

## SUBJECT INDEX

### ABORTION

- 1700 Dalvie, Suchitra  
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Economic and Political Weekly, 52(33), 2017(19 Aug):  
p.30-32.

### ACADEMIC LIBRARIES

- 1701 Pandey, Rajesh Kumar  
Academic libraries in India: opportunities and future  
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University News, 55(22), 2017(29 May): p.14-17.

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Social Science Information, 56(2), 2017(Jun): p.254-269.

### ADMINISTRATIVE REFORM

- 1703 Molin, Martina Dal, Turri, Mateo and Agasisti, Tommaso  
New public management reforms in the Italian  
universities: managerial tools, accountability mechanisms  
or simply compliance?  
International Journal of Public Administration, 40(3),  
2017(Feb): p.256-269.

Since 2009, a cross-sectorial reform based on the New Public Management (NPM) principles introduced a performance management system in Italian universities. On the basis of the analysis of the documents regarding the performance management system produced by 60 public Italian universities as a result of the reform implementation, the paper investigates the performance management tools in relation to both completeness and use of them. The analysis highlights that the universities have implemented performance management tools in an unstructured and non-homogeneous way. This allows formulation of hypotheses on the main determinants of this unsatisfactory result. - Reproduced.

- 1704 Ugyel, Lhawang and O'Flynn, Janine  
Measuring policy success: evaluating public sector reform  
in Bhutan.  
International Journal of Public Administration, 40(2),  
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### **AGEING POPULATION**

- 1705 Gupta, Nidhi  
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### **AGRARIAN STRUCTURE**

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### **AGRICULTURAL DEVELOPMENT**

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India and Africa in the global agricultural system (1961-2050): towards a new socio-technical regime?  
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Agricultural growth linkages in Guatemala: new insights from a value chain approach.  
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#### **AIRCRAFT**

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- 1715 Biswas, A.K.  
Did Ambedkar appreciate Puri's Jagannath?  
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#### **ANIMALS**

- 1716 Pati, Kumudini  
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#### **ARBITRATION**

- 1717 Sindhu, Jahnavi  
Public policy and Indian arbitration: can the judiciary  
and the legislature rein in the 'unruly horse'?  
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#### **ARMED FORCES**

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#### **BACKWARD CLASSES**

- 1729 Giri, Saroj  
From 'uprising' to 'movement': Dalit resistance in Gujarat.  
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Mayawati's financial tangles and the cost to Dalit politics.  
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Riskless capitalism in India: bank credit and economic  
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Is banking safer today than before the crisis?  
Economic and Political Weekly, 52(24), 2017(17 Jun):  
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- 1734 Deol, Satnam Singh and Singh, Gurdeep  
Examining child beggars from the perspective of child  
rights: a study of Amritsar city.  
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#### **BIOGAS**

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Who adopts biogas in rural India?: evidence from a  
nationwide survey.  
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#### **BIOLOGICAL DIVERSITY**

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#### **BLACK ECONOMY**

- 1737 Rao, A.V.V.S.K.  
Underground couriers safe conduit for black money.  
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- 1738 Sinha, T.P.  
Has black income as a proportion of GDP in India declined  
in the post-reform period?  
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## BOOKS

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Books are forever: early life conditions, education and  
lifetime earnings in Europe.  
Economic Journal, 127(600), 2017(Mar): p.271-296.

## BUDGETARY CONTROL

- 1740 Helpap, David J.  
Guiding the public sector: assessing the use of  
recommended practices in the budgeting process.  
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## BUDGETS

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The case for a parliamentary budget office in India.  
Economic and Political Weekly, 52(23), 2017(10 Jun):  
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- 1742 Demaj, Labinot  
What can performance information do to legislators?: a  
budget-decision experiment with legislators .  
Public Administration Review, 77(3), 2017(May-Jun):  
p.366-379.

Studies on the influence of performance information on budgeting decisions have produced contradictory findings. This article offers a framework of the parliamentary context that links performance information to legislators' budgeting decisions. The framework suggests that the impact on politicians' allocations will differ depending on whether performance information is reflected in the budget proposal, whether the allocation issue concerns a politically difficult trade-off for the decision maker, and whether information falls into a receptive partisan mind. The experimental study uses 57 actual legislators. The results show that the introduction of performance information into legislators' deliberation process leads to stronger deviations from the status quo allocation. This difference occurs because performance information highlights more clearly the expected consequences of budgetary changes and allows for more pronounced reactions. More informed decisions, however, might make compromise among legislators more difficult because individual positions will become more polarized. - Reproduced.

- 1743 Kasdin, Stuart  
An evaluation framework for budget reforms: a guide for  
assessing public budget systems and selecting budget  
process reforms.

International Journal of Public Administration, 40(2),  
2017(15 Jan): p.150-163.

1744 Kaur, Karamjeet

Measuring the quality of union budgets: need to go beyond  
the deficit measures.

Indian Journal of Public Administration, 63(2), 2017(Apr-J  
un): p.187-195.

In the run-up to Union Budget 2016-2017, a major  
difference of opinion emerged within the Union Government  
over adherence to fiscal consolidation vis-a-vis  
maintaining adequate expenditure allocation for essential  
services, such as health, education and infrastructure  
development (Business Standard, 2016). As the budget  
document was unveiled, it was clear from the deficit  
targets met (and sought to be met in the future) that the  
government did not deviate from its commitments towards  
fiscal consolidation. These deficit targets, however,  
provide limited understanding of the overall 'quality' of  
expenditure and receipts of the government. In order to  
comprehend the overall picture and quantify this  
qualitative aspect, there is a need to go beyond the  
conventional measures of deficit. This article discusses  
the concept, meaning and usage of the various measures of  
deficits in order to, first, highlight their limitations  
in understanding the overall quality of budgets and,  
second, make a case for creation of a 'composite index'  
to reflect the broad quality and composition of budgets.  
A modest attempt has also been made in this article to  
evaluate the Union Budgets of the recent years on the  
basis of one such index developed by Bhide and Panda  
(2002). Results provide concrete evidence of a  
discernible improvement in the quality of budgets in the  
past few years. - Reproduced.

1745 Lorsuwannarat, Tippawan

Public participation in budgeting: the new path of budget  
reform in Thailand.

International Journal of Public Administration, 40(5),  
2017(Apr): p.385-400.

#### **BUREAUCRACY**

1746 Adam, Christian, Knill, Christoph and Fernandez-i-Marín,  
Xavier

Rule growth and government effectiveness: why it takes  
the capacity to learn and coordinate to constrain rule  
growth.

Policy Sciences, 50(2), 2017(Jun): p.241-268.

This paper asks whether strong bureaucracies can effectively constrain the  
continuously growing stock of rules in modern democracies through

organizational coordination and learning. To answer this question, the paper analyzes the growth of rule stocks in the areas of environmental policy and social policy in 23 OECD countries over the period between 1976 and 2005. To do so, it develops a new measure of rule growth based on the content of laws and regulations rather than their length. The analysis highlights that effective bureaucracies are indeed better able to contain rule growth in these areas than weak bureaucracies. Since rules have to be implemented, countries suffering from bureaucratic capacity and quality constraints thus appear to be stuck in an implementation deficit trap. Appropriate implementation is not only inherently more challenging for countries with weak public administrations, but the body of rules to be implemented also tends to grow quicker in these countries. –

Reproduced.

1747 Demir, Fatih

Depolitization of bureaucracy: the case of central and eastern European countries. *International Journal of Public Administration*, 40(1), 2017(1 Jan): p.54-64.

Political parties worldwide seek to work with bureaucrats who are close to their programs, willing to cooperate, and concerted. On the other hand, there is a huge body of literature which argues that bureaucracy should be separate from politics and that it has to consist of public servants who are technically knowledgeable, expert, and also politically neutral. The countries of Central and Eastern Europe suffered from highly politicized public administrations under one-party regimes, and have struggled to separate their bureaucracies from politics since early 1990s. In view of the relation between politics and bureaucracy from the perspective of (de)politization, this paper looks into the changes that Central and Eastern European countries (CEECs) have gone through after the institutionalization of multi-party regimes and tries to provide some generalizations. - Reproduced.

1748 Enkler, Jan et al

Administrative styles in the OECD: bureaucratic policy-making beyond formal rules. *International Journal of Public Administration*, 40(8), 2017(1 Jul): p.637-648.

As we know from comparative public policy, bureaucracies contribute to a considerable degree to the contents and the ways of policy-making. One important driver of administrative policy-making are their specific "styles" or "cultures". "Administrative styles" are understood here as the standard operating procedures and routines that characterize the behavior and activities of

administrative bodies in initiating, drafting and implementing policy. In this article, we convey the concept of Administrative Styles to the level of International Organizations (IOs) and apply it to the Organization for Economic Development and Co-Operation (OECD). The article proceeds in three steps: First, the concept of administrative styles is introduced and refined. Drawing on expert interviews with OECD staff, we secondly show that consideration of OECD administrative styles significantly advances the literature's understanding of the organization. Finally, we give an outlook on new research avenues and the relevance of our findings for the study of International Public Administrations (IPAs) more generally. - Reproduced.

- 1749 Gaus, Nurdiana, Sultan, Sultan and Basri, Muhammad  
State bureaucracy in Indonesia and its reforms: an overview.  
International Journal of Public Administration, 40(8),  
2017(1 Jul): p.658-669.

