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   On 3 September 2009, Prime Minister Rudd announced a six-month Review of Australian Government Administration. He appointed an Advisory Group chaired by Terry Moran, Secretary of the Department of Prime Minister and Cabinet, to prepare a discussion paper, oversee a benchmarking study and consultations, and craft a blueprint to reform the Australian Public Service (APS) in order to deal with future governance challenges. The vision is to develop a forward-looking, innovative, collaborative, citizen-focused, agile, informed and highly-skilled APS to advise and deliver policy and services for government ahead of the Game, a comprehensive Blueprint for action, was released on 29 March 2010. This article provides a high-level review of motivations and process for the Moran Review, an overview of the Blueprint, an assessment of the strategy and process, and suggestions for moving forward on selected issues. - Reproduced.

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Lee, Jung Wook, Rainey, Hal G. and Chun, Young Han
Goal ambiguity, work complexity, and work routineness in federal agencies.

Prominent scholars have observed that public organizations and policies tend to have ambiguous goals, but research on these assertions is scarce. This analysis adds to a recent set of studies that developed measures of organizational goal ambiguity and found that federal agencies vary on these measures due to differences in funding patterns and other variables. This study adds variables representing the nature of the agencies' work - the routineness and complexity of their technologies and tasks. As hypothesized, complexity relates positively to one dimension of goal ambiguity, "directive goal ambiguity". Routineness of tasks relates negatively to "evaluative goal ambiguity", whereas complexity relates positively to it. These results further evince the value of the measures of goal ambiguity and their potential contribution to analysis of variation among government agencies, and to such issues as the applicability of various managerial reforms to different agencies. The results also contribute indicators of organizational task complexity and routineness that researchers can use to take into account the type of work that an agency does, in analyzing government agencies and differences among them. - Reproduced.

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The dream that caused reality: the place of the Lacanian subject of science in the field of organization theory.

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PANCHAYAT

Arya, Tanu Shikha
Panchayat participation in adult literacy programmes.
Empowering the people, of late, has become catch word with our National and State governments. Many efforts have been initiated since independence and one such major effort could easily be singled out is the induction of 73rd amendment Act. All talks about virtual People's Empowerment will remain in the air until the ground realities are recognized. The elected representatives of the local especially of the rural local bodies be empowered to provide good governance and empowerment. The effort through this Paper is to assess the People's empowerment in the State of Haryana in terms of Participation amongst male representatives. - Reproduced.
perceptions of themselves, fellow officers the police department, neighborhood organizations, and the larger community in relation to community policing. Based on this data, the authors explore how community policing might be used to create a greater convergence of purpose among citizens, neighborhoods, organizations, and the broader well-being of the community. Findings indicate that officers doubt the ability of citizens to rise above their own self-interest, but they think that they and their fellow officers can do so. Furthermore, findings suggest the need for an overarching community agenda to prevent neighborhoods from becoming "civic cocoons" and to promote convergence of purpose between neighborhoods and the broader community. Finally, this research suggests that police departments that engage in transparent decision making that carefully balances departmental and community interests are better able to encourage this collaboration. - Reproduced.

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PROSTITUTION

223 Bhandari, Sudhanshu
Prostitution in colonial India.

PUBLIC ADMINISTRATION

224 Chitlangi, B.M.
The concept of good governance: the World Bank perspective.
The study of public administration pays little attention to history. Most publications are focused on current problems (the present) and desired solutions (the future) and are concerned mainly with organizational structure (a substantive issue) and output targets (an aggregative issue that involves measures of both individual performance and organizational productivity/services). There is much less consideration of how public administration (i.e., organization, policy, the study, etc.) unfolds over time. History, and so administrative history, is regarded as a "past" that can be recorded for its own sake but has little relevance to contemporary challenges. This view of history is the product of a diminished anemic sense of time, resulting from organizing the past as a series of events that inexorably lead up to the present in a linear fashion. To improve the understanding of government's role and position in society, public administration scholarship needs to reacquaint itself with the nature of time. - (Reproduced).
Public-Private Partnerships (PPP) procurement is routinely portrayed as offering greater scope for harnessing competitive market forces to secure value for Money (VJM) than traditional procurement approaches (OECD 2008). The aim of this article is (a) to demonstrate the importance of periodically taking a more systematic and strategic view when assessing VJM in PPP procurement (OGC 2003), and (b) to develop an analytical framework for such an analysis. Road infrastructure procurement in South East Queensland is used as a case study to test the usefulness of the proposed framework, and to show how a narrow focus on individual contracts increases the risk of overlooking overdependence on one supplier (OGC 2003). Discussion focuses on the need to combine detailed analysis of individual contracts with longitudinal analyses of market competitiveness when assessing best VJM. – Reproduced.

