



Annual Report

2023 - 2024

Indian Institute of Public Administration

Indraprastha Estate, Ring Road

New Delhi - 110002



GANDHIJI'S TALISMAN

“ I will give you a talisman. Whenever you are in doubt or when the self becomes too much with you, apply the following test:

Recall the face of the poorest and the weakest man whom you may have seen and ask yourself if the step you contemplate is going to be of any use to him.

Will he gain anything by it? Will it restore him to a control over his own life and destiny? In other words, will it lead to Swaraj for the hungry and spiritually starving millions?

Then you will find your doubts and your self melting away ”



M.K. Gandhi

Mohandas Karamchand Gandhi

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
INDRAPRASTHA ESTATE, RING ROAD,
NEW DELHI-110002**



**70th ANNUAL REPORT
2023-2024**

**PRESENTED AT THE ANNUAL MEETING OF
THE GENERAL BODY ON 4th November, 2024**

Indian Institute of Public Administration (IIPA) was set up to build capacity among public servants through training and research with knowledge, skills and behaviour required for managing the tasks of governance at the Centre and state level. In its efforts to enhance the leadership, management and administrative capability of the executive in government and public sector enterprises, the Institute works in close collaboration with national and international organisations. The Institute's training and research programmes link with its vast information management and experience- sharing activities.

Building upon the vision of its founding fathers, IIPA aims to be one of the world's leading academic centres of thought and influence on public governance, policy making and implementation to enable governance systems to become more responsive to the needs and aspirations of citizens and be aligned to human values in a democratic society.

EXECUTIVE COUNCIL

(01.04.2023 to 31.03.2024)

President

Shri Jagdeep Dhankhar
Hon'ble Vice President of India
6, Maulana Azad Road
New Delhi-110011

Chairman

Dr. Jitendra Singh
Hon'ble Minister of State
Ministry of Personnel, Public Grievances & Pensions,
Govt. of India, North Block
New Delhi-110001

Members of Executive Council

Shri Shekhar Dutt
(Former Governor of Chhattisgarh)
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Shri S.S. Kshatriya, IAS (Retd.)
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Ms. S. Radha Chauhan
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Department of Personnel & Training
Ministry of Personnel, Public Grievances &
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Dr. T.V. Somanathan
Secretary
Department of Expenditure
Ministry of Finance, Govt. of India
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Shri B.V.R. Subrahmanyam
Chief Executive Officer
NITI Aayog,
Govt. of India
NITI Bhavan, Sansad Marg
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Shri Sriram Taranikanti, IAS
Director
Lal Bahadur Shastri National Academy of
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Prof. Renu Vig
Vice Chancellor
Panjab University
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Shri K.K. Sethi, IAS (Retd.)
Chairman, Madhya Pradesh Regional Branch
C/o Academy of Administration
Chamber No. G-3, RCVN Noronha Academy of
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Shri T.M. Vijay Bhaskar, IAS (Retd.)
Chairman,
Karnataka Regional Branch
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Bengaluru-560001

Shri Vijoy Prakash, IAS (Retd.)
Chairman,
Bihar Regional Branch
Bihar Vidya Peeth
Patna-800010

Shri B.R. Sharma, IAS (Retd.)
Chairman,
Jammu & Kashmir Regional Branch
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Jammu-180015 (J&K)

Shri P.C. Lawmkunga, IAS (Retd.)
Chairman, Mizoram Regional Branch
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Prof. K.K. Pandey
I.I.P.A.
New Delhi-110002

Member-Secretary

Shri Surendra Nath Tripathi
Director General
Indian Institute of Public Administration
I.P. Estate, Ring Road
New Delhi-110002

डॉ. जितेन्द्र सिंह

राज्य मंत्री (स्वतंत्र प्रभार),
विज्ञान और प्रौद्योगिकी मंत्रालय,
पूर्वी विभाग मंत्रालय,
राज्य मंत्री प्रधान मंत्री कार्यालय,
कर्मिक, लोक शिक्षण तथा पेंशन बंगाल,
एरवाणु इजॉर विभाग तथा अंतरिक्ष विभाग,
भारत सरकार



सत्यमेव जयते



MESSAGE

DR. JITENDRA SINGH

Minister of State (Independent Charge),
Ministry of Science & Technology,
Ministry of Earth Sciences,
Minister of State, Prime Minister's Office,
Ministry of Personnel, Public Grievances and Pensions,
Department of Atomic Energy & Department of Space,
Government of India

I feel privileged to write this message for the 70-year-old prestigious publication of IIPA, its Annual Report which is the summarized version of the year-long activities of the Institute for 2023-24.

IIPA is not only imparting Capacity Building to the 'Selected Officers' but also to the 'Elected People's Representatives'. It has now reached the lowest level of Developmental Administration by imparting training to 'Aspirational Block Fellows' of NITI Aayog. IIPA conducted the orientation programme of the newly recruited IAS Probationers as Assistant Secretaries, mid-career training of officers of Indian Telecommunication Services (ITS), CPWD Officers, and many other training programmes.

IIPA has widened its outreach and now imparting training to the probationers, middle and senior-level officers of the State Governments like Maharashtra, Bihar, Uttar Pradesh, Odisha, Gujarat and Mizoram, working at district levels as per the guidance of the Hon'ble Vice President of India and President of IIPA, Shri Jagdeep Dhankhar ji.

With the guidance of the Hon'ble Prime Minister, Shri Narendra Modi ji, regarding Mission Karmayogi and moving from 'Rule to Role', IIPA has quickly integrated itself with Mission Karmayogi and collaborating with Capacity Building Commission for courses on IGOT. IIPA has now become a Powerhouse in Digital Training also.

I am really pleased to know that IIPA Membership is growing handsomely since its reopening w.e.f. 1st January 2021. IIPA has inducted 167 Life Members in 2023-24, most of them Civil Servants and Academicians. Due to expansion of IIPA academic activities in States, a number of State Civil Servants are also applying for its membership which would further consolidate its outreach and reputation in remote areas of our country.

Amongst many of its novel activities, several IIPA Regional branches have documented District Level Governance by selecting one district in their area. This activity will not only start a process of reinventing district administration and governance but also strengthen the Regional branches.

I would like to congratulate the whole team of IIPA led by its dynamic Director General Shri Surendra Nath Tripathi and profusely appreciate their efforts for taking IIPA to greater heights.

(Dr. Jitendra Singh)
Chairman, IIPA Executive Council

FROM THE DIRECTOR GENERAL

Under the guidance of Hon'ble Vice President of India and President IIPA Shri Jagdeep Dhankhar ji and Hon'ble Union Minister and Chairman IIPA Executive Council Dr. Jitendra Singh Ji, IIPA has excelled in all spheres in 2023-24.

In 2023-24, IIPA completed 19 research projects and conducted 137 training programmes. Total of 9221 officials of Government of India, State Governments and Foreign Governments have been trained by IIPA in 2023-24. IIPA participated in the policy research on Panchayat Elections, Policy Study on Panchayat and Dispute Resolution, Social Impact Assessment of DMRC projects, Restructuring & review of HR processes of DRDO and impact assessment of a very important Project 'Night Patrolling Scheme under Nirbhaya' etc. In collaboration with Government of Uttar Pradesh and Department of Administrative Reforms and Public Grievances (DARPG), IIPA prepared the District Good Governance Index for the State of Uttar Pradesh (DGGI-UP). In 2023-24, IIPA got the privilege to organize orientation of the Assistant Secretaries of 2022 Batch of the Government of India in collaboration with Department of Personnel & Training (DoPT) and Capacity Building Commission (CBC). IIPA has also started imparting training to the probationers and other senior level officials of the State Governments mainly in collaboration with Administrative Training Institutes (ATIs) of States. In 2023-24, IIPA conducted 17 training programmes for State Government officials.

The 49th Advanced Professional Programme in Public Administration (APPPA) commenced on 1st July 2023, which was inaugurated by Hon'ble Union Minister and Chairman IIPA Executive Council, Dr Jitendra Singh. Like previous year, this year also APPPA participants had the honour to listen to Chief of Defence Staff, General Anil Chauhan, PVSM, UYSM, AVSM, SM, VSM, three service Chiefs of Indian Defence Forces, Chief of Army Staff General Manoj Pande, PVSM, AVSM, VSM, ADC, Chief of Air Staff Air Chief Marshal VR Chaudhari, PVSM, AVSM, VM, ADC and Chief of Naval Staff, Admiral R. Hari Kumar, PVSM, AVSM, VSM, ADC.

IIPA has taken special initiative on the advice of Hon'ble Union Minister Dr Jitendra Singh, to expand the outreach of IIPA and collaborate with other training and academic institutions. In 2023-24, IIPA signed MOUs with Administrative Training Institutes of Uttarakhand, Punjab, Bihar, Gujarat, Odisha, Pondicherry University, IIT Roorkee, etc. These collaborations will result into more opportunities in the capacity building and research projects in future.

IIPA opened its Life Membership also w.e.f. 1st January 2021 after a long moratorium in view of several requests from Regional and Local Branches and aspiring Members all over India. Since then, IIPA has scrutinized all the pending applications and granted membership to eligible applicants. IIPA has also launched the membership drive and invited applications from all Regional and Local branches. In 2023-24, IIPA inducted 167 Life Members, 2 Associate Members and 62 Student Members.

On knowledge dissemination front, the operationalization of Digital Repository of IIPA library giving access to huge resources of IIPA library from remote locations has helped IIPA spread its wings to far nooks and corners of academic worlds now. IIPA has come out with several publications in 2023-24. In 2023, IIPA partnered with Prints Publication Pvt Ltd, Daryaganj, New Delhi, for printing and co-publishing two of our journals: *Nagarlok* and *Lok Prashasan* and books. IIPA books are now available on Amazon and Flipkart for purchase. *Bharat Journal of Case Studies*, a new journal has been added to the list of journals published by IIPA. This new journal serves as a premier platform for insightful case studies, fostering knowledge exchange across diverse disciplines such as public policy, governance, environment,

and management. The inaugural edition of the *Bharat Journal of Case Studies* was released by Hon'ble Vice-President of India and President of IIPA, Shri Jagdeep Dhankhar, during the 70th Founders' Day event on March 29, 2024. The *Indian Journal of Public Administration*, *Nagarlok*, and *Lok Prashasan* are recognized under the new UGC-CARE group I, reflecting our commitment to maintain high standards of academic excellence. Notable books published by IIPA in 2023-24 are '*Bharat Ratna Radhakrishnan: A Quest for Being in Becoming* and *Administrative History of India Since Independence*'.

Among the memorable events, IIPA held its Annual Meeting of the General Body on 31st October 2023 presided over by the Hon'ble Vice President of India and President IIPA Shri Jagdeep Dhankhar ji as the Chief Guest and Hon'ble Union Minister and Chairman IIPA Executive Council, Dr. Jitendra Singh ji as the Guest of Honour. IIPA celebrated its 70th Founders' Day on 29th March 2024 with the Keynote address by none other than the Hon'ble Vice President of India Shri Jagdeep Dhankhar ji on 'Social Capital: Key to Viksit Bharat'. As the Hon'ble Vice President of India exhorted IIPA to reach and sensitize District level Civil Servants in his address, IIPA has been making conscious efforts to reach the lowest levels of Developmental Administration and imparting training to District level officers from several States like Bihar, Odisha, Gujarat, Maharashtra, U.P. and Mizoram. IIPA is imparting training to Aspirational Block Fellows (ABFs) of NITI Aayog also which has identified 500 Aspirational Blocks all over India and supporting the Block level development through ABFs.

IIPA has been an active partner of DARPG, Govt. of India in its various Conferences on Good Governance and e-Governance organized all over India.

The Institute conveys its gratitude to the DoPT and other Ministries at the Centre and States and to all other agencies for their support for the training, research, workshops and seminars and other activities at IIPA assisting the Government efforts to continuously upgrade knowledge base and improve quality of delivery of public services. We place on record our gratitude and appreciation for the constant support provided by the Hon'ble Vice President of India and President IIPA, the Hon'ble Union Minister and Chairman IIPA EC and the members of the Executive Council.

The Institute also thanks all the office-bearers of Regional and Local branches, faculty members, Officers and staff of the Institute for their sincere efforts in the overall development of the Institute. We are grateful to all those within and outside IIPA who have assisted us and contributed to the success of our activities and efforts during the year and look forward to more of the same.



(Surendra Nath Tripathi)
Director General

CONTENTS

MESSAGE FROM THE HON'BLE UNION MINISTER AND CHAIRMAN IIPA EXECUTIVE COUNCIL		v
From the Director General		vii
AN OVERVIEW		1
	Training/Educational Programmes	1
	Publications	5
	Library	7
ASSOCIATIONAL ACTIVITIES		9
	Sixty-Ninth Annual Meeting of the General Body	9
	Sixty-Seventh Members' Annual Conference	9
	Executive Council	9
	Membership	10
	Distinguished Members of IIPA Honoured with Paul H. Appleby Award	10
	Shri T.N. Chaturvedi award for the best article in the <i>Indian Journal of Public Administration (JPA)</i> for the year 2023.	11
	Regional and Local Branches and Members' Activities	11
OUTREACH ACTIVITIES		12
	Essay Competition	14
	Case Study Programme	14
	Infrastructural Improvement	14
	The Institute's Finances	14
IMPORTANT EVENTS		15
	Seminars/Conferences/Workshops/Lectures	15
	Distinguished Visitors to the Institute	19
ACADEMIC CENTRES/CHAIRS		19
ADMINISTRATIVE & PERSONNEL MATTERS		24
DETAILS OF TA/DA AND HONORARIUM PAID DURING 2023-24		25
	Details of TA/DA in r/o EC and Other Committee Meetings/Office bearers of Branches from 01-4-2023 to 31-3-2024	25
	Details of Honorarium and Salary paid to Faculty Members during 2023-2024	25
ACKNOWLEDGEMENTS		26
FINANCE AND ACCOUNTS		27
ANNEXURES		
F.1 (A)	Completed Research Projects from April 2023 - March 2024	30
F.1 (B)	On-Going Research Projects from April 2023 - March 2024	32

F.2	Training Programmes/Workshops conducted during the period from April 2023 - March 2024	34
F.3	Activities of the Branches (2023-2024)	44
F.3.1	List of Chairmen and Hony. Secretaries of the Regional & Local Branches (As on 31-03-2024)	56
F.3.2	List of Members attached with Regional and Local Branches as on 31-03-2024	73
F.4	Academic Centres 2023-24	76
F.5	Academic Contributions (Other than Training and Research Studies) of IIPA Faculty and Others	77
F.6	Statement showing details of Financial Assistance given to Branches during the Year 2023-2024	118
F.7	Faculty Members attached with the IIPA Regional Branches as on 31.03.2024	121
F.8	Faculty and other Senior Officers (As on 31.03.2024)	122
F.9	Activities of Centre for Urban Studies	124
F.10	Details of Honorarium and Salary paid to Faculty Members during 2023-24	129
	Balance Sheet and the Audited Statements of Accounts for the year 2023-24	130

REPORT ON THE ACTIVITIES OF THE INSTITUTE

2023-2024

AN OVERVIEW

This Report of Indian Institute of Public Administration pertains to the year 2023-2024. The Institute undertakes research studies on substantive and contemporary issues as well as in specific areas as sponsored by the governments, national organisations and international agencies. It also offers advisory services in operational areas to government and public sector enterprises. It conducts a large number of training programmes on various aspects and facets of the study and practice of public administration and management and trains over 9000 officers and civil society members every year from India and abroad. It also publishes and disseminates literature on public administration through special publications and journals.

The Report presents the activities of the Institute under the following four major heads:

- Training
- Research Activities
- Information Management
- Associational and Outreach Activities.

The Report includes information about the:

- Institute's Finances
- Academic Events like Seminars, Conferences, Lectures, Visits, Book Releases, etc.
- Activity Reports of various Committees and Centres of IIPA
- Academic Activities of Faculty
- Administrative and Personnel Matters.

TRAINING/EDUCATIONAL PROGRAMMES

The Institute organised a large number of training programmes which broadly fall into the following categories:

1. **Long-term Programmes:** Includes Advanced Professional Programme in Public

Administration (APPPA) for senior officers which is conducted for the Training Division of the Department of Personnel and Training (DoPT), Government of India.

2. **Sponsored Programmes:** Mainly those sponsored by (a) the Department of Personnel and Training, (b) the Ministry of Urban Development, (c) the Department of Science and Technology, (d) the Department of Consumer Affairs (e) the Ministry of External Affairs (ITEC), and (f) other Ministries/ Departments, Public Sector Undertakings, etc.
3. **Fee-based Programmes:** Designed and offered by the Institute at the behest of user organisation as well as at its own initiative.

49th Advanced Professional Programme on Public Administration (2023-2024)

Brief Report

The 49th Advanced Professional Programme in Public Administration (APPPA), a customized ten months' programme for senior officers of the All India and Central Services including the Armed Forces was conducted by the Indian Institute of Public Administration (IIPA) from July 03, 2023, to April 30, 2024. Twenty-Seven participants participated in the programme. The programme was sponsored by the Ministry of Personnel, Public Grievances and Pensions, and was run in collaboration with the Panjab University, leading to Executive Master's degree of the University.

Inaugural Session

The course was inaugurated by the Hon'ble Union Minister and Chairman of IIPA Executive Council Dr. Jitendra Singh on July 3, 2023. Speaking on the occasion, the Minister emphasized on holistic, synergized, integrated and tech-savvy working with "whole of government"

approach expected from officers and to look 25 years ahead to realise Hon'ble Prime Minister Narendra Modi's vision of India@2047. "Mission Karmayogi aims to train officers for the priorities of Amrit Kaal and to equip them to contribute to the making of Aatmanirbhar Bharat with the optimum use of new technology", he added. A book on *Mission Karmayogi: Transforming Civil Service* edited by Prof Suresh Misra and Dr Amit Singh was also released during the occasion. Director General of IIPA, Shri Surendra Nath Tripathi gave the welcome address during the occasion. Shri Amitabh Ranjan, Registrar IIPA was also present. The two course Directors Dr. Sachin Chowdhry introduced the guests and Dr Sapna Chadah gave a brief overview of 49th APPPA. The event was attended by the 49th APPPA participants, IIPA faculty and officers.

The Programme

The programme sought to renew the participants' domain knowledge as well as sharpen their skill sets through an integration of management concepts, tools and techniques with the requirements of public policy formulation, analysis and implementation, including the design and execution of delivery systems. The purpose was to enhance the sensibilities, sensitivities and capabilities of the participants to make and implement effective public policies and also to encourage exploration of innovative options and choices through intensive exposure to global trends and practices. As the participants are likely to work in policy formulation and service delivery at intergovernmental, national, regional or local government levels, APPPA is meant to develop their practical knowledge and skills to deal with management and policy analysis issues across the spectrum of public sector activities.

Aim

The programme aimed at equipping the participants with the right attitude, skills and knowledge to enable them to respond to future challenges in making India a Developed country and providing citizen centric governance. It seeks to build a competent and goal-driven cadre of

officials whose actions are global in standards and rooted in Indian ethos and ethics at the same time.

Objectives

The programme is aimed at enabling the participants to:

- understand the basic concepts of Social Sciences, Public Policy, and Governance;
- develop their views on topical issues of Public Administration and Governance ethics in India;
- analyse the factors that impact the application of policies and modalities thereon;
- apply analytical skills in decision-making;
- design a framework for administrative reforms and good governance; and
- develop interpersonal skills and sensitivity towards the needs of the people.

A. Academic Modules:

The focus was on comprehending concepts and applications. The streams were identified based on their relevance to the issues of governance, eco-system and capacities to respond. They incorporated recent developments in the respective areas of study. These streams were divided into four parts, consisting of:

A.I- Setting the Context

A.II- Citizen Centricity

A.III- Enhancing Competitiveness

A.IV- Sector specific Interventions

B. Learning through Experience:

During the programme, participants learnt from each other's rich and varied professional experiences as well as through visits to different places. The classroom learning was supplemented by field visits in rural, urban areas and forward areas to provide insights into governance innovations in various states. The objectives of these visits were to expose them to the ground realities concerning the implementation and delivery of

various developmental government schemes and programmes through guided study tours in industry and selected rural and urban centres/facilities. The details of these during the 49th APPPA are presented as follows:

B.1 Experiential Presentations: A meaningful and fun-filled exercise, experiential presentations were meant to promote mutual sharing of experiences and expertise among the participants. Each participant made a presentation focused on a specific situation; the officer had faced at some point in his/her career. These presentations were meant to highlight innovations in internal administration or field situations, best practices in organizational leadership or important lessons in project planning and implementation.

