Srinivasa Rao	Evaluation of Interface Mechanism Between Defence Equipment Designers, Producers and Users

SURABHI PANDEY

A. TEACHING/TRAINING

A (i) Direction

Sr. No. Name of Course
Duration New/Repeat
Remarks

- Coordinated and arranged four-day workshop on Data Analytics and Artificial Intelligence for CBIC Officers and Bhutan Government.
- Coordinated and arranged “Leadership and Public Administration” Three-day programme for Central Tibetan administration.
- Coordinated and arranged four-day Online “Public Policy and Administration” for

72nd Batch of IRS(C&IT) New for NACIN , Faridabad.

- Conducted session on Change Management in Advanced Leadership Programme for Corporate Executives: Excellence for Atma Nirbhar (LEAN) Bharat.
- Conducted one-day session on Stress Management and Work Life Balance for NACEN.
- Conducted session on “Online Advance Time Management in New Normal” for AOs & AAOs of LIC, India.
- Conducted session on Stress management and work life balance for NACEN, ZTI Delhi.
- Conducted session on artificial intelligence and Block chain technology for CBIC officers NACEN, Faridabad.
- Conducted session on Cyber forensics for Inspectors and CBIC officers of NACEN.
- Taken three streams in 46Th APPPA in cyber security strategy, cyber disarmament and defence procurement (DPP).
- Coordinated and arranged National Security talk of Union Minister Gen . V. K. Singh, COAS.
- Coordinated and arranged Sadhguru’s Session on Inner Engineering and well being.
- Panel discussion on Defence Procurement by Tri Services.
- Coordinated and made IIPA presentation for NDU Nepal delegation at IIPA on 15th March.

A (ii) Teaching

Number only

No. of Lectures (Repeat topics) 58
No. of Lectures (New topics) 58
Total 116

A (iii) Other Work (No. of hours only)

Panel Discussions : Tri services panel discussion on defence procurement with 46th APPPA officers (3 hrs)
Group Discussions : (3 hrs)
Exercises : Lab exercises (10 hrs)
Cases Discussions : Preparation of Training

Proposals : prepared 10 training proposals (40 hrs)

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching?
Yes and continuously improving

*Suggest steps to improve your contribution.
Need some certified trainings in teaching area.
Personally I have done one in data science*

**COMPLETED RESEARCH PROJECTS
(Category A)**

**COMPLETED RESEARCH PROJECTS
(Category B)**

**ONGOING RESEARCH PROJECTS
(Category A)**

**ONGOING RESEARCH PROJECTS
(Category B)**

All the categories are summarized in tabular form:

S. No.	Title of Study	Name of Faculty	Ministry/ Department	Total Cost	Research Team	Status
1.	Improving Governance: Restructuring Desk Officer System -A Study	Prof. Sheela Reddy Dr. Surabhi Pandey	DoPT	Non Funded	Prof. Sheela Reddy Dr. Surabhi Pandey	Submitted
2.	Capacity Building Commission Report	Dr. Surabhi Pandey	CBC	Non Funded	Amitabh Ranjan and Prof. Ashok Vishandaas	Submitted
3.	Third-Party evaluation of Border Area Development Programme (BADP) scheme for Border Management, MHA	Dr. Surabhi Pandey	Ministry of Home Affairs	Approx (lakhs)	Munisha Chauhan Yumna Jamal Sudeeti Kamboj	Submitted
4.	Third-Party Evaluation of Coastal Security Services (CSS) Phase -II for Border Management MHA	Dr. Surabhi Pandey	Ministry of Home Affairs	8.50 lakhs	Shaurya Singru Surabhi Khullar	Submitted
5.	Third-Party Evaluation of Border Infrastructure Management(BIM) Scheme for Border Management, MHA	Dr. Surabhi Pandey	Ministry of Home Affairs	Approx 9 lakhs	Munisha Chauhan Yumna Jamal	Submitted
6.	Third-Party Evaluation of Indian Cyber Crime Coordination Centre (I4C) Scheme, MHA	Dr. Surabhi Pandey	Ministry of Home Affairs	8 lakhs approx	Munisha Chauhan Surabhi Khullar Shaurya Singru	Submitted
7.	Third-Party Evaluation of the Scheme for "Administrative Reforms" of DAR&PG	Dr. Surabhi Pandey	Department of Administrative Reforms & Public Grievances, Ministry of Personnel, Public Grievances & Pension	28 lakhs approx	Munisha Chauhan Yumna Jamal Tanushka Sharma	Submitted
8.	Third-Party Evaluation of "Developing Specialist Investigators" (DSI) Scheme	Dr. Surabhi Pandey	BPR&D, Ministry of Home Affairs	11 lakhs approx	Shaurya Singru Yumna Jamal	Submitted

9.	Third-Party Evaluation of "Assistance to States and UTs for Narcotics Control" Scheme of NCB	Dr. Surabhi Pandey	NCB, Ministry of Home Affairs	11 lakhs Approx	Yumna Jamal Munisha Chauhan Shipra Bali Rahul Sharma	On-going
10.	Third-Party Evaluation of Cyber Crime Prevention against Women & Children (CCPWC) Scheme	Dr. Surabhi Pandey	Ministry of Home Affairs	8 lakhs approx	Munisha Chauhan	Submitted
11.	Third-Party Evaluation of Capital and Revenue Scheme in LBSNAA	Dr. Surabhi Pandey	LBSNAA, DoPT	11 lakhs approx	Shaurya Singru Munisha Chauhan	On- going
12.	Third-Party Evaluation of Emergency Response Support system (ERSS) for Safety of Women under the Nirbhaya Fund, MHA	Dr. Surabhi Pandey	Women Safety Division, MHA	8 lakhs	Munisha Chauhan Yumna Jamal Ayush Negi Dr. Chandra Sen Shipra Bali	On-going
13.	Third-Party Evaluation of Capacity building and training of Investigators and Prosecutors for Safety of Women under the Nirbhaya Fund, MHA	Dr. Surabhi Pandey	Women Safety Division, MHA	8 lakhs	Munisha Chauhan Yumna Jamal Ayush Negi Dr. Chandra Sen Shipra Bali	On-going
14.	Third-Party Evaluation of Strengthening DNA analysis, cyber forensic & related facilities in SFSLS for Safety of Women under the Nirbhaya Fund, MHA	Dr. Surabhi Pandey	Women Safety Division, MHA	8 lakhs	Munisha Chauhan Yumna Jamal Ayush Negi Dr. Chandra Sen Shipra Bali	On-going
15.	Third-Party Evaluation of strengthening Anti-Human Trafficking Units in all districts for Safety of Women under the Nirbhaya Fund, MHA	Dr. Surabhi Pandey	Women Safety Division, MHA	8 lakhs	Munisha Chauhan Yumna Jamal Ayush Negi Dr. Chandra Sen Shipra Bali	On-going
16.	Third-Party Evaluation of strengthening Women Help Desks in Police Stations for Safety of Women under the Nirbhaya Fund, MHA	Dr. Surabhi Pandey	Women Safety Division, MHA	8 lakhs	Munisha Chauhan Yumna Jamal Ayush Negi Dr. Chandra Sen Shipra Bali	On-going
17.	Third-Party Evaluation of Safe City projects for Safety of Women under the Nirbhaya Fund, MHA	Dr. Surabhi Pandey	Women Safety Division, MHA	8 lakhs	Munisha Chauhan Yumna Jamal Ayush Negi Dr. Chandra Sen Shipra Bali	On-going

CASE STUDIES PREPARED

- II. Title: Electronic Manufacturing Scheme in India; A critical Analysis

PUBLICATIONS

Books:

- I. Title: MDP Coffee Table Book

- II. Publisher: IIPA
- III. Place: IIPA
- IV. Date of Publication: 9th January

Papers & Articles

- I. Title: Impact of Block Chain technology in real time governance
- II. Journal: *SCM Journal of Indian Management*
- III. Volume (under review and publication)
- IV. Number:
- V. Date:

(c) Any other Publications

- I. Title: Article on Cyber Pandemic
- II. Chapter in Books/Journal: Article
- III. Place: Delhi
- IV. Date: July 21
- VI. Title of Paper Presented:

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - 1. Technical Committee
 - 2. Convenor of two National-level Webinar
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
 - 1. Bureau of Indian Standard
 - 2. MHA on Border Area Development
 - 3. I4C. MHA (Cyber Security Coordination Centre)

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Uttar Pradesh

- III. Seminars/Conferences: Webinar on Clean Ganga proposed in November 21

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- 1. Presented IIPA On Cyber Safety Issues at I4C Division , MHA

2. Work for BIS as a member

- Higher Education, Skill Development & Related Services Sectional Committee, SSD 04
- School Education & Related Services Sectional Committee, SSD 15
- e-BIS portal- Review of Indian Standard: IS 16533 : 2016 circulated for comments.
- First Meeting of Panel for strategy and roadmap document for standardization in Higher Education, Skill Development & Related Services, SSD 04/P-1

3. Work for BM Division, MHA

- Framework of Ranking of Border area villages and districts

4. Consultancy to MeitY - Industry and Stakeholder Consultation for EMC 2.0 Scheme.

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- 1. Coordinated and arranged National Security talk of Union Minister Gen. V. K Singh, COAS
- 2. Coordinated and arranged Sadhguru's , Isha Foundation Session on Inner Engineering and Wellbeing
- 3. Panel discussion on Defence procurement by Tri services Air India , Army and Navy Three Star officers discussed about defence procurement and procedure
- 4. Coordinated and arranged Online webinar On Cyber safety and social engineering by Gen. Rajesh Pant (PMO office , NCSC) and Mr. Bhalla , Dir , I4C, MHA
- 5. Coordinated and arranged Online webinar on DIPAM by Shri Tuhin Kanta Pandey ,IAS
- 6. Customisation of New Platform of MOOD i.e. IIPA. Education
- 7. Working on IIPA LMS and Wizlq
- 8. Webex Installation and renewal Team.
- 9. Prepared and edited Coffee table book of MDP U.P Judiciary

10. National forensic laboratory visit organised for APPPA officers
11. Coordinated and made IIPA presentation for NDU Nepal delegation at IIPA on 15th March.
12. Prepared and edited Capacity Building Commission (CBC) report submitted by IIPA to CBC.

AMIT KUMAR SINGH

A. TEACHING/TRAINING A (i)

Sr. No.	Name of Course	Duration	Sponsoring Agency	New/ Repeat
1.	Three-day Digital Training Programme on Urban Governance for Municipal Commissioners from Municipal Corporation and Grade 'A' Municipalities	14-16 December, 2020	Govt. of Tamil Nadu	New
2.	PMAY-HFA for Experts/ Specialists at SLTC (State Level Technical Cell) and CLTC (City Level Technical Cell)	19 th January, 2021	Govt. of H.P.	New
3.	PMAY-HFA for Experts/ Specialists at SLTC (State Level Technical Cell) and CLTC (City Level Technical Cell)	21 st January, 2021	Govt. of H.P.	New

C. Research Studies Completed/Ongoing

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	Evaluation Study on "Training for All" Scheme	DoPT	Completed
2.	Evaluation Study of " Domestic Funding of Foreign Training"	DoPT	Completed
3.	Third-Party Evaluation of Central Sector scheme namely "Freedom Fighter pension and other benefits"	MHA	Completed
4.	Evaluation of Ongoing Schemes of CBI for their Continuation from 14th to 15th Five Year Plan	CBI Headquarter	Ongoing

A (ii) Teaching Number Only

No. of Lectures (Repeat topics)	7
No. of Lectures (New Topics)	18
Total	25

A (iii) Other Work (No. of Hours Only)

Panel Discussion	5
Group Discussion	6
Exercises	8
Cases Discussions	5
Preparation of Training Proposals	400

A (iv) Do you feel satisfied with the volume and content of your contribution to teaching?
Suggest steps to improve your contribution

Yes, I feel satisfied with my contribution to teaching; however there is always scope for improvement

B. Proposal Submitted for conducting Training Programme

- Submitted Proposal for conducting three Training Programmes under SCTP & TDP: on "Decentralised Planning in New Normal" with Dr. Kusum Lata.
- Would be associated with Training Programmes for Indian Defence Estate Service Officers along with Dr Mamta Pathania.
- Communicating with Bihar Institute of Public Administration and Rural Development (BIPARD), Patna, Bihar for conducting Training Programmes for the Bihar Administrative Service Probationers at IIPA, New Delhi

5.	Social Impact Assessment of Land Acquisition of Property No. 8736-C at Rahat Ganj/Aram Ganj, Roshanara Road, Pul Bangash" at New Delhi	GNCTD, Delhi	To be started soon
6.	Social Impact Assessment (SIA) of Land Acquisition at Village Khanpur, New Delhi	GNCTD, Delhi	To be started soon
7.	Research Study on "Impact Assessment of Dispute Resolution Mechanism under Real Estate (Regulation and Development) Act, 2016"	Ministry of Law and Justice	Confirmation Awaited

D. Research Guidance

S.No.	Number Enrolled	Dissertation Title	Degree awarded
1.	Shri Devendra Singh Kachhwaha (45 th APPPA)	Training Needs of Telecom Officers of Department of Telecommunications in Current Scenario	Awarded
2.	Brig. D. Mishra (46 th APPPA)	The Increasing Dominance of Pakistan Army in Governance of Pakistan and the Consequent Impact on Indo-Pak Relations	Awarded

E. Training/Seminars/Workshops Conferences attended and papers presented.

- Organised a Webinar on "Waste Management during COVID-19 Pandemic" on July, 27th, 2020
- Participated in panel discussion on Rajya Sabha TV on "Livability Index of Indian Cities"
- Attended the virtual meeting of CUS/RCUES and Ministry of Housing and Urban Affairs.
- Attended more than 20 Webinars organized by IIPA and various other organizations.
- Participated in E-Consultation on Training and Capacity Building under BASIIC Programme at NIUA, 31st July, 2020

F. Publications

- Singh A.K. (2020): Mission Karmayogi – Reincarnation of Improving the Government's Human Resource Management Practices in India, submitted for publication in *IIPA Digest*.
- Singh A.K. (2020): "Fresh Water Resources in India – Issues and Concern" to be published in S. Misra & M. Pthania (edt) Book, 'Climate Change, Sustainability and Consumers: Towards a Better Future', Concept Publishing Company (P) Ltd. A/15-16, Commercial Block, Mohan Garden New Delhi - 110 059. (India)

- Singh A.K. (2020): Impact of Real Estate Regulatory Act, 2016 on Housing Sector in India", in MANAVIKI. (July-December 2019), ISSN : 0975-7880 271

G. ASSOCIATION WITH BRANCHES

Branch Assigned: Assam Branch

Seminars/Conferences: Webinar on Swachh Bharat Mission to be organized in August, 2021

H. Involvement in Other Assignments

- Member of IIPA internal FRACing team under Mission Karmayogi
- Invited for Talk on Rajya Sabha TV on the topic "Indian Cities & Ease of Living", 5th March, 2021.
- Organised two exposure visits for 46th APPPA Participants
- Data Collection on Implementation of Community Participation Law in the ULBs of Punjab, Haryana and Himachal Pradesh for MoHUA (Ongoing).
- Data Collection on Present Status of number of Male and Female Councilors in elected/ in existence ULBs of Punjab, Haryana and Himachal Pradesh for MoHUA
- Successful in bringing several research projects/ evaluation studies to IIPA