New Public Management (NPM) as a part of neoliberalism has increasingly become a global phenomenon and has transcended national boundaries, irrespective of whether they are English-speaking countries or non-English-speaking countries. This label of public management has not been interpreted and implemented in a single language, but has been adapted and implemented based on the contextual condition of given nations in terms of their socio-culture, history and formation, ideological inclination, and polity system. This article aimed at providing support to the above supposition, taking Indonesian public governance reforms as an example. The review of Indonesian reforms on public governance is expected to enrich the proliferation of international reforms on public governance in terms of how NPM has been travelling global and has been recontextualized in the existing values of Indonesian people. - Reproduced.

#### **CABINET SYSTEM**

- 1750 Gouglas, Athanassios, Brans, Marleen and Jaspers, Sylke  
European Commissioner cabinet advisers: policy managers, bodyguards, stakeholder mobilizers.  
Public Administration, 95(2), 2017: p.359-377.

#### **CAPITAL FLOW**

- 1751 Adams, Samuel, Klobodu, Edem Kwame Mensah and Lamptey, Richmond Odartey  
The effects of capital flows on economic growth in Senegal.

Margin, 11(2), 2017(May): p.121-142.

#### **CASTE**

- 1752 Bajpai, Vikas  
The continuing debate on the 'annihilation of caste':  
understanding tensions between Ambedkarites and  
Communists.  
Social Change, 47(2), 2017(Jun): p.171-188.
- 1753 Madheswaran, S. and Singhari, Smrutirekha  
Social exclusion and caste determination in public and  
private sectors in India: a decomposition analysis.  
Indian Journal of Labour Economics, 59(2), 2016(Apr-Jun):  
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- 1754 Rao, Shankar  
Caste discrimination and agricultural performance in  
India.  
Economic and Political Weekly, 52(25-26), 2017(24 Jun):  
p.32-38.
- 1755 Venkataraman, L.N.  
Caste and the mainstream Narratives. Economic and Political  
Weekly, 49(6), 2014(8 Feb):p.77-79.

#### **CHEMICAL/BIOLOGICAL WARFARE**

- 1756 Krishnan, S.  
The alleged use of chemical weapons against the Syrian  
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#### **CHILD WELFARE**

- 1757 Chen, Yi, Lei, Xiaoyan and Zhou, Li-an  
Does raising family income cause better child health?  
evidence from China.  
Economic Development and Cultural Change, 65(3), 2017(A  
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- 1758 Ganotra, Komal  
A pittance for our children: union budget 2017-18.  
Economic and Political Weekly, 52(25 & 26), 2017(24 Jun):  
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The effect of the Child Support Performance and Incentive  
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Journal of Policy Analysis and Management, 36(1), 2017  
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## **CIRCUS**

- 1760 Nisha, P.R.  
Ban and benevolence: circus, animals and Indian state.  
Indian Economic and Social History Review, 54(2), 2017  
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## **CIVIL SERVICE**

- 1761 Brenya, Edward et al  
Public service motivation in Ghanaian civil service: a  
case study of Ejisu-Juabeng municipality.  
International Journal of Public Administration, 40(2),  
2017(15 Jan): p.164-175.

Civil servants are perceived to possess altruistic motive known as Civil Service Motivation (PSM) which promotes public interest as confirmed in some developed countries. Using the Ejisu-Juabeng Municipality as a case study, this article assesses the existence of PSM in the Ghanaian public sector and finds that PSM exists in the public service but its existence does not ensure maximum output. The workers professed having motives such as sense of social justice, compassion, commitment to public interest, self-sacrifice, and sense of civic duty but indicated their unwillingness to commit their future to the public sector because of poor working conditions. - Reproduced.

- 1762 Christensen, Johan, Bekerom, Petra van den and Voet, Joris van der  
Representative bureaucracy and specialist knowledge in the European Commission.  
Public Administration, 95(2), 2017: p.450-467.

The article addresses an issue that has received little attention in the literature on representative bureaucracy, namely the relationship between representativeness and specialized expertise in public administration. While representation may strengthen the legitimacy of public bureaucracies, what implications does it have for expert knowledge in these organizations? This issue is examined by looking at the recruitment of civil servants to the European Commission, an international bureaucracy where the question of geographical representation is of fundamental importance. Based on a quantitative analysis of nearly 200 recruitment competitions for the organization from 1958 to 2015, the article finds that competitions related to EU enlargement where nationality was an explicit criterion put significantly less emphasis on specialist qualifications and knowledge than other competitions. This indicates a negative relationship between geographical representation and specialized expertise in recruitment to the European Commission. Implications for broader debates about representative bureaucracy and international public administrations are discussed. - Reproduced.

- 1763 Hu, Chunyan  
Accountability of public servants under dominant political settlements of China: effects, challenges, and issues.  
International Journal of Public Administration, 40(3), 2017(Feb): p.240-255.

Some scholars think that accountability is attainable only under the electoral political system. However, it is argued that China could achieve some weak accountability even without general election system. How could this be achieved in China? The paper attempts to analyze this question with the following steps: first, it describes the specific accountability system by categorizing different approaches based on four dimensions, then focuses on the impacts that these approaches would have, which are based on finance, fairness and efficiency. It is concluded that under a dominant political settlement, only weak accountability exists in China, not real or strong accountability. - Reproduced.

- 1764 Lee, Eliza W.Y. and Yeung, Rikkie L.K.  
The "Principal Officials Accountability System": its underdevelopment as a system of ministerial government.  
Asia Pacific Journal of Public Administration, 39(2), 2017(Jun): p.120-134.

The Principal Officials Accountability System (POAS), which was established in 2002 by the then Chief Executive, Tung Chee Hwa, marked the beginning of a Hong Kong-style system of ministerial government. As a major attempt at institutional reform in the postcolonial era, the reform has so far invited more negative than positive appraisals about its impact on public governance. Academic critiques, however, have barely touched on the problem from the perspectives of institutional design and development. Accordingly, this article analyses the institutional characteristics of the POAS as a ministerial system, and how these characteristics have shaped the working relationships between politicians and bureaucrats. The underlying argument is that, after one and a half decades, the POAS remains underdeveloped. This state of underdevelopment is the outcome of institutional change through incremental reforms leading to disjointedness and incoherence. There are worrying signs that under an increasingly authoritarian system, the core values of the civil service are gradually being eroded. - Reproduced.

- 1765 Nayar, Kuldip  
Courageous civil servants.  
Mainstream, 55(30), 2017(15 Jul): p.11-12.

- 1766 Singh, Satpal  
Introducing three All India Services: a paramount need in  
the changing scenario .  
University News, 55(23), 2017(5 Jun): p.16-19.

#### **CIVIL SOCIETY**

- 1767 Appe, Susan  
Civil society organizations in a post-aid world: new  
trends and observations from the Andean region.  
Public Administration and Development, 37(2), 2017(May):  
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- 1768 Chan, Elaine and Chan, Joseph  
Hong Kong 2007-2017: a backlash in civil society.  
Asia Pacific Journal of Public Administration, 39(2),  
2017(Jun): p.135-152.

#### **CIVIL WAR**

- 1769 Barrera, Juan J. Rodriguez  
"Tightrope of words": self-censorship in Langston Hughes'  
account of the Spanish civil war in I wonder as I wander.  
Science and Society, 81(2), 2017(Apr): p.172-196.

#### **CLIMATIC CHANGE**

- 1770 Deese, Brian  
Paris isn't burning: why the climate agreement will  
survive Trump.  
Foreign Affairs, 96(4), 2017(July-Aug): p.83-92.
- 1771 Dubash, Navroz K.  
Trump's toxic announcement on climate change.  
Economic and Political Weekly, 52(24), 2017(17 Jun):  
p.14-17.
- 1772 Hulme, Mike  
Climate change and the significance of religion.  
Economic and Political Weekly, 52(28), 2017(15 Jul):  
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- 1773 Hultquist, Andy, Wood, Robert S. and Romsdahl, Rebecca J.  
The relationship between climate change and socioeconomic  
changes in the US great plains.  
Urban Affairs Review, 53(1), 2017(Jan): p.138-174.
- 1774 Mathur, Nayanika  
The task of the climate translator.  
Economic and Political Weekly, 52(31), 2017(5 Aug):

p.77-84.

#### **COASTAL EROSION**

- 1775 Harms, Arne  
Citizenship at sea: environmental displacement and state relations in the Indian Sundarbans.  
Economic and Political Weekly, 52(33), 2017(19 Aug):  
p.69-76.

#### **COASTAL ZONES**

- 1776 Kapoor, Meenakshi  
Why do institutions shy away from action?: Case of coastal zone management authorities.  
Economic and Political Weekly, 52(31), 2017(5 Aug):  
p.55-61.

#### **COLLABORATION**

- 1777 Bryson, John M., Ackermann, Fran and Eden, Colin  
Discovering collaborative advantage: the contributions of goal categories and visual strategy mapping.  
Public Administration Review, 76(6), 2016(Nov-Dec):  
p.912-925.

Collaboration can make sense when there is some sort of "collaborative advantage" to be gained, meaning organizations can achieve something together that they cannot easily achieve by themselves. However, the literature is essentially silent on how to identify collaborative advantage. This article addresses this shortcoming in the theory of collaborative advantage for public purposes by proposing a set of goal categories that may be used to help articulate collaborative advantage and introducing the use of visual strategy mapping as part of a facilitated group process to figure out what the collaborative advantage might be. Collaborative advantage, as it is normally understood, consists of shared core goals. Collaborative advantage for public purposes should take into account public values beyond shared core goals. - Reproduced.

#### **COLONIALISM**

- 1778 Habib, Irfan  
Towards a political economy of colonialism .  
Social Scientist, 45(3-4), 2017(Mar-Apr): p.9-15.

### **COMMUNALISM**

- 1779 Gupta, Barun Das  
Communal flare-up in Basirhat: not spontaneous but planned.  
Mainstream, 55(30), 2017(15 Jul): p.5-7.
- 1780 Pradhan, Pramodini and Routray, Sailen  
Communal violence in Bhadrak, Odisha.  
Economic and Political Weekly, 52(28), 2017(15 Jul): p.32-34.