B.2 Rural Field Visits: To Study Rural Development and Administration & Implementation of National flagship Schemes. This component was intended to sensitize the participants with the socio-economic realities of rural life. The participants were assigned a theme-based study focusing on various aspects of rural development and they were expected to examine the effectiveness of the delivery mechanism and assess the impact of rural development programmes. The groups of participants visited identified rural areas in different parts of the country and interacted with the village level functionaries and panchayat members under the overall guidance of a faculty member. The groups shared their field study reports of these visits which are useful for future policy reference. The villages were selected from the following states/districts:

1. Odisha (Bhubaneswar)
2. Meghalaya (Shillong)
3. Kerala (Kochi)

B.3 Urban Field Visits: To Study Urban Development and Administration with special reference to Smart Cities and Livelihood Mission. It provided an opportunity for the participants to understand the problems in urban administration and management and the challenges in addressing them. The participants studied various urban development schemes and their impact

on the socio-economic conditions of the people, especially those below the poverty line. The visit included interactions with the functionaries of the municipalities and other development agencies. All the groups particularly evaluated the Swachh Bharat Mission. Like rural field study, groups of participants visited specific cities/ towns which were selected based on specific issues in different regions. The urban study reports too were presented by the groups, and these serve as good policy inputs. For the purpose, three cities were selected.

1. Pune
2. Hyderabad
3. Surat

B4. Experiential learning covered visit to Forward Areas in Sikkim & Darjeeling, Srinagar and Visakhapatnam. The participants were also exposed to ground realities through visits to forward area establishments of Indian Army, local government establishments and other institutions in rural and urban areas of border state and districts.

Dissertation

Dissertation is an integral and valuable component of the Programme and a necessary condition for Executive Master's Degree of Panjab University, wherein the participants are asked to choose a topic of their interest from the list of innovative and important initiatives recognised through PM Awards for Excellence in Public Administration of the last three years. The rationale behind selection of the topics from these good governance initiatives is to generate comprehensive empirical information about the sector specific dynamics and provide government the inputs for scaling up and enhancing service delivery. The participants were also asked to locate the competency values in the initiative.

Convocation Function

The convocation ceremony of 49th Advanced Professional Programme in Public Administration (APPPA) was organized on April 30, 2024, at TNC Memorial Hall of IIPA. During

the occasion, Lt. Gen. Abhay Krishna (Retd.) and Shri S. D. Sharma, Joint Secy, DoPT conferred the Postgraduate Diploma in Public Administration to participants of 49th APPPA and M.Phil. Degree through Panjab University, Chandigarh to the participants of 48th APPPA. Shri S. N. Tripathi, Director General, IIPA, Shri Amitabh Ranjan, Registrar, IIPA and officers of IIPA along with the participants of APPPA were integral part of the convocation ceremony. Dr Sachin Chowdhry was

the Programme Director and Dr Sapna Chadah was the Programme Co-Director of the 49th APPPA.

Other Training Programmes

Apart from the long-term APPPA programme, the Institute organized 136 other training programmes and training workshops during 2023-24. The breakup is as follows:

Course	No. of Programmes	No. of Participants
Sponsored by Ministries/ Departments	93	6799
Department of Personnel & Training (Including APPPA) 10 Months	3	248
State Government	18	1218
Department of Science & Technology	3	74
Ministry of Urban Development	9	413
International Programme (ITEC) and Nepal	8	253
PSU (One Month)	1	7
Private Sector	2	209
Total	137	9221





Thus, total number of courses conducted was 137 including APPPA. In all, 9221 officers were trained during the year including the 27 participants of APPPA. The details of the training programmes are given at F. 2.

Information Dissemination (2023-24)

PUBLICATIONS

The Indian Institute of Public Administration

Sr. No.	Periodicals	Frequency	Volume 2023	Manuscripts received (2023) (approx.)	Manuscripts Published (2023)	Theme of the special issue (2023)
1	IJPA	Quarterly	69	340	84	Constitutional Democracy: Changing Role of People-Centric Administration
2	Nagarlok	Quarterly	55	66	34	U20
3	Lok Prashasan	Quarterly	15	80	47	संवैधानिक प्रजातंत्र: लोक केन्द्रित प्रशासन की बदलती भूमिका
4	DPA	Quarterly	51	NA	NA	NA
5	IIPA Digest	Quarterly	05	48	37	NA
6	BJCS	Biannual	01	10	06	NA
7	Newsletter	Monthly	69	NA	NA	NA

(IIPA) has continued its mission to disseminate information, analyses, viewpoints, and knowledge related to public administration, governance, bureaucracy, public policy, social welfare and development through a variety of regular publications. Our portfolio includes: IIPA digital *Newsletter*, *Indian Journal of Public Administration (IIPA)*, *Nagarlok*, *Documentation in Public Administration (DPA)*, *Lok Prashasan*, *Bharat Journal of Case Studies (BJCS)* and *IIPA Digest*.

New Publishing Partnership

In 2023, IIPA partnered with Prints Publication Pvt Ltd, Daryaganj, New Delhi, for printing and co-publishing two of our journals: *Nagarlok* and *Lok Prashasan* and books. IIPA books are now available on Amazon and Flipkart for purchase.

Launch of a new journal

Bharat Journal of Case Studies (BJCS) has been a new addition to the list of Journals published by IIPA. This new journal serves as a premier platform for insightful case studies, fostering knowledge exchange across diverse disciplines such as public policy, governance, environment, and management. The *Bharat Journal of Case Studies* transcends traditional academic discourse by embracing the richness of diverse case studies, providing invaluable lenses through which critical issues can be examined, solutions dissected, and practical insights accumulated. Each edition meticulously weaves together different experiences to elucidate specific challenges, opportunities, or transformations, inviting readers to engage with the documented successes and tribulations, thereby fostering critical thinking and problem-solving skills. The inaugural edition of the Bharat Journal of Case Studies was released by Hon'ble Vice President of India and President of IIPA, Shri Jagdeep Dhankhar, during the 70th Founders' Day event on March 29, 2024.

Recognition & Royalty

The *Indian Journal of Public Administration*, *Nagarlok*, and *Lok Prashasan* are recognized under the new UGC-CARE group I, reflecting our

commitment to maintaining high standards of academic excellence. It is a great achievement for IIPA to be recognized by UGC for its contribution to the field of Journals.

Publishing and Release

The following 35 publications were published during the year 2022-2023:

1. 04 editions of *IIPA* (Journal)
2. 04 Editions of *DPA* (Journal)
3. 04 Editions of *Nagarlok* (Journal)
4. 04 Editions of *Lok-prashasan* (Journal)
5. 04 Editions of *IIPA Digest* (Magazine)
6. 01 Edition of *BJCS* (Journal)
7. Perspective on Aatmanirbhar Bharat by Suresh Misra, Shyamli Singh & Pawan Kumar Taneja
8. Stimulating Urban Decentralisation for India @2047 by SN Tripathi & K K Pandey
9. Revisiting Sustainable Development Goals for Nation Building: Repositioning India as a Vishwamitra with a Vishwamantra by SN Tripathi & Neetu Jain
10. Community Participation in Rainwater Harvesting—A case study of Delhi (Monograph) by Amit Singh
11. Evolution of the Impact of Mission Shakti in Women Empowerment in KBK Districts of Odisha (Report) by Gadhadhara Mohapatra
12. Understanding Post Covid-19 Governance Challenges in India - C.K. Mathew
13. Bharat Ratna Radhakrishnan: A Quest for Being in Becoming' - SN Tripathi and Saket Bihari
14. Administrative History of India Since Independence - SN Tripathi, Suresh Misra, Mamta Pathania, Jyotsana Mahor
15. People-Centric Urban Governance in India by KK Pandey, Kusum Lata, Sachin Chowdhry & Amit Singh
16. Uttar Pradesh District Good Governance Index by Charru Malhotra & Pawan K Taneja
17. Annual Report 2022-2023 (English)

18. Annual Report 2022-2023 (Hindi)
19. Theme Paper (Booklet)
20. Proceedings for Members Conference (Booklet)

The Institute remains dedicated to contribute to the fields of public administration, governance, policy, and development through these publications, ensuring that our insights and knowledge are accessible to scholars, academicians, practitioners, and the general public.

PROMOTION THROUGH SOCIAL MEDIA

Indian Institute of Public Administration strategically leverages the immense potential of social media platforms to effectively promote its activities, training programmes, events, and publications. Our dynamic and engaging presence across various social media channels ensures that our stakeholders stay well-informed and connected with our latest endeavours.

For a comprehensive view of our past and upcoming training programmes, we regularly update the information on our official website: iipa.org.in. Additionally, our social media presence includes:

- Twitter: Our handle (@iipa9) has an organic following of 2,664 users from 2028 followers in 2022-23.
- LinkedIn: Our page (@IIPAOfficial) has organically garnered 2,163 followers from 909 followers in 2022-23.
- YouTube channel (@iipaofficial) - has 3,049 organic subscribers from 2036 subscribers in 2022-23.

These platforms are updated daily with the latest updates and achievements of the Institute, enabling us to reach a diverse audience and foster meaningful interactions. Our thriving YouTube channel with nearly 700 uploaded videos covers a wide range of topics. These videos include insightful interviews conducted by IIPA faculty with prominent figures such as Secretaries in the Government of India, policymakers, and

UPSC toppers. Moreover, our channel features course lectures delivered by our esteemed faculty members, including UPSC syllabus/course lectures/MCQs for aspirants, and a dedicated series of videos on Competency-Based Training under the Mission Karmayogi scheme for government officials, as well as videos on public policy and other relevant subjects. Short videos on training of government officials and other activities of IIPA are also uploaded on our channels.

Through our active presence on social media platforms, we aim to disseminate valuable knowledge, foster dialogue, and create a vibrant community passionate about advancing public administration, governance, and policy matters.

LIBRARY

The following activities were carried out during the period under review.

Collection Development:

During the year 2023-24, the library expanded its collection significantly. We focused on acquiring books that align with our user's interest and the institute's academic focus. The library added 496 new books and 229 bound volumes of periodicals across various disciplines. Out of these, 163 books were purchased, 333 were received as gratis. Around 72 documents were added to the Public Document section. As of March 31, 2024, the library had 2, 30, 797 volumes of books and bound journals.

To ensure our users have access to the latest research and developments in various fields, the Library received 235 periodicals including 19 newspapers during the year. This diverse collection covers a wide range of subjects. Among the key journals subscribed are "*Public Administration Review*," "*Public Administration*," "*American Review of Public Administration*," "*Journal of Political Science*," "*Economic and Political Weekly*," "*Harvard Business Review*," and "*American Sociological Review*." These journals are instrumental in providing our users with the latest academic insights and research findings.

Online Services

- **Subscribed online databases**

The online access to over 21 journals including *Harvard Business Review*, *Economist*, *Time*, *Economic and Political Weekly*, *Foreign Affairs*, etc. is being facilitated that can be reached through IIPA Library website. Besides this, the library subscribed to several essential databases that are crucial for academic research and study. Key databases include 'ABI/Inform' and JSTOR facilitating access to around 7100 journals, out of which 5600 journals are in full text.

- **In-house Library Online Databases**

The computerized library database has 1, 38,201 records relating to books and reports and 1, 31,763 records relating to periodical articles.

- **Remote Access to digital resources**

Understanding the need for flexibility and accessibility, the Library has significantly enhanced its remote access services. We provided remote access to our digital resources, allowing members to access e-books, journals, and databases from anywhere.

Digital Knowledge Repository:

Library has created Digital Knowledge Repository (DKR) showcasing the research output and published resources of the Institute. DKR plays a fundamental role in making accessible the intellectual capital, research output and published resources of the Institute. The objective is to archive and preserve the intellectual work resulting from the academic and research activity of the Institute, in order to disseminate it in the same via open access. The resources are represented in the form of communities created for various types, such as – Annual General Body Meeting-Presidential Addresses, Faculty Publications, Rare Books, Annual Reports, Special Reports, Thematic Papers, Working Papers and the like. It also includes Theses and Dissertations submitted by APPPA participants for their degree. So far 4550 documents have been uploaded in the repository including the full text of top ten APPPA dissertations from 2008-09 till 2023-24.

Library Services:

As on March 31, 2024, 1370 documents were loaned out and 1320 volume of documents were received back by the library. In addition to the members of the Institute's Faculty, IIPA members, participants to various training programmes including the Advanced Professional Programme in Public Administration (APPPA), around 2879 bonafide researchers made use of the library resources under fee-based consultation programme. The library remains a vibrant center for learning and research, attracting a significant number of visitors throughout the year. In 2023-24, the Library welcomed a total of 6471 visitors. The Library continued to provide photocopying and internet facility to the members.

Value added services:

The library facilitates Current Awareness, Indexing and Abstracting services. The library regularly brings out Book Alert: a monthly list of additions, Article Alert: a list of significant articles, Weekly News Alert, and Current Contents, to keep its readers informed of the incoming documents and latest information. A quarterly Indexing and Abstracting Journal titled "*Documentation in Public Administration, (DIPA)*" is being brought out by the library. It contains indexing of periodical articles, abstracts, book reviews and book notes. During the year, 1938 Periodical Articles, 113 Book Reviews and 169 Books Notes were added to DIPA. All the four issues of DIPA for the year 2023 were brought out on time. Further, the library provides bibliographical services to its members and participants of various courses on demand.

Participation in National Library Networks:

The library is an active member of the (Developing Library Network) DELNET and has been making considerable use of the network's facilities for inter-library lending, compilation of bibliographies and literature search. As part of this networking endeavour, IIPA Library is also reciprocating in use of its rich resources to other participating network members. During the year, 78 documents were borrowed on inter library loan for the IIPA Library users and 56 documents

were borrowed by other libraries through DELNET facility.

Modernization and Upgradation of IIPA Library Infrastructure:

- (i) Wi-Fi facilities are continued to be provided in the library premises for the use of Library members.
- (ii) Two new computers have been provided for the users in the Library's Reference & Circulation area on the ground floor for resource discovery.

ASSOCIATIONAL ACTIVITIES

SIXTY-NINTH ANNUAL MEETING OF THE GENERAL BODY

The 69th Annual Meeting of the General Body of the Institute was held on 31st October, 2023 at 10.30 a.m. at IIPA, New Delhi through physical as well as virtual mode. The AGM was graced with the august presence of Shri Jagdeep Dhankhar, Hon'ble Vice President of India and President IIPA as the Chief Guest who presided over the meeting and Dr Jitendra Singh, Hon'ble Union Minister and Chairman of the Executive Council of IIPA as the Guest of Honour.

Shri Jagdeep Dhankhar, Hon'ble Vice President of India and President of IIPA emphasized that IIPA has to have an impact in every State and Union Territory, the Hon'ble Vice President asked IIPA to make a foothold in every part of the country, especially at district level because the big changes take place at the district level.

During his address, Dr. Jitendra Singh apprised the Hon'ble Vice-President about IIPA's continued focus on fulfilling the Vision of Prime Minister Shri Narendra Modi for India @2047. The Institution focuses on Capacity Building of Civil Servants, raise awareness and imparts education to help implement the Flagship Programmes of the Government.

The Director General IIPA, Shri Surendra Nath Tripathi, IAS (Retd.) gave the Welcome Address.

Several awards were distributed during the event and IIPA Publications were also released. Shri Amitabh Ranjan, Registrar compered the event and proposed the Words of Thanks.

The Meeting was attended by 117 members of the Institute against the minimum quorum of 50 members. The House approved the Proceedings of Sixty-eighth Annual Meeting of the General Body held on 31st October 2022, the Annual Report and the Annual Accounts for the year 2022-23.

SIXTY-SEVENTH MEMBERS' ANNUAL CONFERENCE

Sixty-sixth Members' Annual Conference of the Institute was held on 30th October, 2023 at 10.00 a.m. at IIPA, New Delhi through physical as well as virtual mode.

The theme of the conference was "New Paradigms of Governance". Dr. Mamta Pathania presented the theme paper in which she highlighted the concept. In his welcome address, Shri S.N. Tripathi, Director General of IIPA, highlighted the significance of the theme. Representatives of the Regional and Local Branches expressed their views on the theme. Besides the discussion, papers on the theme were presented during the conference. Shri Amitabh Ranjan, Registrar IIPA compered the event and proposed the vote of thanks.

Prior to holding of the Annual Conference, prelude Conferences/Seminars on the Theme were organized by IIPA Regional and Local Branches at their respective headquarters. The recommendations and observations of the Conferences/Seminars held at Regional and Local Branches were also presented at the Conference.

EXECUTIVE COUNCIL

Executive Council Meetings

During the year, two meetings of the Executive Council were held on 25th May, 2023 and 15th September, 2023.

MEMBERSHIP

During the year, 167 Life Members, 2 Corporate Members, 2 Associate Members and 62

Student Members were admitted. 14 Life Members have expired during the year.

The category-wise details of membership in tabular form are given below:

	Annual Members	Life Members	Associate Members	Student Members	Corporate Members	Total
1. Membership as on 31.3.2023	15	11159	133	70	64	11441
2. Members admitted during 2023-24	--	167	2	62	2	233
3. Members removed during 2023-24	(-) 4	--	(-) 67	--	(-) 4	(-) 75
4. Members expired during 2023-24	--	(-) 14	--	--	--	(-) 14
Total membership as on 31.3.2024	11	11312	68	132	62	11585



DISTINGUISHED MEMBERS OF IIPA HONoured WITH PAUL H. APPLEBY AWARD

The Paul H. Appleby Award for 2023 was conferred on Late Dr. Bindeshwar Pathak (posthumously) at the AGM for his distinguished services to IIPA and to the field of public administration:

Dr. Rajendra Prasad Award for Academic Excellence

Dr. Rajendra Prasad Award for 2023 was conferred on Prof. Kamta Prasad, former Professor of IIPA, an eminent economist, rural development and water resources expert with a brilliant career all along, former Professor of Economics at IIT, Kanpur, Chairman Emeritus of the Institute

for Resource Management and Economic Development, Delhi in view of his huge academic contribution to the field of Public Administration and excellence in the academic world.

SHRI T.N. CHATURVEDI AWARD FOR THE BEST ARTICLE IN THE *INDIAN JOURNAL OF PUBLIC ADMINISTRATION (IJPA)* AND *LOK PRASHASAN (HINDI JOURNAL)* PUBLISHED IN THE YEAR 2022-23

Shri T.N. Chaturvedi Award for the best article published in IJPA in the year 2022 was conferred on Dr. Arindam Chakrabarty and Dr. Anil Kumar Singh for their article on “Innovations in Governance for the Welfare State by Devising a Comprehensive Pension Model in the Indian Context”.

Shri T.N. Chaturvedi Award for the best Article in Lok Prashasan (Hindi Journal) published in the year 2022 was conferred on - श्री अखिलेश कुमार जायसवाल को उनके लेख ‘भारतीय शासन प्रशासन में जन भागीदारी एवं सोशल मीडिया’.

Award to IIPA Branches

As desired by President IIPA to have a better network with 26 Regional and 42 Local Branches and to motivate them, IIPA has started the practice of awarding best performing branches. Jammu & Kashmir Regional Branch was awarded first prize carrying a Certificate and Cash Award of Rs.10,000/-, Maharashtra Regional Branch was given a second prize carrying certificate of appreciation, and Mizoram Regional Branch was given a third prize carrying certificate of appreciation.

REGIONAL AND LOCAL BRANCHES AND MEMBERS ACTIVITIES

A new Regional Branch for the state of Chhattisgarh at Raipur was established on 1st September 2023. Thus, as on 31st March 2024, the number of Regional and Local Branches of the Institute stands at 26 and 42, respectively. Name of the Regional and Local Branches and

their Office Bearers, activities conducted by them and number of members attached with them during the year under review are shown at Annexure F-3.

Many activities of the Branches have also been reported in the monthly IIPA *Newsletter*.

A Meeting of the Chairmen of the Regional and Local Branches was held on 31st October, 2023 at IIPA as well as via online mode presided over by Shri Surendra Nath Tripathi, Director General IIPA. A large number of issues pertaining to strengthening of the IIPA activities and development of Branches were discussed. The power point presentations on a Model Branch were made by Shri B.R. Sharma, Chairman, Jammu & Kashmir Regional Branch and Dr. R. R. Dhanapall, Chairman, Puducherry Regional Branch. Prof. K.K. Pandey made a power point presentation on situation analysis of the membership of IIPA Regional and Local Branches in the meeting. Prof. Charru Malhotra and Dr. Pawan Taneja also made a presentation on ‘District Good Governance Index Project for Uttar Pradesh’ for the benefit of the Branches.

The Regional and Local Branches represented at the meeting were: Assam, Bihar, Delhi, Jammu & Kashmir, Karnataka, Kerala, Madhya Pradesh, Maharashtra, Mizoram, Odisha, Puducherry, Rajasthan, Tamil Nadu, Telangana & Andhra Pradesh and Uttar Pradesh (Regional Branches) and Aurangabad, Cuddalore, Dharwad, Gulbarga, Howrah, Karimnagar, Madurai, Muzaffarpur, Tirupattur and Villupuram (Local Branches).

The Meeting was also attended by the faculty members of the Institute associating with the Regional Branches. A list of faculty members attached to the Regional Branches is given in Annexure F-7.

A sum of Rs.11,76,225/- was paid to the Branches during the year as financial assistance including the fifty percent of share of Interest earned on Membership Capital Fund for carrying out their programmes and activities. The Institute provides token financial assistance of Rs.35,000/- to a Regional Branch and Rs.20,000/- to a Local Branch during a financial year for helping conduct

academic activities, Prelude conference, etc. subject to the Branch (a) conducting regular elections, (b) submitting its audited statement of accounts regularly, and (c) submitting a report on its activities. Branches are encouraged to coordinate with respective State Governments and Local District Administration along with Academic Institutions and Civil Society Organizations in their respective areas for collaboration and partnership in their various academic activities and raise internal resources. A statement showing details of financial assistance given to Branches during the year 2023-24 is given in Annexure F-6.