ANNEXURE F.6

DETAILS OF FINANCIAL ASSISTANCE GIVEN TO BRANCHES DURING THE YEAR 2020-2021

Sr. No.	Regional Branches	Financial Assistance	50% Interest/ Annual Subscription	Total Amount
1.	Assam	30000	1136	31136
2.	Bihar	30000	4219	34219
3.	Delhi	30000	10425	40425
4.	Goa (West Coast)	0	0	0
5.	Gujarat	0	0	0
6.	Haryana	30000	1974	31974
7.	Himanchal Pradesh	0	0	0
8.	Jammu & Kashmir	30000	4190	34190
9.	Jharkhand	0	0	0
10.	Karnataka	30000	2352	32352
11.	Kerala	30000	2082	32082
12.	Madhya Pradesh & Chhattisgarh	30000	2892	32892
13.	Maharashtra	30000	4407	34407
14.	Manipur	0	0	0
15.	Meghalaya	0	0	0
16.	Mizoram	0	405	405
17.	Odisha	30000	1974	31974
18.	Punjab & Chandigarh	0	2000	2000
19.	Rajasthan	30000	2865	32865
20.	Tamil Nadu	30000	5895	35895
21.	Telangana & Andhra Pradesh	30000	4807	34807
22.	Uttar Pradesh	30000	6726	36726
23.	Uttarakhand	0	0	0
24.	West Bengal	0	0	00
	Total (A)	420000	58349	478349

Sr. No.	Local Branches	Financial Assistance	50% Interest/ Annual Subscription	Total
1.	Agra	15000	297	15297
2.	Aurangabad	0	758	758
3.	Bareilly	15000	432	15432
4.	Budaun	0	1271	1271
5.	Burdwan	15000	351	15351
6.	Coimbatore	0	0	0
7.	Cuddalore	15000	946	15946
8.	Cuttack	0	0	0
9.	Dharwad	15000	324	15324
10.	Dindigul	0	0	0
11.	Gulbarga	0	514	514
12.	Howrah	15000	297	15297
13.	Indore	0	432	432
14.	Jabalpur	0	378	378
15.	Jamshedpur	0	0	0
16.	Kanpur	15000	1406	16406
17.	Karimnagar	15000	244	15244
18.	Madurai	0	1297	1297
19.	Meerut	0	0	0
20.	Muzaffarpur	0	676	676
21.	Mysore	0	0	0
22.	Nagpur	0	1000	1000
23.	Nashik	0	0	0
24.	Patiala	0	0	0
25.	Patliputra	0	244	244
26.	Puducherry	15000	541	15541
27.	Pune	0	1385	1385
28.	Saidapet	0	0	0
29.	Salem	0	0	0
30.	Sangli	0	0	0
31.	Sirohi	0	0	0
32.	Thanjavur	0	163	163
33.	Tirurchirapalli	0	0	0
34.	Tirunelveli	0	0	0

35.	Tirupati	15000	899	15899
36.	Tirupattur	15000	378	15378
37.	Vadodara	15000	297	15297
38.	Vallabh Vidyanagar	0	108	108
39.	Vellore	0	0	0
40.	Villupuram	15000	460	15460
41.	Virudhnagar	0	0	0
42.	Visakhapatnam	15000	811	15811
43.	Warangal	0	1055	1055
44.	Total (B)	210000	17036	226964
45.	Total (A)	420000	58349	478349
	G. Total (A) + (B)	630000	75385	705313

ANNEXURE F-7

FACULTY MEMBERS ATTACHED WITH IIPA REGIONAL/LOCAL BRANCHES AS ON 31.03.2021

S.No.	Name of Regional/Local Branch	Name of Faculty Members
1.	Assam	Dr. Shyamli Singh
2.	Bihar	Dr. Nupur Tiwary
3.	Delhi	Prof. Suresh Misra
4.	Gujarat	Prof. Ashok Vishandass
5.	Haryana	Dr. Neetu Jain
6.	Himachal Pradesh	Dr. Saket Bihari
7.	Jammu & Kashmir	Prof. Ashok Vishandass
8.	Jharkhand	Dr. Manan Dwivedi
9.	Karnataka	Dr. Sapna Chadah
10.	Kerala	Dr. Pawan Taneja
11.	Madhya Pradesh & Chhattisgarh	Dr. Kusum Lata
12.	Maharashtra	Prof. Vinod K. Sharma
13.	Manipur	Dr. Sachin Chowdhry
14.	Meghalaya	Dr. Roma Debnath
15.	Mizoram	Dr. Amit Singh
16.	Odisha	Dr. Gadadhara Mohapatra
17.	Puducherry	Dr. Charru Malhotra
18.	Punjab & Chandigarh (UT)	Prof. K.K. Pandey
19.	Rajasthan	Prof. Suresh Misra
20.	Tamil Nadu	Dr. Mamta Pathania
21.	Telangana & Andhra Pradesh	Dr. Mamta Pathania
22.	Uttar Pradesh	Dr. Surabhi Pandey
23.	Uttarakhand	Dr. V.N. Alok
24.	West Bengal	Dr. Roma Debnath

ANNEXURE F.8

FACULTY AND SENIOR OFFICERS

(AS ON 31.03.2021)

Sh. Surendra Nath Tripathi, IAS (Retd.) Director General

Sh. Amitabh Ranjan, Registrar

Professors		
1.	Prof. V.K. Sharma	Professor of Disaster Management
2.	Prof. K. K. Pandey	Professor of Urban Management.
3.	Prof. Suresh Misra	Professor of Public Administration (with specialization in Consumer Affairs)
4.	Prof. Ashok Kumar Vishandass	Professor of Applied Economics
Associate Professors		
1.	Dr. V.N. Alok	Associate Professor in Urban Finance
2.	Dr. Kusum Lata	Associate Professor in Urban and Regional Planning
3.	Dr. Charu Malhotra	Associate Professor in e-Governance & ICT
4.	Dr. Sachin Chowdhry	Associate Professor in Public Administration
5.	Dr. Nitu Jain	Associate Professor in Behavioural Science
6.	Dr. Saket Bihari	Associate Professor (Development Studies)
7.	Dr. Roma Debnath	Associate Professor in Applied Statistics
8.	Dr. Nupur Tiwari	Associate Professor in Political Science and Rural Development (including Panchayati Raj)
Assistant Professors		
1.	Dr. Sapna Chadah	Assistant Professor in Constitutional & Administrative Law
2.	Dr. Manan Dwivedi	Assistant Professor in International Relations and International Administration
3.	Dr. Shyamli Singh	Assistant Professor in Environment Management and Climate Change
4.	Dr. Mamta Pathania	Assistant Professor in Public Administration
5.	Dr. Gadadhara Mohapatra	Assistant Professor in Sociology
6.	Dr. Pawan Kumar Taneja	Assistant Professor Operation Research
7.	Dr. Surabhi Pandey	Assistant Professor of IT & e-Governance
8.	Dr. Amit Kumar Singh	Assistant Professor of Urban Development
Senior Administrative Officers		
1.	Shri Mithun Barua	Dy. Registrar (AS)
2.	Shri O P Chawla	Dy. Registrar (Finance & Administration)
3.	Mrs. Mythili	Assistant Registrar (Administration)

4.	Mrs. Alka Jindal	Superintendent (Training)
5.	Shri M.S. Bisht	Superintendent (Membership)
6.	Shri Anil Kumar Sharma	Superintendent (APPPA)
7.	Shri R.D. Kardam	Officer-in-charge(Accounts)
Publication Staff		
1.	Ms. Meghna Chukkath	Assistant Publication Officer
Senior Library Staff Members		
1.	Shri Hukam Chand Yadav	Acting Librarian
2.	Mrs. Meena	Professional Assistant (Sr. Scale)
3.	Shri Hemant Khare	Professional Assistant (Sr. Scale)
4.	Mrs. Shakti Chauhan	Professional Assistant (Sr. Scale)
5.	Shri Narendra Kumar	Professional Assistant (Sr. Scale)
6.	Mrs. Sunita Gautam	Professional Assistant (Sr. Scale)
Research Coordination Unit		
1.	Shri Rakesh Joshi	Superintendent (R&C and CUS)
Maintenance Section		
1.	Shri Hari Om Goel	Executive Engineer
2.	Shri Ashok Sharma	Electrical Supervisor

ANNEXURE F.9

ACTIVITIES OF CENTRE FOR URBAN STUDIES

(April 2020-March 2021)

The year 2020-21 began with the nationwide lockdown due to COVID-19 and a barrier for academic activities pertaining to research and training. CUS suitably modified its activities and quickly adopted digital connectivity and virtual mode covering research & training, inter-institutional coordination, webinars and structured discussions. At the same time, online research was initiated on pre-designed questionnaire/datasheets and collection of information.

CUS also contacted state governments for their cooperation for online engagement on capacity building. It has yielded positive results with many states such as Tamil Nadu, Madhya Pradesh, Himachal Pradesh, Assam, Arunachal Pradesh, etc. coming forward for signing of MoU and academic assignments.

Virtual platform was created through Moodle and Google Meet, CISCO (Webex), Microsoft Teams, etc. to operate the digital process.

In line with the new normal, CUS also developed unique material for online courses which include videos, PPTs, quiz and reading material placed under IIPA digital platform (Moodle). 35 Modules on different urban themes have been developed and placed in the digital platform.

A separate MoU was also signed with NIUA to have long-term coordination and synergy. Activities have been initiated on information sharing and partnership of NIUA networks on SBM (Swachh Bharat Mission) and Smart Cities Mission.

In line with the focus of Mission Karmayogi, the TNA studies were taken up to assess competency, identified gap and develop content for module accordingly.

The activities taken up during the year include:

- A. Training and Capacity Building Activities **(25 events, 35 Modules for online training and 1254 participants)**

- B Research and Advisory Services **(11 research & related activities, 11 areas of advisory services)**

- C Publication & Others Professional Activities **(Quarterly Journal, Special issue of IIPA Digest, Papers, TV Talks, Participation in Seminars)**

A. TRAINING AND CAPACITY BUILDING ACTIVITIES

These events include (i) Nine Virtual Workshops, Webinars and Coordination Meetings, (ii) Nine Customised and Blended Training Programmes on Urban Development and related issues, and (iii) Design, Development & Delivery of Urban Module for Seven online midcareer/career enhancement programmes for Government Officers from All India/Central, Defence Services, Govt. departments and agencies.

Virtual Workshop, Webinars and Coordination Meetings

These nine events facilitated the participants to interact with dignitaries and professionals of high repute to deliberate on specific themes. (Table 1) The resources persons included Shri Durga Shankar Mishra (IAS), Secretary, Shri Sanjay Kumar (IAS), JS (NULM & LSG), Ms. D. Thara (IAS), JS (AMRUT), Shri Yogender Singh, Director (LSG), Ministry of Housing & Urban Affairs & Shri Hitesh Vaidya, Director, NIUA, Shri Shailesh Pathak, CEO & Director, L&T Infrastructure Development Projects Ltd. and Directors from RCUES (Hyderabad, Mumbai & Lucknow). Another virtual inter-institutional cooperation webinar was held with Shri Kunal Kumar (IAS), JS (SCM) and NIUA to workout future activities.

Online Customised/Blended Training Programmes on Urban Development and related issues

Nine customised and blended training programmes included special programme for

municipal commissioners, functionaries from PMAY, AMRUT & Smart Cities Mission, officers from cantonment board/MES, etc. (Table 2) The resource person included Shri Sanjay Kumar (IAS), JS (NULM), Shri Amirt Abhijat, JS (PMAY), Ms. D. Thara, JS (AMRUT), Shri Yogender Singh, Director (LSG), Shri R.S. Singh, Director (HFA), Dr. Usha Mahavir, Former ED (Projects), HUDCO etc.

In addition, the one-week module on urban governance was also delivered for government functionaries from All India Services, Central Services and Defence Services.

Design, Development & Delivery of Urban Module in the online Mid-career Programmes for Government Officers

Design Development & Online Delivery of Urban Module was carried out for seven midcareer/career enhancement programmes of IIPA for Government Officers (All India/Central and Defence Services and Govt. departments and agencies).

B. RESEARCH AND ADVISORY SERVICES (11)

Research and advisory services on contemporary urban issues and suggested MoHUA were taken up as follows:

Research

- (i) Climate Smart Municipal Services in Tamil Nadu – Case studies
- (ii) Dissertations on urban issues by officers from All India and Central Services.
- (iii) In-house research on Census Town and Urbanisation
- (iv) In-house study on Climate Smart Delivery of Municipal Services.
- (v) Training Need Assessment (TNA) for Virtual Training Programme on Urban Governance for Municipal Engineers in Tamil Nadu (on-going)
- (vi) Technical proposals submitted to ministries/states and other urban institutions, which are under negotiation include:
 - Social Impact Assessment (SIA) of Acquisition of Land to Govt. of NCTD.
 - TNA for Municipal Officers/Engineers of Tamil Nadu.

- TNA for Urban Functionaries from Madhya Pradesh.
- Urban Exposure Visit by Senior Government Officers from Syria (submitted to Ministry of External Affairs)
- Induction Programme for Executive Officers and Secretaries at ULBs of Himachal Pradesh.

Advisory Services

- (i) Special inputs for MP Urban Housing Rental Policy 2020-21
- (ii) Information collection from cities/states on Parliament Questions for MoHUA from time-to-time.
- (iii) Brief note provided to MoHUA on Devolution of Functions
- (iv) Background note to MoHUA on Empowerment of ULBs
- (v) Academic Inputs for questionnaires on socio-economic census-2021
- (vi) Information from states on reservation of seats and eligibility to fight municipal elections
- (vii) Information/case studies provided on community contacting (rules and institutions)
- (viii) Status of states on local body elections (last held and next to be held)
- (ix) Brief note on Roadmap for Mobilisation of Property Tax in Madhya Pradesh
- (x) Action plan for Community Organizers under NULM in Arunachal Pradesh
- (xi) Follow-up agenda for specialists in PMAY in Himachal Pradesh

C. PUBLICATION & OTHER PROFESSIONAL ACTIVITIES (Quarterly Journal, Special issue of Digest, Papers, TV Talks, Participation in Seminars)

CUS has the credit of various publications and other professional activities.

Publications

- (a) *NAGARLOK* (Quarterly) is published in a regular manner
- (b) Special Issue of *IIPA Digest* (dedicated to Urban Sector), Vol No. 02 Issue 03 July

- September, 2020. (includes specific conversation with Shri Durga Shankar Mishra on Urban Development and Economy and with Shri Sanjay Kumar (IAS), JS (NULM) on PMSVANidhi – A grassroot contact for a multiplier effect)
- (c) Theme Paper on Management of Pandemics.
- (d) Paper on Urban Agenda on Climate Change in India.
- (e) Bolster ULBs capacity to raise revenue, *Financial Express*, December 25, 2020
- (f) Local Action to Curb Pollution, *Financial Express*, 18 November, 2020
- (g) Policy Agenda for Housing the Urban Poor; *Nirman Sarika*, July –September 9(3), 2020
- (h) Breathing Space for ULBs, *Financial Express*, August, 6, 2020
- (i) The Urban Picture, *Financial Express*, 3rd February, 2021 (Article on Budget 2021)
- (j) Paper on Municipalisation of Eligible Settlements in India.