### **COMMUNITIES**

- 1781 Bessant, Judith  
Self-care in public and community sector workplaces.  
International Journal of Public Administration, 40(2), 2017(15 Jan): p.126-137.
- 1782 Eijk, Carola van, Steen, Trui and Verschuere, Bram  
Co-producing safety in the local community: a q-methodology study on the incentives of Belgian and Dutch members of neighbourhood watch schemes.  
Local Government Studies, 43(3), 2017(Jun): p.323-343.

### **COMMUNITY DEVELOPMENT**

- 1783 McEwan, Cheryl et al  
Enrolling the private sector in community development: magic bullet or sleight of hand?  
Development and Change, 48(1), 2017(Jan): p.28-53.

### **COMMUNITY SCHOOLS**

- 1784 Denning, Jeffrey T.  
College on the cheap: consequences of community college tuition reductions.  
American Economic Journal: Economic Policy, 9(2), 2017 (May): p.155-188.

### **COMPUTER SOFTWARE**

- 1785 Gerunov, Anton  
Understanding open data policy: evidence from Bulgaria.  
International Journal of Public Administration, 40(8), 2017(1 Jul): p.649-657.
- 1786 Padhi, Shradha and Mishra, Sumita  
Effect of honesty as an ethical value on software project performance: a grounded theory approach.

Journal of Human Values, 23(2), 2017(May): p.92-105.

- 1787 Verma, Amit  
Big data, big deal.  
Economic and Political Weekly, 52(33), 2017(19 Aug):  
p.18-21.

#### **COMPUTERS**

- 1788 Das, Arpita, Chakraborty, Basab and Das, Partha Pratim  
Qualitative and semi-quantitative estimation of major  
elements in desktop computer motherboards.  
Management and Labour Studies, 41(1), 2016(Feb): p.37-44.

#### **CONSTITUENCY DEVELOPMENT FUNDS**

- 1789 Blair, Harry  
Constituency development funds in India: do they invite a  
political business cycle?  
Economic and Political Weekly, 52(31), 2017(5 Aug):  
p.99-105.

#### **CONSTITUTIONS**

- 1790 Kumar, Vijay  
Majoritarianism vis-a-vis constitutional supremacy.  
Mainstream, 55(31), 2017(22 Jul): p.19-20.

#### **CONSUMER PROTECTION**

- 1791 Jager, C.E. de  
A question of trust: the pursuit of consumer trust in the  
financial sector by means of EU legislation .  
Journal of Consumer Policy, 40(1), 2017(Mar): p.25-49.

#### **CONSUMERS**

- 1792 Esposito, Fabrizio  
A dismal reality: behavioural analysis and consumer  
policy.  
Journal of Consumer Policy, 40(2), 2017(Jun): p.193-216.
- 1793 Oehler, Andreas and Wendt, Stefan  
Good consumer information: the information paradigm at  
its (dead) end?  
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Understanding decentralised governance and making it a viable component of democracy and development in Kerala. Nagarlok, 49(1-2), 2017(Jan-Jun): p.56-74.

This article critiques the salience of decentralized governance of Kerala within the conceptual framework of democratic governance. If democracy were to reflect the proverbial definition of government, of the people, by the people, for the people, it must be experienced every day. The social choices of the people must be reflected in the governance of the community. Representative democracy that lays primary focus on balloting is a poor and incomplete version of democracy. People are the means and ends of democracy. For ensuring justice for the disadvantaged and for working towards an inclusive society, local democracy has to play a vital and continuing role. The suggestions for improving the democratic practice in Kerala given in this article will be of use and relevance for other states as well. - Reproduced.

1827 Wu, Xun, Ramesh, M. and Yu, Jianxing

Autonomy and performance: decentralization reforms in Zhejiang province, China.  
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Decentralization reforms rarely live up to the high hopes and expectations of the reformers for a variety of reasons rooted in actions and omissions of the governments pursuing it or in the context in which it is undertaken. The paper examines the experience of Zhejiang Province where decentralization was successful in achieving and indeed exceeding initial expectations. The remarkable feature of its reforms was 'performance-based' decentralization wherein localities showing superior performance were awarded additional autonomy at a faster speed while the rest were given additional support to build their capacity for assuming more responsibility in the future. To understand the effects of this unique pattern of decentralization, the paper compares the performance of participating and non-participating counties under five waves of reforms between 1992 and 2008, based on indicators such as gross domestic product, industrial output and local government revenue. It finds that performance-based decentralization not only helped

overcome the problem of capacity deficits but also fostered capacity in weaker counties to assume more autonomy in the future. The paper confirms that speed and sequence of transfer of autonomy and responsibilities to local governments are as important as the content of decentralization. - Reproduced.

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## DEVELOPMENT AID

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The EU, the United States and partnership in development cooperation: bridging the gap?  
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Governance of development assistance: issues and challenges.  
Indian Journal of Public Administration, 63(2), 2017(Apr-Jun): p.252-264.

Good governance emphasises upon efficient and effective institutional mechanism, greater transparency, people's participation, citizen-centric services and accountability. These reforms are not only limited to national governance practices but also applicable to distribution, disbursement and effectiveness of development assistance. The objective of development assistance is to provide opportunities to needy, deprived and disadvantaged sections of the society. The available data on development assistance clearly demonstrate that rich countries, Development Assistance Countries (DACs) provide financial assistance to poor countries and it has reached US\$100 billion in recent years. Non-DAC bilateral assistance (NDBA) is more than US\$8 billion in Office of Disaster Assistance (ODA) and US\$5 billion annually in country programmable aid (CPA). Private aid (PrA) from DAC members contribute between US\$58 billion and 68 billion per year. Total aid flows to developing countries currently amount to around US\$180 billion annually. Multilateral aid agencies (around 230) outnumber donors and recipients combined. But the harsh reality is high percentage of illiteracy, high child mortality, gender inequality, prevalence of corruption and exclusion of needy people from the development process. The examination of the process and procedures involved in development process revealed that there are many challenges in the process adopted for allocation, methodological limitations, evaluation limitation, lack of coordination among multiple agencies, political compulsions of donor and recipient countries, transparency, accountability and multidimensional global financial markets compulsions. Certain measures can make

development more inclusive and sustainable. Collective efforts of all agencies are the need of the hour to achieve the targets of sustainable development. Coordination among multiple agencies, capacity building of target population and involvement of private agencies in the development process will pave the way for sustainable development. - Reproduced.

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What we have still to learn from global financial crisis.  
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The effects of doing more with less in the public sector:  
evidence from a large-scale survey.  
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Since the onset of the Great Recession, "doing more with less" has become a policy mantra. To do more with less, a range of governments have concurrently imposed wage cuts and greater work demands on public employees. This article assesses the impact of these changes on the job satisfaction and work motivation of public employees in 34 European countries. Congruent with previous studies linking income and working hours with job attitudes, the article finds a negative impact on both. There are no free austerity lunches: while public employees may work longer hours for lower pay, they are less satisfied and less motivated when doing so. One caveat applies: the effect on motivation although not satisfaction is mitigated when employees feel that their values are aligned with those of their organization. This puts a premium on public managers fostering value alignment, particularly when it is hardest to achieve: in times of cutbacks. - Reproduced.

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Dealing with austerity: a case of local resilience in Southern Europe.  
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Fiscal crisis and expenditure cuts: the influence of public management practices on cutback strategies in Europe.  
American Review of Public Administration, 47(3), 2017(Apr): p.376-394.

The Great Recession resulted in fiscal crises for governments across the Western world. Significant cuts in government programs and in public administration itself were initiated as many governments scrambled to reduce their growing budget deficits. We are interested in how European governments have reacted during the most recent crisis. In particular, our article explores whether rationally oriented management approaches are associated with targeted and efficiency cuts rather than across-the-board cuts. The theoretical part of the article outlines the predictions about how the use of rational approaches will affect the types of cuts used by public agencies. In the empirical part of the article, we use the survey of 7,077 senior government officials in 19 European countries, undertaken within the framework of the Coordinating for Cohesion in the Public Sector of the Future (COCOPS) project. We find that several rationally oriented approaches use of strategic planning, focusing on outcomes and results, rewarding goal achievement, and

increased relevance and use of performance measures-are positively associated with the use of targeted and efficiency cuts. These findings suggest that rational management techniques adopted by governments over recent decades might be used by managers to help them make strategic decisions, even during times of crisis. - Reproduced.

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 Public Administration Review, 77(3), 2017(May-Jun):  
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Tremendous attention has been paid to local election administration since the 2000 presidential election meltdown, yet policy makers still lack basic information about what happens at the polling place. One strategy to understand the interactions between citizens and street-level election bureaucrats is to turn to administrative data. Using logs collected by polling place workers, the authors analyze more than 66,000 individual incidents recorded from four different statewide elections. Such data provide novel insights and guidance for the administration of elections. Findings indicate that task scale (in terms of the number of ballots) and complexity (in terms of absentee ballots) increase the incident rate. Managerial choices about how polling places are run also matter: the use of electronic voting machines and central count processing of ballots reduce the incident rate, while splitting poll worker shifts increases it. Operator capacity, measured in terms of experience, also reduces the number of incidents. - Reproduced.