The Annual General Body meeting and Members' Annual Conference for which Theme paper is sent to all branches, as well as publication of the IIPA Newsletter are also member-oriented activities.

OUTREACH AND COLLABORATION ACTIVITIES OF IIPA

In 2023-24, IIPA entered MoUs with different institutions. IIPA signed international MoU with Academy of Public Administration under the President of the Republic of Tajikistan and Ho Chi Minh National Academy of Politics, Vietnam. IIPA started imparting training to the State Civil Servants of Bihar in collaboration with Bihar Institute of Public Administration and Rural Development (BIPARD), Gujarat in collaboration with Sardar Patel Institute of Public Administration (SPIPA), Odisha in collaboration with Gopabandhu Academy of Administration. IIPA and Capacity Building Commission (CBC) are actively working together for the development of online courses for iGOT platform and for capacity building of the different CTIs.

List of MoU with the following Organisations/Universities/Institutions/Ministries/ Departments April 2023 to March 2024

Sl. No.	Name of MoU
1.	MoU between the Indian Institute of Public Administration and Academy of Public Administration under the President of the Republic of Tajikistan.
2.	MoU between the Indian Institute of Public Administration and UP Academy of Administration and Management, Government of Uttar Pradesh
3.	MoU between the Indian Institute of Public Administration and Ho Chi Minh National Academy of Politics, Vietnam
4.	MoU between the Indian Institute of Public Administration and Pondicherry University
5.	MoU between the Indian Institute of Public Administration and Wadhvani Centre for AI and Advanced Technology
6.	MoU between the Indian Institute of Public Administration and International Centre for Integrated Mountain Development (ICIMOD), Nepal
7.	MoU between the Indian Institute of Public Administration and Rajiv Gandhi National University of Law, Punjab

Training and Capacity Building for State Government Officials by IIPA

From 2017-18, IIPA has increased its outreach to the State Governments and it is conducting training for the Probationers of State Civil Services and also for the middle and senior level officials. IIPA has also collaborated with Bihar Institute of Public Administration and Rural Development (BIPARD),

Vasantarao Naik State Agriculture Extension Management Institute (VANAMATI), Yashwantrao Chavan Academy of Development Administration (YASHDA) of Government of Maharashtra, Gujarat in collaboration with Sardar Patel Institute of Public Administration (SPIPA), Gopabandhu Academy of Administration, Government of Mizoram. The list of training conducted for State Government in 2023-24 is as follows:

Sl. No.	Programme	Duration
1.	Training Programme-cum-Exposure Visit for Provincial Civil Service Officers, Govt. of Bihar (Batch –III)	April 3-7, 2023
2.	Training Programme on “Public Administration and Governance-cum-Exposure Visit”, (sponsored by BIPARD)	May 23-27, 2023
3.	Training Programme-cum-Exposure Visit for Bihar Panchayati Raj Service Officers Govt. of Bihar	June 12-16, 2023 (Batch-I)
4.	6 Days Training Programme cum Exposure Visit for Gujarat Administrative Service (Class-1) Officers	June 30 to July 5, 2023
5.	Mid-Career Training Programme (MCTP) for Rural Development Officers, Govt. of Bihar Batch III	July 10-14, 2023 (Batch-II)
6.	Handholding Workshop on Solid Waste Management: City to City Learning at Varanasi Municipal Corporation	July 18, 2023
7.	Training Programme for Education/Cane Service Officers, Govt. of Bihar (Sponsored by BIPARD)	August 7- 11, 2023
8.	Induction Training Programme on Public Administration and Governance cum Exposures visits for the Odisha Administrative Services Officers Trainees (Sponsored by Gopabandhu Academy of Administration, Govt. of Odisha)	August 21-25, 2023
9.	Five-Days-Training Programme-cum-Exposure Visit for Gujarat Administrative Service (Class-1) Officers (Sponsored by Sardar Patel Institute of Public Administration)	August 28 to September 1, 2023
10.	"Training-cum-Exposure Visit for Junior Grade of Mizoram Secretariat Officers (MSS)" (sponsored by Administrative Training Institute, Government of Mizoram)	October 16-20, 2023
11.	Foundation Training of Gazetted Officers Class- I & Class II of the State (sponsored by Sardar Patel Institute of Public Administration (SPIPA))	Oct 23-27, 2023
12.	“Programme for Provincial Civil Services Officers” (Probationary, Group-B) Officers from Maharashtra State” (VANAMATI)	Dec 11-15, 2023
13.	Foundation Training of Probationers Officers of the Gujarat State (sponsored by Sardar Patel Institute of Public Administration (SPIPA))	Dec. 11-15 2023
14.	Capacity Building Programme on “Cyber Security and Digital Forensics Investigation” for Judicial Officers & Sr. LEAs Officers.	Dec 18-23, 2023
15.	“Study tour Programme of Provincial Civil Service Probationary (Group-B) Officers from Maharashtra State” (VANAMATI)	Dec 18-22, 2023
16.	Combined Induction Course (CIC) for officers of Govt. of Bihar (Phase-II)	Dec. 25-29, 2023
17.	2nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” Govt. of Bihar	Feb 26 to March 1 2024

FACULTY DEVELOPMENT PROGRAMMES

For the capacity building of IIPA faculty members, several workshops were conducted in 2023-24 for skill development in areas like Case Study teaching, new technologies, etc:

S.No.	Particulars	Date
1.	FDP for IIPA Faculty and Senior Administrative Officers at IIM Lucknow (Noida Campus)	06 January 2024

In addition, IIPA faculty also attended several Workshops/Seminars conducted by Department of Administrative Reforms and Public Grievances (DARPG), Govt. of India in the areas of Good Governance, e-Governance etc. at different locations of the country.

ESSAY COMPETITION

For the year 2023-24, the topics for the essay competition were:

1. G 20: India Tecade
2. Women Empowerment to Women-led Development
3. India: A Sustainable Model of Democracy

Total 12 essays (7 in English and 5 in Hindi) were received, which were evaluated by the committee of Judges.

The winners of the Annual Essay Competition 2023 were as under:

1. First Prize of Rs. 10,000/- was awarded to Dr. Nishant Kumar for the topic “Women Empowerment to Women-led Development” (Hindi)
2. Second Prize of Rs.7,000/- was awarded to Mr. Dipayan Pal for the topic “Women Empowerment to Women-led Development” (English).
3. Third Prize of Rs.5000/- was awarded to Ms. Syeda Sameeha for the “Topic - G 20: India Tecade” (English).
4. No one was selected for the “India: A Sustainable Model of Democracy” for essay prize 2023 winner.
5. All the Essay winners (English & Hindi) were given awards in the Annual General Body Meeting held on 31 October, 2023.

CASE STUDY PROGRAMME

The Institute organizes an Annual Case Study Award Competition for promoting Case Studies of high quality which could be utilized for formal learning through teaching/training or for self – learning. For 2023-24, seven case studies were received and were evaluated by an Expert Panel on the basis of predefined criteria/guidelines of

IIPA. All the Case Studies were in English and prize were awarded at the Annual General Body Meeting held on 31st October, 2023.

On the basis of evaluation, the First Prize of Rs. 10,000/- was awarded to Dr. Jayashri T Birdavade-Bhandwaladar for her entry entitled “Impact of Behavioural Change Communication (BCC) on achievement of Swachh Bharat Mission’s Objectives” and the second prize of Rs. 6000/- was awarded to Shri Kumar Anup on “Bihar Alcohol Prohibition: Study Under the Lens of Behavioural Insights”. The Panel did not find any Case Study suitable for the third Prize.

INFRASTRUCTURAL IMPROVEMENT

IIPA is a premier Institute which has its own Hostel Complex in its campus which provides boarding and lodging to participants of the training programmes including the APPPA, its outstation members, guests, bonafide research scholars and officers of educational Institutions and Govt. departments. The Hostel has 89 rooms and 2 family suites, 8 APPPA family suites. All the Hostel rooms have ACs, attached toilets, gysers, intercom and cable TV.

THE INSTITUTE’S FINANCES

As shown in the Receipt & Payment Accounts (Schedule A), during the year 2023-24, the Institute’s income was Rs.47.39 crore, as against the expenditure of Rs.47.36 crore. Out of the total income of Rs.47.39 crore, the Institute had received Grant-in-aid Salary/General/Capital of Rs.28.00 crore from the Government.

Thus, after adjusting the cumulative deficit of Rs.07.24 lakh brought forward from the previous year, the cumulative deficit as per Schedule A at the end of the year is Rs.04.24 lakh.

The total income from internal resources during the year was Rs.19.39 crore as against Rs.13.25 crore in the previous year. The receipts of Rs.19.39 crore mainly comprised Training Fee (Rs.14.85 crore), net income from Research assignments (Rs.87.93 lakh), User Charges (Rs.1.78 crore), Sale of Publications (Rs.8.48 lakh) etc. Out of the total payments of Rs.47.36 crore, the Institute’s Pay and Allowance was

Rs.12.12 crore and Pension Rs.8.66 crore. The other major items of expenditure were Campus Maintenance (Rs.3.94), Administrative and Miscellaneous expenses (Rs.75.38 lakh), Training Programmes (Rs.11.71 crore).

The Institute also received a Grant-in-aid (Capital) of Rs.9.50 crore from the Government for implementation of various activities of Capital nature, against which total expenditure of Rs. 9.50 crore was incurred. The Institute's detailed financial position is given in the Balance Sheet and Income and Expenditure Account.

IMPORTANT EVENTS

Seminars/Conferences/Workshops/ Lectures

The Institute organised the following seminars/conferences/lectures/webinars during the year:

Convocation of 48th APPPA Participants

The convocation ceremony of the participants of the 48th Advanced Professional Programme in Public Administration (APPPA) was organized on April 28, 2023 at TNC Memorial Hall of IIPA. Prof V. N. Alok was the Programme Director and Dr Kusum Lata was the Addl. Programme Director of the 48th APPPA. During the occasion, Mrs S Radha Chauhan, Secretary, DoPT and Mrs Rashmi Chowdhary, Additional Secretary, DoPT conferred the Masters' Diploma in Public Administration to participants of 48th APPPA participants and M.Phil. Degree through Panjab University, Chandigarh to the participants of 47th APPPA. Shri S. N. Tripathi, Director General IIPA and Shri Amitabh Ranjan, Registrar, IIPA were also present on the occasion.

Workshop on Indo-Nepal Cooperation

A workshop on Indo-Nepal Cooperation in capacity building in good governance under BP Koirala India-Nepal Foundation was organised on April 10, 2023. His Excellence Shri Shankar Sharma, Ambassador of Nepal to India visited IIPA and met the participants. The event was

coordinated by Prof V. K. Sharma and Dr Shyamli Singh.

Conference on River Management Conservation as Culture

A one-day conference on River Management Conservation as Culture was organised on April 11, 2023. It was under the blended capacity building programme for stakeholders of River Ganga sponsored by Namami Gange project. Shri G Asok Kumar, IAS, Director General, National Mission for Clean Ganga was the Keynote Speaker. Shri Gajendra Singh Shekhawat, Hon'ble Union Minister of Jal Shakti gave the inaugural speech. Prof VK Sharma and Dr Shyamli Singh coordinated the conference.

Workshop on Policy Issues in Tech Spaces

A one-day thematic workshop on Policy Issues in Tech Spaces was organised on April 6, 2023. The objective was to build an understanding of the need for public policy formulation. Dr R.S Sharma, former CEO, NHA was the chief guest. The programme was coordinated by Prof Charru Malhotra.

Dr. Ambedkar Memorial Lecture

Dr Ambedkar Chair in Social Justice, IIPA organized Dr Ambedkar Memorial Lecture on April 13, 2023 at TNC Hall. Hon'ble Justice M. M. Kumar, Former Chief Justice of J&K High Court and Member, National Human Rights Commission (NHRC) delivered the lecture. The students of the School of Law, FIMT, New Delhi performed a skit along with 'Zahaanat' – Theatre Society of FIMT namely 'नाले में खोता हुआ सामाजिक न्याय' before the Lecture. Prof Nupur Tiwary coordinated the programme.

Workshop on Direct Selling and Consumer Protection

A workshop on Direct Selling and Consumer Protection was organised on April 17, 2023 by the Centre for Consumer Studies at IIPA in collaboration

with the Direct Selling Today. Shri Ashwani Choubey, MoS Consumer Affairs inaugurated the national conference on Direct Selling and Consumer Protection: Issues, Concerns and Challenges and addressed the participants online. The programme was coordinated by Dr Sapna Chadah.

Workshop on National SC, ST Women Entrepreneurs Conclave

A one-day training workshop on National SC, ST Women Entrepreneurs Conclave was organised by the Ambedkar Chair in Social Justice at IIPA on May 6, 2023 in collaboration with ICCSTW, NITI Aayog and MSME. Shri Fagga Singh Kulaste, Hon'ble Union Minister of State for Consumer Affairs, Food & Public Distribution and Rural Development, inaugurated the workshop. The programme was coordinated by Chair Professor Nupur Tiwary.

Workshop on U20 Agenda for Municipal Governance

A workshop on U20 Agenda for Municipal Governance was organised by the Centre of Urban Studies at IIPA from May 2-3, 2023. Around 76 delegates from Central and state agencies on urban planning and governance and ULBs participated. Recommendations for U20 Agenda were prepared. The programme was coordinated by Prof K.K. Pandey.

Workshop on Sustainable Urbanisation Planning

A workshop on Sustainable Urbanisation Planning was organised on June 6, 2023 by the Centre for Urban Studies at IIPA in association with European Union. It was organised with an objective of experience sharing on sustainable planning in six metro cities including Delhi under EU India partnership project. Shri Keshav Verma, Chairman, High level committee on Urban Planning; PSN Rao from School of Planning and Architecture, Delhi; and Ms Elina Houwer, EU Delegation to India addressed a senior group of administrators, planners and representatives

from multilateral agencies during the session. The workshop was coordinated by Prof KK Pandey.

Conference on Inclusive Development of Marginalised Communities

Dr. Ambedkar Chair in Social Justice, IIPA organised a two-day conference on Inclusive Development of Marginalised Communities: through The Eyes of Social Thinkers, Writers, and Leaders from June 8-9, 2023. Dignitaries gave inaugural addresses and enlightened the participants. The programme was coordinated by Chair Professor Dr Nupur Tiwary.

Forty-ninth APPPA course inaugurated by Hon'ble Union Minister Dr. Jitendra Singh

The forty-ninth Advanced Professional Programme in Public Administration (APPPA) course was inaugurated by the Hon'ble Union Minister and Chairman of IIPA Executive Council Dr. Jitendra Singh on July 3, 2023. The APPPA course is a 10-month long DoPT programme for middle level Civil Servants and Defence Forces Officers conducted by IIPA. There were 27 officers in this batch including Brigadiers, Air and Navy Commodores and other Civil Services Officers.

Speaking on the occasion, the Minister emphasized on holistic, synergized, integrated and tech-Savvy working with "whole of government" approach expected from officers with active 25 years ahead to realise Hon'ble Prime Minister Narendra Modi's vision of India@2047. Mission Karmayogi aimed to train officers for the priorities of Amrit Kaal and to equip them to contribute to the making of Aatmanirbhar Bharat with the optimum use of new technology, he added. A book on Mission Karmayogi: Transforming Civil Service edited by Prof Suresh Misra and Dr Amit Singh was also released during the occasion. Director General of IIPA, Shri Surendra Nath Tripathi gave the welcome address during the occasion. The two course Directors Dr. Sachin Chowdhry introduced the guests and Dr Sapna Chadah gave a brief overview of 49th APPPA. The event was attended by the 49th APPPA participants, IIPA faculty and officers.

National conference on Mainstreaming Disaster Risk Reduction in Governance

A national conference on Mainstreaming Disaster Risk Reduction in Governance was organised on July 5, 2023. The conference was inaugurated by Shri Pradeep Kumar Jena, Chief Secretary of Odisha State and Shri Praveen Pardeshi, Member Administration, CBC. The conference was coordinated by Prof. Vinod K. Sharma and Dr. Shyamli Singh.

Workshop on Solid Waste Management

A workshop on Solid Waste Management: City to City Learning was organised by the Centre for Urban Studies at IIPA on July 19, 2023. Varanasi Municipal Corporation with their 41 participants attended the workshop. Dr Kusum Lata coordinated the workshop.

Workshop on SCs & STs (Prevention of Atrocities) Act 1989

A workshop on SCs & STs (Prevention of Atrocities) Act 1989 was organised on August 11, 2023 by Dr. Ambedkar Chair in Social Justice, IIPA in collaboration with ICCSTWE, Delhi University and FIMT - School of Law. Chief Guest Hon'ble Chairperson of National Commission for Scheduled Castes, Shri Vijay Sampla inaugurated the Programme. Prof Nupur Tiwary coordinated the programme.

Air Marshal Jeetendra Mishra, VSM, Deputy Chief of Integrated Defence Staff (Doctrine, Organisation & Training) delivered a lecture to the participants of 49th APPPA on September 11, 2023.

General Anil Chauhan, PVSM, UYSM, AVSM, SM, VSM, Chief of Defence Staff visited IIPA and addressed the participants of the 49th APPPA at the closing of one week Defence Orientation Capsule on September 15, 2023.

Workshop on Engendering Quota: Women's Reservation Act, 2023

Dr. Ambedkar Chair in Social Justice at IIPA

organized a workshop on Engendering Quota: Women's Reservation Act, 2023 on October 12, 2023. Prof. Indu Agnihotri, Ex-Director CWDS, Eminent Academician JNU, Prof. Ranjana Kumari, Director Centre for Social Research & Chairperson of Women Power Connect, New Delhi, Adv. Bindu Ammini, Lawyer, Supreme Court of India and Dr. Sandhya Kumari, Prof. of Law, Galgotias University spoke on the issue. Prof Nupur Tiwary coordinated the programme.

National Conference on Public Administration

A National Conference on Public Administration and Citizen Centric Governance Priorities, Policies and Strategies was organised from November 23-24, 2023. During the inauguration, Teresa W. Gerton, President and CEO, National Academy of Public Administration (NAPA) USA shared a special message online with the participants of the conference. Around 145 papers were presented by selected participants. Shri V Srinivas, Secretary, DARPG, Gol presented the keynote address. Hon'ble Union Minister and Chairman of IIPA EC Dr Jitendra Singh graced the National Conference. He delivered the inaugural address and also interacted with the participants/paper presenters during the event. "IIPA will be the catalyst, grooming the youth of today to be the architects during Amrit Kaal to transform India into Viksit Bharat@2047", the Union Minister said during his keynote address. Emphasising on eGovernance, Dr Jitendra Singh said it has led to Easy, Economic and Environment friendly functioning in the Government. Prof Suresh Misra, Dr. Sapna Chadah and Dr. Mamta Pathania were programme coordinators.

Workshop on Gender Sensitization & Women Empowerment in CPSEs

A two-day workshop on Gender Sensitization & Women Empowerment in CPSEs was organised from November 23-24, 2023. It was sponsored by Department of Public Enterprises (DPE), Ministry of Finance, Government of India. The objective of the programme was to address all gender related issues in PSUs. The programme was coordinated by Prof. Neetu Jain.

Conference on Banking/ Financial Cyber Crime Prevention & Detection

A one-day Conference on Banking/ Financial Cyber Crime Prevention & Detection was organised on November 16, 2023 marking the occasion of the International Fraud Awareness Week. It was sponsored by HDFC Bank. The objective of the conference was to provide a platform for experts, practitioners, policymakers and stakeholders to share their insights, experiences and best practices on cybercrime prevention and generate concrete and actionable recommendations for enhancing cyber security and resilience. Dr Surabhi Pandey coordinated the programme.

Dr. Rajendra Prasad National Convention –III on G20

Dr. Rajendra Prasad National Convention – III on G20: People Centric Governance & Public Policy was organised from December 21-22, 2023. The objective of the Convention was to provide better insights on the global issues and challenges faced by the different countries. Hon'ble Union Minister and Chairman of IIPA EC Dr. Jitendra Singh addressed the National Convention-III and released a series of publications including a book *"Revisiting SDG for nation Building- Repositioning India as a Vishwa Mitra with a Vishwa Mantra"* by Shri S. N. Tripathi and Neetu Jain. Prof Neetu Jain coordinated the programme.

Orientation Workshop on Urban Governance

Orientation Workshop on Urban Governance was organised by Centre for Urban Studies, IIPA from December 11-13, 2023. The programme was attended by 19 senior officers from select cities and states to deliberate on the subject and prepare agenda for urban sector training for 2023-24. Prof K K Pandey, Dr Kusum Lata and Dr Amit Singh were the programme coordinators.