Other Professional Activities

- (a) Faculty members have been given recognition by agencies and institutions/commissions of high repute set up by NCR Planning Board, Govt. of NCTD, ITPI (Institute of Town and Planning of India), AMDA (Association of Municipalities and Development Authorities) and Editorial Board of reputed journals such as *Nagarlok*, *Asian Review of Public Administration*, etc.
- (b) In addition, CUS faculty also provided faculty inputs to the courses conducted by Haryana Institute of Public Administration, Human Settlement Management Institute (HSMI), Schools of Planning & Architecture, Institute of Town Planners of India and Association of Municipalities and Development Authorities. These programmes provided an opportunity to teach and learn for further dissemination of knowledge.
- (c) Faculty participated in a number of seminars/workshops and TV discussions on contemporary urban issues.

TABLE 1
Virtual Workshops, Webinars and Coordination Meetings

Sl. No.	Name of the programme	Duration	No. Participants
1.	Webinar on Atal Mission for Rejuvenation and Transformation (AMRUT)	February 10, 2021	134
2.	Coordination Meeting with NIUCA and Smart Cities Mission	September 21, 2020	12
3.	Webinar/Virtual Meeting of Centres for Urban Studies	17th August, 2020	30
4.	Waste Management during the COVID-19 Pandemic	July 27, 2020	180
5.	Migration and Job Creation in Contemporary India: Prospects and Challenges	July 22, 2020	135
6.	Webinar on Pandemic Resilient Metro Cities	16th July, 2020	120
7.	Webinar on New Normal for Urban Governance and Infrastructure	15th June 2020	80
8.	Public Service Delivery in the Aftermath of Covid 19	June 10, 2020	40
9.	Emerging Role of Local Governments in India in Corona-Crises	27 May, 2020	95

TABLE 2
Online Customised/Blended Training Programmes on Urban Development and related issues

Sl. No.	Name of the programme	Duration	No. Participants
10.	One-Day Special Online Programme on PMAY-HFA for Experts/Specialists at SLTC (State Level Technical Cell) and CLTC (City Level Technical Cell) in Himachal Pradesh (Batch-II)	January 21, 2021	26

11.	One-Day Special Online Programme on PMAY-HFA for Experts/ Specialists at SLTC (State Level Technical Cell) and CLTC (City Level Technical Cell) in Himachal Pradesh (Batch-I)	January 19, 2021	27
12.	Five-Day Training Programme on Role of Informal Bodies in Urban Management & Development	December, 2020	29
13.	Three-Day Special Virtual Training Programme on Urban Governance for Municipal Commissioners from Tamil Nadu	December 14-16, 2020	20
14.	Five-Day Training Programme on Development and Management of Urban Infrastructure Projects	October, 2020	29
15.	Five-Day Training Programme on Urban Governance for All Indian/ Central Services Officers	September, 2020	29
16.	'Senior Management Course' for Military Engineer Services/ Cantonment Board Executive Engineers	August 30 th to 5 th September, 2020.	57
17.	One-Week Capacity Development Programme on Advanced Data Analysis from Public Administrators of Government of NCT Delhi	September 21-25, 2020	25
18.	Training Programme on Human Resource Management for Engineers of Military Engineer Services/Cantonment Board	Oct 5-16, 2020	30

TABLE 3
Design, Development & Delivery of Urban Module in the online Mid-career Programmes for Government Officers

Sl. No.	Name of the programme	Duration	No. Participants
19.	Three-Day online Training Programme on "Leadership and Public Administration"	January 04 - 06, 2021	20
20.	9th Advanced Leadership Programme "Leadership Excellence for Atma Nirbhar (LEAN) Bharat"	November 23 - December 11, 2020	14
21.	9th T.P. on Financial Management in Scientific Organisations for Scientists and Technologists (Scientists & Technologists of All Levels)	November 23-27, 2020	35
22.	Three-day Virtual Summit On 'Digital Transformation in Governance' Under the Project Awareness and Skill Development Program for District officials through State ATIs	October 13-15, 2020	25
23.	Online Attachment of IP&TAFS OTs of Batch-2019 (Sponsored by National Institute of Communication Finance)	August 10-21, 2020	4
24.	Public Administration & Foundation Module for NADP officers, (sponsored by NADP, Ministry of Defence)	July 13-15, 2020	34
25.	"Climate Smart Governance" for officers of Sikkim (Sponsored by DST, GoI)	June 1-5, 2020	24

ANNEXURE F. 10

ACTIVITIES OF CENTRE FOR CONSUMER STUDIES

(April 2020- March 2021)

1. Introduction

The Centre for Consumer Studies is one of the twelve Centres in IIPA and operates within the legal framework of IIPA under the policy directions of the Monitoring Committee chaired by the Secretary, CA, GoI. The role of the Centre is both operational as well as promotional. The Centre for Consumer Studies was set up at IIPA in July 2007 and it is funded by the Department of Consumer Affairs. The Centre has emerged as a Centre for Excellence through its various activities. This is the only Centre of its kind in the country dedicated exclusively for protection and promotion of consumers' right to education. The Centre operates within the legal framework of the IIPA and the policy directions of the Monitoring Committee chaired by the Secretary, CA, GoI. The role of the Centre is both operational as well as promotional. The activities of the Centre include capacity building of various stakeholders, seminars, workshops, research, documentation and dissemination of information. The aim of the Centre is to facilitate consumers' interests and welfare.

The Centre has been recognized as a *"think tank"* and *"Knowledge Partner"* of the Department of Consumer Affairs, GoI for research and policy related issues on consumer protection and consumer welfare. The Centre also manages the national Consumer Helpline and the State Consumer Helpline Knowledge Resource Management Portal.

2. Activities of the Centre during the period April 2020- March 2021

I. Capacity Building Initiatives

To achieve the aims and objectives, the Centre organized a variety of programmes during the period from **April 2020- March 2021**. During the period, the Centre organised a total of 38 Capacity Building Programmes. The focus of the programmes was to acquaint various stakeholders on the provisions of new Consumer Protection

Act, 2019, and also to educate and enhance consumer awareness at various levels. Capacity building initiatives during the period included Training Programmes, Workshops, Seminars and Conferences. Besides this, Centre also provided help and handholding to a number of institutions in organizing various activities. The List of the capacity building programmes is attached at **Annexure I**.

II. Stream on Consumer Protection in 46th APPPA

The Stream on "Consumer Protection & Welfare: Laws and Policies" was successfully completed in the 46th APPPA in the month of January 2021.

APPPA Research Guidance

The CCS faculty members guided the following dissertations:

S.No.	Topic & Name of Candidate	Guide Name
1.	Brig Atul Bhadauria, Exploration of Government Owned Contractor Operated (GOCO) Process for Army base Workshops	Prof. Suresh Misra
2.	Sh. Khagesh Garg, A Study of Policy and Programmes on Alcohol (Case Study of National Capital Territory of Delhi)	Prof. Suresh Misra
3.	Sh. Prem Chand Sharma, Assessment of existing Know Your Customer (KYC) Norms in Telecom Sector in India and Way Forward	Dr. Sapna Chadah
4.	Air Cmde S.Sreekanth, Rationalization of Work Force Deployment in the Indian Police Services (NCT): An Ideal Teeth to Tail Ratio (T3R)	Dr. Mamta Pathania

III. Research Studies

During the period, the Centre undertook 7 evaluation and research studies to assess the impact of various programmes/ schemes and also to build a database in the area.

1. Ranking of State Consumer Disputes Redressal Commissions (Completed)
2. Evaluation of food safety standards among street food vendors in select states and also suggest means to prevent wastage of food during the parties and marriages (Completed)
3. Analysis of Procedural delay in disposal of Consumer cases and Working of Consumer Foras (Completed)
4. Study on “Parents’ Perception and comfort regarding e-Learning during COVID-19 Lockdown Phase” (Completed)
5. Study on Impact of COVID – 19 on Consumer Rights in Select States (on-going)
6. Evaluation of Working of District Consumer – Information Centres in Karnataka and the level of Satisfaction among Consumers (on-going)
7. Impact of Real Estate (Regulation and Development) Act, 2016 in Consumer Protection and Redressal of Housing Complaints in NCR. (on-going)

IV. Publications

To disseminate information on various aspects of consumer protection and consumer welfare, the Centre brought out three books and three monographs during the period. 4 monographs are in process. The faculty and staff of the Centre also presented and published papers on issues pertaining to consumer protection. Besides this awareness material in the form of e-newsletters, advisories, and calendar was also published and widely circulated for general awareness and education.

A. Books

1. Suresh Misra & Sapna Chadah, Consumer handbook, CCS, IIPA, New Delhi, 2020
2. Suresh Misra & Mamta Pathania, (Ed.), Climate Change Sustainability and Consumer: Towards a Better Future, Concept Publishing Company (P) Ltd., New Delhi, 2020
3. P.V.V.S Murthy, Manual on Consumer Protection (in print)

B. Monographs

1. Suresh Misra, RERA and its Impact on Consumers CCS, IIPA, New Delhi, 2019 (in print)
2. Mamta Pathania, Impact of Pesticides on Consumers (in print)
3. Suresh Misra & Virendra Nath Mishra, Upbhokta Sanraskhan Adhiniyam 2019-Ek Parichay (Hindi) (in print)
4. Suresh Misra, Impact of Advertisements on Children (Draft Ready)
5. Sapna Chadah, Insurance and Consumer (Draft Ready)
6. Mamta Pathania, COVID-19: Consumer Perceptive the New Normal (under process)
7. Sapna Chadah, Retail Sector and Consumer (under process)

C. Papers/Articles

1. Sapna Chadah Consumer Protection Act, 2019 – a game changer, IIPA Digest, July – September 2020
2. S. N. Tripathi & Sapna Chadah, Rule of Law, *Yojana*, September 2020, pp. 23-27
3. Sapna Chadah & Varuni B. R., Draconian Essential Commodities Act undergoes Amendment, *IIPA Digest*, October – December 2020
4. Sapna Chadah, Emerging Regulatory Framework for E-commerce in India : Some Insights, *International Journal of Advance and Innovative Research*, Vol 7, Issue 4(II), Oct-Dec, 2020, pp.1-8
5. Mamta Pathania, Consumer Protection Act, 2019, *Customer Awaaz*, Vol. 5 Issue 2, Oct-Dec. 2020

V. Publicity and Consumer Awareness Material

The Centre brought out the Consumer Awareness E- Calendar which was released on the occasion of National Consumer Day 2020. Apart from that the Centre has prepared awareness brochure and pamphlets on the new CP Act, 2019. The Centre has also prepared publicity material, key chains and Mugs for publicity of NCH. These are distributed among the Consumers and other

stakeholders during training programmes, visits, and other occasions for generating awareness.

VI. E-newsletters

The Centre brings out e-newsletter “*Consumer Dialogue*” for the benefit of various stakeholders. E-Newsletters for four quarters were prepared and uploaded on the website. The same were also emailed to a number of people including Members of Parliament.

VII. E-magazine

The Centre is bringing out e-magazine in Hindi “*Upbhokhta Varta*” from July 2016. The e-magazine is quarterly and the same has been brought out for four quarters:.

VIII. CCS on Social Media

The Centre is now using even the social media to reach and educate the consumers. The information relating to the activities of the Centre, important events and other useful information for the consumers is shared on the Facebook and Twitter. The Facebook page is “*Centre for Consumer Studies*” and Twitter @CCS_IIPA (*Consumer Dialogue*). A number of consumer issues are also highlighted through social media.

IX. Membership of Various Committees

The faculty members of the Centre are actively associated with various Committees. They have been contributing on policy issues through deliberations in these Committees.

1. Member, Central Consumer Protection Council.
2. Member, National Mirror Committee of COPOLCO, BIS, New Delhi
3. Member, Committee on Misleading Advertisements and Cheating of Consumers through the Money Circulation Schemes, DCA.
4. Member, Multi Media Advisory Committee for creating Consumer Awareness, DCA
5. Member, Script Committee for the consideration of Scripts for Audio-visual and Print Creatives on Consumer Awareness, DCA
6. Member, Empowered Committee for Creating Awareness, DCA, Gol

7. Member, Inter-ministerial Monitoring Committee on Misleading Advertisements
8. Member, Central Monitoring Committee under the MoU between DCA & ASCI on Misleading Advertisements
9. Member, Standing Committee to Harmonize Labeling Requirements on Packaged Commodity under Different Laws, DCA
10. Member, Committee for Amendment in the Emblem and Names (Prevention of Improper Use) Act, 1950
11. Member, Committee to formulate Rules under the new Consumer Protection Act
12. Member Executive Committee to review the performance of ZCH, DoCA, Gol
13. Consultative Committee of the Ministry of Consumer Affairs, Food and Public Distribution on the subject Reforms in TPDS- One Nation One Ration Card
14. Member, Committee to review the Performance of Consumer Awareness Activities carried out by DoCA

X. Other Promotional Activities

To generate awareness and educate the consumers, the CCS:

- Prof. Suresh Misra, Key speaker in the Webinar on “COVID-19 New Challenges & Strategies in Consumer Protection” on 4th July, 2020 by Shri Durga Malleswara Siddharth Mahila Kalasala.
- Session by Prof. Suresh Misra in the Webinar on “COVID-19 Towards A Sustainable Lifestyle” by Department of Gandhian Peace Studies, PU on July 5th, 2020
- Dr. Sapna Chadah, CCS, IIPA was one of the panellists in Online Discussion on Consumer and Electricity organised by Consumer Advocacy group on July 16, 2020.
- Session by Prof. Suresh Misra on “Covid-19 & Consumer Protection” in Online Workshop on “Consumer Protection : Laws and Policies” organized by H. S. N. C. Board’s G. J. Advani Law College , Mumbai in collaboration with Consumer Guidance Society of India (CGSI) on 8th August, 2020.

- Session by Dr. Sapna Chadah, on “Consumer Protection Act, 2019” in Online Workshop on “Consumer Protection : Laws and Policies” organized by H. S. N. C. Board’s G. J. Advani Law College , Mumbai in collaboration with Consumer Guidance Society of India (CGSI) on 8th August, 2020.
- Session by Dr. Mamta Pathania on “Consumer Education and Awareness” in Online Workshop on “Consumer Protection: Laws and Policies” organized by H. S. N. C. Board’s G. J. Advani Law College , Mumbai in collaboration with Consumer Guidance Society of India (CGSI) on 8th August, 2020.
- Session by Ms. Deepika Sur on “Consumer Complaint Redressal: Role of National Consumer Helpline” in Online Workshop on “Consumer Protection : Laws and Policies” organized by H. S. N. C. Board’s G. J. Advani Law College, Mumbai in collaboration with Consumer Guidance Society of India (CGSI) on 8th August, 2020.
- Session by Prof Suresh Misra on “Consumer Protection Act and Central Consumer Protection Authority” in Online Webinar on Consumer Protection Act, 2019 organized by Swarnandhra Group of Engineering Colleges, A. P on September 6, 2020.
- Session by Dr Sapna Chadah on “Product Liability under C. P. Act, 2019” ” in Online Webinar on Consumer Protection Act, 2019 organized by Swarnandhra Group of Engineering Colleges, A. P on September 6, 2020.
- Prof. Suresh Misra participated in the panel discussion on Desh Deshantar: FSSAI New Rules & Consumers at Rajya sabha TV on 30 Sept., 2020
- Prof. Suresh Misra & Sapna Chadah speakers for Online Orientation Programme for Members by Consumer advocacy Group held on 17th October, 2020
- Dr. Sapna Chadah judged the Debate Competition “Human is responsible for Digital Crime itself” organized by Constitutional Club, GGSIP university on November 2, 2020
- Prof. Suresh Misra was the Chief Guest & Keynote Speaker in One-Day National Level Multidisciplinary Conference on “Protection of Consumer Rights during the COVID-19 Pandemic” Consumer Law, Advocacy and Research Centre , B.M.S College of Law & Consumer Rights, Education and Awareness Trust (CREAT) on November 20, 2020
- Session by Dr. Sapna Chadah on ‘Consumer Protection and e-commerce’ in One-Day National Level Multidisciplinary Conference on “Protection of Consumer Rights during the COVID-19 Pandemic” Consumer Law, Advocacy and Research Centre, B.M.S College of Law & Consumer Rights, Education and Awareness Trust (CREAT) on November 20, 2020
- Prof Suresh Misra was Guest Speaker in the Webinar on “The New Consumer Protection Act” organized by legal Interns and Consumer Coordination Council on 21 November, 2020

XI. Integrated Consumer Grievance Redressal System through NCH

The Centre also manages National Consumer Helpline(NCH), the grievance redressal mechanism set up by the Department of Consumer Affairs at the Indian Institute of Public Administration to educate and handhold consumers in redressing their consumer related issues and make efforts to resolve their grievances. This alternate redressal mechanism for resolving consumer grievances at NCH is branded as ‘**Convergence**’ and has proved to be a successful model for resolving consumer grievances at the pre - litigation level. In January 2019, the State Consumer Helpline Knowledge Resource Management Portal (SCHKRMP) managed by CCS, IIPA, was integrated with NCH and the project is now titled ‘**Integrated Consumer Grievance Redressal System through NCH**’.