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This article compares strategic public sector HRM practices between 10 small countries that have consistently shown extraordinary economic, social, and governance performance. The fact that these small countries, which are traditionally considered to be disadvantaged, have become benchmarks of good government suggests they have uniquely maximized and leveraged their key resource: people. In search of novel lessons, we assess through secondary data how their public sectors have organized and institutionalized four key HRM activities: 1) selection, 2) appraisal, 3) training, and 4) compensation, and whether they engage in strategic, centralized efforts to architect and "bundle" these activities. Our exploratory case study findings show that these high performing countries employ various integrated efforts to attract the best and brightest into their

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Leadership is widely seen as having an important role in fostering ethical conduct in organizations, but the ways in which the actions of leaders intersect with formal ethics regulation in shaping conduct have been little researched. This article examines this issue through a qualitative study of the operation of the "ethical framework" for English local government, which entailed all councils adopting a code of conduct to regulate the behavior of local politicians. Studying local government provides an opportunity to examine how personal and managerial factors combine to influence ethical conduct and to analyze the ways in which ethical leadership is exercised through multiple people in leadership roles (politicians and managers). The article finds that organizations that exhibit consistently good conduct have multiple leaders who demonstrate good conduct but also act to preempt the escalation of problems and thereby minimize the explicit use of ethics regulation. -  
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This article examines the storytelling and narrative practices of an elite group of public administrators in the United Kingdom: local government chief executives. The authors do so through the lens of relationality, exploring the collective dimensions of leadership. The focus on leadership and stories embraces the narrative turn in public administration scholarship. It responds to calls for research examining the distinctive settings of everyday leadership action. The contribution to theory is a qualitative understanding of the relational ways in which stories and narratives are used in the practices of public administration leaders. The article analyzes four ways in which such leadership is accomplished: inviting an emotional connection and commitment to public service, making sense of organizational realities, provoking reflections on practices and assumptions, and managing relations with politicians. The authors offer an appreciation of how relational leadership influence can be generated by expressive narratives and storytelling rather than stemming from bureaucratic authority. -

Reproduced.

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Freedom of information in local government: rhetoric or reality?  
Local Government Studies, 43(2), 2017(Apr): p.245-273.
- 2150 Sager, Scott, Ihrke, Douglas and Andersson, Fredrik O.  
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- 2151 Schalk, Jelmer  
Linking stakeholder involvement to policy performance: nonlinear effects in Dutch local government policy making  
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- 2154 Teng-Calleja, Mendiola et al  
Transformation in Philippine local government.  
Local Government Studies, 43(1), 2017(Feb): p.64-88.
- 2155 Zapata-Barrero, Ricard  
Intercultural policy and multi-level governance in Barcelona: mainstreaming comprehensive approach.  
International Review of Administrative Sciences, 83(2), 2017(Jun): p.247-266.

The main purpose of this article is to analyse Barcelona's mainstreaming approach to intercultural policy from the beginning of its immigration process. My key questions are threefold: (a) why was Barcelona attracted by the intercultural approach so early in 1997? (b) how can we understand the consolidation of

interculturalism? and (c) how can its successful permanent endurance (16 years) be explained, given different migratory contexts/political governments? I will argue that Barcelona's status as a key player within the multi-level system of Catalan and Spanish governance has been a favourable key factor. I will first feature the mainstreaming approach, and then defend the argument that the vertical dimension has helped to strengthen the legitimacy of the horizontal dimension, as it has provided a favourable environment in which interculturalism can flourish. I conclude by highlighting the fact that the analysis of Barcelona helps to provide new meanings for the multi-level governance debate in diverse European cities. - Reproduced.

#### **MACROECONOMICS**

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Abductive reasoning in macroeconomics.  
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- 2157 Niranjana R.  
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- 2159 Sengupta, Sreerupa, Singh, Balbir and Prasanna, R.  
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- 2160 Srinivasan, K.  
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Artha Vijnana, 58(4), 2016(Dec): p.287-312.

#### **MANAGEMENT**

- 2161 Bekerom, Petra Van Den, Torenvlied, Rene and Akkerman,  
Agnes  
Constrained by Red Tape: How managerial networking  
moderates the effects of Red tape on public service  
performance.

American Review of Public Administration, 47(3), 2017(Apr): p.300-322.

Extant public management studies examining the management of environmental challenges predominantly concentrate on the management of the erratic dimension of environmental challenges, that is, shocks. Whereas there is strong evidence that environmental shocks can be effectively managed, much less is known about more predictable environmental constraints that, likewise, challenge the organization's functioning. The present article studies the moderating effects of managerial networking on the negative relation between environmental constraints-that is, red tape-on organizational performance. We hypothesize that red tape negatively affects public service performance. We further hypothesize that "downward," "upward," "sideward," and "outward" managerial networking orientations attenuate the negative effect of red tape on public service performance. The hypotheses are tested on a data set of Dutch primary schools (n = 523), which includes managerial networking and perceived red tape variables as well as objective, independently measured, school performance data. The results show that perceived personnel red tape negatively affects school performance but that perceived general external red tape positively affects school performance. The negative effect of personnel red tape on school performance is attenuated by "outward"-oriented managerial networking. - Reproduced.

#### **MANAGERS**

- 2162 Baluja, Garima and Singh, Balwinder  
Lead manager's reputation and aftermarket survival of initial public offerings: empirical evidence from India. Management and Labour Studies, 41(4), 2016(Nov): p.384-404.
- 2163 Girth, Amanda M.  
Incentives in third-party governance: management practices and accountability implications. Public Administration Review, 77(3), 2017(May-Jun): p.433-444.

Contract incentives are designed to motivate contractor performance and to provide public managers with a powerful tool to achieve contract accountability. Our knowledge of contract incentives is rooted in contract design, yet as we move beyond contract specification and further into the contract lifecycle, we know little about why and how managers implement incentives. This study assesses public managers' use of contract incentives in

practice and advances theory development. A typology of contract incentives is constructed to capture a comprehensive range of formal and informal incentives, and the factors that influence managerial use of incentives are identified. The findings shed light on the complexities of maintaining accountability in third-party governance structures and the management techniques aimed at improving the performance of public agencies. -  
Reproduced.

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- 2170 Kaur, Ravneet  
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- 2171 Sharma, Komal  
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- 2174 Goodman, Lucas  
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- 2176 Maitra, Shubhada  
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- 2177 Sharma, Sarika and Das, Anash Kumar  
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- 2188 Craft, Jonathan  
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- 2189 Hustedt, Thurid, Kolltveit, Kristoffer and Salomonsen,  
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Ministerial advisers in executive government: out from  
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- 2190 Hustedt, Thurid and Salomonsen, Heidi H.  
Political control of coordination? the roles of  
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Public Administration, 95(2), 2017: p.393-406.
- 2191 Maley, Maria  
Temporary partisans, tagged officers or impartial  
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- 2192 Silva, Patricia  
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## **MOTIVATION**

- 2194 Charbonneau, Etienne and Ryzin, Gregg G. Van  
Exploring the deep antecedent of public service  
motivation.  
International Journal of Public Administration, 40(5),  
2017(Apr): p.401-407.

Contrarily to most studies of the antecedents of public service motivation (PSM) focusing on the proximal work environment or personal characteristics, we seek to explore plausibly important deep antecedents of PSM that lie in the formative years of a person's upbringing. Using an online survey of public service professionals that asked detailed background questions, we find that three deep antecedents are associated with lower overall PSM and its constitutive elements: growing up in a religious family, growing up in a family with a conservative point of view, and (surprisingly) being raised by a parent who served in the military. - Reproduced.

- 2195 Christensen, Robert K., Paarlberg, Laurie and Perry, James L.  
Public service motivation research: lessons for practice  
Public Administration Review, 77(4), 2017(Jul-Aug):  
p.529-542.

Public service motivation research has proliferated in parallel with concerns about how to improve the performance of public service personnel. However, scholarship does not always inform management and leadership. This article purposefully reviews public service motivation research since 2008 to determine the extent to which researchers have identified lessons for practice. The results of the investigation support several lessons-among them using public service motivation as a selection tool, facilitating public service motivation through cooperation in the workplace, conveying the significance of the job, and building leadership based on public service values. These results are important because they offer evidence that the field is coalescing around tactics that managers and leaders can use to address enduring concerns about employee motivation in the public sector. They also prompt us to articulate ideas that can guide a tighter integration of research and practice moving forward. - Reproduced. .

- 2196 Datey, Rachanaa  
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University News, 55(24), 2017(12 Jun): p.14-15.

- 2197 Kim, Sangmook

Comparison of a multidimensional to a unidimensional measure of public service motivation: predicting work attitudes.  
International Journal of Public Administration, 40(6), 2017(May): p.504-515.

Significant research has been conducted to understand public service motivation (PSM) in the past decades using either multidimensional or unidimensional measures. This creates uncertainty in the review process about whether findings using one approach hold when other measures are used. PSM research faces the challenge of developing a better understanding of different PSM measures and the relationships between them. This paper compares a multidimensional to a unidimensional measure of PSM, assessing the predictive validity of PSM on job satisfaction, organizational commitment, and person-organization fit. The empirical test shows that there is no significant difference in the predictive capacities of PSM on the work attitudes within the data set when using the different PSM measures. It provides some evidence that unidimensional and multidimensional measures of PSM are of comparable utility, at least within the data set used. - Reproduced.

#### **MOTOR VEHICLES**

- 2198 Choudhry, Viplav Kumar  
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Indian Police Journal, 63(4), 2016(Oct-Dec): p.133-151.

#### **MOVEMENT EDUCATION**

- 2199 Abe, Naoko et al  
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#### **MULTICULTURALISM**

- 2200 Ercan, Selen A.  
From polarisation to pluralisation: a deliberative approach to illiberal cultures.  
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#### **MUSEUM PERSONNEL**

- 2201 Jorro, Anne et al  
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Social Science Information, 56(2), 2017(Jun): p.270-283.