National Consultative Workshop on Status of Devolution to Panchayats

The two-day long National Consultative Workshop on 'Status of Devolution to Panchayats

was organised from January 24-25, 2024 in Goa. It was sponsored by the Ministry of Panchayati Raj, Government of India. The Secretary to the Ministry of Panchayati Raj, Shri Vivek Bharadwaj inaugurated the event. The objective of the workshop was to discuss the draft report on the study titled – Status of Devolution to Panchayats. Prof VN Alok coordinated the programme.

Workshop on Climate Smart Municipal Services

The Centre for Urban Studies in IIPA organised a special workshop for 44 Engineers/planners from nine municipal corporations /bodies from Haryana on January 19, 2024 on Climate Smart Municipal Services. It was sponsored by Ministry of Housing and Urban Affairs, GoI at Gurugram Municipal Corporation. The objective of the workshop was to share innovations for followup lessons and adaptation. Prof KK Pandey coordinated the programme.

Conference on Unveiling Ambedkar's Legacy in Advancing Dalit Women's Rights and Equality

Dr. Ambedkar Chair in Social Justice in IIPA organized at two-day International Conference on 'Unveiling Ambedkar's Legacy in Advancing Dalit Women's Rights and Equality: Empowering Voices' on January 19-20, 2024. The inaugural address was given by Dr. Chandra Shekhar Kumar, Additional Secretary, Ministry of Panchayati Raj, GoI. Prof. Nupur Tiwary coordinated the conference.

Research Methodology Workshop

Dr. Ambedkar Chair in Social Justice, IIPA, in collaboration with JNU, NTRI, New Delhi and School of Law, FIMT College hosted a comprehensive Research Methodology Workshop on January 30, 2024. The event, held in hybrid mode, delved into refining academic writing, exploring digital ethnography tools, impactful evaluation studies, and mastering qualitative and quantitative research methods. More than 400 scholars online and at least 60 participants offline attended the event. Prof Nupur Tiwary coordinated the programme.

Third Dr Rajendra Prasad Memorial Lecture on 70th Founders' Day of IIPA

Commemorating the 70th Founders' Day celebration, Indian Institute of Public Administration organised the 3rd Dr Rajendra Prasad Memorial Lecture on March 29, 2024. Hon'ble Vice President of India and President of IIPA, Shri Jagdeep Dhankhar graced the occasion. Upon his arrival, the Vice President of India garlanded the statues of Mahatma Gandhi and Sardar Patel at IIPA premises. He also planted a sampling of Ashoka plant in the premises of IIPA. He inaugurated the renovated premises of the Institute. Director General of IIPA, Shri SN Tripathi presented the welcome remarks. While delivering the inaugural memorial lecture on 'Social Capital: Key to Viksit Bharat', the Vice President said that "equality before law is a new norm" in India today and the law is holding those accountable who thought themselves as beyond law. "But what do we see? The moment law takes its course, they take to streets, high decibel debates, camouflaging culpability of the worst nature by human rights. This is happening under our nose," he added. During the event, Shri Praveen Pardeshi, IAS (Retd.), Member, Capacity Building Commission presented the 'Certificate of Accreditation' in 'Ati Uttam' category to IIPA. The book on '*Understanding Post Covid-19 Governance Challenges in India*' by C. K. Mathew, '*Bharat Ratna Radhakrishnan: A Quest for Being in Becoming*' by Shri S. N. Tripathi and Dr. Saket Bihari, '*Administrative History of India Since Independence*' by Shri S. N. Tripathi, Suresh Misra, Mamta Pathania, Jyotsana Mahor and the new journal of IIPA '*Bharat Journal of Case Studies*', Editor: Shweta Mittal were also released during the occasion. The event was compered and coordinated by Shri Amitabh Ranjan, Registrar, IIPA. Besides participants of the 49th APPPA and other trainees of the ongoing programmes along with the faculty and senior officers of IIPA attended the event.

World Consumer Rights Day

A panel discussion on Fair and Responsible AI for Consumers on the occasion of World

Consumer Rights Day was organised by Centre for Consumer Studies, IIPA on March 15, 2024. Prof Suresh Misra and Dr Sapna Chadah were the programme coordinators.

Workshop for Officers of Central Administrative Tribunal

A two-day orientation workshop for the officers of Central Administrative Tribunal was conducted by IIPA from March 18-19, 2024. It was sponsored by the Department of Personnel & Training, Government of India and Central Administrative Tribunal, New Delhi. Programme Coordinator was Dr Sapna Chadah.

General Manoj Pandey, PVSM, AVSM, VSM, ADC, the Chief of Army Staff visited IIPA and addressed the participants of the 49th APPPA on March 26, 2024. The Chief of the Army Staff spoke on issues pertaining to security, use of technology, cyber warfare, drones, etc.

DISTINGUISHED VISITORS OF THE INSTITUTE

A delegation from Zambia led by the Acting High Commissioner of Zambia visited IIPA on April 25, 2023. The delegates interacted with IIPA faculty and Management at length.

Mr. Andrei Rheussky Hon'ble Ambassador Republic of Belarus interacted with ITEC participants at IIPA on April 19, 2023.

IIPA welcomed Shri Pema Gyamtsho, Director General, ICIMOD, Nepal on July 19, 2023. Investing in future collaborations in the area of Environment with special focus on water management were discussed.

ACADEMIC CENTRES/CHAIRS

The Academic Centres, each comprising a group of faculty members with interest, experience and expertise in the concerned area of study, meet from time-to-time to (a) prepare an annual plan of work in their respective areas of research and training, and periodical review thereon; (b) discuss, coordinate and review individual plans of action; (c) act as a forum for academic

interaction and professional development of members; and (d) coordinate with other academic groups in promoting inter-disciplinary activities. The Centres' Coordinators are nominated by the Director General. Each Academic Centre has to search for funding for its activities due to tight financial position of the Institute. The membership composition of the Academic Centres as on March 31, 2024 is shown in **Annexure F. 4**.

An account of the academic contribution of various IIPA Faculty (other than training and research conducted within IIPA) is given in **Annexure F.5**.

CENTRE FOR URBAN STUDIES

as per **Annexure F.9**

Activities of Centre for Environment and Climate Change 2023-2024

IIPA houses a full-fledged Centre for Environment and Climate Change administration and has the expertise to conduct capacity building programs related to Climate Change and other environmental phenomena.

Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange Phase-II
Programme Coordinators: Prof. Vinod K. Sharma Dr. Shyamli Singh
Total Trainings: 148 Total Participants: 16600+

Research Projects			
Sr. No.	Name of the Project	Project Coordinator	Duration
1.	Blended Capacity Building Programme for Stakeholders of River Ganga Phase-II	Prof. Vinod K. Sharma Dr. Shyamli Singh	August 2023- March 2026

Workshops/Conferences

Name of Workshop/Conference	Programme Coordinators	Date
Conference on "River Management – Conservation As Culture (R 20)" (1-day)	Prof. Vinod K. Sharma Dr. Shyamli Singh	11th April, 2023
National Conference on 'Mainstreaming Disaster Risk Reduction in Governance' (1-day)	Prof. Vinod K. Sharma Dr. Shyamli Singh	5th July, 2023

DST Programmes

Name of Programme	Programme Coordinators	Date	Number of Participants
22nd Foundation Training Programme for Scientists & Technologists (8-weeks)	Prof. Vinod K. Sharma Dr. Shyamli Singh	11th December 2023 to 02nd February, 2024	21
18th Capacity Building Programme for Technical Personnel (Technical Officer, Technical Personnel, Technician, Senior Technician, Junior Analyst) (2-weeks)	Prof. Vinod K. Sharma Dr. Shyamli Singh	September 25 to October 06, 2023	28

PUBLICATIONS

Books

1. *Perspectives on Aatmanirbhar Bharat*, edited by Suresh Mishra, Shyamli Singh and Pawan Kumar Taneja, Published by Indian Institute of Public Administration, New Delhi 2022 (ISBN: 978-81-955533-1-0).
2. “*Sectoral Approach for Climate Change*” authored by Shyamli Singh and V.K. Sharma, published by Blue Rose Publishers, May/June 2023.
3. Singh, S., Sharma, V.K. (2023). *The Elusive Ganga*. Indian Institute of Public Administration.
4. Singh, S., Sharma, V.K., Sharma, K. & Vohra, R. (2023). *Eternal Waters R2R Visual Journey from Religion to Resource*. Indian Institute of Public Administration.

Journal Articles/Papers

5. Shyamli Singh, “Potential of rice-based food processing industries along eastern plains of river Ganga”, *Journal of Disaster Research*, Vol. 18(7), October 2023, <https://doi.org/10.20965/jdr.2023.p0708>
6. S. Singh and A. Singh, “Sectoral Approach for Solid Waste Management and Water Management”, *International Journal of Current Science Research and Review*, Vol. 6(9), pp. 6388-6396, September 2023.

Magazine Articles

7. Shyamli Singh and Monika Saini, “Saving Holiest River using Capacity Building as a Tool”, *IIPA Digest*, 5.1, 20-21, 2023.

Conference Paper

8. “Urban Challenges from the lens of Climate Change” published in *Urban India*, Vol. 43(II), National Institute of Urban Affairs, 2023.

Dr Ambedkar Chair in Social Justice, IIPA

The table contains impactful research work carried out by the 'Working' Dr. Ambedkar Chair in Social Justice, IIPA

Events organized / Courses developed or continuing	Courses	Publications (peer-reviewed articles/book chapters/books)	Project/ Research work undertaken/ completed as a part of research activities
<p>1. International Seminar on 'Changing Trends in Political Parties and Party System in India' during March 14-15, 2023</p> <p>2. Dr. Ambedkar Memorial Lecture on April 13, 2023</p> <p>3. One Day National Conference on Curriculum Development & pedagogy for Legal Education in contemporary India (perspective in National Education Policy 2020) on April 20, 2023</p> <p>4. One Day 'National SC, ST Women Entrepreneurs Conclave' on May 06, 2023</p> <p>5. Two-Day Conference on 'Inclusive Development of Marginalized Communities: Through the Eyes of Social Thinkers, Writers, and Leaders' during June 8-9, 2023</p> <p>6. Two-Day Workshop on 'The SCs and STs (Prevention of Atrocities) Act 1989' on August 10-11, 2023</p> <p>7. One-Day Workshop on "Engendering Quota, Women's Reservation Act, 2023" on November 12th, 2023</p> <p>8. Tribal Entrepreneurship Development Program in collaboration with National Tribal Research Institute (NTRI) on November 20th, 2023</p> <p>9. "National Conference on Preserving Tribal Languages: Utilizing Technology to Preserve, Document and Spread Best Practices" on November 21st, 2023</p>	<p>1. Research Methodology</p> <p>2. Entrepreneurship Development Programme (SCs)</p> <p>3. Legal Training Module and Material for SC and STs Atrocities Act</p> <p>4. Preservation of Tribal Language</p> <p>5. Entrepreneurship Development Programme (STs) in collaboration with NTRI</p>	<p>Book Name:</p> <p>1. Ambedkar's Concept of Social Justice: Inclusive Development of Marginalized communities (Accepted by Rawat Publication- upcoming)</p> <p>2. Unveiling Ambedkar's Legacy: Advancing Dalit Women's rights and Equality (Accepted by Uppal/ Routledge)</p> <p>3. Democratic Decentralization and the Positioning of Indigenous: From Margins to Mainstream (Accepted by Concept)</p> <p>4. Dr. B R Ambedkar and his Quest for Social Justice: An Annotation (Accepted by Kanishk)</p> <p>5. Mapping Ambedkar's Thoughts and Idea of Social Justice (Accepted by Kanishk)</p> <p>6. Women's Workforce, Participation and Empowerment (Sent to PRINT)</p> <p>7. Marginalized Communities with Multi-faceted Challenges (Accepted by Manas Publication)</p> <p>8. Monograph on Beyond Dual Oppression: Ambedkar's Vision for Dalit Women's Liberation</p> <p>9. Compilation of Papers- Preserving Tribal Languages: Utilizing Technology to Preserve, Document and Spread Best Practices</p> <p>10. Working paper- Leadership Role of Women in PRIs</p> <p>Reports:</p> <p>1. 'Changing trends in political parties and party system in India' based on the International Seminar during March 14-15, 2023</p> <p>2. 'Dr. Ambedkar's Constitution and Changing Social Dynamics' International Seminar on 'Changing Trends in Political Parties and Party System in India' during March 14-15, 2023</p>	<p>Project 1-Challenges and Prospects of Sustainable Development for members of SC and PVTGs with Social Justice: The Case of Abujmaria Tribe</p> <p>e. Fieldwork ongoing-Narayanpur district of Chhattisgarh (Orchha, Kundla, Sonpur, Kohka Mehta, Dhaurayi, and other adjoining areas)</p> <p>f. Coverage- 500 HH in Narayan pur</p> <p>Project –II</p> <p>Rehabilitation and Integration of Surrendered LWEs and Social Justice: Policies, Challenges and Prospects</p> <p>g. Fieldwork ongoing-Narayanpur district of Chhattisgarh (Orchha, Kohka Mehta and some adjoining regions of the district)</p> <p>h. Coverage- 50% 200 Surrendered naxals</p>

Events organized / Courses developed or continuing	Courses	Publications (peer-reviewed articles/book chapters/books)	Project/ Research work undertaken/ completed as a part of research activities
<p>10. Constitution Day Celebration on 26th November, 2023</p> <p>11. Lecture on “Dr. Ambedkar and his Quest for Social Justice” at the Indira Gandhi Rashtriya Manav Sangrahalaya on 6th December 2023</p> <p>12. Two-Day International Conference On ‘Unveiling Ambedkar’s Legacy in Advancing Dalit Women’s Rights and Equality: Empowering Voices’ On 19-20 January 2024</p> <p>13. One-Day Workshop on Research Methodology: Approach, Tools, and Techniques on 30th January 2024</p>		<p>14. Dr. Ambedkar Memorial Lecture on April 13, 2023</p> <p>15. One Day National Conference on Curriculum Development & pedagogy for Legal Education in contemporary India (perspective in National Education Policy 2020) on April 20, 2023</p> <p>16. One Day ‘National SC, ST Women Entrepreneurs Conclave’ on May 06, 2023</p> <p>17. Two-Day Conference on ‘Inclusive Development of Marginalized Communities: Through the Eyes of Social Thinkers, Writers, and Leaders’ during June 8-9, 2023</p> <p>18. Two-Day Workshop on ‘The SCs and STs (Prevention of Atrocities) Act 1989’ on August 10-11, 2023</p> <p>19. One-Day Workshop on “Engendering Quota, Women’s Reservation Act, 2023” on November 12th, 2023</p> <p>20. Tribal Entrepreneurship Development Program in collaboration with National Tribal Research Institute (NTRI) on November 20th, 2023</p> <p>21. “National Conference on Preserving Tribal Languages: Utilizing Technology to Preserve, Document and Spread Best Practices” on November 21st, 2023</p> <p>22. Constitution Day Celebration on 26th November, 2023</p> <p>23. Lecture on “Dr. Ambedkar and his Quest for Social Justice” at the Indira Gandhi Rashtriya Manav Sangrahalaya on 6th December 2023</p> <p>24. Two-Day International Conference On ‘Unveiling Ambedkar’s Legacy in Advancing Dalit Women’s Rights and Equality: Empowering Voices’ on 19-20 January 2024</p> <p>25. One-Day Workshop on Research Methodology: Approach, Tools, and Techniques on 30th January 2024</p>	

ADMINISTRATIVE AND PERSONNEL MATTERS

A. Appointments/joining

- (i) Mrs. Alka Jindal, Superintendent has been promoted to the post of Assistant Registrar in the Pay Matrix of Pay Level 9 of Rs. 53100-167800 w.e.f. 22.09.2023 on probation for a period of one year.
- (ii) Shri Parveen Kumar, Assistant has been promoted to the post of Superintendent in the Pay Matrix of Pay Level-7 of Rs.44900-142400 w.e.f. 22.09.2023 on probation for a period of two years.
- (iii) Mrs Sarita, Assistant has been promoted to the post of Superintendent in the Pay Matrix of Pay Level-7 of Rs.44900-142400 w.e.f. 22.09.2023 on probation for a period of two years.
- (iv) Shri Harish Dhaundiyal, Assistant has been promoted to the post of Superintendent in the Pay Matrix of Pay Level-7 of Rs.44900-142400 w.e.f. 04.10.2023 on probation for a period of two years.
- (v) Dr. Mamta Pathania, Assistant Professor in Public Administration has been placed in the next higher Academic Pay Level-12 (Rs.79,800-2,11,500) w.e.f. 20.10.2023.
- (vi) Dr. Shyamli Singh, Assistant Professor in Environment Management and Climate Change has been placed in the next higher Academic Pay Level-12 (Rs.79,800-2,11,500) w.e.f. 20.10.2023.
- (vii) Dr. Pawan Kumar Taneja, Assistant Professor in Operation Research has been placed next higher Academic Pay Level-12 (Rs.79,800-2,11,500) w.e.f. 20.10.2023.
- (viii) Dr. Surabhi Pandey, Assistant Professor in IT & e-Governance has been placed in the in the next higher Academic Pay Level-11 (Rs.68,900-2,05,500) w.e.f. 20.10.2023.
- (ix) Dr. Neetu Jain, Associate Professor has been promoted as Professor in Organization and Behavioural Science in the Academic Pay

Level 14 (Rs 144200-218200) w.e.f 26.10.2023 on probation for a period of two years.

- (x) Dr. Sapna Chadah, Assistant Professor has been promoted as Associate Professor in Constitutional and Administrative Law in the Academic Pay Level 13A (Rs.1,31,400-2,17,100) w.e.f 27.10.2023 on probation for a period of two years.

B. Extension of Service (on contract basis)

1. The term of engagement of Dr. Amit Kumar Singh, Assistant Professor of Urban Development has been extended for a period of one year w.e.f 25.10.2023.
2. The term of engagement of Prof Ashok Kumar Vishandass, Professor of Economics/Applied Economics has been extended for a period of one year w.e.f 2.11.2023.
3. Dr. Shweta Mittal has been engaged as Adjunct Faculty on purely contract basis for a period of one year w.e.f 07.11.2023.
4. The term of engagement of Prof. Suresh Misra, Professor of Public Administration (with specialization in Consumer Affairs) has been extended for a period of one year w.e.f 01.01.2024.
5. The term of engagement of Ms Rakhee Bakshee, Communication Adviser (Part time) on contract basis has been extended for a period of one year w.e.f 14.01.2024.
6. The term of engagement of Sh.O.P.Chawla, Deputy Registrar (Finance & Administration) has been extended for a period of one year w.e.f 1.02.2024.
7. Dr. Vikas Singh has been engaged as Adjunct Faculty for a period of one year w.e.f 12.2.2024.
8. The term of engagement of Sh. K S Ranga, Executive Engineer on contract basis has been extended for a period of one year w.e.f 14.2.2024..
9. The term of engagement of Prof. V K Sharma, Professor of Disaster Management has been extended for a period of one year w.e.f 1.03.2024.

10. The term of engagement of Prof. K K Pandey, Professor of Urban Development has been extended for a period of one year w.e.f 1.03.2024.
- C. The following Staff Members retired on Superannuation from the Services of the Institute.
- I. Shri Ram Bahadur, Junior Electrician retired on 30.06.2023.

D. Employees taken Voluntary retirement from the services of the Institute

- Shri Mahesh, MTS, retired on 29.11.2023

DETAILS OF TA/DA AND HONORARIUM PAID DURING 2023-24

(A) Details of Honorarium and Salary paid to Faculty Members during 2023-2024.

See Annexure F.10

ACKNOWLEDGEMENT

We express our deepest gratitude to the Hon'ble Vice-President India and President IIPA Shri Jagdeep Dhankar for his sustained support and guidance.

Our sincere thanks are particularly due to Dr. Jitendra Singh, Hon'ble Union Minister and Chairman IIPA Executive Council.

We are thankful to all officers of the Ministry, especially Mrs Radha S. Chauhan, Secretary DoPT, Shri Rahul Singh, Additional Secretary, Shri Manoj Dwivedi, Additional Secretary, Mrs. Rajul Bhatt, Joint Secretary (Training) and Shri S. D. Sharma, Joint Secretary for their sustained support for the Institute.

Besides we are thankful to the Department of Administrative Reforms and Public Grievances (DARPG), Govt. of India and its officers, especially Shri V. Srinivas, Secretary, DARPG, Shri Ashwani Rajput, Joint Secretary, DARPG, Capacity Building Commission (CBC), NITI Aayog, Deptt., of Expenditure, Ministry of Finance, Govt. of India, Ministries of Housing & Urban Affairs, Consumer Affairs, Science and Technology, External Affairs, Social Justice & Empowerment, Information Technology, Tribal Affairs and as well as all other departments, including Foreign Govts., for their sustained interest in the IIPA's activities. We express our sincere thanks to the State Governments especially Bihar, Maharashtra, Uttar Pradesh, Odisha, Mizoram and Gujarat for collaborating with us in Capacity Building of their officers. Our gratitude is also due to Faculty members, officers and support staff of the Institute.