CENTRE FOR CONSUMER STUDIES
List of Training Programmes Organized
(April 2020 to March 2021)

Sl. No.	Programme	Duration	Course Coordinator	Venue	List of Participants
1.	Webinar on COVID-19 Media and Consumer Empowerment, Centre for Consumer Studies, Indian Institute of Public Administration (IIPA), New Delhi	July 07, 2020	Mamta Pathania	IIPA, New Delhi	130
2.	Webinar on “e-Commerce: Resilience Strategies in New Normal” Indian Institute of Public Administration, (IIPA), New Delhi	August 04, 2020	Sapna Chadah	IIPA New Delhi	308
3.	Webinar on “Role of RTI Act in Public Service Delivery System, Indian Institute of Public Administration, (IIPA) New Delhi	October 01, 2020	Sapna Chadah	IIPA New Delhi	153
4.	Webinar on “Consumer Protection Act, 2019 – A Game Changer” jointly organized by Chhatrapati Shivaji Maharaj University, Panvel, Navi Mumbai and Centre for Consumer Studies, Indian Institute of Public Administration, (IIPA), New Delhi in collaboration with St. Wilfred’s College of Law, Panvel, Maharashtra	October 20, 2020	Sapna Chadah	IIPA New Delhi	173
5.	Webinar on “Consumer Protection Act – A Game Changer” jointly organized by Department of Commerce, School of Social Sciences and Languages Vellore Institute of Technology, Vellore and Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	October 22, 2020	Sapna Chadah	IIPA New Delhi	570
6.	Webinar on “Consumer Protection and Empowerment” jointly organized by Centre for Consumer Studies, Indian Institute of Public Administration, (IIPA), New Delhi and Society for Efficient Governance and Administration (SEGA), Jaipur, Rajasthan sponsored by Department of Consumer Affairs, Govt. of India	October 28, 2020	Mamta Pathania	IIPA, New Delhi	531

Sl. No.	Programme	Duration	Course Coordinator	Venue	List of Participants
7.	5 th ZCH Online Training Programme for Coordinators and Counsellors of Zonal Consumer Helplines on “Consumer Protection and Welfare” organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	November 02-06, 2020	Mamta Pathania Deepika Sur	IIPA New Delhi	31
8.	18 th Online Training of Trainers Programme on “Consumer Protection Act, 2019” for Heads of NGOs / VCOs organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	November 4-6, 2020	Suresh Misra Mamta Pathania	IIPA New Delhi	39
9.	26 th Online Training of Trainers Programme on “Consumer Protection Act, 2019” for Faculty Members / Trainers organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	November 9-11, 2020	Suresh Misra Mamta Pathania	IIPA New Delhi	34
10.	Webinar on “Consumer Protection Act, 2019 – A Game Changer” jointly organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi and Maharashtra National Law University, Nagpur sponsored by Department of Consumer Affairs, Govt. of India	November 17, 2020	Sapna Chadah	IIPA New Delhi	249
11.	Webinar on “Consumer Protection Act, 2019 – A Game Changer” jointly organized by Centre for Consumer Studies, Indian Institute of Public Administration (IIPA), New Delhi and Internal Quality Assurance Cell (IQAC), J.S.S. Law College (Autonomous), Mysore, Karnataka sponsored by Department of Consumer Affairs, Govt. of India	November 18, 2020	Sapna Chadah	IIPA New Delhi	682
12.	First Late Dr. U.C. Agarwal Memorial Lecture on “Ethics & Governance” organized by Indian Institute of Public Administration, New Delhi	November 19, 2020	Suresh Misra	IIPA New Delhi	55

Sl. No.	Programme	Duration	Course Coordinator	Venue	List of Participants
13.	Online National Poster Competition on “Consumer Awareness” organized by Centre for Consumer Studies, Indian Institute of Public Administration (IIPA), New Delhi sponsored by Department of Consumer Affairs, Govt. of India	November 22, 2020	Mamta Pathania	IIPA	241
14.	110 th Online Orientation Training Programme on “Consumer Protection Act, 2019” for Presidents / Members of District Commissions organized by Centre for Consumer Studies, Indian Institute of Public Administration (IIPA), New Delhi sponsored by Department of Consumer Affairs, Govt. of India	November 23-25, 2020	Suresh Misra Sapna Chadah	IIPA New Delhi	130
15.	Two Days Online Workshop on “Consumer Protection Act, 2019 and Rules” for Officers / Officials of State Governments organized by Centre for Consumer Studies, Indian Institute of Public Administration, (IIPA), New Delhi sponsored by Department of Consumer Affairs, Govt. of India	November 26-27, 2020	Suresh Misra Sapna Chadah	IIPA New Delhi	66
16.	Webinar on “Consumer Protection and Empowerment” jointly organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi (IIPA), New Delhi and KIET School of Management, Ghaziabad, Uttar Pradesh sponsored by Department of Consumer Affairs, Govt. of India	December 2, 2020	Mamta Pathania	IIPA New Delhi	358
17.	Two Day Online Workshop on “Consumer Protection Act, 2019” for District Level Officers / Officials of Department of Food, Civil Supplies & Consumer Protection, Govt. of Madhya Pradesh organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	December 3-4, 2020	Sapna Chadah	IIPA New Delhi	65
18.	Two Day Online Workshop on “Consumer Protection Act, 2019” for District Level Officers / Officials of Department of Food, Civil Supplies & Consumer Protection, Govt. of Madhya Pradesh organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	December 7-8, 2020	Sapna Chadah	IIPA New Delhi	68

Sl. No.	Programme	Duration	Course Coordinator	Venue	List of Participants
19.	Two-Day Online Workshop on “Consumer Protection Act, 2019” for District Level Officers / Officials of Department of Food, Civil Supplies & Consumer Protection, Govt. of Madhya Pradesh organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	December 10-11, 2020	Sapna Chadah	IIPA New Delhi	68
20.	Essay Competition – 2020 organized by Centre for Consumer Studies, Indian Institute of Public Administration (IIPA), New Delhi sponsored by Department of Consumer Affairs, Govt. of India	December 15, 2020	Mamta Pathania	IIPA New Delhi	23
21.	One-Day Online Training Programme on “Right to Information Act” for CPIOs in CPCB organized by Indian Institute of Public Administration (IIPA), New Delhi sponsored by Central Pollution Control Board, New Delhi, Govt. of India	December 21, 2020	Sapna Chadah	IIPA New Delhi	38
22.	National Consumer Day 2020 Theme: “New Features of Consumer Protection Act, 2019” organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	December 24, 2020	Sapna Chadah Mamta Pathania	IIPA New Delhi	986
23.	Webinar on “Consumer Protection Act, 2019 Synergy of Consumer and Business” jointly organized by Centre for Consumer Studies, Indian Institute of Public Administration (IIPA), New Delhi & Xavier Law School, St. Xavier’s University, Kolkata sponsored by Department of Consumer Affairs, Govt. of India	January 15, 2021	Sapna Chadah	IIPA New Delhi	407
24.	Virtual Regional Conference for North Zone States of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	January 27, 2021	Sapna Chadah	IIPA New Delhi	20
25.	National Webinar on “National Education Policy 2020: Empowering Students” organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi	January 28, 2021	Mamta Pathania	IIPA New Delhi	192

Sl. No.	Programme	Duration	Course Coordinator	Venue	List of Participants
26.	Virtual Regional Conference for East Zone States of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	January 29, 2021	Sapna Chadah	IIPA New Delhi	14
27.	Organizing Online Stakeholders Consultation on “Pecuniary Jurisdiction of Consumer Commissions” organized by Department of Consumer Affairs, Govt. of India in collaboration with Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi	February 01, 2021	Sapna Chadah	IIPA New Delhi	112
28.	Virtual Regional Conference for Central Zone States of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	February 03, 2021	Sapna Chadah	IIPA, New Delhi	26
29.	Virtual Regional Conference for South Zone States of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	February 08, 2021	Sapna Chadah	IIPA New Delhi	17
30.	Virtual Regional Conference for North East Zone States of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	February 09, 2021	Sapna Chadah	IIPA New Delhi	13
31.	19 th Online Training of Trainers Programme on Consumer Protection Act, 2019 for Heads of NGOs / VCOs organized by Centre for Consumer Studies, Indian Institute of Public Administration (IIPA), New Delhi sponsored by Department of Consumer Affairs, Govt. of India	February 10-12, 2021	Suresh Misra Mamta Pathania	IIPA New Delhi	38

Sl. No.	Programme	Duration	Course Coordinator	Venue	List of Participants
32.	111 th Online Orientation Training Programme on Consumer Protection Act, 2019 for Presidents / Members of District Commissions organized by Centre for Consumer Studies, Indian Institute of Public Administration (IIPA), New Delhi sponsored by Department of Consumer Affairs, Govt. of India	February 22-24, 2021	Suresh Misra Sapna Chadah	IIPA New Delhi	65
33.	6 th ZCH Online Training Programme for Coordinators and Counselors of Zonal Consumer Helplines on “Consumer Protection and Welfare” organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	March 01-05, 2020	Mamta Pathania Deepika Sur	IIPA New Delhi	39
34.	Three Day Orientation Programme on Consumer Protection Act for the Probationers of Indian Postal Service (IPoS) organized by Centre for Consumer Studies, IIPA, New Delhi in collaboration with Rafi Ahmed Kidwai National Postal Academy (RAKNPA), Ghaziabad, Uttar Pradesh Department of Post, Ministry of Communications, Department of Post (Face to Face)	March 3-5, 2021	Suresh Misra Mamta Pathania	IIPA New Delhi	14
35.	Online Webinar Stakeholders’ Consultation on “Introduction of E-Pricing on Electronic Products” organized by Legal Metrology Division, Department of Consumer Affairs, Govt. of India in collaboration with Centre for Consumer Studies, IIPA, New Delhi	March 10, 2021	Suresh Misra Sapna Chadah	IIPA New Delhi	63
36.	Virtual Celebrated World Consumer Rights Day 2021 “Theme: Tackling Plastic Pollution” organized by Department of Consumer Affairs, Govt. of India in collaboration with Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi	March 15, 2021	Suresh Misra Sapna Chadah	IIPA New Delhi	360
37.	112 th Online Orientation Training Programme on Consumer Protection Act, 2019 for Presidents Members of District Commissions organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi sponsored by Department of Consumer Affairs, Govt. of India	March 22-24, 2021	Suresh Misra Sapna Chadah	IIPA New Delhi	70

Sl. No.	Programme	Duration	Course Coordinator	Venue	List of Participants
38.	Webinar on “Consumer Protection Act, 2019 A Paradigm Shift” jointly organized by Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi & Vel Tech Rangarajan Dr. Sagunthala R&D Institute of Science & Technology, Chennai sponsored by Department of Consumer Affairs, Govt. of India	March 26, 2021	Sapna Chadah	IIPA New Delhi	820

Resource Persons for Training Programmes

Sl. No.	PROGRAMME	DURATION
1.	One Day National FDP Webinar on “COVID – 19 New Challenges and Strategies in Consumer Protection” organized by Department of Commerce Sri Durga Malleswara Siddhartha Mahila Kalashala, Krishan University	July 04, 2020
2.	Webinar on “COVID-19 Towards A Sustainable Lifestyle” by Department of Gandhian Peace studies, Panjab University	July 5 th , 2020
3.	Online Discussion on Consumer and Electricity organised by Consumer Advocacy Group, A. P	July 16, 2020.
4.	Webinar on “COVID – 19 and Consumer Protection Act, 2019” organized by G.J. Advani College, Mumbai, Maharashtra	August 08, 2020
5.	Online Webinar on Consumer Protection Act, 2019 organized by Swarnandhra Group of Engineering Colleges, A. P	September 6, 2020
6.	Webinar on “The New Consumer Protection Law” organized by Sri Prasunna College of Law, Kothapeta Kurnool, Andhra Pradesh	September 10, 2020
7.	Online Orientation Programme for Members by Consumer Advocacy Group, A. P.	17 th October, 2020
8.	One Day National Level Multidisciplinary Conference on “Protection of Consumer Rights during the COVID-19 Pandemic” jointly organized by B.M.S College of Law, Consumer Law, Advocacy and Research Centre (CLARC, BMSCCL) and Consumer Rights, Education and Awareness Trust (CREAT)	November 20, 2020
9.	Webinar on “The New Consumer Protection Act” organized by legal Interns and Consumer Coordination Council	21 November, 2020

ANNEXURE F.11

DETAILS OF HONORARIUM AND SALARY PAID TO FACULTY MEMBERS DURING 2020-21

Sl.No.	Name	Salary	Honorarium	Total
1.	Prof. Suresh Misra	3078590	0	3078590
2.	Prof. K. K. Pandey	2756156	88928	2845084
3.	Prof. V.K. Sharma	2088512	154167	2242679
4.	Dr. V.N. Alok	2484144	0	2484144
5.	Dr. Charru Malhotra	2245788	0	2245788
6.	Dr. Sachin Chowdhry	2707188	104400	2811588
7.	Dr. Kusum Lata	2414880	15472	2430352
8.	Dr. C. Sheela Reddy	2073533	0	2073533
9.	Dr. Neetu Jain	2680188	0	2680188
10.	Dr. Roma Debnath	2624304	0	2624304
11.	Dr. Sapna Chadah	1795344	262773	2058117
12.	Dr. Mamta Pathania	1548804	0	1548804
13.	Dr. Gadadhara Mohapatra	1564104	0	1564104
14.	Dr. Pawan Kumar Taneja	1220628	88928	1309556
15.	Dr. Manan Dwivedi	1605840	0	1605840
16.	Dr. Saket Bihari	2211480	0	2211480
17.	Dr. Nupur Tiwary	2606304	0	2606304
18.	Dr. Shyamli Singh	1500654	0	1500654
19.	Dr. Surabhi Pandey	1148142	0	1148142
20.	Dr. Amit Kumar Singh	960000	127189	1087189
21.	Dr. Geethanjali Nataraj	548333	0	548333
22.	Dr. Ashok Kumar Vishandass	2100000	0	2100000
23.	Dr. Govinda Bhattacharjee	630000	0	630000
	Total	44592916	841857	45434773

INDEPENDENT AUDITOR'S REPORT

To the Members of Indian Institute of Public Administration

Qualified Opinion

We have audited the financial statements of Indian Institute of Public Administration ("IIPA"), which comprise the balance sheet as on March 31st 2021, and Statement of Income & Expenditure Account for the year ended, receipts and payment, including a summary of significant accounting policies.