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- 2202 Bonikowski, Bart and DiMaggio, Paul  
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- 2203 Celly, Ashok  
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- 2204 Habib, Irfan  
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#### **NATURAL DISASTERS**

- 2205 Nguyen, Quang  
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Journal of Development Studies, 53(1), 2017(Jan):  
p.156-172.

#### **NONGOVERNMENTAL ORGANIZATIONS**

- 2206 Avellaneda, Claudia N., Johansen, Morgen and Suzuki, Kohei  
What drives Japanese INGOs to operate in Latin American  
countries?  
International Journal of Public Administration, 40(8),  
2017(1 Jul): p.670-683.

#### **NONPROFIT ORGANIZATIONS**

- 2207 Amirkhanyan, Anna A., Meier, Kenneth J. and O'Toole,  
Laurence J.  
Managing in the regulatory thicket: regulation legitimacy  
and expertise.  
Public Administration Review, 77(3), 2017(May-Jun):  
p.381-394.

Although the influence of government regulation on organizations is undeniable, empirical research in this field is scarce. This article investigates how the understanding of and attitudes toward government regulation among public, nonprofit, and for-profit managers affect organizational performance, using U.S. nursing homes as the empirical setting. Findings suggest

that managers' perceptions of regulation legitimacy-views of regulation fairness, inspectors' effectiveness, and internal utility of the mandates-positively affect service quality. Subgroup analysis suggests that managers' views of regulation matter in nonprofit and for-profit organizations but not in public organizations. In nonprofit homes, performance declines when managers report higher regulatory expertise-better knowledge of the regulatory standards. In for-profit facilities, frequent communication with regulators lowers quality. These findings suggest that the regulated entities' views of government regulation are central to their success, which necessitates improvements in the regulatory process. - Reproduced.

2208 Fyall, Rachel

The power of nonprofits: mechanisms for nonprofit policy influence.

Public Administration Review, 76(6), 2016(Nov-Dec): p.938-948.

The dramatic increase in public funding for nonprofit organizations has raised concerns about the potential disadvantages of a nonprofit sector that is too reliant on government funding. Using nonprofits to deliver public programs also presents risks for the public sector, but the question of nonprofit policy influence is largely absent from discussions of public-nonprofit service collaborations. The motivation for this article stems from the contradiction between the perceived weakness of publicly funded nonprofits and their potential for policy influence. This research asks, how do nonprofits exert policy influence? Using a grounded theory approach, the research draws on the attitudes and experiences of professionals and elected officials involved in policy making and policy implementation in the area of low-income housing. The findings indicate a variety of mechanisms through which the government-nonprofit relationship can strengthen the power of nonprofit organizations, sometimes while weakening their government counterparts. - Reproduced.

#### **NUCLEAR REACTORS**

2209 Ramana, M.V. and Raju, Suvrat

Old plans, handouts, new spin: deciphering the nuclear construction announcement.

Economic and Political Weekly, 52(25 & 26), 2017(24 Jun): p.14-17.

2210 Sarker, Monaem

Bangladesh is hungry for power: nuclear power is the only

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- 2211 Pemberton, Barry  
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#### **NURSING**

- 2212 Nair, Sreelekha and Rajan, S. Irudaya  
Nursing education in India: changing facets and emerging trends.  
Economic and Political Weekly, 52(24), 2017(17 Jun): p.38-42.
- 2213 Sanyal, Sneha  
Emergence of nursing as a profession in nineteenth-century Bengal.  
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#### **OCCUPATIONAL DISEASES**

- 2214 Panneer, Sigamani and Mathur, Shradha  
Problems and prospects of occupational health infrastructure in India.  
Indian Journal of Labour Economics, 59(1), 2016(Jan-Mar): p.165-170.

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- 2215 Gallo, Julie Le, L'Horty, Yannick and Petit, Pascale  
Does enhanced mobility of young people improve employment and housing outcomes? evidence from a large and controlled experiment in France.  
Journal of Urban Economics, 97, 2017(Jan): p.1-14.

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- 2216 Fayard, Anne-Laure, Stigliani, Ileana and Bechky, Beth A.  
How nascent occupations construct a mandate: the case of service designers' ethos.  
Administrative Science Quarterly, 62(2), 2017(Jun): p.270-303.

#### **OPEN EDUCATION**

- 2217 Khedkar, Pallavi D., Subramanian, Meera and Pathak, Manisha  
Bebe analysis of researches on MOOCs in India: status and  
challenges.  
University News, 55(27), 2017(3 Jul): p.14-19.

#### **ORGANIZATIONAL BEHAVIOUR**

- 2218 Hassan, Muhammad Mubbashar, Azim, Sundas and Abbas, Syed  
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Citizenship as targeted behavior: responses to  
organizational justice and the role of culture.  
International Journal of Public Administration, 40(6),  
2017(May): p.459-471.
- 2219 Terman, Jessica N.  
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International Journal of Public Administration, 40(1),  
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#### **ORGANIZATIONS**

- 2220 Christensen, Tom, Laegreid, Per and Rykkja, Lise H.  
Organizing for crisis management: building governance  
capacity and legitimacy.  
Public Administration Review, 76(6), 2016(Nov-Dec):  
p.887-897.

What makes a well-functioning governmental crisis management system, and how can this be studied using an organization theory-based approach? A core argument is that such a system needs both governance capacity and governance legitimacy. Organizational arrangements as well as the legitimacy of government authorities will affect crisis management performance. A central argument is that both structural features and cultural context matter, as does the nature of the crisis. Is it a transboundary crisis? How unique is it, and how much uncertainty is associated with it? The arguments are substantiated with empirical examples and supported by a literature synthesis, focusing on public administration research. A main conclusion is that there is no optimal formula for harmonizing competing interests and tensions or for overcoming uncertainty and ambiguous government structures. Flexibility and adaptation are key assets, which are constrained by the political, administrative, and situational context. Furthermore, a future research agenda is indicated. - Reproduced.

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- 2222 Desai, Prarthan B.  
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 Journal of Human Values, 23(1), 2017(Jan): p.1-12.
- 2223 Pendse, Maithily and Ojha, Abhoy K.  
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 Seeing more than orange: organizational respect and positive identity transformation in a prison context.  
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- 2226 Sengupta, Atri and Ali, Esrafil  
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- 2228 Swain, Gyanaranjan  
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**PARLIAMENT**

- 2229 Bhattacharya, Purusottam  
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- 2230 Kolpinskaya, Ekaterina  
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 Parliamentary Affairs, 70(1), 2017(Jan): p.111-131.
- 2231 Lagasse, Philippe  
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- 2232 Lamprinakou, Chrysa et al  
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 Parliamentary Affairs, 70(2), 2017(Apr): p.207-232.
- 2233 Norton, Philip  
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 Parliamentary Affairs, 70(2), 2017(Apr): p.193-206.
- 2234 Panda, Jayanti  
 Parliament, thy name is decency.  
 Vision, 37(1), 2017(Jan-Mar): p.11-14.
- 2235 Willumsen, David M. and Goetz, Klaus H.  
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 Parliamentary Affairs, 70(2), 2017(Apr): p.254-279.

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- 2236 Bland, Gary  
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#### **PEACEMAKING**

- 2237 Delaney, Aogan, Haar, Gemma Van Der and Tatenhove, Jan Van  
 If this was a normal situation: challenges and potentials  
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 Public Administration and Development, 37(2), 2017(May):  
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#### **PEASANTRY**

- 2238 Roy, Himanshu  
Interrogating the Maoists and the Indian state: a study  
of Salwa Judum in Bastar.  
Indian Journal of Public Administration, 63(2), 2017(Apr-J  
un): p.284-301.

Salwa Judum was a unique tribal-peasant movement that arose against the specific agenda of the Communist Party of India (Maoist)<sup>1</sup> (henceforth Maoists) in its full intensity in 2005 in the sub-region of Bastar (baanstari, a Halbi word meaning the bed of or the land of bamboos) in Chhattisgarh. The movement began since January across different villages of non-Abujh Maad (the unknown hills of Madia/Koya tribes) sub-region that initially galvanised approximately 20,000 tribals. It was spontaneous and non-political (Prasad, 2012, p. 329). It was unique as the movement was against a 'revolutionary' group of Maoists and not against the state or against the zamindari system as most peasant movements in rural India were in the past. Its build-up was the culmination of suppressed anger of the tribals that had developed over decades against the Maoists also called 'Naxalites'. It was a new and different phenomenon. - Reproduced.

- 2239 Saith, Ashwani  
Transforming peasantries in India and China: comparative investigations of institutional dimensions.  
Indian Journal of Labour Economics, 59(1), 2016(Jan-Mar):  
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- 2241 Rajasekhar, D., Kesavan, Santosh and Manjula, R.  
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Economic and Political Weekly, 52(27), 2017(8 Jul):  
p.77-85.
- 2242 Thom, Michael  
The drivers of public sector pension reform across the US states.  
American Review of Public Administration, 47(4), 2017(May): p.431-442.

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- 2243 Andersen, Lotte Bogh, Boesen, Andreas and Pedersen, Lene Holm  
Performance in public organizations: clarifying the conceptual space.  
Public Administration Review, 76(6), 2016(Nov-Dec):  
p.852-861.

Performance in public organizations is a key concept that requires clarification. Based on a conceptual review of research published in 10 public administration journals, this article proposes six distinctions to describe the systematic differences in performance criteria: From which stakeholder's perspective is performance being assessed? Are the criteria formal or informal? Are the criteria subjective? Which process focus and product focus do they have, if any? What is the unit of analysis? Based on these distinctions, the performance criteria of existing studies used in an empirical review of management and performance are classified. The results illustrate how a systematization of the conceptual space of performance in public organizations can help researchers select what to study and what to leave out with greater accuracy while also bringing greater clarity to public debates about performance. - Reproduced.