FINANCE AND ACCOUNTS

REVENUE ACCOUNT (ON CASH BASIS)

Receipts

Apart from generating its own resources, the Institute received grants from the Ministry of Personnel, Public Grievances and Pensions, Government of India and others. The details of such receipts during the year under report are:

		Amount (Rs. in lakh)	Remarks	
A.	Grant from Government		Break-up as under (Rs. in Lakh)	
1.	Salary	900.00	(i) Fee from various fee-based sponsored training programme	1484.90
2.	General	950.00	(ii) User Charges	177.77
3.	Capital	950.00	(iii) Net Income from Research Assignments	87.93
B.	Internal Receipts Generated by IIPA	1938.67	(iv) Membership subscription (including interest on Membership Fund)	14.40
			(v) Sale of Publications	8.48
			(vi) Misc. Receipts	165.19
			Total	1938.67

Thus the total receipts to the Institute during 2023-24 were Rs.4738.67 lakh.

Expenditure

As against the revenue receipts of Rs. 4738.67 lakh, the payment during the year under report was 4735.67 lakh as under:

		(Rs. in lakh)
1.	Establishment (salaries and allowances)	1211.50
2.	Conduct of fee-based and sponsored Training Programmes	1171.31
3.	Library Books and Periodicals	23.55
4.	Publications	7.32
5.	Pension	865.81
6.	Promotion of Branch activities	11.76
7.	Campus maintenance including Hostel general charges, water and electricity charges, rent, rates and taxes	394.22
8.	Administrative and miscellaneous expenses	75.38
9.	Purchase of Assets	18.80
10.	GST/Premium Expenses	6.02
11.	Capital Expenses	950.00
	Total	4735.67

The cumulative deficit at the end of the year i.e. 2022-23 was Rs.07.24 lakh. However, the Institute was able to conclude the year 2023-24 with a cumulative deficit of only Rs.04.24 lakh only.

Centre for Urban Studies (CUS)

A grant of Rs. 358.71 lakh was received from the Ministry of Urban Affairs, Government of India during the year under report. In addition a sum of Rs. 0.06 lakh accrued from sale of CUS publications and Rs.1.83 lakh from Bank Interest. A surplus of Rs.285/- from previous year was carried over during the year under report.

Against the total funds of Rs. 360.60 lakh (after adjustment of previous surplus of Rs. 285/-), an expenditure of Rs. 357.58 lakh was incurred on:

	(Rs. in lakh)
1. Pay & Allowances	263.91
2. Books & Periodicals	6.26
3. Travel Expenses	1.81
4. Infrastructure	4.76
5. Printing of Publication	2.35
6. Other contingencies & Misc. Expenses	1.34
7. Campus Maint. including Computer Facility, Security, Tel.	15.53
8. Water & Electricity	7.75
9. Overhead charges	29.63
10. Training Expenses`	9.00
11. Printing & Stationery	2.31
12. Research and Case Study	9.18
13. Audio & Visual Equipment	2.29
14. Interest paid	1.46
Total	357.58

Specific Grants and Expenditure on Sponsored Training Programmes and Research Studies, etc.

Grants/Fee amounting to Rs.1026.51 lakh was received from sponsoring Ministries/Departments for conduct of sponsored Training Programmes, Research Studies and Seminars, etc. as under:

	(Rs.in lakh)
1. 49th APPPA (from various sponsoring Ministries/Departments)	179.93
2. From various Ministries/Departments for Field Visits/Dissertation, etc. by APPPA Participants	54.00
3. From Ministries/Departments (Other than DOPT) and other organizations for special Programmes, Research Studies, Research/Assignments, Seminars	792.58
Total	1026.51

An unspent balance of Rs.1517.38 lakh was also brought forward from previous year. Thus total funds available were Rs.2543.89 lakh.

As against the above, the expenditure on various programmes, research studies, etc. amounted to Rs. 886.00 lakh as detailed below:

	(Rs. in Lakh)
1. 49th APPPA	47.26
2. Field Visits/Dissertation etc. by APPPA Participants	40.66
3. Special Programmes, Research Studies/ Research Assignments and Seminars, etc. sponsored by various Ministries/ Departments of Government of India and other organizations.	798.08
Total	886.00

Foreign Contributions (FCRA)

Unspent balance of Rs.14.06 lakh has been carried forward to next year.

M/s GSA & Associates audited the accounts of the Institute for the year under report.

The Institute continued its endeavour to mobilize resources for strengthening its financial position.

RESEARCH STUDIES/PROJECTS

During the year, the Institute completed the following **19** Research Studies details of which are given at Annexure F.1 (A).

Besides these, there were **17** on-going Research Studies which are listed at Annexure F.1 (B).

ANNEXURE F.1 (A)

COMPLETED RESEARCH PROJECTS FROM APRIL 2023 TO MARCH 2024

Sr. No.	Title of Study	Name of Faculty	Ministry/Department
1.	Blended Capacity Building Programme for Stakeholders of River Ganga under the Namami Ganga Programme	Prof. V.K. Sharma Dr. Shyamli Singh	Department of Water Resources, River Development & Ganga Rajuvenation National Mission for Clean Ganga
2.	Bihar State Disaster Management Authority (CDMP) Plan for Patna and Ara Nagar Nigams.	Dr. Saket Bihari	Bihar State Disaster Management Authority (Disaster Mangt. Dept.)
3.	Social Impact Assessment Study for Acquisition of Land for Construction of Waste Water Treatment Plant at Village Tajpur Khurd, Delhi	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi
4.	Social Impact Assessment (SIA) of Land Acquisition at Sabhapur, Shahadara, New Delhi for construction of Police Station Sonia Vihar	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi
5.	Field Assessment of the Status of Devolutions of Powers and Resources of the PRIs across the State and U T in the Country for the year 2021-22 to Develop Indicative Evidence based Ranking.	Prof. V.N. Alok	Ministry of Panchayati Raj
6.	District Good Governance Index (DGGI-UP)	Prof. Charu Malhotra Dr. Pawan K Taneja	Govt. of Uttar Pradesh
7.	Gender Safety Audit in the city of Ghaziabad Uttar Pradesh	Dr. Amit K Singh Dr. Sapna Chadah Dr. Kusum Lata Dr. Roma Debnath	National Commission for women
8.	Social Impact Assessment (SIA) of Land Acquisition at Bakhtwar Pur Village for construction of decentralized sewage treatment plant and pumping station	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi
9.	Study to examine the matter of consultant hiring by the different Programme Divisions of the Department, MoRD, Gol.	Dr. Saket Bihari	Ministry of Rural Development
10.	Third Party Audit of National Institute of Health and family welfare (NIHFW) Website for the year 2022-2023	Prof. Ashok Vishandass	National Institute of Health and family welfare
11.	Third Party Evaluation of ERSS Scheme of DIAL-112	Dr. Surabhi Pandey	Odisha Police State Headquarters Cuttack
12.	Third Party Audit of Proactive Disclosures of Information under RTI Act 2005	Dr. Sapna Chadah	Dept. of Drinking Water & Sanitation

Sr. No.	Title of Study	Name of Faculty	Ministry/Department
13.	Third Party Audit of Proactive Disclosures of Information under RTI Act 2005	Dr. Sapna Chadah	Dept. of Personnel & Training
14.	Third Party Audit of Proactive Disclosures of Information under RTI Act 2005	Dr. Sapna Chadah	President's Secretariat
15.	Third Party Audit of Proactive Disclosures of Information under RTI Act 2005	Dr. Sapna Chadah	Kendriya Vidyalaya Sangathan
16.	Third Party Audit of Proactive Disclosures of Information under RTI Act 2005	Dr. Sapna Chadah	Dept. of Legal Affairs
17.	Third Party Audit of Proactive Disclosures of Information under RTI Act 2005	Dr. Sapna Chadah	Mahatma Gandhi Antarrashtriya Hindi Vishwavidyalaya
18.	Restructuring & Review of HR Processes of DRDO, Govt of India	Prof. Neetu Jain	Ministry of Defence
19.	Evaluation of Indian Cyber Crime Coordination Centre Scheme	Dr. Surabhi Pandey	Ministry of Home Affairs

ANNEXURE F.1 (B)

ON- GOING RESEARCH PROJECTS FROM APRIL 2023 TO MARCH 2024

Sr. No.	Title of Study	Name of Faculty	Ministry/Department
1.	DISHA Project- Web Portal Development for monitoring & evaluation of the Legal Literacy and Legal Awareness Programme of Department of Justice, Govt. of India	Dr.Sapna Chadha Dr. Kusum Lata Dr. Roma Debnath	Department of Justice
2.	Social Impact Assessment Study for Acquisition of Land for Construction of Waste Water Treatment Plant at Village Tajpur Khurd, Delhi	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi
3.	Social Impact Assessment (SIA) of Land Acquisition at Sabhapur, Shahdara, New Delhi for construction of Police Station Sonia Vihar	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi
4.	Impact Assessment Study of the Effectiveness of Real Estate Regulatory Act on Homebuyers in India	Dr Amit K Singh Dr. Sapna Chadah	ICSSR
5.	Challenges and Prospects of Sustainable Development for Members of SC and PVTG with Social Justice (The Case of Abujmaria Tribe)	Prof. Nupur Tiwary	Dr. Ambedkar Chair
6.	Rehabilitation and Integration of Surrendered LWEs and Social Justice: Policies, Challenges and Prospects.	Prof. Nupur Tiwary	Dr. Ambedkar Chair
7.	Social Impact Assessment for Land Acquisition at Village Maidan Garhi for DDA Project of Road Construction	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of NCT Delhi
8.	Social Impact Assessment for Land Acquisition at Village Satbari for DDA Project of Gaushal Road Construction	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of NCT Delhi
9.	Women's Safety Audit in the city of Agra	Dr. Sapna Chadah Dr. Amit Kumar Singh Dr. Roma Debnath Dr. Kusum Lata	National Commission for Women
10.	Women's Safety Audit in the city of Gurugram	Dr. Roma Debnath Dr. Kusum Lata Dr. Amit Kumar Singh Dr. Sapna Chadah	National Commission for Women
11.	Women's Safety Audit in the city of Agartala	Dr. Amit Kumar Singh Dr. Sapna Chadah Dr. Kusum Lata Dr. Roma Debnath	National Commission for Women
12.	Interactive Sensitization Programme for School Children in Consumer Protection (E-commerce)	Prof Suresh Mishra Dr. Sapna Chadah Dr. Mamta Pathania	Amazon Seller Service Pvt. Ltd

Sr. No.	Title of Study	Name of Faculty	Ministry/Department
13.	Audit of Night Patrolling Process of Delhi Police	Dr. Surabhi Pandey	Ministry of Home Affairs
14.	Impact Assessment Study of Bhoomi Samman Districts Deptt of Land Resources (DoLR), Ministry of Rural Development (MoRD), GOI	Dr. Gadadhara Mohapatra	Ministry of Rural Development
15.	Support National Level Monitoring System of Department of Rural Development GOI	Dr. Saket Bihari	Ministry of Rural Development
16.	Restructuring and Strengthening Proposal of Bureau of Police Research and Development (BPR&D)	Dr. Neetu Jain	Ministry of Home Affairs
17.	The Evaluation of voluntary organizations working for the welfare of Scheduled Tribes	Dr. Gadadhara Mohapatra	Ministry of Tribal Affairs

ANNEXURE- F.2

**TRAINING PROGRAMMES/WORKSHOPS CONDUCTED DURING THE PERIOD
(APRIL 2023 TO MARCH 2024)**

Sl. No	Programme	Date	Coordinator(s)	No. of Participants
1.	Training Programme Cum Exposure Visit for Provincial Civil Service Officers Govt. of Bihar (Batch –III)	April 3-7 2023	Dr. Amit Singh Dr. Mamta Pathania	70
2.	One Day Workshop on: “Policy Issues in Tech Spaces” (Sponsored by National e-Governance Division)	April 6, 2023	Prof. Charru Malhotra	25
3.	Law Enforcement Agency Programme on Cyber Security Strategy (Sponsored by I4C MHA)	April 10-14 2023	Dr. Surabhi Pandey	25
4.	One Day Workshop on “Development Administration: sponsored by B.P. Koirala, India-Nepal Foundation)	April 10, 2023	Prof. Vinod K. Sharma	2
5.	One Day Conference on: River Management-Conservation as Culture, Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 11, 2023	Prof. Vinod K Sharma Dr. Shyamli Singh	350
6.	Memorial lecture Dr. Ambedkar Chair-	April 13, 2023	Prof. Nupur Tiwari	100
7.	Two-day e-Committee Digital Accessibility Training for Visually Challenged court staff and Judicial Officers (sponsored by the e-Committee, Supreme Court of India, New Delhi.)	April 17-18, 2023	Dr. Surabhi Pandey	20
8.	Workshop on Direct Selling and Consumer Protection	April 17, 2023	Dr. Sapna Chadah	125
9.	Online School Training Programme Namami Gange	April 17-19, 2023	Prof. Vinod K. Sharma Dr. Shyamli Singh	100
10.	Training programme for Sr. Law Enforcement Officer on “Cyber Security & Strategy”, Sponsored by I4C, MHA	April 24-28, 2023	Dr. Surabhi Pandey	18
11.	Online Namami Gange programme	April 25-27,2023	Prof. Vinod K. Sharma Dr. Shyamli Singh	1054
12.	Two-day National Workshop on U-20 Agenda for Municipal Governance	May 2-3, 2023	Prof. K.K. Pandey Dr. Kusum Lata Dr. Sachin Chowdhry Dr. Amit Kr. Singh	76
13.	National SC,ST Women Entrepreneurs Conclave Organised by Indian Chambers of Commerce for SC, ST and Women Entrepreneurs in association with Dr. Ambedkar Chair for Social Justice	May 6, 2023	Prof. Nupur Tiwary	130

Sl. No	Programme	Date	Coordinator(s)	No. of Participants
14.	Law Enforcement Agency Programme on “Cyber Security Strategy”(Sponsored by I4C MHA)	May 8-12, 2023	Dr. Surabhi Pandey	15
15.	Chief Information Security Officers’ Deep Dive Training on Cyber security (Under Cyber Surakshit Bharat Initiative) (Sponsored by NeGD, MeitY, Govt. Of India)	May 8-12, 2023	Prof. Charru Malhotra	23
16.	Training programme for Sr. Law Enforcement Officers on “Cyber Security & Strategy”, Sponsored by I4C, MHA	May 15-19, 2023	Dr. Surabhi Pandey	25
17.	Higher Leadership Programme for Settlement Officers of CTA (Sponsored by public Service Commission, CTA)	May 15-19, 2023	Dr. Surabhi Pandey	18
18.	Two-day e-Committee Digital Accessibility Training for Visually Challenged court staff and Judicial Officers (sponsored by the, e-Committee, Supreme Court of India, New Delhi.)	May 15-16, 2023	Dr. Surabhi Pandey	17
19.	Online Namami Gange programme	May 16-18,2023	Prof. Vinod K. Sharma Dr. Shyamli Singh	235
20.	Training Programme on “Public Administration and Governance cum Exposure Visit” (sponsored by BIPARD)	May 23-27, 2023	Dr. Amit Singh Dr. Mamta Pathania	27
21.	11th Advance Leadership Programme (ALP) sponsored by PSUs	May 22 to June 19, 2023	Dr. Neetu Jain Dr. Sachin Chowdhry	7
22.	“Training on “Ethics & Value in Public Governance/Good Governance/Right to Information/ Gender Sensitization/Sexual Harassment at Work Place” for Administrative Staff of ICFRE, Dehradun	June 5-7, 2023	Dr. Amit Singh	23
23.	Workshop on “Sustainability Urbanization Planning” CUS Programme	June 6, 2023	Prof. K.K. Pandey Dr. Kusum Lata Dr. Amit Kr. Singh	100
24.	Call for Papers for International conference Dr. Ambedkar Chair in Social Justice	June-8-9, 2023	Prof. Nupur Tiwary	80
25.	One-week residential training programme on “Public Policy Formulation”(Sponsored by Department of Telecommunications Ministry of Communications)	June 12-16, 2023	Dr. Mamta Pathania	25
26.	Training Programme cum Exposure Visit For Bihar Panchayati Raj Service Officers Govt. of Bihar	June 12-16, 2023 (Batch-I)	Dr. Mamta Pathania Dr. Amit Kumar Singh	98
27.	Training of Trainers Ministry of Communications Department of Posts (RANKPA)	June 19-23, 2023	Prof. Suresh Misra Dr. Mamta Pathania	17

Sl. No	Programme	Date	Coordinator(s)	No. of Participants
28.	Six-Days Training Programme cum Exposure Visit For Gujarat Administrative Service (Class-1) Officers	June 30 to July 5, 2023	Dr. Surabhi Pandey	9
29.	Advance Professional Programme in Public Administration (APPPA) DoPT	July 1, 2023 to April 30, 2024	Dr. Sachin Chowdhry Dr. Sapna Chadah	27
30.	Effective Communication and Presentation Skills (NSSTA)	July 3-14, 2023	Dr. Neetu Jain Dr. Kusum Lata	25
31.	"Blended Capacity Building Programme for Stakeholders of River Ganga" (National Disaster Management Authority (NDMA))	July 5, 2023	Dr. Shyamli Singh Prof. Vinod K. Sharma	70
32.	Mid-Career Training Programme (MCTP) for Rural Development Officers, Govt. Bihar Batch III	July 10-14, 2023 (Batch-II)	Dr. Mamta Pathania Dr. Amit Kumar Singh	99
33.	Project and Risk Management in Public Works for Tanzania Government Officials ITEC	July 17 to 28, 2023	Dr. Pawan Taneja Dr. Roma Debnath	35
34.	Handholding Workshop on Solid Waste Management: City to City Learning at Varanasi Municipal Corporation	July 18, 2023	Dr. Kusum Lata	30
35.	Two –week Mid-Career (MCTP) for ITS Group "A" Officers, (Phase- I/batch-03) (Sponsored by National Telecommunications Institute for Policy Research Innovation and Training (NTIPRIT))	July 31-August 11, 2023	Dr. Pawan Taneja Dr. Roma Debnath	30
36.	Training Programme for Education/Cane Service Officers, Govt. Bihar (Sponsored by BIPARD)	August 7- 11, 2023	Dr. Mamta Pathania Dr. Amit Kumar Singh	11
37.	Chief Information Security Officers (CISO) deep-dive training under Cyber Surkashit Bharat" (sponsored by National e-Governance Division NeGD)	August 7-11, 2023	Dr. Charru Malhotra	26
38.	'The SCs & STs (Prevention of Atrocities) Act, 1989'	August 8-9, 2023	Dr. Nupur Tiwary	50
39.	Induction Training Programme on Public Administration and Governance cum Exposure visits for the Odisha Administrative Services Officers Trainees (Sponsored by Gopabandhu Academy of Administration Govt. of Odisha)	August 21-25, 2023	Dr. Surabhi Pandey	127
40.	Online Data Analytics for Beginners sponsored by Indian Technical And Economic Cooperation (ITEC)	August 28 to September 1, 2023	Dr. Roma Debnath Dr. Pawan Taneja	35

Sl. No	Programme	Date	Coordinator(s)	No. of Participants
41.	Five Days Training Programme cum Exposure Visit For Gujarat Administrative Service (Class-1) Officers (Sponsored by Sardar Patel Institute of Public Administration)	August 28 to September 1, 2023	Dr. Surabhi Pandey	42
42.	Three Week International Management Development Programme on Project and Risk Management for Public Works	Sept. 4-22, 2023	Dr. Pawan Kumar Taneja Dr. Roma Debnath	31
43.	Online “Blended Capacity Building Programme for Stakeholders of River Ganga” (National Disaster Management Authority (NDMA))	Sept. 11-15 2023.	Prof. Vinod K. Sharma Dr. Shyamli Singh	423
44.	One Week Exposure Visit/cum Training Programme of Nepalese Civil Servants (Sponsored by Ministry of External Affairs)	Sept. 13-20, 2023	Prof. Vinod K Sharma Prof. Suresh Misra Dr. Shyamli Singh	26
45.	Hindi Diwas	Sept 18, 2023	Prof. K.K. Pandey	100
46.	“Structured Experiential Learning Program” Officers of Department of Telecommunications (sponsored by NTIPRIT Ghaziabad)	Sept. 18-22, 2023	Dr. Roma Debnath Dr. Pawan Taneja	25
47.	Online “Blended Capacity Building Programme for Stakeholders of River Ganga” School training	Sept. 18-22, 2023	Prof. Vinod K Sharma Dr. Shyamli Singh	160
48.	Online “Blended Capacity Building Programme for Stakeholders of River Ganga” DGC training	Sept, 21 – 22, 2023	Prof. Vinod K Sharma Dr. Shyamli Singh	29
49.	Three-day Training Programme on Building Inclusive Cities: Theory to Practice	Sept. 25-27, 2023	Prof. K.K. Pandey Dr. Kusum Lata	25
50.	8 th Capacity Building Programme for Technical Personnel (Technical Officer, Technical Personnel, Technician, Senior Technician, Junior Analyst)	Sept. 25 to October 06, 2023	Prof. Vinod K. Sharma Dr. Shyamli Singh	28
51.	Online “Blended Capacity Building Programme for Stakeholders of River Ganga” DGC training	Sept. 26-27, 2023	Prof. Vinod K. Sharma Dr. Shyamli Singh	40
52.	Online DGC training “Blended Capacity Building Programme for Stakeholders of River Ganga” Phase II (National Disaster Management Authority (NDMA))	October 3-4, 2023	Dr. Shyamli Singh Prof. Vinod K. Sharma	50
53.	Three-Day Orientation Programme on Consumer Protection Act for the Probationers of Indian Postal Service (IPoS) Rafi Ahmed Kidwai National Postal Academy (RAKNPA)	October 3-5, 2023	Dr. Mamta Pathania Prof. Suresh Misra	19
54.	Online School Training “Small River rejuvenation” and “Wetlands” Blended Capacity Building Programme for Stakeholders of River Ganga” Phase II (National Disaster Management Authority (NDMA))	October 4-6, 2023	Dr. Shyamli Singh Prof. Vinod K. Sharma	138