In our opinion, and to the best of our information and according to the explanations given to us, except for the effects of the matter described in the *Basis for Qualified Opinion* section of our report, the aforesaid financial statements give the information that the accompanying financial statements give a true and fair view of the financial position of the institute as on March 31, 2021, and statement of Income & Expenditure and Receipt and Payments for the year then ended in accordance with the Accounting Standards issued by the Institute of Chartered Accountants of India (ICAI).

Basis for Qualified Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by ICAI. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the entity in accordance with the Code of Ethics issued by ICAI and we have fulfilled our other ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

We report that,

a) Service Tax

IIPA has been requesting the government for waiver of Service tax, being an education institution. However, IIPA has implemented Service tax w.e.f. 1st April 2016, in absence of any response. As explained to us, compliances of service tax prior to 1st April 2016 will be addressed once a response is received. Expert opinion with respect to applicability of service tax prior to 01-04-2016 should be taken.

b) Goods and Service Tax

GST matters needs to be reviewed, particularly on the input credit adjustable against provision of service. We are unable to comment on the impact thereof, if any.

c) Tax Deducted at source

IIPA has not accounted for TDS on accrual basis. It was observed that TDS liability on expenses payable of Rs 32,537 has not been raised. As explained to us, Liability of TDS will be settled at the time of payment of expenses.

d) Utilisation certificates being provided by the finance department, are based upon statements approved by Project Heads.

Further attention is drawn on

- "Unutilised Grant Balances" which includes Grant Receivables of 238.05 lakhs upto 2019-20. Some of these balances are outstanding since long period. Efforts should be made to recover the same at the earliest.

Year	Amount (in lakhs)
Upto 2014-15	37.76
For the Year 2017-18	85.06
For the Year 2018-19	70.16
For the Year 2019-20	45.07
Total	238.05

- Current Liability includes amount of 264.68 lakh, received as an advance for training programmes but not accounted as income so far as these training programmes were not held.
- Current Liability includes amount of Rs 85.70 lakh which is received from training programs and Projects but not accounted as income so far due to absence of information. In our opinion, effort should be made to reconcile the same at the earliest.
- Current Assets include receivables of Rs 234.22 lakh against training programmes conducted. Efforts should be made to recover the same at the earliest.

Year	Amount (in lakhs)
Upto 2012-13	32.65
For the Year 2017-18	121.16
For the Year 2018-19	73.54
For the Year 2020-21	6.87
Total	234.22

- Current Assets include receivables from “M/s Travionspire Global Pvt Ltd” of Rs 65.98 lakh. This amount was paid on account of 45th APPPA foreign travel which got cancelled due to Covid-19 pandemic the same needs to be checked and adjusted.
- Loans and Advances includes Rs 11.39 lakh receivables from nine members. Out of these three members have already left the organisation.
- **Rent Receivable from NIDM (20%)**

There is an outstanding receivable of 2.17 crore from the last 4 years. Efforts should be made to recover the same at the earliest.

- Fixed Assets registers are as per GFR Provisions. These should be updated regularly.
- **Accounting Treatment of Fixed Assets acquired out of grant**

Presently, Fixed Assets acquired out of grant are capitalised with corresponding credit in Assets fund. In our opinion, value of assets acquired out of grant should be reduced from gross cost of the assets. However, pending final review of the findings of the assets, no effect of the same has been considered by the management.

- There is a huge long-term liability (inclusive of retirement benefits like pension, gratuity, etc.) to the tune of Rs. 121.99 crore. This huge liability is a cause for concern and IIPA should look into ways and means to address this issue.

Responsibilities of Management and those charged with governance for the Financial Statements, are responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the entity in accordance with the accounting principles

generally accepted in India. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Report on other legal and regulatory requirement

We report that:

- (i) We have obtained all the information and explanation, which to the best of our knowledge and belief was necessary for the purpose of our audit.
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far, as appears from our examination of those books.

GSA & Associates LLP

Chartered Accountants
FRN No 00257N/N500339

Sunil Aggarwal
Partner
M. No 083899

16, DDA Flats, Panchsheel Park,
Near Malviya Nagar, New Delhi-110017

Place: New Delhi
Dated: 27/09/2021

UDIN No: 21083899AAAADM7638

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

NEW DELHI

Balance Sheet as at 31st March, 2021

	Schedule	As on 31.03.2021 Rs.	As on 31.03.2020 Rs.
LIABILITIES			
Asset Fund	1	16,57,11,358	13,73,39,594
Asset Fund FCRA	1	8,42,449	8,42,449
Accumulated Surplus/ (Deficit)		(1,22,83,55,901)	(1,09,86,80,751)
Capital Funds including Membership Fund	2	8,81,44,882	7,58,23,389
Unutilised Grant :	3	22,58,83,044	12,94,28,504
- General Fund		<u>22,41,61,280</u>	-
- Foreign Fund		<u>17,21,764</u>	-
Provisions:			
- Gratuity Payable		6,84,00,000	6,34,00,000
- Leave Encashment Payable		6,16,00,000	6,35,00,000
- Pension Payable		1,21,99,00,000	1,09,24,36,418
Current Liabilities	4	6,10,47,927	6,04,11,931
Total		66,31,73,759	52,45,01,534
ASSETS			
Fixed Asset Fund- Out of Grant (gross)	5	16,57,11,358	13,73,39,594
Fixed Asset Fund-Own Funds	5	45,71,619	48,41,693
Asset Fund FCRA	5	8,42,449	8,42,449
Investments	6	24,27,76,054	7,13,13,293
Grant Receivables	3	4,28,20,623	2,77,97,040
Current Assets	7	20,64,51,656	28,23,67,465
Total		66,31,73,759	52,45,01,534

Significant Accounting Policies & Notes
to the Accounts

Schedules 1 to 13 form an Integral part of the Accounts

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

For Executive Council

Sunil Aggarwal

Partner

M No. 083899

Place: New Delhi

Dated: 27/09/2021

UDIN No: 21083899AAAADM7638

S.N. Tripathi
Director General
(Member Secretary)

K.K. Pandey
Member
Executive Council

Amitabh Ranjan
Registrar
(Chief Accounts
Officer)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Income and Expenditure Account for the Year Ended 31st March, 2021

	Schedule	For the year 2020-21 Rs.	For the year 2019-20 Rs.
INCOME			
Grant In Aid from DOPT -Salary		9,50,00,000	8,50,00,000
Grant In Aid from DOPT -General		8,00,00,000	6,00,00,000
Members Subscription	8	8,78,681	10,24,410
Sale of Publications		25,305	3,48,570
Net Income from Research Programmes including overhead charges		2,11,60,972	1,92,69,117
Fee for Training Programmes		1,83,06,694	20,79,10,199
Other Income:			
- User Charges		46,91,725	1,32,40,498
- Miscellaneous Receipts	9	52,96,806	67,26,607
Training Programme Fee Receivable		6,87,000	69,94,747
User Charges receivable		-	96,182
Total		22,60,47,183	40,06,10,330
EXPENDITURE			
Pay and Allowances	10	9,87,66,592	9,97,11,655
Campus Maintenance	11	2,36,92,282	2,90,65,653
Administrative and other Expenses	12	57,39,367	56,72,573
Library, Periodical & Binding Charges		4,49,308	5,18,609
Training Programmes		1,04,89,806	19,47,55,196
Publications		6,40,809	5,42,862
Branches Promotion Activities		1,18,565	4,75,904
Amt. paid to CGHS		15,98,272	10,94,647
Depreciation	5	8,34,775	6,56,606
Pension		7,00,80,311	6,00,00,000
GST/Premium Expenses		1,59,822	82,34,467
Amount transferred to IIPA Reserve Fund		21,11,574	-
Amount transferred to Research Endowment Fund		2,34,252	-
Long term Retirement Liability			
Gratuity	10	99,64,714	65,04,960
Leave encashment	10	33,78,301	61,63,714
Pension Expenses	10	12,74,63,582	10,82,97,659
		35,57,22,332	52,16,94,505
Excess of Expenditure over Income for the year		(12,96,75,150)	(12,10,84,174)
Excess of Expenditure over Income from previous year		(1,09,86,80,751)	(97,75,96,577)
Balance carried forward to Balance Sheet #		(1,22,83,55,901)	(1,09,86,80,751)
Significant Accounting Policies & Notes to the Accounts	13		

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Receipts and Payments Account for the year ended 31.03.2021

	Schedule	Year 2020-21 Rs.	Year 2019-20 Rs.
<u>RECEIPTS</u>			
Opening Balance:			
Cash & Bank Balances	7	19,70,20,157	15,62,21,265
Maintenance Grant and Internal Receipts	A	33,03,60,182	42,85,76,902
Loans , Advances & other receipts	B	22,01,62,295	17,13,44,953
Grants for Research Projects, Etc.	3	18,24,35,417	25,70,38,301
Total		92,99,78,051	1,01,31,81,421
<u>PAYMENTS</u>			
Payment out of Funds, Deposit & Advances	B	39,61,95,149	20,12,26,117
Expenditure Against Grants for Research Projects etc.	3	15,05,65,875	18,27,20,495
Closing Balance:			
Cash & Bank Balances	7	5,30,41,651	19,70,20,157
Total		92,99,78,050	1,01,31,81,421

Schedules A to B form an Integral part of Receipt & Payment A/C

Examined & Found Correct

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

For Executive Council

Sunil Aggarwal

Partner

M No. 083899

Place: New Delhi

16, DDA Flats, Panchsheel Park, Near Malviya Nagar
New Delhi-110017

Dated: 27/09/2021

UDIN No: 21083899AAAADM7638

S.N. Tripathi
Director General
(Member
Secretary)

K.K. Pandey
Member-EC
Executive Council

Amitabh Ranjan
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(Chief Accounts
Officer)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-1

Asset Fund

	Balance As on 01.04.2020	Additions During the Year	Adjustment / utilized during the year	Balance As on 31.03.2021
	(Rs.)	(Rs.)	(Rs.)	(Rs.)
IIPA (CORE)	11,23,72,521	3,63,88,353	95,40,758	13,92,20,116
CUS	46,30,790	-		46,30,790
APPPA	96,96,784	8,98,703	-	1,05,95,487
CCS	31,54,902	-	-	31,54,902
NCH	74,84,597	2,77,500	-	77,62,097
Namami Gange	-	3,47,966	-	3,47,966
Sub-Total	13,73,39,594	3,79,12,522	95,40,758	16,57,11,358
FCRA	8,42,449	-	-	8,42,449
Sub-Total	8,42,449	-	-	8,42,449
Total	13,81,82,043	3,79,12,522	95,40,758	16,65,53,807

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-2

Capital Funds

	Balance As on 01.04.2020	Interest	Contribution	Amount Utilised	Balance As on 31.03.2021
A	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Annual School Prize Fund	1,00,802	7,424	-	-	1,08,226
Bhoopendra Hooja Memorial Fund	48,371	3,017	-	2,420	48,968
Consultancy Support Fund	14,11,662	1,78,861	-	-	15,90,523
IIPA Reserve Fund	-	-	23,29,887	-	23,29,887
Infrastructure Development Fund	4,75,14,756	41,33,364	-	92,690	5,15,55,430
Naydumma Memorial Science Foundation	11,18,650	42,400	-	7,765	11,53,285
Prof. S. Saroja Memorial Fund	5,46,739	32,500	-	5,499	5,73,740
Research Endowment Fund	45,10,000	3,84,016	2,34,252	14,802	51,13,466
Smt. Kusum Tai Shankar Rao Chavan Mem. Fund	1,53,669	8,816	-	3,084	1,59,401
Staff Benevolent Fund	4,99,977	63,617	-	6,000	5,57,594
T.N. Chaturvedi Award	1,07,164	7,002	-	10,081	1,04,085
P.K. Umashanker Memorial Fund	-	1,23,600	12,50,000	1,41,020	12,32,580
U.C. Aggarwal Memorial Fund	-	59,761	25,00,000	2,40,623	23,19,138
Sub-Total	5,60,11,790	50,44,378	63,14,139	5,23,984	6,68,46,323
B					
(Membership Capital Fund)					
Corporate Membership Capital Fund	38,09,105	2,58,751	-	1,40,063	39,27,793
Life Membership Capital Fund	1,60,02,494	10,89,003	14,20,000	11,40,731	1,73,70,766
Sub-Total	1,98,11,599	13,47,754	14,20,000	12,80,794	2,12,98,559
Total	7,58,23,389	63,92,132	77,34,139	18,04,778	8,81,44,882

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-3

Unutilised Grant Balances

	Unutilised Balance As on 01.04.2020 (Rs.)	Received during the year (Rs.)	Total (Rs.)	Payments/ Adjustments (Rs.)	Payable/ Advance given for the year (Rs.)	Unutilised Balance As on 31.03.2021 (Rs.)
(A) General Fund						
Grant from Ministry of Hosuing & Urban Affairs, for Centre for Urban Studies (including Internal received of Rs. -) (refer Annexure-2)	(1,09,96,325)	3,34,39,342	2,24,43,017	2,42,25,783	15,82,853	(33,65,619)
Grant-in-aid Capital	-	10,50,00,000	10,50,00,000	4,83,00,000	5,67,00,000	-
APPPA	3,97,01,493	2,18,25,360	6,15,26,853	55,89,841	-	5,59,37,012
Centre for Consumer Affairs	21,22,124	-	21,22,124	-	-	21,22,124
CCS Phase II (including publications)	1,17,38,347	-	1,17,38,347	2,36,69,829	6,83,909	(1,26,15,391)
Centre for Consumer Affairs (Plan)	11,67,393	-	11,67,393	-	-	11,67,393
National Consumer Helpline	66,593	-	66,593	-	-	66,593
ICGRS- NCH Project	59,52,762	4,00,00,000	4,59,52,762	3,88,83,022	37,46,166	33,23,574
Centre for Tribal Affairs (CORTEX)	7,34,749	-	7,34,749	35,18,532	2,53,995	(30,37,778)
Other grants for APPPA foreign / field visits	2,26,27,809	1,47,93,848	3,74,21,657	28,45,159	-	3,45,76,498
Other Programmes	(35,05,814)	38,24,000	3,18,187	47,43,630	2,69,167	(46,94,611)
Grants from ICSSR for Fellowship	1,75,345	-	1,75,345	96,667	-	78,678
Other Research Projects	27847943	6,84,95,038	9,63,42,981	4,51,43,201	5,92,809	5,06,06,971
Research-I Projects	4,75,213	-	4,75,213	-	-	4,75,213
Total A :	9,81,07,632	28,73,77,588	38,54,85,220	19,70,15,664	6,38,28,899	12,46,40,657
Add: Debit Balance i.e. Grant Receivable:	2,77,97,040	-	-	-	-	-
Unutilised Grant Balance as on 31.03.2021 :	12,59,04,672	28,73,77,588	38,54,85,220	19,70,15,664	6,38,28,899	16,74,61,280
B Foreign Grants	35,14,146	57,829	35,71,975	18,50,211	-	17,21,764
Grand Total A + B	12,94,18,818	28,74,35,417	38,90,57,195	19,88,65,875	6,38,28,899	16,91,83,044