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#### **PROFESSIONAL ASSOCIATIONS**

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#### **PROFESSIONAL PERSONNEL**

- 2322 Singh, Chandra B.P. and Munda, Sidam Singh  
Continuing professional development of college teachers:  
resolving conceptual issues.  
University News, 55(30), 2017(24 Jul): p.24-30.

#### **PROPERTY TAX**

- 2323 Jha, Gangadhar  
Reforming property tax: international experiences.  
Nagarlok, 49(1-2), 2017(Jan-Jun): p.29-55.

Analysis of Property Tax administration in some of the Afro-Asian countries, Brazil in South American and Poland in Eastern Europe in terms of nature of base, valuation methods used for determination of the base, appeals against unfair determination of the base and collection system presents interesting practices some of which are quite unique. These throw valuable insights into replication of unique practices in any scheme of reforming Property Tax. - Reproduced.

- 2324 McGiverin-Bohan, Kellie et al  
Local officials' support for PILOTs/SILOTs: nonprofit  
engagement, economic stress, and politics.

Public Administration Review, 76(6), 2016(Nov-Dec):  
p.951-963.

Nonprofit property tax exemption has become a major policy issue as the collapse of the housing market, the Great Recession, and property tax caps have threatened local tax collections. Consequently, many local governments have sought to obtain payments in lieu of taxes (PILOTs) from charities that are formally exempt from property taxes. Using a 2010 survey of local government officials in Indiana, this article examines whether support for PILOT policies is related to officials' personal involvement with nonprofits, their views on government-nonprofit relationships, the type of position they hold, the level of economic distress in the county, local political conditions, and local nonprofit wealth. The findings support most of these hypotheses but also show that attitudes toward PILOTs appear to be shaped by somewhat different concerns than attitudes toward services in lieu of taxes (SILOTs). - Reproduced.

#### **PSYCHIATRY**

- 2325 Alverbratt, Catrin et al  
A new working method in psychiatric care - the impact of implementation.  
International Journal of Public Administration, 40(3),  
2017(Feb): p.295-304.

#### **PUBLIC ADMINISTRATION**

- 2326 Allen, Thad W.  
Recognizing and responding to today's governance challenges.  
Public Administration Review, 77(4), 2017(Jul-Aug):  
p.483-484.

Admiral Thad Allen received the 2017 Nesta Gallus Award from the American Society of Public Administration (ASPA) for his lifetime dedication and professionalism in public service. He retired from the Coast Guard in 2010 and currently serves as senior executive advisor of Booz Allen Hamilton where he supports government and commercial clients on a range of issues. He is nationally recognized as an expert in disaster response, having served as the lead federal official for responses to Hurricanes Katrina and Rita and the Deepwater Horizon oil spill. In addition, he directed the Coast Guard operations in the wake of the 9/11 attacks and the 2010 Haiti earthquake. The following Perspective is based on

Admiral Allen's speech given at the 2017 ASPA Conference and reflect conversations he has had recently with Tom Friedman, author of the recently released book. - Reproduced.

- 2327 Belle, Nicola and Cantarelli, Paola  
What causes unethical behavior?: a meta-analysis to set an agenda for public administration research.  
Public Administration Review, 77(3), 2017(May-Jun): p.327-339.

The distinctive content of this article accounts for its dual identity as a Research Synthesis and Public Administration and the Disciplines feature. The meta-analysis explains the article's inclusion in the Research Synthesis feature. The articles that are the object of the meta-analysis are drawn from extensive experimental research in fields outside public administration, which explains the connection to our Public Administration and the Disciplines feature. Authors Nicola Belle and Paola Cantarelli make a case for how the meta-analysis of experimental research could begin to transform public administration research about ethics. - Reproduced.

- 2328 Charbonneau, Etienne et al  
Process tracing in public administration: the implications of practitioner insights for methods of inquiry.  
International Journal of Public Administration, 40(5), 2017(Apr): p.434-442.

The field of public administration is often seen as a late adopter of cutting-edge research methods. Related disciplines like political science use more advanced research methods for single or small-n case studies including techniques like process tracing. Many elements of process tracing are analogous to investigations. To inform process tracing practices, political scientists looked at Sherlock Holmes novels. We draw on the experiences of a police inspector and a former soldier who worked with intelligence to offer insights on the implementation of process tracing, bridge the academic-practitioner gap, and increase the methodological rigor in public administration research. - Reproduced.

- 2329 Kim, Pan Suk  
The development of modern public administration in East Asia.  
International Review of Administrative Sciences, 83(2), 2017(Jun): p.225-240.

East Asia has one of the most successful economies in the world today, so public administration as a practice as well as a discipline has arguably played a pivotal role in such a developmental process. However, there are not many readable references on such issues. Accordingly, this article will first discuss the issue of East Asian development models, after which it will discuss the civil service entrance examinations as an East Asian model of bureaucratic recruitment. This article will then discuss the development of modern public administration in three dimensions (i.e., practice, education, and research), after which it will discuss major issues and challenges of public administration in China, Japan, and South Korea. - Reproduced.

2330 Lavertu, Stephane

We all need help: "big data" and the mismeasure of public administration.

Public Administration Review, 76(6), 2016(Nov-Dec): p.864-872.

Rapid advances in our ability to collect, analyze, and disseminate information are transforming public administration. This "big data" revolution presents opportunities for improving the management of public programs, but it also entails some risks. In addition to potentially magnifying well-known problems with public sector performance management-particularly the problem of goal displacement-the widespread dissemination of administrative data and performance information increasingly enables external political actors to peer into and evaluate the administration of public programs. The latter trend is consequential because external actors may have little sense of the validity of performance metrics and little understanding of the policy priorities they capture. The author illustrates these potential problems using recent research on U.S. primary and secondary education and suggests that public administration scholars could help improve governance in the data-rich future by informing the development and dissemination of organizational report cards that better capture the value that public agencies deliver. - Reproduced.

2331 Mergel, Ines, Rethemeyer, R. Karl and Isett, Kimberley

Big data in public affairs.

Public Administration Review, 76(6), 2016(Nov-Dec): p.928-937.

This article offers an overview of the conceptual, substantive, and practical issues surrounding "big data" to provide one perspective on how the field of public

affairs can successfully cope with the big data revolution. Big data in public affairs refers to a combination of administrative data collected through traditional means and large-scale data sets created by sensors, computer networks, or individuals as they use the Internet. In public affairs, new opportunities for real-time insights into behavioral patterns are emerging but are bound by safeguards limiting government reach through the restriction of the collection and analysis of these data. To address both the opportunities and challenges of this emerging phenomenon, the authors first review the evolving canon of big data articles across related fields. Second, they derive a working definition of big data in public affairs. Third, they review the methodological and analytic challenges of using big data in public affairs scholarship and practice. The article concludes with implications for public affairs. - Reproduced.

- 2332 Ni, Chaoqun, Sugimoto, Cassidy R. and Robbin, Alice  
Examining the evolution of the field of public administration through a bibliometric analysis of public administration review.  
Public Administration Review, 77(4), 2017(Jul-Aug):  
p.496-509.

In 2014, I encouraged Chaoqun Ni, Cassidy Sugimoto and Alice Robbin to develop a bibliometric analysis of PAR's first 75 years. We collectively believed the research and peer review could be completed prior to the end of PAR's 75th anniversary in 2015. Although the research and review took much longer than anticipated, I am pleased to bring this sweeping analysis of PAR's history to our readers. It offers useful insights about the evolution of the field and PAR's role in it. Commentaries from two prominent scholars, Fran Berry and Don Moynihan, follow the article to provide further context and perspective. - Reproduced.

- 2333 Ruijer, H.J.M.  
Proactive transparency in the United States and the Netherlands: the role of government communication officials.  
American Review of Public Administration, 47(3), 2017(Apr): p.354-375.

Transparency is an intrinsic value of democratic societies. Within the literature, there is an emphasis on access to information and the availability of information in relation to transparency. This study, however, takes a communicative approach to government transparency. It focuses not only on information access and sharing but

also on how information is shared and to whom it is communicated. Within government agencies, government communication officials or public affairs officers are one of the central figures in information sharing with stakeholders and citizens. Yet, so far, little is known about how they perceive and implement transparency initiatives. This study aims to enhance our understanding of proactive government transparency and the value of communication by developing a model that explains the role of government communication officials in the implementation of transparency practices. The explanatory model is tested in two democratic countries: the United States and the Netherlands. An online survey shows that government communication officials in the United States and the Netherlands can enhance but also occasionally distort transparency. Furthermore, some differences were found between the countries: Americans are more involved in the proactive disclosure of information than Dutch government communicators. - Reproduced.

- 2334 Shields, Patricia M. and Soeters, Joseph  
Peace-weaving: Jane Addams, positive peace, and public administration .  
American Review of Public Administration, 47(3), 2017(Apr): p.323-339.

Beginning with the odd finding that "peace research is just the study of war," this article explores "positive peace" as an important yet neglected notion in public administration. It does this by examining the ideas of Nobel Peace Prize winner, Jane Addams, a pioneer in public administration and peace theory. More than 100 years ago, Addams refined an expansive notion of peace that incorporated social justice and social equity. Addams's feminist, pragmatist ideas of peace, which we call peaceweaving, emerged from her critique of municipal government and her experience as a settlement worker in Chicago. Her ideas are placed in historical context, and applied to an essential problem facing contemporary peace operations, which is how to prepare troops and other state agents for the seemingly contradictory demands that come along with today's security problems, both intra-and internationally. - Reproduced.