Sl. No	Programme	Date	Coordinator(s)	No. of Participants
55.	Foundation training Programme of Direct Recruited ASOs of CGLE 2022(Sponsored by Department of Personnel & Training)	October 3 to Dec. 1, 2023	Dr. Saket Bihari Dr. Manan Dwivedi	196
56.	15-Day International Capacity Building Programme on Innovations in Organizational Management' with international modules in USA.	October 3-17, 2023	Dr. Saket Bihari	15
57.	Three-day Specialized Training Programme on Municipal Governance for Circular Economy	Oct 4-6, 2023	Prof. K.K Pandey Dr. Kusum Lata	18
58.	Mid-Career Training for Indian Telecommunication Services (ITS) Officers, Phase I Batch-04 (Sponsored by NTIPRIT)	Oct 9-20, 2023	Dr. Pawan Taneja Dr. Roma Debnath	29
59.	"Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II	Oct, 10-12 2023.	Dr. Shyamli Singh Prof. Vinod K. Sharma	544
60.	Workshop on Engendering Quota: Women's Reservation Bill, 2023	October 12, 2023	Prof. Nupur Tiwary	30
61.	"Training cum Exposure Visit for Junior Grade of Mizoram Secretariat Officers (MSS)" (sponsored by Administrative Training Institute Government of Mizoram)	October 16-20, 2023	Dr.Sapna Chadah Prof. Suresh Misra	25
62.	One-week training course on "Capacity Building programme for Vigilance Awareness Campaign" (Sponsored by Census Commissioner of India)	October 16-20, 2023	Dr. Surabhi Pandey	42
63.	Blended Capacity Building Programme for stakeholders of River Ganga Phase II at Prayagraj	October 16-21, 2023	Prof. Vinod K Sharma	60
64.	"Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II	Oct 19-20, 2023	Dr. Shyamli Singh Prof. Vinod K. Sharma	50
65.	Foundation Training of Gazetted Officers Class- I & Class II of the State (Sponsored by Sardar Patel Institute of Public Administration (SPIPA)	Oct 23-27, 2023	Dr. Surabhi Pandey	57
66.	"Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II	Oct 25-26, 2023	Dr. Shyamli Singh Prof. Vinod K. Sharma	30
67.	Developing HR Competencies for Excellence in PSUs (Sponsored by DPE)	Nov. 1-4, 22023	Dr. Neetu Jain	37
68.	Capacity Building Programme under the project "Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II	Nov 7-9, 2023	Dr. Shyamli Singh Prof. Vinod K. Sharma	158
69.	"Cyber Fraud Awareness workshops" (HDFC)	Nov. 16, 2023	Dr. Surabhi Pandey	200

Sl. No	Programme	Date	Coordinator(s)	No. of Participants
70.	Capacity Building Programme under the project “Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase II	16th - 17th November, 2023;	Dr. Shyamli Singh Prof. Vinod K. Sharma	38
71.	Capacity Building Programme under the project “Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase II	Nov. 20-21, 2023	Dr. Shyamli Singh Prof. Vinod K. Sharma	30
72.	Capacity Building Programme under the project “Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase II	Nov.23 - 24, 2023	Dr. Shyamli Singh Prof. Vinod K. Sharma	23
73.	Mid-Career Training Programme (MCTP) for Rural Development Officers/APOs, Govt. of Bihar (Batch –III)	November 20-24, 2023	Dr. Mamta Pathania Dr. Amit Kumar Singh	113
74.	Data Analytics and Risk Management course (Indian Technical And Economic Cooperation ITEC)	Nov.20- Dec. 8, 2023	Dr. Roma Debnath Dr. Pawan K. Taneja	36
75.	Cyber Security and Digital Forensics Investigation for PAN India Judges (Sponsored by I4C MHA)	Nov. 20-24, 2023	Dr. Surabhi Pandey	15
76.	Conference on Public Administration and Citizen Centric Governance	Nov. 23-24, 2023	Prof. Suresh Misra Dr. Sapna Chadah Dr. Mamta Pathania	100
77.	Gender Equality & Women Empowerment (Sponsored by Department of Public Enterprises(DPE)	Nov. 23-24, 2023	Prof. Neetu Jain	40
78.	Cyber Security and Digital Forensics Investigation for PAN India Judges (Sponsored by I4C MHA)	Nov. 28- Dec 02, 2023	Dr. Surabhi Pandey	16
79.	Three Weeks International Training Programme on Data Analytics and Risk Management (sponsored by Indian Technical And Economic Cooperation ITEC)	Nov.20- Dec. 8, 2023	Dr. Roma Debnath Dr. Pawan K. Taneja	37
80	Orientation cum Induction Training programme for newly appointed Aspirational Block Fellows (ABFPs), sponsored by NITI Aayog)	Nov. 28-30, 2023	Prof. Ashok Vishandass	44
81.	Cyber Security and Digital Forensics Investigation for PAN India Judges and Sr. LEA Officers (Sponsored by I4C MHA)	Dec 4-8, 2023	Dr. Surabhi Pandey	26
82.	Chief Information Security Officers’ Deep Dive Training on Cyber security (Under Cyber Surakshit Bharat Initiative) (Sponsored by NeGD, MeitY, Govt. of India)	Dec 4-8, 2023	Prof. Charru Malhotra	31

Sl. No	Programme	Date	Coordinator(s)	No. of Participants
83.	Orientation Workshop on Urban Governance	Dec 11-13, 2023	Prof. K.K. Pandey Dr. Kusum Lata Dr. Sachin Chowdhry Dr. Amit Singh	19
84.	Mid-Career Training Programme (MCTP) on 'Higher Management' for IES Group A Officers Superintendent Engineers (Civil and E/M) of CPWD	Dec. 11-22, 2023	Dr. Roma Debnath Dr. Pawan K. Taneja	36
85.	22nd Foundation Training Programme for Scientists and Technologists (Sponsored by DST)	Dec. 11 to Feb 2, 2024	Prof. Vinod K. Sharma Dr. Shyamli Singh	21
86.	"Programme for Provincial Civil Services Officers" (Probationary, Group-B) Officers from Maharashtra State" (VANAMATI)	Dec 11-15, 2023	Dr. Sachin Chowdhry Dr. Manan Dwivedi	111
87.	Foundation Training of Probationers Officers of the Gujarat State (Sponsored by Sardar Patel Institute of Public Administration (SPIPA))	Dec. 11-15 2023	Dr. Surabhi Pandey	45
88.	Capacity Building Programme on "Cyber Security and Digital Forensics Investigation" for Judicial Officers & Sr. LEAs Officers.	Dec 18-23, 2023	Dr. Surabhi Pandey	25
89.	"Study tour Programme of Provincial Civil Service Probationary (Group-B) Officers from Maharashtra State" (VANAMATI)	Dec 18-22, 2023	Dr. Sachin Chowdhry	113
90.	National Convention-III on "G-20: People Centric Governance & Public Policy"	Dec. 21-22, 2023	Prof. Neetu Jain	75
91.	Unveiling Ambedkar's Legacy in Advancing Dalit Women's Rights and Equality: Empowering Voices	Dec. 21-22, 2023	Prof. Nupur Tiwary	40
92.	Combined Induction Course (CIC) for officers of Govt. of Bihar (Phase-II)	Dec. 25-29, 2023	Dr. Mamta Pathania Dr. Amit Singh	112
93.	ONLINE "Blended Capacity Building Programme for Stakeholders of River Ganga – Phase II"	Dec. 26-28 2023	Prof. Vinod K. Sharma Dr. Shyamli Singh	50
94.	One week Residential training programme for Board's Employees (sponsored by CBSE)	Jan.1-5, 2024	Dr. Saket Bihari	32
95.	Five-day Refresher Course and Experience Sharing for Lateral Entrants joined the Govt. of India in 2022 (sponsored by Department Of Personnel And Training (DoPT)	Jan. 8-12, 2024	Prof. V.N. Alok	25
96.	International Training Programme on "Finance for Non Finance Background Leaders, (e-ITEC) (Online)	Jan. 8-12, 2024	Dr. Pawan K. Taneja Dr. Roma Debnath	22

Sl. No	Programme	Date	Coordinator(s)	No. of Participants
97.	One week Residential training programme for Board's Employees (sponsored by CBSE)	Jan. 8-12, 2024	Dr. Saket Bihari	32
98.	Cyber Security and Digital Forensics Investigation for PAN India Judges for Senior officers of LEAs on Cyber Security and Strategy (Sponsored by I4C MHA)	Jan. 8-12, 2024	Dr. Surabhi Pandey	29
99.	One week Residential training programme for Board's Employees (sponsored by CBSE)	Jan. 15-19, 2024	Dr. Saket Bihari	32
100.	Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II Student Training	Jan., 17-19, 2024	Dr. Shyamli Singh	130
101.	Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II DGC Training	Jan. 18-19, 2024	Dr. Shyamli Singh	120
102.	Two-Day International Conference on 'Unveiling Ambedkar's Legacy in Advancing Dalit Women's Right and quality:Empowering Voices'	Jan. 19-20, 2024	Prof. Nupur Tiwary	25
103.	One day Special Training Programme on Climate Smart Municipal Services (Organised in Association with Municipal Corporation Gurugram, Haryana)	Jan. 19, 2024	Prof. K. K Pandey	46
104.	One week Residential training programme for Board's Employees (sponsored by CBSE)	Jan. 22-26, 2024	Dr. Saket Bihari	32
105.	Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II DGC Training	Jan. 23-24, 2024	Dr. Shyamli Singh	80
106.	Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II Student Training	Jan. 29-31, 2024	Dr. Shyamli Singh	90
107.	Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II DGC Training	Jan. 30-31, 2024	Dr. Shyamli Singh	77
108.	Cyber Security and Digital Forensics Investigation for PAN India Judges (Sponsored by I4C MHA)	Jan. 29- Feb. 2, 2024	Dr. Surabhi Pandey	32
109	Management Excellence Programme on Finance, Operations and Project Management (Sponsored by Indian Academy of Highway Engineers, Ministry of Road Transport and Highways, Govt. of India)	Jan. 29 to Feb.10 2024	Dr. Roma Debnath Dr. Pawan K. Taneja	15
110.	International Capacity Building Programme on Innovations in Organizational Management	Jan 29 – Feb. 12, 2024	Dr. Saket Bihari	12

Sl. No	Programme	Date	Coordinator(s)	No. of Participants
111.	Workshop on Research Methodology: Approach, Tools and Techniques on 30th Jan 2024 organized by Dr. B.R. Ambedkar Chair in Social Justice regarding (B-9)	31.01.2024	Dr. Nupur Tiwary	80
112.	Cyber Security and Digital Forensics Investigation for PAN India Judges (Sponsored by I4C MHA)	Feb. 5-9, 2024	Dr. Surabhi Pandey	26
113.	Chief Information Security Officers' Deep Dive Training on Cyber security (Under Cyber Surakshit Bharat Initiative) (Sponsored by NeGD, MeitY, Govt. Of India)	Feb. 5-9, 2024	Prof. Charru Malhotra	26
114.	One Week Programme on Data Presentation, Data Analysis through Excel and other Statistical packages e.g. SPSS & R, Data Mining & Data Analysis newly recruited Statistical Officers (Plg./Stats.) from UPSC (Planning Department GNCTD)	Feb. 5-9, 2024	Dr. Roma Debnath	25
115.	Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II Student Training	February 5-7, 2024	Dr. Shyamli Singh	75
116.	Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II Student Training	February 7-9, 2024	Dr. Shyamli Singh	80
117.	One –Day Special Training Programme on Municipal Leadership and Management	February 13, 2024	Prof. K. K. Pandey	45
118.	Training Programme for Officers of Directorate General of Civil Aviation (DGCA) on Promoting Excellence Through Administrative Skills	Feb. 19-23 , 2024	Dr. Saket Bihari	23
119.	One week Residential training programme for Board's Employees (sponsored by CBSE)	Feb. 19-23 , 2024	Dr. Saket Bihari	21
120.	12 th T. P. on Science & Technology for Rural Societies (Women Component) (Scientist & Technologists All Levels) (1-week)	Feb 26 to March 1, 2024	Prof. Vinod Sharma Dr. Shaymli Singh	25
121.	Training Programme for Officers of Directorate General of Civil Aviation (DGCA) on Promoting Excellence Through Administrative Skills	Feb 26 to March 1, 2024	Dr. Saket Bihari	22
122.	2nd Foundation Training Programme (FTP) for "Provincial Civil Service Officer Trainees" Govt. of Bihar	Feb 26 to March 1, 2024	Dr. Mamta Pathania Dr. Amit K. Singh	117
123.	One-Day Focused Group Discussion on Municipal Finances (jointly organized with NDMC)	March 1, 2024	Prof. K.K. Pandey Dr. Kusum Lata Dr. Amit Singh	54

Sl. No	Programme	Date	Coordinator(s)	No. of Participants
124.	Training Programme for Officers of Directorate General of Civil Aviation (DGCA) on Promoting Excellence Through Administrative Skills	March 4-8 , 2024	Dr. Saket Bihari	23
125.	Risk Management (Total/Enterprise)	March 4-8 , 2024	Dr. Roma Debnath	40
126.	Training programme for newly appointed Aspirational Block Programme Fellows (ABPFs) sponsored by NITI Aayog	March 4-6 , 2024	Prof. Ashok Vishandass	45
127.	Training programme for newly appointed Aspirational Block Programme Fellows (ABPFs) sponsored by NITI Aayog	March 6-8 , 2024	Prof. Ashok Vishandass	52
128.	Training programme for newly appointed Aspirational Block Programme Fellows (ABPFs) sponsored by NITI Aayog	March 13-15, 2024	Prof. Ashok Vishandass	47
129.	World Consumer Right Day	March 15, 2024	Dr. Sapna Chadah	100
130.	Training programme for newly appointed Aspirational Block Programme Fellows (ABPFs) sponsored by NITI Aayog	March 18-20, 2024	Prof. Ashok Vishandass	44
131.	Chief Information Security Officers' Deep Dive Training on Cyber security (Under Cyber Surakshit Bharat Initiative) (Sponsored by ICMR)	March 18-22, 2024	Prof. Charru Malhotra	29
132.	Two-Days Orientation Training Programme for the Registrar/Deputy Registrar of CAT	March 18-19, 2024	Dr. Sapna Chadah	47
133.	Management Development Programme on Project Management: Project Planning and Execution (Sponsored by National Technical Research Organisation NTRO)	March 18-22, 2024	Dr. Kusum Lata Dr. Roma Debnath	20
134.	"Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II	March 18, 2024	Dr. Shyamli Singh	50
135.	Training Programme on "Understanding Government Structure, Rules & Decision Making" For Officials of Maruti Suzuki India Ltd	March 19-21, 2024	Prof. Neetu Jain Dr. Shweta Mittal	9
136.	Four Week International Training Programme on Managing Infrastructure Development Risk: Lessons from Asia Pacific Region ITEC	March 21 - April 15 , 2024	Dr. Roma Debnath Dr. Pawan K. Taneja	17
137.	"Blended Capacity Building Programme for Stakeholders of River Ganga" – Phase II	March 26-28, 2024	Dr. Shyamli Singh	50
	Total Number of Participants			9221

ANNEXURE F.3

ACTIVITIES OF THE BRANCHES (2023-2024) REGIONAL BRANCHES

ASSAM

Webinars/Seminars/Conferences

Prelude Conferene on the theme “New Paradigms of Governance” (23 September 2023).

Talks

1. Talks on “Financial Procedures” (27 November 2023).
2. Talk on “Election Commission and Model Code of Conduct” (28 March 2024)

Executive Committee (EC) Meetings held on 29 July, 2023, 15 Sept. 2023, 13 Oct. 2023, 20 Jan 2024 & 30 March 2024.

BIHAR

Seminars/Conferences/Workshops/ Webinars

1. Prelude Seminar on “New Paradigms of Governance”, Shri Navin Verma, IAS (Retd) and Chairman RERA, Bihar as Chief Guest and Prof Rash Bihari Pd Singh, former VC, PU as Main Speaker (7 October, 2023).
2. Workshop on “Aspects of Gender Issues: Inspiring Women”. Mrs R Mallar Vizhi, IPS, ADG, CID, Bihar was the Chief Guest (7 March, 2024).

Lecture/Talk/Meetings/Discussions

1. A Talk on Improving University Administration in Bihar. Prof RBP Singh, ex-VC, Patna University, Prof S P Shahi, VC, MU, Bodh-Gaya, Shri A V Sinha, IAS (Retd) and Shri Vijoy Prakash, IAS (Retd) participated (16 April, 2023).
2. Panel Discussion on “Evolution & Effectiveness of Panchayati Raj in Bihar” on

the occasion of Panchayati Raj Day (24 April, 2023).

3. Panel Discussion on “New Education Policy 2020 and Creative Learning”. The Panelists were Sri A V Sinha, IAS (retd), Dr Mridula Prakash, Principal School of Creative Learning, Danapur, Dr Kavita Kumari, Txshila Teachers Training College, Phulwarisharif, Dr Fazal Ahmed, SGGGS College, Patna City and Dr R K Verma (26 August, 2023).
4. A Talk on “Bihar Budget 2024: Decoding Prospects and Challenges”. The Talk was delivered by Dr Bakshi Amit K Sinha, Economist, Bihar Institute of Public Finance and Policy, Patna (10 March, 2024).

Training Programmes Conducted (Workshop under Research Development Programme (RDP))

1. A Workshop for College teachers and Research Scholars on “Aspects of Producing Quality Research in Social Sciences” organized at Maharaja College. Ara (VKS university) (11 January, 2024).
2. A Workshop for College teachers and Research Scholars on “Aspects of Producing Quality Research Output” organized at College of Commerce, Arts and Science, Patna (Grade ‘A’ accredited by NAAC). 3 Expert Lectures on research paper, plagiarism and publication in Journals were delivered (23 January, 2024).

Publications

1. Bihar Journal of Public Administration Vol. XX No.1 Jan-June, 2023 ISSN: 0974-2735 Included in UGC-CARE List of Journals.
2. Bihar Journal of Public Administration Vol. XX No.2 July - Dec., 2023 ISSN: 0974-2735 Included in UGC-CARE List of Journals.

Other Activities

Signed MOU with Amity University, Patna for exchange of faculty, research and other academic activities and conducted Gender Audit of R N College, Hajipur in pursuance of MOU with the College.

JAMMU & KASHMIR REGIONAL BRANCH

Seminars/Conferences/Workshops

1. Two-day Training workshop on Field Data Collection for the Projects titled – Baseline survey on SC in Jammu & Region & Project titled- SC/ST (PCR) Act, 1955 & SC/ST (PoA) Act, 1989 Funded by Department of Social Welfare-JKUT (April 3-4, 2023).
2. One-day Workshop on the Protection of Civil Rights Act, 1955 & the SC/ST (Prevention of Atrocities) Act, 1989 (August 12, 2023)
3. Prelude Conference on “New Paradigms of Governance” (30 September, 2023)

Lecture Meetings/Discussions/Debates

1. 13th Sat Paul Sahni Memorial Lecture on “Free Press & the Constitution of India” Keynote Speaker: Shri Justice Sanjeev Kumar Shukla, Hon'ble Judge of J&K High Court. (June 3, 2023).
2. 10th Shri Ram Sahai Memorial Lecture on “Revitalizing Entrepreneurial Ecosystem in J&K”. Keynote Speaker: Shri Vikramjit Singh, IPS Commissioner/Secretary to J&K Government Industries & Commerce Department (September 2, 2023).
3. 45th Annual Meeting of the General Body (February 4, 2024).
4. J&K Regional Branch and J&K Police in collaboration with Department of Students Welfare, University of Jammu organized the 22nd Annual Veeranna Aivalli Memorial Debate Competition on the topic “In the opinion of the house, unchecked development and widespread use of Artificial Intelligence poses significant risks to the humanity”. (December 20, 2023)

Training Programmes/Members' Conclave Conducted

1. One-Day Training Programme Project : Evaluation of Education & Socio-Economic status of Scheduled Caste community in Jammu Region (March 30, 2024).
2. 1st Members' Conclave (December 24, 2023).

Projects/Research Studies

1. Proposal on the Working of Protection of Civil Rights Act 1955 and SC/ST (Prevention of Atrocities) Act 1989 in J&K.
2. An Evaluation of Education & Socio-Economic status of Scheduled Caste Community in Jammu Region.