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-4

Current Liabilities

	As on 31.03.2021	As on 31.03.2020
Canteen contractor / Mess charges	3,27,515	5,39,586
Amt. payable to S/Staff & Faculty	2,01,302	1,51,482
Sundry Creditors	8,80,529	4,49,624
Other Liabilities :		
Payable to others	3,66,88,078	3,47,58,511
Other Deposits	25,14,656	25,90,909
Expenses payable	1,58,45,085	1,59,40,705
Duties & Taxes (GST)	45,90,763	59,81,114
Total	6,10,47,928	6,04,11,931

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**SCHEDULE-5
Fixed Assets**

	Cost as on 1.4.2020	Additions	Less Sale	Depreciation	Cost as on 31.3.2021
	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)
A) Fixed Assets purchased out of Grants					
Land & Building	1,12,09,007	3,10,70,417	-	-	4,22,79,424
Furniture, Fixtures	2,11,72,398	3,70,896	19,31,082	-	1,96,12,212
A.C. Equipment & Water Cooler	57,18,884	-	15,14,467	-	42,04,417
Film Projector & Stage Equipment	54,72,412	-	5,27,018	-	49,45,394
Data Processing Equipment	1,90,76,075	46,65,256	36,81,005	-	2,00,60,326
Hostel & Mess Equipment	29,96,127	-	5,02,456	-	24,93,671
Office Equipment	1,94,84,032	1,99,000	13,84,731	-	1,82,98,302
Internal Communication	19,75,935	-	-	-	19,75,935
Library Equipment	26,85,529	-	-	-	26,85,529
Library Book (Core)	2,25,82,122	82,784	-	-	2,26,64,906
	11,23,72,521	3,63,88,353	95,40,759	-	13,92,20,116
CUS - Furniture, Fixture & Office Equipment	30,07,287	-	-	-	30,07,287
CUS - Library Books	16,23,503	-	-	-	16,23,503
	46,30,790	-	-	-	46,30,790
APPPA - Library Books	46,41,278	-	-	-	46,41,278
APPPA - Furniture, Fixture & Office Equip.	50,55,506	8,98,703	-	-	59,54,209
	96,96,784	8,98,703	-	-	1,05,95,487
CCS - Furniture, Fixture & Office Equipments	17,44,265	-	-	-	17,44,265
CCS- Library Books	2,99,501	-	-	-	2,99,501
NCH - Furniture, Fixture & Office Equipments	85,95,733	2,77,500	-	-	88,73,233
Sub-Total	1,06,39,499	2,77,500	-	-	1,09,16,999
Namami Gange-Infrastructure/Office Equipment	-	3,47,966	-	-	3,47,966
					-
Grand Total	13,73,39,594	3,79,12,522	95,40,759	-	16,57,11,358
	Cost as on 1.4.2020	Additions	Less Sale	Depreciation	Cost as on 31.3.2021
	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)
B) Fixed Assets -Own Funds					
Furniture, Fixtures, A.C. Equipment etc.	8,98,498	-	-	89,850	8,08,648
Data Processing Equipment	1,10,686	4,43,652	-	1,60,106	3,94,231
Office Equipment	19,71,837	1,09,538	-	3,03,991	17,77,384
Vehicles	18,72,183	-	-	2,80,827	15,91,355
Total	48,53,204	5,53,190	-	8,34,775	45,71,618
Grand Total A+B	14,21,92,798	3,84,65,712	95,40,759	8,34,775	17,02,82,977
C) Fixed Assets- FCRA					
FCRA - Furniture, Fixture & Office Equip.	8,42,449	-	-	-	8,42,449
Sub Total	8,42,449	-	-	-	8,42,449
Grand Total	14,30,35,247	3,84,65,712	95,40,759	8,34,775	17,11,25,426

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-6

Investments

	Balance as on 01.04.2020	Additions during the year	Encashed during the year	Balance as on 31.03.2021
	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Annual School Prize Fund	95,918	44,450	42,667	97,701
Bhupendra Hooja Memorial Fund	39,582	39,637	39,582	39,637
Consultancy Support Fund	15,06,680	12,79,421	11,58,102	16,27,999
Corporate Membership Capital Fund	36,05,959	6,42,274	4,14,249	38,33,984
Infrastructure Development Fund	4,58,59,015	2,58,78,030	2,06,66,474	5,10,70,571
Life Capital Membership Fund	1,38,11,884	18,09,591	-	1,56,21,475
Nayudumma Memodiral Science Foundation	8,15,666	-	-	8,15,666
Prof. S. Saroja Memorial Fund	5,00,000	-	-	5,00,000
Research Endowment Fund	44,54,585	18,14,798	14,23,320	48,46,063
Smt. Kusum Tai Chavan Memorial Fund	1,41,046	-	-	1,41,046
Staff Benevolent Fund	3,88,897	2,02,720	1,80,827	4,10,790
T.N. Chaturvedi Award fund	94,061	24,417	23,064	95,414
P.K. Umashanker Memorial Fund	-	11,08,980	-	11,08,980
U.C. Aggarwal Memorial Fund	-	22,75,000	-	22,75,000
FDR with UCO	-	26,02,91,728	10,00,00,000	16,02,91,728
Total	7,13,13,293	29,54,11,046	12,39,48,285	24,27,76,054

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-7

Current Assets, Loans and Advances

	As on 31.03.2021 (Rs.)	As on 31.03.2020 (Rs.)
Sundry Debtors		
Amount Receivable from TP conducted	2,34,22,378	3,16,20,336
GST RECEIVABLE	-	17,312
EMD For Research/Training	53,92,200	30,28,500
Sub Total	2,88,14,578	3,46,66,148
Other Assets		
TDS Receivable	1,31,26,618	1,11,55,314
TDS on GST	3,18,214	3,48,357
Loans & Advances to Employees/vendors	5,88,50,725	1,38,01,814
Deposits (with Desu, DDA etc.) & other receivable	6,42,210	6,42,210
Rent Receivable from NIDM (20%)	2,17,37,800	2,17,37,800
Interest Accrued but not due on FD's/Bonds	16,34,146	13,59,761
Interest Accrued on HBA	74,191	6,70,215
Rent Receivable	2,37,870	2,37,870
Prepaid Insurance	42,652	39,108
Prepaid expenses (Premium)	9,99,275	6,84,000
GST Cumulative Input/TDS on GST	-	3,48,357
Advance Tax	6,23,574	
Amount receivables		
Pension Fund	99,19,689	-
C.P. Fund	97,85,000	-
Others	66,03,463	4,713
Sub Total	12,45,95,427	5,10,29,518
Cash & Bank Balances (as certified by Management)		
Cash in Hand	4,917	-
Imprest Revenue Stamp	200	200
Sub Total	5,117	200
Balance with Scheduled Banks		
In current accounts with UCO Bank	14,51,326	12,75,751
UCO Bank Saving Account	3,89,93,342	17,20,17,818
State Bank of India	2,62,547	2,62,547
UCO Bank - FCRA - Saving A/c.	17,21,764	35,14,146
UCO Bank PFMS Account	4,43,501	2,99,163
UCO Bank Project Account	15,72,163	22,01,657
UCO Bank - Consumer PFMS A/c	85,43,218	1,61,98,804
UCO Bank - CUS PFMS A/c	48,673	12,50,071
Sub Total	5,30,36,534	19,70,19,957
Total	5,30,41,651	19,70,20,157
Grand Total	20,64,51,656	28,27,15,823

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

SCHEDULE-8

Membership Subscription / Interest on Membership Funds

	For the Year 2020-21	For the Year 2019-20
	-	-
	(Rs.)	(Rs.)
SUBS. - Associate	90,228	71,107
SUBS. - Corporate	10,000	80,000
SUBS. - Student Membership	5,200	800
SUBS. - Ordinary	11,900	44,900
Interest on :	-	
Corporate membership Capital Fund	1,33,198	1,65,237
Life Membership Capital Fund	6,28,155	6,62,366
Total	8,78,681	10,24,410

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

SCHEDULE-9

Miscellaneous Receipts

	For the Year 2020-21	For the Year 2019-20
	(Rs.)	(Rs.)
Interest on :		
- Short Term Deposits	28,50,002	20,31,072
Other Receipts	16,11,790	6,78,354
Service Charges	2,11,402	31,66,456
Sale of Membership Forms	13,762	29,170
CGHS Recoveries	6,09,850	6,21,800
Total	52,96,806	65,26,852

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-10

	For the Year 2020-21	For the Year 2019-2020
	(Rs.)	(Rs.)
A) Pay and Allowances - Core		
Accounts & Pension Cell	79,27,170	70,98,660
Administration	1,78,90,843	1,75,83,827
Computer Centre	13,34,924	7,35,182
Faculty and Attached Staff	2,83,93,670	3,04,69,203
Hostel	10,22,988	10,62,611
Library	1,10,74,889	1,22,26,310
Maintenance	1,17,39,227	1,09,28,421
Membership	29,88,287	28,18,320
Office of Academic Activities	1,06,78,201	1,11,36,721
Publications	50,73,785	49,34,877
R&C unit	6,42,608	7,07,941
Overtime	-	9,582
	9,87,66,592	9,97,11,655
B) Retirement Benefits	21,08,86,908	12,09,66,333
Total (A + B)	30,96,53,500	22,06,77,988

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-11

Campus Maintenance

	For the Year 2020-21	For the Year 2019-20
	(Rs.)	(Rs.)
Repair & Maintenance	18,67,980	13,98,958
Hostel General Maintenance	5,79,709	23,77,332
Rents, Rates & Taxes	10,20,558	10,20,559
Water & Electricity Charges	72,15,459	93,12,626
Security Arrangements	40,00,606	41,40,781
House Keeping Charges		
Hostel	36,97,946	60,21,766
Main Building	53,10,024	47,93,631
Total	2,36,92,282	2,90,65,653

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-12

Administrative & Miscellaneous Expenses

	For the Year 2020-21 (Rs.)	For the Year 2019-20 (Rs.)
Travelling Expenses		
1. For Faculty/Institute and Staff	24,320	34,701
2. For E.C. and its Committees Meeting	-	2,86,717
3. For Branches office bearers and others	14,160	1,81,873
Amenities to Staff	1,66,850	1,27,670
Annual Report	90,168	1,04,106
Bank charges	3,651	51,887
Essay / Case study prize	22,000	43,820
Expenses for AGM	42,567	7,00,610
Expenses for Conference	10,500	1,52,205
Fee to Auditors	1,20,000	1,20,000
Honorarium to Experts	88,500	53,400
IGL Gas for Mess Canteen	1,60,324	2,98,479
Indian International Centre Membership	77,838	61,360
Legal Charges	78,250	2,28,000
Local Travel Expenses	24,540	3,06,402
Meeting Expenses	41,735	2,36,673
Misc Expenses	18,95,999	6,45,045
Motor Car Expenses	1,68,898	2,83,873
Postage & Telegram	1,04,389	2,62,560
Preparation of Digital Content	14,39,260	-
Printing & Stationery	4,04,687	7,10,244
Repair, Maintenance, Photocopy Machine / AMC	3,07,697	2,25,861
Telephone Expenses	4,64,546	5,57,087
Total	57,50,879	56,72,573

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE A

Receipts and Payments Account of Grant in aid from Govt. of India and Internal Receipts

	For the Year 2020-21 (Rs.)	For the Year 2019-20 (Rs.)
<u>Receipts:</u>		
Grant-in-Aid from DOPT -Salary	9,50,00,000	8,50,00,000
Grant In Aid from DOPT -General	8,00,00,000	6,00,00,000
Grant In Aid from DOPT -Capital	10,50,00,000	3,50,00,000
Members Subscription	8,78,681	10,24,410
Fee for Training Programmes	1,83,06,694	20,79,10,199
Net Income from Research Assignments including overhead charges	2,11,60,972	1,92,69,117
User Charges	46,91,725	1,32,97,573
Sale of Publications	25,305	3,48,570
Miscellaneous Receipts	52,96,806	67,27,034
Total	33,03,60,183	42,85,76,902
<u>Payments:</u>		
Pay & Allowances	10,94,98,639	10,22,60,471
Pension	7,00,80,311	6,00,00,000
Capital Expenditures	-	
IIPA Bhawan etc.	10,50,00,000	3,50,00,000
Training Programmes	1,04,89,806	19,47,73,898
Publications	6,40,809	5,42,862
Library Books, Periodicals, Binding & Equipment Charges	4,49,308	5,18,609
Branches Promotion Activities	1,18,565	4,75,904
Campus Maintenance	2,40,92,911	2,92,80,055
Administrative and Miscellaneous Charges	51,47,916	56,67,136
Assets Purchased from own Fund	5,53,190	25,15,571
Amt. paid to CGHS	15,98,272	10,94,647
GST/Premium Expenses	1,59,822	85,500
Amt. transferred to IIPA Reserve Fund	21,11,574	-
Amt. transferred to Research Endowment Fund	2,34,252	-
Total	33,01,75,375	43,22,14,652
Excess of Receipts over Payments during the year	1,84,808	(3637751)
Excess of Payment over Receipts previous year	(733326)	2904424
Total Excess of Receipts over Payments	(548518)	(733326)

UTILISATION CERTIFICATE

Certified that the Grant-in-Aid Salary/General/Capital amounting to Rs.28,00,00,000/- was received during 2020-21 from the Government of India, Ministry of Personnel, Public Grievances and Pensions, Department of Personnel and Training, New Delhi has been fully utilized during the year.

Besides, this institute has generated internal revenue of Rs.5,03,60,183/- during the Year 2020-21 and the excess of Receipt over Payment of Rs. 7,33,326/- was carried over from the previous year, i.e. 2019-20.

As indicated in Schedule No. A of the Receipt and Payment Accounts, balance of Excess of Payment over Receipt as on 31-3-2021 amounting to Rs.5,48,518/- has been carried over for adjustment during the next Financial year 2021-22.