- 2335 Wond, Tracey  
Trust matters: distrust in an external evaluation of a public sector program.  
International Journal of Public Administration, 40(5), 2017(Apr): p.408-415.

This article draws upon autoethnographic data to explore distrust in an evaluation relationship from the perspective of an external evaluator. The study is based within a local-level evaluation of an economic regeneration program. The longitudinal nature of the study allowed for trust and the evaluation relationship to be examined with time and process present—a gap in previous evaluation studies. The exploration demonstrates various causes and symptoms of distrust within one evaluation. The article also reflects on the autoethnographic research approach adopted. – Reproduced.

2336 Yang, Kaifeng

Creating public value and institutional innovations across boundaries: an integrative process of participation, legitimation, and implementation. *Public Administration Review*, 76(6), 2016(Nov-Dec): p.873-885.

Public value creation has become a critical challenge, but existing approaches have limitations and it is unclear how they can be integrated. This article addresses this issue by analyzing four best-practice cases in which public value was created through the integration of community indicators and government performance management. It identifies an iterative process of participation, legitimation, and implementation, with institutional innovations across boundaries between civil society, politics, and administration. These institutional innovations help integrate the often fragmented arenas of participation, legitimation, and implementation. – Reproduced.

2337 Zhao, Dahai and Hu, Wei

Determinants of public trust in government: empirical evidence from urban China. *International Review of Administrative Sciences*, 83(2), 2017(Jun): p.358-377.

Several studies suggest that public trust in government in China remains high and without any trend of decline despite the fact that public trust in government has declined dramatically in developed countries. This article analyses public trust in government in contemporary urban China with a comprehensive representative survey and tests the factors associated with public trust in government. Trust in government in China is found to be much lower than previous studies have indicated. Furthermore, the variables of citizen satisfaction with the quality of public services, general democracy, participation in government and the transparency of government are positively associated with public trust in government in China at both the city and central level. In addition, this research also finds that citizens who are younger, more highly educated and well-paid have a lower probability of trust in government in China. These findings suggest that maintaining political trust will be a challenge for the Chinese government. – Reproduced.

#### **PUBLIC DISTRIBUTION SYSTEM**

- 2338 Prakasam, Seepana  
Implementation and impact of Public distribution system  
in India (case study of Chandigarh).  
Man and Development, 39(1), 2017(Mar): p.99-112.

#### **PUBLIC EDUCATION**

- 2339 Gal-Arieli, Nivi et al  
New localism or fuzzy centralism: policymakers'  
perceptions of public education and involvement in  
education.  
Local Government Studies, 43(4), 2017(Aug): p.598-620.

#### **PUBLIC FINANCE**

- 2340 Singh, U.B.  
Fiscal devolution to municipalities in Uttar Pradesh: an  
analysis of recommendations of State Finance Commissions.  
Nagarlok, 49(1-2), 2017(Jan-Jun): p.75-98.

The most populous state of Uttar Pradesh has constituted the Fifth Finance Commission. The four Commissions which have submitted their reports and funds to urban local government units are being devolved accordingly. The experiences of two decades of principles followed for fiscal devolution show that none of the State Finance Commissions has recommended the measures for broadening the tax base of municipalities. A share from divisible pool of the state has been relied upon by the successive Commissions. The state government seems disinterested in strengthening the local governments as many of the proposals of tax sharing are rejected. As a result the urban local governments are able only to meet their committed liabilities. Development is not on their agenda. This no way helps strengthen urban local governments financially as an autonomous unit of governance. The municipalities have been benefitted by the awards of the State Finance Commissions to some extent but not sufficient enough to make them develop and function as an independent effective third tier partner in our federation. It is high time to consider further amending the supreme law of the land for providing an exhaustive fiscal and functional domain to these grassroots institutions strengthening them as a federating government unit in the emerging participatory and collaborative Indian Federation, rather than depending on state mercy. - Reproduced.

#### **PUBLIC OWNERSHIP**

- 2341 Zhou, Kevin Zheng, Gao, Gerald Yong and Zhao, Hongxin  
State ownership and firm innovation in China: an  
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Administrative Science Quarterly, 62(2), 2017(Jun):  
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- 2342 Verma, Aakriti et al  
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Indian Journal of Regional Science, 48(2), 2016: p.12-27.

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- 2343 Sadhna  
India: a step towards disinvestment of public enterprises  
Vision, 37(1), 2017(Jan-Mar): p.53-63.
- 2344 Vombatkere, S.G.  
Sovereignty and security: questioning the wisdom of  
privatising PSU-S.  
Mainstream, 55(25), 2017(10 Jun): p.21-24.

#### **PUBLIC UTILITIES**

- 2345 Olsen, Asmus Leth  
Human interest or hard numbers?: experiments on citizens'  
selection, exposure, and recall of performance  
information.  
Public Administration Review, 77(3), 2017(May-Jun):  
p.408-420.

The abundance of quantitative performance information has motivated multiple studies about how citizens make sense of "hard" performance data. However, research in psychology emphasizes that episodic information (e.g., case stories) often leaves a greater mark on citizens. This contradiction is tested using multiple experiments embedded in a large, nationally representative sample of Danish citizens. The results stress three differences between statistical and episodic data. Citizens have strong preferences for statistical data when asked to evaluate an organization. However, episodic information has in some instances a stronger impact on citizens' evaluations of an organization and often is more emotionally engaging than statistics. Finally, when asked to immediately recall recent performance information about public services, citizens report more elaborate

information about personalized stories and experiences than about statistics. Overall, the results raise questions about the ability of hard performance data to dominate and crowd out episodic performance information.  
- Reproduced.

- 2346 Petrovsky, Nicolai, Mok, Jue Young and Leon-Cazares, Filadelfo  
Citizen expectations and satisfaction in a young democracy: a test of the expectancy-disconfirmation model  
Public Administration Review, 77(3), 2017(May-Jun): p.395-407.

Citizen satisfaction with public services has been shown to depend on citizens' expectations and their perceptions of performance. If performance exceeds expectations, satisfaction is likely; if performance falls short of expectations, dissatisfaction is likely. The existing evidence on this process covers the United States and the United Kingdom. The authors generalize the idea of expectation-driven citizen satisfaction (the "expectancy-disconfirmation model") theoretically and empirically to an institutional context of limited accountability and widespread citizen distrust. Using a survey of a broad cross-section of the general adult population in Guadalajara, Mexico, in 2014, this article finds support for the expectancy-disconfirmation model in this very different context. The authors also test for an effect of the type of expectation using an embedded, randomized experiment but do not find evidence of a difference between normative and empirical expectations. Findings support the usefulness of the expectancy-disconfirmation model in a wide range of contexts. - Reproduced.

- 2347 Shahaida, P.  
Karnataka's Sakala: no more delays in citizen service delivery.  
Journal of Management, 45(2), 2016(Sep): p.87-95.

- 2348 Thomsen, Mette Kjaergaard  
Citizen coproduction: the influence of self-efficacy perception and knowledge of how to coproduce .  
American Review of Public Administration, 47(3), 2017(Apr): p.340-353.

Citizen coproduction, that is, citizens' input to the provision of public services, holds great potential to improve services provided to citizens. It is therefore important to understand why some citizens are more likely to coproduce than others. Citizens' skills and knowledge to coproduce are argued to be crucial for

their contribution to coproduction, but research on this topic is sparse. Building on coproduction theory supplemented with theoretical insights from social psychology theory, the main contribution of this study is to develop theoretical arguments that describe how self-efficacy perception may moderate the influence of knowledge of how to coproduce on citizen coproduction undertaken by individual citizens. A large-N study in the field of education is used to examine this relation. Reproduced. .

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Journal of Development Studies, 53(8), 2017(Aug):  
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Mainstream, 55(24), 2017(3 Jun): p.3-5.
- 2353 Puniyani, Ram  
RSS-controlled Garbh Vigyan Sanskar in pursuit for "master race".  
Mainstream, 55(24), 2017(3 Jun): p.5-6.

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Regional disparity in development of Odisha economy: assessment of schemes, issues and challenges.

Vision, 37(1), 2017(Jan-Mar): p.72-82.

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2358 Haroon, Sana

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Mainstream, 55(20), 2017(6 May): p.13-14.

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- 2364 Raghavan, Hema V.  
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- 2372 Guhman, B.S. and Sohail, Mohammad  
Right to Information Act, 2005 in India: a decadal experience.  
Indian Journal of Public Administration, 63(2), 2017(Apr-Jun): p.228-251.

Right to Information (RTI) Act emerged as a powerful instrument for taming corruption in the functioning of public authorities by promoting transparency and accountability. The Act has completed ten years but the challenges hindering the successful implementation of the Act are still looming large. The Act is slowly moving away from its goal owing to many factors, such as lack of awareness, improper maintenance of records, poor compliance to public disclosure of information mentioned under Section 4 of the Act, inconvenient fee depositing mechanism, lack of sustained training mechanism for employees, misuse of the Act, pendency of appeals before Information Commissions and lack of legislative measures for protection of whistleblowers. For making the Act a success, it is essential to conduct massive awareness campaigns for citizens, to maintain proper official records for facilitating provision of information under the Act, ensuring suo motu disclosure of information mentioned under Section 4 of the Act, use of information and communication technology in the implementation of the Act, making available convenient fee depositing options, conducting training programmes for officials involved in the implementation of the Act, and, finally, enacting a strong whistleblowers' protection Act. - Reproduced.

- 2373 Vadlamannati, Krishna Chaitanya and Cooray, Arusha  
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Parliamentary Affairs, 70(1), 2017(Jan): p.22-42.