Internships'

We have also started internship programme for students from Universities. So far we have had students from Panjab University and Pondicherry University who have done their internships under guidance of Dr Ashok Bhan, IPS (Retd) and Prof Rekha Chowdhary:

- Ms Shruti Mishra D/o Rajinder Kumar Sharma, Student of Department of Public Administration, Panjab University, Chandigarh worked as an Internee with IIPA J&K Regional Branch under the mentorship of Dr Ashok Bhan, IPS (Retd) Patron IIPA J&K RB from June 6, 2023 to July 20, 2023.
- Mr Rishav Choudhary, currently pursuing M.A. Political Science by the Department of Politics and International Studies at Pondicherry University, Puducherry worked as an Internee with IIPA J&K Regional Branch under the mentorship of Professor Rekha Chowdhary from February 5, 2024 to March 5, 2024.

Other Activities

1. 77th Independence day celebration -2023 (August 15, 2023)
2. 75th Republic day celebration- 2023 (January 26, 2024)

JHARKHAND

Seminars / Webinars / Conferences / Workshops / Symposia

1. One-day Seminar on “Entrepreneurship” (29 September, 2023).
2. “Global Leadership through Continuous Innovation” (19 January, 2024).
3. “E-Commerce Advantages and Disadvantages” (24 March, 2024).

Lecture Meetings/Discussions

1. Discussions on Cyber Crime (30 August 2023).
2. Discussions on Information Technology (19 January, 2024).

Training Programmes Conducted

1. “Self Employed Tailor” by Mr. Bihay Kumar (10 July 2023).
2. “Home Health Aid” by Ms. Molly Topno (6 September 2023)
3. “Information Technology” by Mr. Trilochan Deo Singh (19 January 2024).

Research Studies

1. How to train students in innovation & entrepreneurship.
2. Nurture young minds to articulate & solve real problems in society.

Other Activities

1. Free Health Medical Camp (6 September 2023)
2. IIPA Jharkhand Regional Branch has been allotted an office space at the Smart City Ranchi by the Govt. of Jharkhand.

KARNATAKA

Seminars / Webinars / Conferences / Workshops / Symposia

1. A Conference on “Experience of Administrative Reforms in India” organized in

association with Institute for Social Economic Change (ISEC) and Karnataka Administrative Reforms Commission-2 at ISEC premises (24 April, 2023).

2. A Workshop on “Public Policy”, organized in association with Department of International Relations, Peace and Public Policy of St. Joseph’s University, Bengaluru (3 May 2023)
3. A two-day National Seminar on “Gram Swaraj and Panchayat Raj – A Journey in the State of Karnataka” organized with the Department of Rural Development and Panchayati Raj, Govt. of Karnataka and Karnataka State Rural Development and Panchayat Raj University (1-2 September, 2023)
4. A prelude Conference on the theme “New Paradigms of Governance” organized in collaboration with the Department of Public Policy of Ramaiah University of Applied Sciences (RUAS), Bengaluru (22 September, 2023)
5. A workshop on “Cyber Security”, organized in collaboration with the Criminal Investigation Department of the Govt. of Karnataka, IAS Officers’ Association Bengaluru (17 February, 2024)

Special Lectures / Web Talks / Panel Discussions/Book Discussions

1. A Panel Discussion on “Solving India’s Development Challenges – Experiences from the Indian Administrative Fellowship”, organized in collaboration with the Nudge Institute and the National Law School of India University (NLSIU) at NLSIU (4 April, 2024).
2. A Panel Discussion on the “India Justice Report (IJR)”, organized in association with the University Law College of Bangalore University (29 May, 2023).
3. A Special Lecture on the “India Justice Report (IJR)” by Ms. Maya Daruwala, Chief Editor, India Justice Report, organized in association with B.M.S. College of Law (31 May, 2023).
4. A Special Lecture on “Democratizing Democracy – Bringing Public Policy Colser to People: by Dr. Vijayendra Rao, Lead Economist, Development Research

- Group, World Bank, Washington D.C., at the IAS Officers' Association, Infantry Road, Bengaluru (8 June, 2023)
5. A Special Lecture on "Building State Capacity" (in hybrid mode), delivered by Dr. Ramaswami Balasubramaniam, Member (HR), Capacity Building Commission, Govt. of India, in association with the IAS Officers' Association, Karnataka and the KAS Officers' Association, Karnataka. (14 July, 2023).
 6. A Special Lecture on "Governance for Doughnut Economics" by Dr. Jagmohan Sharma, IFoS, Director General, Environmental Management and Policy Research Institute, Bengaluru, organized in association with the Department of International Relations, Peace and Public Policy of St. Joseph's University, Bangalore (12 October, 2023).
 7. A Panel Discussion and Prize Distribution Ceremony of the Annual Essay Competition 2023 on "Citizen Centric Governance in Karnataka – A Reform Agenda" jointly organized with CeRSSE, JAIN (Deemed-to-be) University, JP Nagar (29 November, 2023).
 8. A Special Lecture on "An Alternative Development Agenda for India" by Mr. Sanjay Kaul in association with the Department of Political Science of Bangalore University (15 December, 2023).
 9. A Capacity Building Programme on the theme "Legal Regime of Anti-Corruption in India" organized in collaboration with the University Law College and Department of Studies in Law of Bangalore University (21 December, 2023).
 10. A set of two Special Lectures on "Rural Libraries as a Development Intervention" by Smt. Uma Mahadevan, IAS, Additional Chief Secretary, Panchayat Raj, Dept. of Rural Development and Panchayat Raj, Govt. of Karnataka' and "Digital and Urban Libraries in Karnataka by Dr. Satish Kumar Hosamani, Director, Department of Libraries, Govt. of Karnataka, organized in association with the Department of Library and Information Science of Bangalore University. (23 January, 2024)
 11. A Special Lecture on the theme "Citizen-Centric Governance in Karnataka" by Shri T.M. Vijay Bhaskar, IAS (Retd.), Former Chief Secretary of Karnataka and Chairman, IIPA Regional Branch, organized in collaboration with Presidency College Bengaluru (27 January, 2024)
 12. A Book Discussion Programme on "Governing an Indian State" Karnataka in Focus", by Dr. A Ravindra, IAS (Retd), Former Chief Secretary, Govt. of Karnataka (20 March, 2024).

Research Studies

Documenting District Governance Institutions, Structures and System – A Study of Chikmagalur District (submitted to IIPA, New Delhi).

Publications

1. Text of the Foundation Day Lecture of the Branch delivered by Mr. V. Srinivas, IAS on Administrative Reforms – Lessons and Experiences, 2019-20, was released by Shri S. Ramanathan, IAS (Retd.), Chairman, Emeritus at ISEC on 29 April, 2023.
2. Forging Ahead — Annual Reports of the Branch from 2011-12 to 2022-23 was released by Shri. S. Ramanathan, IAS (Retd.), Chairman, Emeritus at ISEC on 29 April, 2023.
3. Monthly Virtual Newsletters of the Branch (titled Vidyunmana Suddipatra' in Kannada), are being brought out regularly since August 2020.
4. Documenting District Governance Institutions, Structures and System — A Study of Chikmagalur District.

Memoranda of Understanding

Memoranda of Understanding have been signed with the following ten educational and research institutions for the conduct of collaborative programmes and research studies in the areas of Public Policy, Governance and Administration:

1. Ramaiah Centre for Public Policy, Bengaluru
2. Institute for Social and Economic Change, Bengaluru

3. Jain (Deemed-to-be) University, Bengaluru
4. Public Affairs Centre, Bengaluru.
5. University Law College, Bangalore University, Bengaluru
6. BMS College of Law, Bengaluru
7. Karnataka State Rural Development and Panchayat Raj University, Gadag
8. Bangalore University
9. St. Joseph's University, Bengaluru
10. Fiscal Policy Institute, Bengaluru.

KERALA

Seminars/Webinars/Conferences/Workshops

1. Need for Changes in Labour Law Focussing on Women's Labour in India (8 September, 2023).
2. Addressing the Global Issue of Child Labour (13 September, 2023)
3. Prelude Conference on "New Paradigms of Governance" (12 October, 2023).
4. Quest for a Sustainable and Peaceful International Order (18 December 2023).
5. Peace Non-Violence and Development (21 December, 2023).
6. Breaking Colonial Legacy: Indianization of Criminal Justice System (25 January, 2024).
7. Federalism and Governance in Contemporary India (20 February, 2024).
8. Polity and Governance in the Chera Era of Kerala History (15 March, 2024).

Training Programmes Conducted

1. Certificate Course in Public Policy and Governance
2. Certificate Course in Indian Constitution and Governance

Research Studies

Project on District Documentation: Kollam District

Publications

Newsletter.

Other Activities

Essay writing competition for College Students.

MADHYA PRADESH

Webinars/Seminars/Conferences

1. *Prashasan Mein Nirantarta* (Continuity in Administration) (27 May, 2023).
2. *Kritim Buddhi — abhishap athava vardaan* (Artificial Intelligence — Curse or Boon) (17 June, 2023).
3. *Samaan Nagrik Sanhita* (Uniform Civil Code) (15 July, 2023).
4. Unnat Bharat Tatha Grameen Vikas (Rising India and Rural Development) (In collaboration with Dr.Hari Singh Gour Central University Sagar) Presided Over by Vice Chancellor Sushri Neelam Gupta (7 August, 2023)
5. *Prashasan Mein Nirantarta* (Continuity in Administration) (16 September, 2023)
6. *Abhiprashasan me nave aayam* (New Paradigms in Governance) (7 October, 2023).
7. *Sansad tatha Vidhan Mandalo Me Mahila Aarakshan* (Woment Reservation in Lok Sabha and Vidhan Sabha) (18 November, 2023)
8. *Chunavo ka rajya prashasan par prabhav* (Effect of elections on Administration) (16 December, 2023).
9. *Karmyogi Yojana* (20 January, 2024).
10. *Garibi mukt bharat* (Poverty free Bharat) (24 February, 2024).
11. *Jal he jeevan hai* (No life without water) (16 March, 2024).

Publications

1. Monthly Newspaper "*Prashasak Prashasika*" (Regularly publishing)
2. "*Prashasak Prashasika 2022*" — Compilation of Articles and Reports, Seminars for the year 2022 (January to December) - Book released on Annual Conference at IIPA New Delhi.

Other Activities

Annual Essay Competition conducted with the help of the Government of Madhya Pradesh, Higher Education Department and Principals of Colleges (it is free for others to join). Prizes (Eight in number given). Number of essays received 1657, a record from Madhya Pradesh and Chhattisgarh Regional Branch, all the participants were given certificates.

MAHARASHTRA

Seminars/Conference/ Workshops

1. "Prelude Conference on the theme "Technology & New Paradigms of Governance", jointly organized by the IIPA/MRB & GAD (AR & OM) held on 12th September, 2023.

Lecture/ Meeting/discussions

1. Organized the "Late Dr. S.S. Gadkari Memorial Award for Innovation in Public Administration 2022-2023" & the "Late Shri B.G. Deshmukh Memorial Lecture 2023-2024" on the topic "Effective Redressal of Public Grievances" by Shri V. Srinivas, IAS, Secretary to Government of India, Ministry of Personnel, Public Grievances & Pensions, Department of Administrative Reforms & Public Grievances and Department of Pension & Pensioner's Welfare on 9th June, 2023.
2. The 68th Annual General Meeting of the Indian Institute of Public Administration, Maharashtra Regional Branch, Mumbai, was held on Thursday, the 13th October, 2023.

Training Programmes conducted

1. Stress Management through Naturopathy and Yoga by Dr. Prakash Kondekar, Naturopath (02/01/2024).
2. Legislative Affairs in Government (04/01/2024).
3. Right To Public Services Act-2015 (05/01/2024).
4. Conduct, Discipline & Appeal Rules & Departmental Enquiries (08/01/2024)
5. Legal Affairs in Government (09/01/2024)

6. Right to information Act-2005 (10/01/2024)
7. Manual of Good Governance, 2023 (11/01/2024)
8. Maharashtra Manual of office procedure, 2023 (12/01/2024)

Publications

Project Report on Documenting Governance in Nanded District submitted to IIPA, New Delhi

Other Activities

1. Received award of second prize for best performing branch of IIPA carrying certificate of appreciation from IIPA, New Delhi.
2. Library: The Branch has a well-maintained library having more than 12000 books on various subjects of Public Administration including Economics, Political Science, Sociology, Management, History, Biographies of eminent personalities and books written by Service and defense personnel.
3. The Late Shri B.G. Deshmukh Annual Essay Competition: The Essay Competition- 2023-2024. It was organized on the following subjects: (i) G20: India Techade, (IIPA. New Delhi); and (ii) *Shasan Apply Dari Yojana*
4. The Late Dr. S.S. Gadkari memorial award for innovation in public administration-2023-2024: The Branch has instituted the Late Dr. S.S. Gadkari Memorial Award for innovation in public administration. The Branch has received total 14 entries. The empowered Committee under the chairmanship of the Hon. Chairman of the Branch would evaluate the entries received for this award. The award would be given in the ensuing AGM of the Branch.

MIZORAM

Seminars/Webinars/Conference/Workshop

1. Conducted Two-Day International Seminar in collaboration in with Department of Public Administration, Mizoram University on 'Recent Trends in Public Administration: G20

- Perspectives' at the Dept of Pub. Admn, Mizoram University (23-24 May 2023).
2. Conducted Three-Day International Seminar in collaboration with the School of Social Sciences, Mizoram University on 'Social Sciences in the Contemporary World: The Way Forward' at the University Auditorium, Mizoram University. (8-10, November, 2023).
 3. The IIPA, MRB conducted a National Seminar cum IIPA Prelude Conferences 2023 on New Paradigms of Governance in the Dean's Multipurpose Hall, SSS, Mizoram University. (11 October, 2023).
 4. Conducted a Joint Consultative Meeting with the International Trade Initiative Forum at State Bank of India, Zoram Platinum Branch (17 January 2024)

Lecture Meetings/Discussions

1. The Branch organised National Lecture Meeting in collaboration with the UGC-Women's Studies Centre, Mizoram University on 'Women and Politics' in which Prof. Prabhat Kumar Datta, Dept of Political Science, Xavier University, West Bengal acted as a resource person at the Seminar Hall, Dean, SSST, Mizoram University. (02 May 2023).
2. The Branch organised Special Lecture Meeting in collaboration with Department of Public Administration Mizoram University on 'Shyama Prasad Mukherji Rouban Mission' in which Prof. Sumit Mukherje, Dept of Political Science University Kalyani, West Bengal acted as a resource person at the Seminar Hall, PA Dept, Mizoram University (7 June, 2024).

Books/Reports/Newsletters

1. Prof. Srinibas Pathi, 'National Education Policy - 2020: Perspectives on School Education in India' *Mizoram University Journal of Humanities & Social Sciences*, Aizawl: MZU June, 2022
2. Prof. Srinibas Pathi, edited a book and chaired the Book Release Function, "India's G-20 Presidency: Perspectives on Higher Education", August 08, 2023.

3. Prof. Lalneihzovi & Prof. Prabhat Kumar Datta "Civil Society in India: Changing Contexts and Emerging Challenges", *Contemporary Social Scientist*, A Refereed Journal, School of Social Sciences, MZU, ISSN 2230-956X, Vol. 15, Issue-1, Summer 2023 Jan-June.
4. Prof. Lalneihzovi & Ambalika Yadav, "Women in Rural Local Governance: Challenges and struggles", *Contemporary Social Scientist*, a refereed Journal, School of Social Sciences, MZU, ISSN 2230-956X, Vol. 15, Issue-2, Winter 2023, July-December.
5. Dr. Laltanpuui Ralte & Lalruatpuia, "Women's Participation in Governance: A Study of Village Councils of Rural Areas of Aizawl District in the national refereed Journal *Humanities and Social Science Studies*, MZU ISSN 2319-899X, Vol-12 (2), July-December, 2023.
6. T. Sadashivam & Dr. Lalruailiana, Report on Social Sciences in the Contemporary World: The Way Forward – 1st International Conference on Social Sciences. *Contemporary Social Scientist*, a refereed Journal, School of Social Sciences, MZU ISSN 2319-899X, Vol-12 (2), July-December, 2023.

Other Activities

The MRB had upgradation of the Library of the Branch with the addition of new books, journals and magazines.

ODISHA

Seminars/ Webinars/ Conference/Workshop

1. Preservation and Conservation of Heritage in Odisha Speakers: Shri Amiya Bhusan Tripathy, Convenor, INTACH, Odisha Chapter, Sanjib Ch. Hota, Former Chairman, IIPA RB Odisha Mallika Mitra, Director, INTACH, Odisha (20 March, 2024).
2. Member's Annual Conference on "Recent Advances in Judiciary in India", Chief Guest: Justice Bidyut Ranjan Sarangi, Hon'ble Judge, Orissa High Court (18 March, 2024)
3. Present Global Turmoil: Impact on Indian Economy Speakers: Prof. Sudhakar Panda,

President, Indian Economics Association
Former VC, Birla Global University, Prof.
Kumarabara Dash, Advisor to World Bank,
from F.M. University, Odisha (9 January 2024).

4. Freedom, Equality and Justice for All Speakers:
Shri A.B. Tripathy, Former DGP, Odisha Shri
S.C. Hota, Former State Election Commission
Shri Lalit Das, Addl. DGP, State Human
Rights Cell Shri M. Akhaya, Former DGP,
Odisha, Shri Arun Sadangi, Director, State
Police Academy, Shri Karunakar Pattanaik,
Chairman, IIPA RB, Odisha Shri Damodar
Pradhani, Director, Centre for Human Rights,
IIPA, RB, Odisha (11 December 2023)
5. India of Our Dreams in Collaboration with
Institute of Social and Economic Research,
Bhubaneswar on the occasion of Children's
Day (14 November, 2023)
6. New Paradigms of Governance, Speakers:
Shri Prasanna Mishra, IAS (Retd.) Prof.
Satya Narayan Mishra, Dean, KIIT School
of Management, KIIT University (8 October,
2023)
7. "Relevance of Gandhism in the Contemporary
World", Speaker: Shri Rabi Narayan Senapati,
IAS (Retd), Collaboration with Citizen for
Collective Action For Social Change,
Bhubaneswar (2 October, 2023)
8. Seminar on our Hon'ble President and Book
Release Function – President Draupadi
Murmu, Author: Dr. Vijayalaxmi Mohanty,
Director, HRDC, Sri Sri University, Cuttack,
Odisha (29 July, 2023)
9. India's G20 Presidency and Our Foreign
Policy: Issues and Challenges, Speaker:
Debraj Pradhan, Former Ambassador of India
(12 May 2023)
10. State level Seminar on Realizing the Vision
of Utkal Gourav Madhusudan Das on the
occasion of Celebration of Utkal Diwas in
collaboration with Citizens for Collective
Action For Education and Social Change,
Bhubaneswar (1 April 2023)

Lecture/Meetings/Discussions

1. English Essay Competition on Topic
"Emergence of India as Global Power".

The competition was held among college and
university students (10 December, 2023)

2. English Debate Competition on "Emergence
of India as Global Power", the competition
was held among college and University
Students. Coordinated and conducted by
Former VC, NEHU (10 December, 2023).
3. MOU signing with Sri Sri University, KISS
University, Utkal University and Rama Devi
Women's University.

Research Studies

1. District Governance in Mayurbhanj-
Institutions, Structures and Systems funded
by IIPA, New Delhi.
2. Perception of Tribals towards Development
Project Director: Col. Prof. Jyotirmay
Satapathy.

Publications

1. *Annual Journal of Odisha Regional Branch*
Theme : Technology and Social Change.
2. *Prashasan -2023* - It compiles the themes of
all the Seminars and Workshops conducted
by the branch during the year.

Other Activities

- Annual General Body held on 26th August.
- Elections for Office Bearers and Executive
Committee Members held on 17 September
2023.
- IIPA RB Odisha has 8 Sub-Committees such
as
 1. Programme Committee,
 2. Membership Committee,
 3. Resource Mobilization Committee,
 4. Competition Committee,
 5. Annual Journal Publication Committee,
 6. Prashasan publication Committee,
 7. Disciplinary Committee,
 8. Amendment Committee.
- Conduct of Sub-Committee Meetings is held
in every two months. The Secretary convenes
the sub-committees as and when required.

PUDUCHERRY

Seminars/ Webinars/ Conference/Workshop

1. Seminar on “Health Administration” (4 March, 2023).
2. Seminar on UPSC - IAS/IPS Competitive Examination (25 March, 2023).
3. Civil Service Day–2023 Theme: “Empowering the Citizens and Reaching the Last Mile” (22 April, 2023).
4. Prelude Seminar-2023 on New Paradigms of Governance (21 October 2023).
5. National Youth Day Celebration (12 January, 2024).
6. National Voters Day Celebration (25 January, 2024).
7. Administration System for Election in India (27 January 2024).
8. Inaugural Programme on UPSC - IAS Awareness cum Motivation for MBA Students, Pondicherry University (15 March, 2024).
9. “Civil Services Day-2024” Celebration & Civil Service Exam (UPSC-IAS) Awareness (20 April, 2024).