GSA & Associates LLP
Chartered Accountants
FRN No 00257N/N500339

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE B

Receipts and Payments Account of Funds, Deposits and Advances

	For the Year 2020-21	For the Year 2019-20
Receipts:		
Annual School Prize Fund	5,293	6,552
Bhupendra Hooja Memorial Fund	2,475	2,355
Consultancy Support Fund	75,237	1,01,297
Infrastructure Development Fund	37,73,585	2,08,145
Nyadumma Memorial Fund	42,721	12,08,566
Prof. S. Saroja Memorial Fund	32,500	19,07,753
Research Endowment Fund	3,35,369	45,074
Smt. Kusumtai Memorial fund	8,816	24,533
Staff Benevolent Fund	35,853	2,89,658
T.N. Chaturvedi Prize Fund	5,565	6,612
P.K. Umashanker Memorial Fund	12,50,000	-
UC Aggarwal Memorial Fund	25,00,000	-
Corporate Membership Capital Fund	2,28,985	1,96,855
Life Membership Capital Fund (Sub)	24,83,943	5,059
Advance recoverable from Staff/faculty	1,87,42,755	4,17,23,823
Advance Rent	17,057	17,057
Amount recoverable from Parties	-	-
Amt. payable to Staff (Liability)	49,820	15,876
Fixed Deposit with Bank	12,39,48,285	1,83,26,014
GST Input Cumulative	1,07,37,611	2,04,19,132
Current Assets others	34,83,267	1,07,524
Interest accrued on HBA	16,104	16,104
Mess Charges	29,079	5,81,850
Other Deposits (Assets)	-	500
Other Deposits (Liability)	10,98,191	24,15,629
Other Liabilities	3,78,69,777	6,15,31,001
Other Liabilities (Sundry Creditors)	14,01,159	15,67,443
Sundry Debtors	94,54,958	2,05,13,018
TDS Receivable	19,32,880	-
TDS on GST	6,01,010	-
Grand Total	22,01,62,295	17,12,37,430

Payments

Annual School Prize Fund	-	-
Corporate Membership Capital Fund	6,865	1,65,237
Life Membership Capital Fund (Sub)	68,869	6,62,366
IIPA Reserve Fund	-	-
Infrastructure Development Fund	92,690	-
Prof. S. Saroja Memorial fund	-	21,140
Research Endowment Fund	10,295	1,99,755
Staff Benevolent Fund	6,000	-
Nyadumma Memorial Fund	7,765	76,575
T.N. Chaturvedi Funds	10,000	7,490
P.K. Umashanker Memorial Fund	26,219	-
UC Aggarwal Memorial Fund	2,40,623	-
Advance recoverable from Staff/faculty	70,91,666	4,75,03,775
Current Asests Others	70,42,177	1,39,037
Expenses payable during the Year	63,41,797	1,10,70,784
Fixed Deposit with Bank	29,54,11,046	2,00,24,339
GST Input Cumulative	47,68,310	1,92,35,863
GST Output Cumulative	73,59,653	-
Mess Charges	2,41,150	4,05,979
Other Deposits (Assets)	-	2,500
Other Deposits (Liability)	11,74,444	24,42,918
Other Liabilities	3,75,88,313	9,20,66,056
Other Liabilities (Sundry Creditors)	9,70,254	20,65,898
Sundry Debtors	29,33,700	5,37,312
TDS Receivable	39,04,184	42,50,736
TDS on GST	5,70,867	3,48,357
Advance Tax	6,23,574	-
Amt. receivable from CPF	97,85,000	-
Amt. receivable from Pension Fund	99,19,689	-
Grand Total	39,61,95,150	20,12,26,117

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 1
(Refer. Sch. 3)**

Receipts & Payments Account of Research Projects (Excluding FCRA Grants)

	For the Year 2020-21	For the Year 2019-20
	(Rs.)	(Rs.)
Receipts:		
Grant from Ministry of Housing & Urban Affairs and Employment for Centre for Urban Studies (including sale of Publication)	3,34,39,342	3,20,75,248
APPPA Foreign & Field Visits	1,47,93,848	2,68,39,816
Other Programmes	38,24,000	98,42,990
Centre for Consumer Affairs	-	3,46,07,000
Other Research Project / Studies	6,84,95,038	4,64,79,405
Research-I Assignments	-	-
ICSSR F/Ship receipt	-	96,667
APPPA I	2,18,25,360	3,77,48,676
ICGRS -NCH	4,00,00,000	4,16,00,000
CORTEX	-	28,16,000
Total	18,23,77,588	23,21,05,802
Payments:		
Centre for Urban Studies	2,42,25,783	2,71,57,342
APPPA Foreign & Field Visits	28,45,159	97,33,991
Other Programmes	47,43,630	93,45,132
Centre for Consumer Affairs	2,36,69,829	2,67,69,928
Research Project / Studies	4,51,43,201	2,85,92,270
Research-I Assignments	-	28,169
ICSSR F/Ship Expenses	96,667	3,27,890
APPPA I	55,89,841	78,92,792
ICGRS NCH	3,88,83,022	4,74,12,870
CORTEX	35,18,532	32,59,529
Excess of Receipts over Payments	3,36,61,924	7,15,85,307
Total	18,23,77,588	23,21,05,802

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

NEW DELHI

Annexure - 2 (Refer. Sch. 3)

Receipts and Payment Account of Grant from Ministry of Housing & Urban Affairs for CUS

	For the Year 2020-21	For the Year 2019-20
	(Rs.)	(Rs.)
Receipts:		
Grant received during the year	3,34,31,431.0	3,20,64,060
Sale of CUS Publications	7,911.0	11,188
Total	3,34,39,342.0	3,20,75,248
Payments:		
Pay & Allowances	2,08,15,818	2,34,49,696
Infrastructure	24,682	-
Travel Expenses	5,41,746	4,94,068
Library Books & Periodicals	5,98,118	1,215
Training Courses	-	-
Miscellaneous & Contingencies Expenses	2,93,584	1,35,089
Printing & Stationery	1,34,149	2,01,028
Campus Maintenance	6,38,979	8,40,644
Printing of Publication	77,586	67,553
Water & Electricity	4,13,565	5,96,151
Overhead charges	22,70,410	29,04,808
	2,58,08,637	2,86,90,252
Excess of Receipts over Payments during the year	76,30,705	33,84,996
Excess of Payment over Receipts previous year	(1,09,96,325)	(1,43,81,321)
Total	(33,65,620)	(1,09,96,325)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 3
(Refer. Sch. 3)**

Receipts and Payment Account of Grant from Ministry of Consumer Affairs for Centre for Consumer Studies

	For the Year 2020-21	For the Year 2019-20
	(Rs.)	(Rs.)
Receipts:		
Grant received during the year		3,46,07,000
Total		3,46,07,000
Payments:		
Communication	1,63,452	1,86,270
Infrastructure	3,12,367	95,636
Library Books	1,07,308	-
Misc. Expenses	3,09,056	2,29,488
Pay & Allowances	1,29,35,386	1,00,81,286
Publications	6,35,815	8,69,268
Expenses out of Publication Grant	-	-
Research Study	1,37,693	5,28,260
Seminar/Workshop	22,60,126	18,90,523
Training Programme	29,59,694	74,65,000
Travel Expenses	51,979	3,35,363
Overhead Charges	44,80,863	59,07,629
Total	2,43,53,739	2,75,88,723
Excess of Receipts over Payments during the year	(2,43,53,739)	70,18,277
Excess of Payment over Receipts previous year	1,17,38,347.0	47,20,070
Total	(1,26,15,392)	1,17,38,347

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 4
(Refer. Sch. 3)**

Receipts and Payment Account of Grant from Ministry of Consumer Affairs for Integrated Consumer Grievance Redressal System through NCH

	For the Year 2020-21	For the Year 2019-20
	(Rs.)	(Rs.)
Receipts:		
Grant received during the year	4,00,00,000	4,16,00,000
Add Previous year Unspent Grant	-	1,43,01,946
Interest	-	-
Total	4,00,00,000	5,59,01,946
Payments:		
Communications Expenses including SCH	79,34,333	1,09,51,952
Infrastructure Expenses including SCH	9,10,411	21,72,731
Manpower	2,51,23,359	2,43,52,560
Misc. Expenses	2,15,868	1,31,260
Printing & Stationery including SCH	1,73,515	79,609
Renovation Work	-	23,17,978
Staff Welfare	1,58,372	3,44,472
Training	5,00,000	55,719
Travel Expenses including SCH	12,703	38,316
Website Expenses	-	6,937
Institutional Charges	76,00,627	94,97,650
Total	4,26,29,188	4,99,49,184
Excess of Receipts over Payments during the year	(26,29,188)	-
Excess of Payment over Receipts previous year	59,52,762	59,52,762
Total	33,23,575	59,52,762

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE 13

Significant Accounting Policies and Notes forming part of the Accounts.

1. Background

Indian Institute of Public Administration, established as an autonomous body under the Registration of Societies Act, was inaugurated on March 29, 1954 by Pandit Jawaharlal Nehru who was the first President of the Society. The basic purpose of establishing this Institute was to undertake such academic activities as would enhance the leadership qualities and managerial capabilities of the executives in the government and other public service organizations.

2. Method of Accounting

Financial Statement of the Institute has been prepared on "Accrual Basis" which is in accordance with the generally accepted Accounting Principles. Financial Statements are prepared in respect of transaction at Delhi office. The financial statements are prepared on the basis of historical cost convention unless otherwise stated.

A) Fixed Assets

- Till 31st March 2012, assets acquired out of own sources were charged to Profit and Loss Account with a corresponding entry in Assets Fund Account in Balance Sheet. However, at the time of conversion of the accounting system from Cash to Accrual in 2012-13, assets acquired from own source has been treated as Capital item and capitalised under the Fixed Assets. Cut-off date for capitalisation has been taken as five year i.e. assets acquired from own source from 1st April 2008 has been capitalised. Value of Land and Building and Books has been captured from the financial records as at 31st March 2013.
- Assets created out of grant received funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute, are treated as a Fixed Assets of the Institute with a corresponding credit to Asset Fund. However, no depreciation is claimed on such assets which are acquired out of funds.

a) Grants-in-Aid

- Grant-in aid Salary and General received for recurring expenditure is treated as income as and when received.
- Grants-in-aid for Capital Expenditure e.g. Fixed Assets are transferred to Capital Fund.
- Grant in aid for Specified assignment is utilised for the purpose for which such grants received and unutilised grants are carried forward and exhibited as a Liability in the Balance Sheet. In case, expenditure is more than the grant received, then the same is exhibited as Grant Receivable.
- Surplus/ deficit on the research projects / assignments is accounted for in Income and Expenditure account on the completion of the research projects/ assignments.
- In respect of ongoing Sponsored Projects, Research Projects and Programme, expenditure of such project are debited to such specified project. Overhead charges recovered from the projects are treated as income of the Institute.

- b) Life /Corporate Membership Fee received is not treated as income and instead transferred to specific funds i.e. Life /Corporate Membership Capital Fund.
- c) Interest received on investments made against Life /Corporate Membership Capital Fund is transferred to the respective funds and are not treated as income whereas 50% of the interest received on general funds is transferred to income and balance 50% is shown as payable to branches.
- d) Income on Interest bearing advances to staff for House Building and other advances are accounted for on accrual basis, though the actual recovery of interest starts after the full repayment of the Principal.
- e) Income and expenditure relating to capital fund are credited / debited to respective capital fund.
- f) Assets created out of grants received, funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute, are treated as a Fixed Assets of the Institute with a credit to Capital Fund. However, no depreciation is claimed on such assets which are acquired out of funds.
- g) No provision for Income Tax has been considered in view of the tax exemption certificate received from Director General of Income Tax dated 20th Dec 2010
- h) The foreign Currency transactions are translated at the rate prevailing on the date of transactions. However, year-end monetary transactions are stated at the year-end rate.
- j) Income and expenditure from various activities has been accounted for on accrual basis, except for
 - Membership Fee receipt, which is accounted for as and when received.
 - Receipt from Room Hostel is accounted for on Cash Basis.
 - Expenditure on Leave Travel Concession has been accounted for on Cash Basis.
 - Financial Assistance given to branches is treated as expenditure in the year of payment.
 - Sale of Admission form is accounted for on Cash Basis.
 - Royalty received on sale of Publications.

3. Fixed Assets

- Fixed Assets are stated at cost of acquisition (inclusive of inward freight, duties, taxes, and incidental and direct expenses related to acquisition) less accumulated depreciation.
- Assets created out of Grants received, funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute are treated as a Fixed Assets of the Institute with a credit to Capital Fund. However, no depreciation is claimed on such assets which are acquired out of funds.

4. Depreciation on Fixed Assets

- Depreciation on other than assets acquired out of the grants received/sponsored fund, has been charged under written down method at the rates specified in Income Tax Act i.e.

– Vehicle	15%
– Office Equipment	15%
– Computer	40%
– Furniture	10%

- Depreciation is charged @ 50% of the applicable rate in case of assets acquired after 30th September
- Assets costing less than Rs.5000/- are depreciated fully in the year of acquisition.

B) Notes to Accounts

- Physical verification of the Fixed Assets has been conducted by the committee constituted by the Institute. For the purpose of the Financial Statement, book balance of the fixed assets has been considered under Fixed Assets.
- No provision has been created for the service tax liability and further no consultancy for the same has been taken.
- Advances for expenses given to staff are subject to confirmation. For the purpose of financial statement, amount recoverable as per financial books has been treated as receivable. Obtaining of the balance confirmation from the staff members / faculty members is in the process.
- TDS has been deducted at the time of payment.
- Previous year's figures have been re-grouped, re-cast and re-arranged wherever necessary.

For Executive Council

S.N. Tripathi
Director General
Member Secretary

K.K. Pandey
Member
Executive Council

Amitabh Ranjan
Registrar
(Chief Accounts Officer)

Date : 27/09/2021

Place: New Delhi

UDIN 21083899AAAADM7638

Auditor's Report

To the Members

Pension Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – Pension Fund as on 31st March, 2021 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
 - a) In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2021; and
 - b) In the case of the Income and Expenditure Account, of the Deficit for the year ended on that date.

For GSA & Associates

Chartered Accountants
FRN - 000257N/N500339

Sunil Aggarwal
Partner
M. No 083899

16, DDA Flat, Panchsheel Park,
Near Malviya Nagar, New Delhi-110017

Date : 27/09/2021
UDIN 21083899AAAADN5632

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund
Balance Sheet as at 31st March, 2020

	Schedule	As at 31.3.2021 Rs.	As at 31.03.2020 Rs.
<u>Liabilities</u>			
Corpus	1	9,46,73,474	8,35,63,582
Long term liability		1,21,99,00,000	1,09,24,36,418
Amount Payable to IIPA		99,19,689	
Total		1,32,44,93,163	1,17,60,00,000
<u>Assets</u>			
Investments	2	6,01,93,774	2,29,66,574
TDS Receivable		9,989	9,989
Balance with SBI		4,43,89,400	6,05,87,019
Amount receivable form IIPA		1,21,99,00,000	1,09,24,36,418
Total		1,32,44,93,163	1,17,60,00,000
Accounting Policies & Notes to Accounts	3		
Schedules 1 to 3 form an integral part of the Accounts			
As per our Report of even date			

For GSA & Associates
Chartered Accountants
FRN - 000257N/N500339

Sunil Aggarwal
Partner
M. No 083899

Member Secretary
Registrar

Chairman
Director General

16, DDA Flats, Panchsheel Park,
Near Malviya Nagar New Delhi-11001

Member
Executive Council

Member
IIPA Staff Association

Date : 27/09/2021
UDIN 21083899AAAADN5632

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund
Income & Expenditure for the year ended 31.3.2021

	Year ended 31.3.2021	Year ended 31.3.2020
	Rs.	Rs.
Income		
Amt. received from DoPT	7,00,80,311	6,00,00,000
Amt recd from IIPA	31,24,399	1,01,64,891
<u>Interest Income</u>		
Interest Received during the year	62,98,461	32,35,903
Total - A	7,95,03,171	7,34,00,794
Expenditure		
(As certified by the Management)		
Commuted Value of Pension	48,95,842	18,01,370
Payments of Monthly Pension	6,51,84,469	5,88,94,040
Bank Charges	778	3,043
Premium	39,66,800	
Total - B	7,40,47,889	6,06,98,453
Surplus for the year	54,55,282	1,27,02,341
(Deficit)/Surplus from previous year	(23,85,235)	(1,50,87,576)
Carried to Balance Sheet	30,70,047	(23,85,235)

(A - B)