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Jeopardizing the rule of law: the impact of sequestration  
on the administration of justice .  
American Review of Public Administration, 47(3), 2017(A  
pr): p.279-299.

The research presented in this article is a product of my U.S. Supreme Court Fellowship in the Office of the Counselor to the Chief Justice. Founded in 1973 by former Chief Justice Warren Burger, the purpose of the Supreme Court Fellows program is to bring mid-career professionals interested in judicial branch governance to Washington to help advance the mission and goals of the judiciary. Working for an office that serves as an extension of the Chief Justice's Chambers provided unparalleled access to learn first-hand (a) how the federal courts are managed and operated; (b) how the Chief Justice of the United States directs the managerial, budgetary, and policy priorities of the federal judiciary; and (c) how the Chief Justice and members of the Supreme Court cultivate relationships with members of the legislative and executive branches to

secure the resources needed for the federal court system to carry out its constitutional obligations and judicial responsibilities. This article focuses specifically on sequestration, the most important policy and budgetary issue currently affecting the U.S. federal court system, and a topic that was a focal point during my Fellowship year. Currently, extreme budget cuts are prohibiting the federal courts and judicial branch agencies across the country from carrying out their responsibilities to the individuals they serve. If Congress continues enforcing the sequester, the third branch of government will no longer be able to contribute to the American constitutional order in an efficient, effective, and responsive manner. Consequently, the rule of law in the United States is in jeopardy. - Reproduced.

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- 2380 Andreyeva, Elena and Patrick, Carlianne  
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- 2386 Naresh Kumar  
Secondary education at the crossroads: a reflection on social, gender and regional disparity in J & K.  
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- 2387 Masterman, Roger and Wheatle, Se-shauna  
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- 2388 Saha, Shrestha and Paul, Kalosona  
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- 2390 Pandey, Sandeep  
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Ethical and unethical side of slum tourism: a review.  
Nagarlok, 47-48(4, 1-4), 2015-2016(Oct-Dec, Jan-Dec):  
p.34-47.

Slum Tourism is a recent concept which has gained attention after depiction through popular media and films. It has been considered unethical and called as voyeuristic, exploitative. The authors have tried to review opinions of various other authors whether it is ethical or unethical to visit these slum areas as tourist destination. We have derived three parameters, i.e. social, cultural and economic on ethical and unethical side of slum tourism. The objective of the article is to identify ethical and unethical side of slum tourism. The exploratory study aims to get a better insight into slum tourism through grounded theory and content analysis of various research papers. - Reproduced.

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Small scale sector in conflict with monopoly and finance capital.  
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Reverse agenda-setting: politics in the time of face-book.  
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No sex, cursing and politics: adult views of inappropriate face-book posts.  
Journal of Human Values, 23(2), 2017(May): p.116-128.

## **SOCIAL MOVEMENTS**

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People's movement in Odisha: an assessment .  
Indian Journal of Public Administration, 63(2), 2017(Apr-J  
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Development process in Odisha (before 2011 Orissa) may have led to progress but has also resulted in large-scale dispossession of land, homesteads, forests and also denial of livelihood and human rights. In Odisha as the requirements of development increase, the arena of contestation between the state/corporate entities and the people has correspondingly multiplied because the paradigm of contemporary model of growth is not sustainable and leads to irreparable ecological/environmental costs. It has engendered many people's movements. Struggles in rural Odisha have increasingly focused on proactively stopping of projects, mining, forcible land, forest and water acquisition fallouts from government/corporate sector. Contemporaneously, such people's movements are happening in Kashipur, Kalinga Nagar, Jagatsinghpur, Lanjigarh, etc. They have not gained much success in achieving their objectives. However, the people's movement of Baliapal in Odisha is acknowledged as a success. It stopped the central and state governments from bulldozing resistance to set up a National Missile Testing Range in an agriculturally rich area in the mid-1980s by displacing some lakhs of people of their land, homesteads, agricultural production, forests and entitlements. A sustained struggle for 12 years against the state by using Gandhian methods of peaceful civil disobedience movement ultimately won and the government was forced to abandon its project. As uneven growth strategies sharpen, the threats to people's human rights, natural resources, ecology and subsistence are deepening. Peaceful and non-violent protest movements like Baliapal may be emulated in the years ahead. - Reproduced.

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The role of social network structure in street-level innovation.  
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Use of solar energy for electricity generation in campus.  
Nagarlok, 47-48(4, 1-4), 2015-2016(Oct-Dec, Jan-Dec):  
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Electricity is becoming the basic necessity of today's world. People cannot imagine their life without electricity. Even for the basic needs like food production; electricity is used. The demand of electricity is increasing, as with the urbanization more and more things are becoming electronic in nature. But the supply of electricity is not meeting the demand side. The main reason behind this is the shortage of fuels for generating electricity. India is highly dependent on coal for generating electricity which is finite in nature leads to dependence on imports. Campus is a place where electricity is needed for 24 hours and shortage of it directly affects the qualitative functioning of campus. So, there is need to adopt alternative energy resources at site level that can supplement the existing energy and overcome the shortage. In this article, technology of generating electricity from solar panels is discussed. Then, the possible installed capacity of panels within the GNDU campus are worked out to supplement the existing source of electricity. - Reproduced.

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The investment needs in basic infrastructure that determine the pace of development of cities are considerably higher than the quantum of flow of funds. The key indicators of the major urban services reveal that there is a failure to achieve even moderate success in service delivery. The components of the traditional approach to financing urban services have been grants and loans from government-owned financial institutions on basis of guarantees. The urban local bodies (ULBs) in India are weak in terms of capacity to raise both resources and financial autonomy. Given the major risks involved, private sector has also largely stayed away from urban infrastructure projects, until very recently. These have resulted in huge gap between the demand and supply of urban basic services. The present government has launched several Missions to promote urban development in the country through strict adherence to reforms to strengthen financial and governance capacities of ULBs and participating in competition at state and city levels to qualify for accessing resources apart from other grants-based missions. In this context, the article discusses the investment requirements, progress of programmatic interventions for urban development in India and their financing mechanism. The article focuses on recently completed Jawaharlal Nehru National Urban Renewal Mission (JNNURM) and the newly launched National Urban Mission programmes. - Reproduced.

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Delhi, the Capital of India, is facing several urban problems, such as shelter for the poor, environmental degradation, pollution, traffic congestion, shortages of infrastructure services, climate change, etc. The Government of India along with concerned State/UT, Governments has taken up the implementation of UN Sustainable Development Goals (SDGs) of which SDG 11 aims to make the cities inclusive, safe, resilient and

sustainable by the year 2030. SDG 11 covers 10 targets including housing for all, sustainable urban transport, safeguarding cultural and natural heritage, disaster resilience and safety, reducing pollution, development of greenery and public spaces, mitigation and adaptation of climate change and development of sustainable, green buildings. In this pursuit it is necessary to adopt an approach which engages with the identity of the city while meeting the urban challenges. The article provides a basket of proposals, such as land reservation for social housing, emphasis on brown field development, walk to work, common utility ducts, pneumatic waste management, alternative and decentralized sanitation and sewage systems, vertical farming, geo-thermal cooling, etc., which can be the new frontiers of urban development. - Reproduced.

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Master plans have emerged as the standard instruments of planning to be developed by urban local governments in India. Master plans are forward planning tools that anticipate urban development and make provisions for it on city space in terms of (a) the allocation of land for various uses, (b) the regulation of its development and (c) the provision of civic infrastructure. However, they have received an increasing amount of criticism on several grounds. First of all, plan-making process is not in-line with that suggested under UDPFI guidelines and several States are at different stages of plan development. Second, it is also held that the approach of master plan is far too simplistic, especially to anticipate development needs/citizens' aspirations; their very long tenure has been a major hindrance to anticipate socio-economic and technological changes over time. Third, most of the plans are not co-terminus with urban local government, which leads to interventions at later stage or in implementation stage by obtaining deviations from plan proposals. Fourth it is also held that master plan formats fails to meet the aspirations/expectations of citizens (due to elite capture and lip-service to public participation). Finally, the approach taken towards plan implementation is fraught with financial challenges and also the risks of legal challenges of land

acquisition. Planning system in Indian States needs to be overhauled and streamlined so that some of the above challenges are met. Plans have to move beyond the traditional straight jacket approach and adopt strategic and project dimensions. Plan implementation needs to be given more serious attention especially through proactive proposals, incentive-based policy, adoption of complimentary instruments and utilising land based instruments. It is hoped that with reforms and renewal of planning system, plan making and modified approach, the plans would become successful in meeting their objective.  
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Development of urban infrastructure is vital for the economic growth of a country where urbanisation is growing at a high rate and concentrated in large cities. Given the current rate of growth of infrastructure, the deficit in infrastructure is not only large but growing. The trends in expenditure on infrastructure indicate that the overall spending is much lower than the desired level. Also, investing in urban infrastructure has been a public sector activity. Consequently the time is ripe to

take care of the backlog in urban infrastructure. It is estimated that the requisite investment for urban infrastructure for the 20-year period is Rs. 39.2 lakh crore at 2009-10 prices. India has 4,143 Urban Local Bodies (ULBs). Their state of finances is very poor and suffers from vertical as well as horizontal imbalances. To take care of this, various new initiatives have been taken in recent years. These include: Smart City Mission, Atal Mission for Rejuvenation and Urban Transformation (AMRUT), and National Heritage City Development and Augmentation Yojana (HRIDAY). However, it is suggested that we should further use the new instruments such as Infrastructure Debt Fund and Tax-Free Bonds. We should also encourage Public-Private Partnership (PPP). We should consider setting up a national local body financing authority (NLBFA) at the national level and a state local body financing authority (SLBFA) at the state level. - Reproduced.

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