PUBLIC SECTOR

231 Aulich, Chris, Batainah, Heba and Wettenhall, Roger
Autonomy and control in Australian agencies: data and preliminary findings from a cross-national empirical study.

232 Colley, Linda and Price, Robin
Where have all the workers gone? Exploring public sector workforce planning.

PUBLIC UTILITIES

233 Palcic, Donal and Reeves, Eoin
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RAILWAYS

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Jnaneshwari express sabotage and mass murder case: another battle between the CBI and West Bengal CID.

RAJ, K.N.

235 Krishnaswamy, K.S.
Remembering raj: a reflection.
RELIGION

236 Duggal, Bindu
Inter religion comparative study: status of Muslim and Hindu migrants in Punjab.

There appears to be substantial difference in the socio-economic and demographic profiles of the different religious communities. There are two different views especially about Muslims. One notion emphasizing that Muslims are enjoying due status in India. Contrary to this viewpoint, the other belief is that Muslims have a poor socio-economic status in India due to religious discrimination. These issues and queries have been haunting the author for a long time and hence a need was felt to present facts by conducting an empirical study at Ludhiana district in Punjab on the Muslim households in comparison to the Hindu families. As a vast majority of the Muslim families in Ludhiana were migrants, hence an equal number of Hindu migrant families were selected for the conduct of the present study to give an inter religion comparative analysis. Therefore the present paper based on primary data tries to unfold the reality and attempts to explore if the Muslim migrants are really an oppressed group who are being discriminated against? Do they actually have a very low socio-economic and demographic status as compared to their Hindu counterparts? - Reproduced.

RENEWABLE ENERGY SOURCES

237 Jones, Stephen
The National Renewable Energy Target: an example of post-Machiavellian policy-making?

RESEARCH

238 Husted, Kenneth and Michailova, Snejina
Dual allegiance and knowledge sharing in inter-firm R&D collaborations.

RIGHT TO EDUCATION

239 Mohan, Peggy
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RIGHT TO INFORMATION

240 Ansari, M.M.
Right to information and its relationship to good governance and development.

241 Dave, V.S.
Relevance of RTI for judges.

242 Dogra, Bharat
Right to information in Rajasthan: a case study of MKSS.

243 Hooja, Rakesh
Implementing the RTI act: some reflections based upon feedback from training courses.

244 Jain, Panachand
Let noble thoughts come from all directions.

245 Kaur, Manpreet and Verma, Mohit
Challenges before the information commissions under right to information act, 2005.

The Right to Information Act 2005 in Section 12 (1) and 15(1) provides for the establishment of Central Information Commission and State Information Commissions, respectively. The act empowers the Information Commissions to work as an independent body to handle appeals, complaints and monitor implementation of the Act. Problematically, however, the Information Commissions are facing numerous challenges such as environment of secrecy, untrained Public Information Officers, ambiguous provisions of Act, poor record management appointment of Chief Information Commissioners, Validity of the decisions of Information Commissions and Coordination of activities. The present study is to present the contemporary state of concerned challenges and to propose suggestion or effective and efficient implementation of this Noble Legislations. – Reproduced.

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Right to information: a tool for reforms and good governance.

247 Nishant
Conflicting provisions in the way of right to information act and possible remedies.

248 Ojha, A.K.
Right to information and record management.

249 Saxena, A.P.
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250 SECOND ARC report on Right to information: summary of 
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RURAL DEVELOPMENT

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SCHOOLS

255 Heinesen, Eskil 
Estimating class-size effects using within school 
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SMALL STATES

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Remittances in small island developing states.

268 Chauvet, Lisa, Collier, Paul and Hoeffler, Anke
Paradise lost: the costs of state failure in the pacific.

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SOCIAL MOBILITY

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282 Mishra, Aparimita
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Dealing with the Maoist challenge.

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The danger of fighting Maoists without knowing who they are.

296 Walsh, James I. and Piazza, James A.
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TORTURE

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The Prevention of Torture Bill, 2010 - introduced in the Lok Sabha in the budget session - only pays lip service
to the obligations set by the United Nations Convention against Torture and Other Cruel, Inhuman or Degrading Treatment or Punishment to which India is a signatory and is nothing but a mere eyewash. The proposed legislation is not only a climb-down from the standards set by the Un Convention against Torture, but, in many ways, is in direct opposition to the basic norm of adherence to at least the minimum standards set down with respect to the right to freedom from torture. - Reproduced.

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