Accounting Policies & Notes to Accounts - 3
Schedules 1 to 3 form an integral part of the Accounts
As per our Report of even date

For GSA & Associates
Chartered Accountants
FRN - 000257N/N500339

Sunil Aggarwal
Partner
M. No 083899

Member Secretary
Registrar

Chairman
Director General

16, DDA Flats, Panchsheel Park,
Near Malviya Nagar New Delhi-110017

Member
Executive Council

Member
IIPA Staff Association

Date : 27/09/2021
UDIN 21083899AAAADN5632

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund

SCHEDULE – 1

Corpus

		Year ended 31.03.2021	Year ended 31.03.2020
		(Rs.)	(Rs.)
Govt. Grant		5,50,71,000	5,50,71,000
Grant received for Arrears		73,27,000	73,27,000
Transfer of Employer's Share from CPF -- B/F	1,72,70,529		
Add : Pension Contribution in respect of Staff on Deputation	1,19,34,898	2,92,05,427	2,92,05,427
Add: Transferred from Income & Expenditure A/c		30,70,047	(23,85,235)
Total:		9,46,73,474	8,92,18,192

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund

SCHEDULE – 2

Investments

	As on 31.03.2021	As on 31.03.2020
	(Rs.)	(Rs.)
(A) Special Deposit Scheme SBI IP Estate	68,774	68,774
(B) Central Government Securities		
10.25% GOI 2021	34,00,000	34,00,000
8.15% GOI FCI Special BOND 2022	5,45,000	5,45,000
8.20% GOI Oil Special Bond 2024	5,15,000	5,15,000
8.20% GOI Oil Special Bond 2024	20,00,000	20,00,000
8.20% GOI Oil Special Bond 2024	10,25,000	10,25,000
8.26% GOI 2027	40,00,000	40,00,000
8.64% Union Bank Prep.Bond Investment	1,00,00,000	-
8.25% BANK OF BARODA PERP BOND	1,10,00,000	-
9.15% PNB Perp. Bond	2,00,00,000	-
Total (a)	5,25,53,774	1,15,53,774
(C) State Govt. Bonds (15% Category)		
8.11% State Devl. Loan Rajasthan 2020	-	6,00,000
8.88% State Devl. Loan Gujrat 2021	7,50,000	7,50,000
Total (b)	7,50,000	13,50,000
(D) Public Financial Institution etc. Bonds (40% Category)		
9.45% SBI Lower Tier II 2026	28,90,000	28,90,000
9.75% Rural Electrification Corpn Ltd. 2021	-	31,72,800
9.75% Rural Electrification Corpn Ltd. 2021	40,00,000	40,00,000
Total (c)	68,90,000	1,00,62,800
Total	6,01,93,774	2,29,66,574

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Pension Fund

SCHEDULE – 3

Accounting Policies and Notes to the Accounts.

A. Accounting Policies

1. Accounts of the Fund have been prepared on cash basis.
2. Investments are stated at face value.
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss account in the year of acquisition.

B. Notes to the Accounts

Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director General, IIPA)

Auditor's Report

To the Members

Contributory Provident Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – Contributory Provident Fund as on 31st March, 2021 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
 - a) In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2021; and
 - b) In the case of the Income and Expenditure Account, of the Deficit for the year ended on that date.

For GSA & Associates

Chartered Accountants

FRN - 000257N/N500339

16, DDA Flat, Panchsheel Park,
Near Malviya Nagar, New Delhi-110017

Date : 27/09/2021

UDIN : 21083899AAAADP7660

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Contributory Provident Fund
Balance Sheet as at 31st March, 2021**

	Schedule	As on 31.3.2021 Rs.	As on 31.3.2020 Rs.
Liabilities			
Accumulated Balance	1	807433	21382191
Undistributed Interest		(1654011)	(42,98,660)
Amount Payable to G.P. Fund		2960000	10,89,444
Amount Payable to IIPA		9785000	-
Total		1,18,98,422	1,81,72,975
Assets			
Investments	2	11430000	11430000
Balance with SBI		468422	6742975
Total		1,18,98,422	1,81,72,975

Accounting Policies & Notes to Accounts

3

Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

Sunil Aggarwal

Partner

M No. 083899

16, DDA Flat, Panchsheel Park,

Near Malviya Nagar,

New Delhi-110017

Member Secretary

(Registrar, IIPA)

Member

Executive Council

Member

(IIPA Staff Association)

Chairman

(Director General, IIPA)

Dated : 27/09/2021

UDIN No. 21083899AAAADP7660

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Contributory Provident Fund
Income & Expenditure for the year ended 31.3.2021

	Year ended 31.3.2021	Year ended 31.3.2020
	Rs.	Rs.
Income		
Interest	3877873	1284889
Total	38,77,873	12,84,889
Expenditure		
(a) Interest Credited to:		
- Members Contribution	861257	1068159
- Employer's Contribution	371367	407228
(b) Bank & Postal Charges	599	3699
Total	1233223	1479086
Surplus/(Deficit) for the year	26,44,650	(1,94,197)
Undistributed Interest from previous year	(42,98,660)	(41,04,463)
Undistributed interest carried forward to the Balance Sheet	-1	
Total	(16,54,011)	(42,98,660)

3

Accounting Policies & Notes to Accounts

Schedules 1 to 4 form an integral part of the Account

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

Sunil Aggarwal
Partner
M No. 083899
16, DDA Flat, Panchsheel Park,
Near Malviya Nagar,
New Delhi-110017

Member Secretary
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(Director General, IIPA)

Dated : 27/09/2021
UDIN No. 21083899AAAADP7660

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Contributory Provident Fund

SCHEDULE - 1

Accumulated Entitlement

	Members Contribution	Employers Contribution	Total as on 31.3.2021	Total as on 31.03.2020
	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Opening Balance	1,52,12,972	61,69,219	2,13,82,191	1,84,08,095
Contribution during the year	12,52,000	8,48,380	21,00,380	21,34,560
Interest credited	8,61,257	3,71,367	12,32,624	14,75,387
Total:	1,73,26,229	73,88,966	2,47,15,195	2,20,18,042
Less : Final Payment	(1,68,70,144)	(70,37,618)	(2,39,07,762)	(6,35,851)
Balance	4,56,085	3,51,348	8,07,433	2,13,82,191

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Contributory Provident Fund

SCHEDULE - 2

Investments

	As on 31.03.2021	As on 31.03.2020
	(Rs.)	(Rs.)
(A) Other Investments		
10.25% GOI 2021	3,00,000	3,00,000
8.15% GOI FCI Special BOND 2022	2,00,000	2,00,000
8.20% GOI Oil Special Bond 2024	6,25,000	6,25,000
8.20% GOI Oil Special Bond 2024	2,50,000	2,50,000
8.20% GOI Oil Special Bond 2024	3,75,000	3,75,000
8.26% GOI 2027	10,00,000	10,00,000
9.56% SBI Pap. Bond	70,00,000	70,00,000
Total (a)	97,50,000	97,50,000
(b) State Govt. Bonds (15% Category)		
8.11% SDL RAJASTHAN 2020	2,00,000	2,00,000
8.88% SDL GUJARAT 2021	5,20,000	5,20,000
Total (b)	7,20,000	7,20,000
(C) Public Financial Institution etc. Bonds		
(40% Category)		
9.45% SBI Lower II 2016	9,60,000	9,60,000
8.92% UCO Bank 2020	-	-
Total (c)	9,60,000	9,60,000
Total (a + b + c)	1,14,30,000	1,14,30,000

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Contributory Provident Fund

SCHEDULE - 3

Accounting Policies and Notes to the Accounts

A. Accounting Policies

1. Accounts of the Fund have been prepared on Cash Basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss Account in the year of acquisition.

B. Notes to Accounts

1. Institute is contributing towards Employers' Contribution @ 10% of the Basic Pay.
2. Members are contributing minimum @10% of the Basic pay.
3. Interests are being paid as per M/o. Finance, Government of India orders.
4. Balances of advances to members are subject to confirmation.
5. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director General, IIPA)

Auditor's Report

To the Members

General Provident Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – General Provident Fund as on 31st March, 2021 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
 - a) In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2021; and
 - b) In the case of the Income and Expenditure Account, of the deficit for the year ended on that date.

For GSA & Associates

Chartered Accountants

FRN - 000257N/N500339

16, DDA Flat, Panchsheel Park,

Near Malviya Nagar, New Delhi-110017

Date : 27/09/2021

UDIN : 21083899AAAADO9049

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

General Provident Fund
Balance Sheet as on 31st March, 2021

	Schedule	As on 31.3.2021 Rs.	As on 31.3.2020 Rs.
<u>Liabilities</u>			
Accumulated Entitlement	1	10,88,41,945.00	9,58,67,867
Undistributed Interest (As per Income & Expenditure A/c)		(74,60,487.00)	(88,94,248)
Total		10,13,81,458.00	8,69,73,619
<u>Assets</u>			
Investments	2	8,52,99,356.00	6,83,20,316
Balance with SBI		1,20,05,294.00	1,68,75,192
Advances to Members		9,25,540.00	4,97,399
TDS receivable		1,91,268.00	1,91,268
Amount Receivable from CP Fund		29,60,000.00	10,89,444
Total		10,13,81,458.00	8,69,73,619

Accounting Policies & Notes to Accounts

3

Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

Sunil Aggarwal

Member Secretary

Member

Partner

(Registrar, IIPA)

(IIPA Staff Association)

M No. 083899

16, DDA Flat, Panchsheel Park,

Near Malviya Nagar,

New Delhi-110017

Member

Executive Council

Chairman

(Director General, IIPA)

Dated : 27/09/2021

UDIN No. 21083899AAAADO9049

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

General Provident Fund

Income & Expenditure for the year ended 31.3.2021

	Year ended 31.3.2021 Rs.	Year ended 31.3.2020 Rs.
<u>Income</u>		
Interest	1,02,47,018.00	65,49,574
Total:	1,02,47,018.00	65,49,574
<u>Expenditure</u>		
(i) Interest Credited to Members Contribution	67,94,304.00	68,06,492
(ii) Bank Charges	135.00	2,088
(iii) Premium	20,18,800.00	26,25,000
(iv) Demat Charges	618.00	
Total:	88,13,857.00	94,33,580
Surplus / Deficit for the year	14,33,161.00	(28,84,006)
Previous year short/excess	600.00	
Undistributed Interest balance from previous year	(88,94,248)	(60,10,242)
Total Undistributed interest carried forward to the Balance Sheet		
Total:	(74,60,487)	(88,94,248)

Accounting Policies & Notes to Accounts - 3
Schedules 1 to 3 form an integral part of the Accounts
As per our Report of even date
FRN - 000257N/N500339

For GSA & Associates LLP
Chartered Accountants
FRN - 000257N/N500339

Sunil Aggarwal
Partner
M No. 083899
16, DDA Flat, Panchsheel Park,
Near Malviya Nagar,
New Delhi-110017

Member Secretary
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(Director General, IIPA)

Dated : 27/09/2021
UDIN No. 21083899AAAADO9049

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

General Provident Fund

SCHEDULE - 1

Accumulated Members' Entitlement

	Year ended 31.03.2021	Year ended 31.03.2020
	(Rs.)	(Rs.)
Opening Balance	9,58,67,867	8,52,85,985
Subscription during the year	1,48,73,498	1,30,38,100
Interest credited	67,94,304	68,06,492
Total	11,75,35,669	10,51,30,577
Less :		
Settlement of Members' Accounts	8,28,724	44,14,710
Final Withdrawal	78,65,000	48,48,000
Total	10,88,41,945	9,58,67,867

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
GP Fund**

SCHEDULE - 2

Investments

	As on 31.03.2021	As on 31.03.2020
	(Rs.)	(Rs.)
(a) Special Deposit Scheme SBI IP Estate	8724356	8724356
(b) Other Investments		
10.25% GOI 2021	3,00,000	3,00,000
8.15% GOI FCI Special BOND 2022	12,55,000	12,55,000
8.20% GOI Oil Special Bond 2024	9,70,000	9,70,000
8.20% GOI Oil Special Bond 2024	20,00,000	20,00,000
8.20% GOI Oil Special Bond 2024	30,00,000	30,00,000
8.98% PFC PREPUTAL BOND	1,00,00,000	1,00,00,000
9.50% SBI PREPUTAL BOND	70,00,000	70,00,000
9.45% SBI PREPUTAL BOND	1,00,00,000	1,00,00,000
(b) State Govt. Bonds (15% Category)		
8.11% SDL RAJASTHAN 2020	-	18,00,000
8.88% SDL GUJARAT 2021	10,50,000	10,50,000
(c) Public Financial Institution etc. Bonds		
8.95% IRFC 2025	40,00,000	40,00,000
9.35% PGC 2023	40,00,000	40,00,000
9.75% REC 2021	20,00,000	20,00,000
9.75% REC 2021	-	22,20,960
8.28% NABARD 2028	1,00,00,000	1,00,00,000
8.25% BANK OF BARODA PERP BOND	1,10,00,000	
9.15% PNB Perp. Bond	1,00,00,000	
Total	8,52,99,356	6,83,20,316

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

General Provident Fund

SCHEDULE – 3

Accounting Policies and Notes to the Accounts.

A. Accounting Policies

1. Accounts of the Fund have been prepared on cash basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss Account in the year of acquisition.

B. Notes to the Accounts

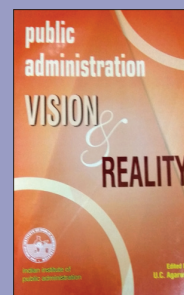
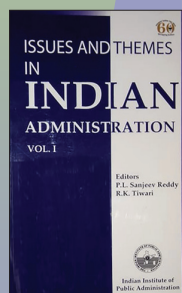
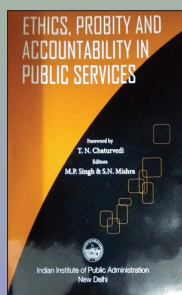
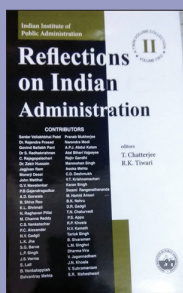
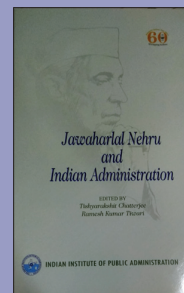
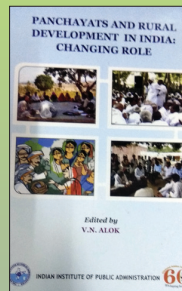
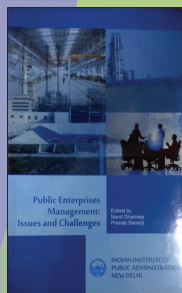
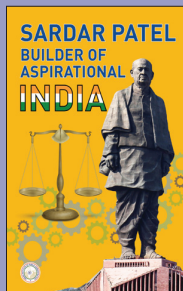
1. Balances of advances to members are subject to confirmation.
2. Members of the Fund are subscribing minimum @ 6% of the Basic Pay
3. Interest on members' subscription and employer's contribution are paid as per Government of India orders.
4. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director General , IIPA)



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Assistant Publication Officer, Indian Institute of Public Administration,
Indraprastha Estate, Ring Road, New Delhi – 110002

Phone +91-11-23468300 | Fax +91-11-23702440
Email: helpdesk.iipa@gmail.com | iipa.org.in

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INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
Indraprastha Estate, Ring Road, New Delhi
iipa.org.in