Lecture Meetings/Discussions

Annual General Body Meeting of the Puducherry Regional Branch (24 February, 2024)

Training Programmes Conducted

1. Motivational Awareness Programme for Bharathidarsan Govt. College Students (1, 8, 15, 22 & 28 April, 2023).
2. UPSC - IAS/IPS Awareness Programme for School and College Students (20 May 2023).
3. Motivational Programme for +2 and College Students (15 July, 2023)
4. 16th UPSC Training for 3 years & weekend Course Programme School and College Students (19 August, 2023).
5. UPSC Awareness Programme for Achariya college Students (6 September, 2024).
6. 16th IIPA-UPSC-IAS Training Programme for Students 2023-2024 (9 September, 2023).

7. Awareness Programme for Idhaya College Students (18 October, 2023).
8. UPSC Awareness Programme for NGO students (27 December, 2024).
9. Two-Day Training Programme on “Zero Base Performance Budgeting”, (30-31 January, 2024).

RAJASTHAN

Webinars/Seminars/Conferences

Prelude Regional Seminar on “New Paradigms of Governance” (21 October, 2023)

Virtual Lectures/Meetings/Discussions/Open House

1. Open House on Positive Personality (8 August, 2023).
2. Pearls of Life (12 August, 2023).
3. Mission Contribution of Max Weber to the Study of Bureaucracy (17 July, 2023).
4. Open House on Impact of Freebies on Elections (16 October, 2023).
5. How Good is Good Governance (17 October, 2023).
6. India as an Economic Power (25 October, 2023).
7. Rajasthan Socio-Economic Transformation (28 October, 2023).
8. Administrative Reforms in India (Maharani College Campus) (30 October, 2023).
9. 34th Vishnudutt Sharma Memorial Lecture on Dr. B R Ambedkar: The Man and his Mission (15 March, 2024).

TELANGANA & AP

Seminars/Conferences/Workshops

1. Symposium on “New Education Policy: Issues and Challenges” (20-07-2023)
2. Prelude Conference on “Good Governance and the Need for Restructuring Public Services in India: Issues and Challenges” (26-10-2023)

3. Conference on “Digital initiatives in Open Distance Education” (18-03-2023)

Lectures/Meetings/Discussions

“Media Accountability and Governance” to the participants of Journalism Students of St. Ann’s College for women by – Prof. A.V.N. Reddy, Registrar Dr. B.R. Ambedkar Open University and Secretary of the Branch (27-02-2024)

Research Studies

Ongoing minor research project on “Impact of Bifurcation of District in Telangana: A Case Study of Nagarkurnool District”

Publications

District Administration in India – By M. Gopalakrishna, IAS (Retd.), Chairman, IIPA, Telangana & Andhra Pradesh Regional Branch, Hyderabad.

UTTAR PRADESH

Seminars/Conferences/Workshops conducted

1. National Webinar on “Emerging practices in Public Administration”, in collaboration with IIPA, New Delhi (31 May, 2023).
2. Prelude Workshop on “New Paradigms of Governance” (27 September, 2023).
3. Workshop on “Sustainable Development Goals: Initiatives by the Government of Uttar Pradesh, in collaboration with Lucknow University (21 February, 2024).

Lecture Meetings/Discussions

1. Lecture on “Lack of Citizen Centric Governance’, was conducted in collaboration with the Department of Rural Development, Government of UP. (4 December, 2023).
2. Executive Council Meeting (9 November, 2023).
3. Annual General Meeting (9 November, 2023)
4. Meeting of the Executive Council on “Possibilities of collaborating with different institutions in Lucknow (5 July, 2023).

5. Meeting of the Programme Advisory Committee to regularize the students’ internship program (18 November, 2023).
6. Programme Advisory Committee Meeting (22 March,2024)

Training Programmes Conducted

Five-day Induction Training Programme for the Senior Accountants and Lower divisional Clerks of Govt. of India (4-8 March, 2024).

Research Studies

Completed the assignment of documenting governance of Barabanki, titled “*Vikas Barabanki Ka: Barah Dishaon Mein*”, and submitted the study to IIPA, New Delhi.

Publications

1. E- Newsletter for the months January - December, 2023 was brought out.
2. “*Dynamics of Public Administration*”, a Journal published by Lucknow University will now be published jointly with IIPA, UP.

Other Activities

1. Annual Essay Competition for students studying in classes 9th-12th was conducted and prizes distributed to deserving students. The prize distribution ceremony was conducted in collaboration with Unity College, Lucknow (9 January, 2024).
2. Sri R. Ramani, Chairman, attended the AGM, Annual Conference and Chairmen’s meet at New Delhi (31 Oct-1 Nov, 2023).
3. The Programme Advisory Committee of the Regional Branch, UP, approved the path breaking initiative of the Chairman, to start a Regular Internship Programme for young boys and girls enrolled in UG/PG courses or in pursuit of a career from April, 2024. As a precursor, two boys and one girl have already been inducted as interns on a voluntary basis in the current year itself.
4. An agreement was made between IIPA UP and Lucknow University, to publish the journal, “*Dynamics of Public Administration*” jointly (9 November, 2024).

- Dr. Padma Iyer was invited at a Webinar, on Women Entrepreneurs, as a key speaker, on 12th March, 2024, to celebrate International Women's Day, as 8th March happened to be a holiday.

BURDWAN

Seminar

Prelude Webinar on "New Paradigms of Governance" (Sept.21, 2023)

Lecture Meeting

- Collaborative Lecture Meeting with Purba Bardhaman District Police & Swayamsiddha on Trafficking in Human Beings (3 January, 2024)
- Discussion on Students Credit Card and Different Scholarships (WB Government) (4 January, 2024)

Other Activities

Collaborating with other organizations from time to time for minor activities.

HOWRAH

Conference/ Workshop

- "Role of Freedom Fighters in Freedom Movement of India" (30 August, 2023)
- Prelude Conference on "New Paradigms of Governance" (3 September, 2023)
- Seminar on "Heritage of Bengal with special reference to Howrah", jointly organized by Howrah Local Branch and Rotary Club of Howrah. (28 February, 2024).

Lecture/Meeting/Discussions

- Executive Committee Meeting (28 May, 2023, 25 Oct, 2023 & 31 Mar, 2024)
- Annual General Meeting (23 July, 2023).

Extra-Curricular Activities

- Members of Howrah Local Branch participated online virtual and also offline in various social

and cultural organizations/Associations of Howrah, West Bengal and also in National Seminars during the period of 2021-2022.

- Howrah Local Branch donated several books and journals to Howrah District Library during the period of 2021-22 where separate space are reserved for Howrah Local Branch for students appearing in competitive examinations and also for research work.

MADURAI

Webinars/Seminars/Conferences

Prelude Conference on "New Paradigms of Governance" (Oct 21, 2023)

TIRUPATI

Seminars/Webinars/Conferences/Workshops

Prelude Conference on "New Paradigms of Governance" (28 September 2023)

Lecture Meetings/Discussions

- Obituary Meeting in honour of Late Prof. A. Ranga Reddy, Former Chairman, IIPA Tirupati Local Branch (6 April 2023)
- Special Lecture Programme on "Media and Justice" (20 December 2023)
- Special Lecture Programme on "Women;s Rights and Justice" (23 December 2023)
- Special Lecture Programme on "Challenges for Social Administration" (29 December 2023)
- Special Lecture Programme on "World Consumers' Rights Day with theme on Fair and Responsible AI for Consumers" (15 March 2024)

Other Activities

General Body Meeting to elect officer bearers of the IIPA Tirupati Local Branch (26 March 2024)

TIRUPATTUR

Seminars/Conferences/Workshops

- One-day State Level Conference on the

Constitutional Value and Social Responsibility (13 February, 2024).

2. Prelude Conference on “New Paradigms of Governance” (27 October, 2023).

Lecture Meetings/Discussion

1. A special Lecture regarding how to create green environment in Tirupattur District. (29 September, 2023).
2. A Meeting with District Collector regarding how to control environmental pollution, traffic control and other welfare measures. (2 November, 2023).

Other Activities

1. Welfare Activities to the scavenging workers and 1st Death Anniversary of Agri C. Verabadran (3 April, 2024).
2. Awareness programme (health camp) organized (9 July, 2023).
3. Planted 1000 Palmyra Seeds at Rawuthampatti Lake bound (24 September, 2023)
4. Free Eye Camp for the poor at Good Samaritan Eye Care Hospital (7 April, 2024).
5. Visited the old age home Boomithai Foundation at Pachal Village (21 February, 2024).

Books/Reports/Newsletters

Releasing the book by Dr. A. Xavier Susairaj, Associate Professor entitled “Economic Valuation of Health Impact on Tannery Water Pollution in India” (17 February, 2024)

VADODARA

Seminars/Conferences/Workshops

A Seminar on the topic of “Climate change -

Effect on future sustainability” (20 January, 2024).

Lecture Meetings/Discussion

Executive Committee meetings (14 Octr 2023, 9 Dec, 2023 and 20 Jan, 2024)

Other Activities

For every human being, protecting the environment is the ultimate goal! On Environment Day, our local branch organized a tree planting drive in the nearby cities and villages to raise awareness among the public, invest in plants, and enlighten future generations.

VILLUPURAM

Webinars/Seminars/Conferences

Prelude Conference on “New Paradigms of Governance. Smt. Freeda Gnanamani, Panel Lawyer, District Legal Service Authority, Villupuram (13 October, 2023)

Lectures/Meetings/Discussions

Role of Women’s in Integrated Farming System (15 November, 2023)

Training Programme

Training on Seed Productions Technique to women Self Help Group Members (15 December, 2023)

VISAKHAPATNAM

Webinars/Seminars/Conferences

1. Foundation Day Celebration (10 July, 2023)
2. Prelude Conference on “New Paradigms of Governance (20 October, 2023)

ANNEXURE F.3.1

**LIST OF CHAIRMEN AND HONY. SECRETARIES OF THE
REGIONAL & LOCAL BRANCHES (AS ON JULY, 2024)**

REGIONAL BRANCHES

ASSAM	
Shri Dipak Kumar Sarma, IAS (Retd.) Chairman IIPA Assam Regional Branch House No.-19, Rupkonwar Path (A byelane of Zakir Hussain Road) Near Nabajyoti Club, Hengrabari Guwahati-781036 (Assam)	Mob: 9864092901 Email: deepakkush57@gmail.com
Shri Dhruba Pratim Sharma Hony. Secretary IIPA Assam Regional Branch Department of Political Science Guwahati-781014 (Assam)	Email: dhruba75@rediffmail.com
BIHAR	
Shri Vijoy Prakash, IAS (Retd) Chairman IIPA Bihar Regional Branch Verma Shiva Path New Purendrapur Patna-800001 (Bihar)	Mob:7004266500 Email: vijoyprakash@gmail.com
Dr. Ravindra Kumar Verma Hony. Secretary IIPA Bihar Regional Branch Shiva Path, New Purendrapur (Near Dopulwa) Patna-800001 (Bihar)	Mob:9473431548, 7762882579 Email: rkverma395@gmail.com, iipabihar@gmail.com
CHHATTISGARH	
Shri S.K. Mishra, IAS (Retd) Chairman Chhattisgarh Regional Branch Sector-19, Naya Raipur Atal Nagar, Raipur-492015 Chhattisgarh	Mob: 9425206207
Shri Anup Kumar Shrivastava Hony. Secretary Chhattisgarh Regional Branch Sector-19, Naya Raipur, Atal Nagar Raipur-492015 Chhattisgarh	Mob: 9993030804 Email:ifs.aks@gmail.com

DELHI	
Dr. Rajvir Sharma Chairman IIPA Delhi Regional Branch B-91, First Floor, Malviya Nagar New Delhi-110017	Mob: 9818880244 Email: rajvirsharma.du@gmail.com
Dr. Sanjeev Kumar Tiwari Hony. Secretary IIPA Delhi Regional Branch & Associate Professor Maharaja Agrasen College Vasundhara Enclave, Delhi-110096	(011) 22610563 (O) Mob:9811546564 Email: sanjeevtiwaridu@gmail.com
GUJARAT	
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Shri PN. Jain Hony. Secretary IIPA Gujarat Regional Branch Sadvichar Parivar Campus Satellite Road, Ahmedabad -380015 (Gujarat)	(079) - 27560926 (R) Mob: 9978405766 Email: pnjce@yahoo.co.in
HARYANA	
Shri M.C. Gupta, IAS (Retd.) Chairman, IIPA Haryana Regional Branch House No.771, Sector-15, Part-II, Gurgaon-122001 (Haryana)	Mob: 9810806644 Email: mc_gupta02@yahoo.co.in
Dr. Rajvir Dhaka Hony. Secretary IIPA Haryana Regional Branch Plot No. 76 HIPA Complex Sector-18 Gurgaon (Haryana)	0124-2344512, (O) 0124-2343076 (R) Mob:9911399437 Fax: 0124-2348452 Email: drrajvirdhaka@rediffmail.com
JAMMU & KASHMIR	
Shri. B.R. Sharma, IAS (Retd) Chairman, IIPA Jammu & Kashmir Regional Branch 3/6, Channi Himmat Colony, Near PNB Jammu-180015 (J&K)	Mob: 09419180655 Email: brajrajsharma1984@gmail.com

<p>Prof. Alka Sharma Hony. Secretary, IIPA Jammu & Kashmir Regional Branch, Across 2nd Tawi Bridge Opp. DDE Complex, Jammu-180006 (J&K)</p>	<p>Mob: 09419140828/ 94697076461 Email: sharma.alka1568@gmail.com, iipajkbranch@gmail.com</p>
JHARKHAND	
<p>Shri Sudhir Prasad, IAS (Retd.) Chairman Road No.06, Hawai Nagar Khunti Road, Hatia, Ranchi Jharkhand-834003</p>	<p>Mob: 7033092617 Email: sudheerprasadias@gmail.com</p>
<p>Shri Pradip Kumar Hony. Secretary Road No.06, Hawai Nagar Khunti Road, Hatia, Ranchi Jharkhand-834003</p>	<p>Mob: 9431104847, 6202674429 Email: kumarpradip1@gmail.com</p>
KARNATAKA	
<p>Shri T.M. Vijay Bhaskar, IAS (Retd.) Chairman IIPA Karnataka Regional Branch Room No.4, Ground Floor 5th Stage, M.S. Building, Dr. B.R. Ambedkar Veedhi, Bengaluru-560001</p>	<p>Mob: 9482131476 (080) 22372897(0) Email: iipakrb.bangalore@gmail.com, tmvijayb@gmail.com</p>
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KERALA	
<p>Dr. R.K. Suresh Kumar Chairman IIPA Kerala Regional Branch Janaka, SMRA-83m Hospital Road Sasthamangalam Thiruvananthapuram-695010 (Kerala)</p>	<p>Mob: 9387803414 Email: drrksureshkumar@gmail.com</p>
<p>Dr. G. Radhakrishna Kurup Hony. Secretary IIPA Kerala Regional Branch Sree Panayathu, Santhi Nagar Sreekaryam P.O. Thiruvananthapuram-695017 (Kerala)</p>	<p>Mob: 9496253891/ 8606030810 Email: drgrkurup@gmail.com</p>

MADHYA PRADESH	
<p>Shri K.K. Sethi, IAS (Retd.) Chairman IIPA Madhya Pradesh Regional Branch C/o Academy of Administration Chamber No. G-3, RCVP Noronha Academy of Administration, 1100 Quarters, Bhopal-462016 (M.P.)</p>	<p>Phone: (0755) - 2461095 (O) Mob: 9868842009 Email: kevisaa@gmail.com, iipa.mp@gmail.com</p>
<p>Dr. D.P. Tiwari, IAS (Retd.) Hony. Secretary IIPA Madhya Pradesh Regional Branch C/o Academy of Administration Chamber No. G-3, RCVP Noronha Academy of Administration, 1100 Quarters, Bhopal-462016 (M.P.)</p>	<p>Phone: 0755 - 2460166 (R) Mob: 9425012607 Email: iipa.mp@gmail.com, tiwari_dp@hotmail.com</p>
MAHARASHTRA	
<p>Shri Swadheen Kshatriya, IAS (Retd.) Chairman IIPA Maharashtra Regional Branch Ground Floor, (Next to Bank of Maharashtra) Mantralaya Main, Hutatma Rajguru Chowk, Madame Cama Road, Mumbai-400032 (M.S.)</p>	<p>Phone: 022-22793430 Mob: 9870333182 Email: swadheenk@yahoo.com, js.mrb-iipa@gov.in</p>
<p>Dr. Vijay Satbir Singh, IAS (Retd.) Hony. Secretary IIPA Maharashtra Regional Branch Ground Floor, (Next to Bank of Maharashtra), Mantralaya Main, Hutatma Rajguru Chowk, Madame Cama Road, Mumbai-400032 (M.S.)</p>	<p>Mob: 9920214830 Email: satbirbath@yahoo.com</p>
MANIPUR	
<p>Prof. N. Lokendra Singh Chairman IIPA Manipur Regional Branch Manipur University, Canchipur, Imphal-795003 (Manipur)</p>	<p>Mob: 09436232364 Fax: 0385-2435145 Email: lokendranaorem2015@gmail.com</p>
<p>Prof. Ganga Prasad Prasain Hony. Secretary IIPA Manipur Regional Branch Manipur University, Canchipur Imphal-795003 (Manipur)</p>	<p>Phone: 0385-2435075 (O) Phone: 0385-2435072/2435755 (R) Mob: 09612158167 Fax: 0385-2435145 Email: gpprasain@yahoo.co.in</p>

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Prof. Lalneihzovi Hony. Secretary IIPA Mizoram Regional Branch Dean, School of Social Sciences Mizoram University, Tanhril, Aizawl-796004 (Mizoram)	Phone: (0389) 2331606 Mob: 9436151165 Email: lnzovi@yahoo.co.in, mzupa14@yahoo.com
ODISHA	
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PUNJAB & CHANDIGARH (UT)	
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Dr. V.P. Tripathi Hony. Secretary IIPA Agra Local Branch 23/451, Wazirpura Road Agra-282003 (U.P.)	Phone: (0562) 4044620 (O) 2522156 (R) Mob: 09319101976 Fax: 2520774 Email: ved_tripathi@rediffmail.com
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Shri Krishna Bhoge, IAS (Retd.) Chairman, IIPA Aurangabad Local Branch Plot No.4/5, Akshar, Sai Vrindavan Col, Paithan Road Aurangabad-431005 Maharashtra	Phone: (0240) 2364040 (R) Mob: 9823668811 Email: iipalb1101aurangabad@gmail.com
Dr. Abhijit Anilrao Pilkhane Hony. Secretary IIPA Aurangabad Local Branch RH No. 16 Regency Villa Gut No 96 Ietkhada, Paithan Road Aurangabad 431003 Maharashtra	Email: abhijitpilkhane@gmail.com Mob: 9423472318, 9403751051

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BUDAUN	
Shri Ashok Kumar Khurana Chairman IIPA Budaun Local Branch Sita Ram Gali Budaun-243601 (U.P.)	Mob: 9837030369 Email: shamiyanaashokkhurana@gmail.com
Shri Ram Veer Singh Hony. Secretary IIPA Budaun Local Branch 843, Madhuvan Colony Budaun Vill. Marauri Post Alapur Distt Budaun-243601 (U.P.)	Mob: 09412673687, 8433276686 Email: ramveer.pcs@gmail.com
BURDWAN	
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Dr. Bijoy Chand Hony. Secretary IIPA Burdwan Local Branch Alamganj, Antardanga (Near Mota Shibatala) P.O. Nutanganj, Burdwan-713102 (W.B.)	Mob: 9475423367 Email: bijoy.chand@rediffmail.com
CUDDALORE	
Prof. R. Natarajan Chairman IIPA Cuddalore Local Branch 74, Kambar Street, K.K. Nagar Cuddalore-607001 (TN)	Phone: 04142-293326 (R)

<p>Shr S. Krishnaraj Hony. Secretary IIPA Cuddalore Local Branch No.23, Periyar Nagar Koothapakkam Cuddalore-607002 (TN)</p>	<p>Mob: 9486583568 Email: krishagri2016@gmail.com</p>
CUTTACK	
<p>Shri Bipin Bihari Ratho. Chairman IIPA Cuttack Local Branch At-Narayan Kamala Nivas P.O. Dist. Cuttack Cuttack-753008 (Odisha)</p>	<p>Phone: (0671) 2361284 (0671) 2362734</p>
<p>Dr. Sushant Kumar Kar Hony. Secretary IIPA Cuttack Local Branch Bidyadharpur, P.O. Nayabazar, District Cuttack-753004 (Odisha)</p>	<p>Mobile 9437228449 Email: 07susu07@gmail.com drsushantkumarkar@gmail.com</p>
DHARWAD	
<p>Dr. S. S. Patagundi Chairman IIPA Dharwad Local Branch, Basavajyoti, SKS Colony, Saptapur Dharwad -580001</p>	<p>Mob: 9448822782 Email: patagundi53@gmail.com</p>
<p>Dr. Vijaykumar R. Betgar Hony. Secretary IIPA Dharwad Local Branch, Vithal Nivas, Koppadkeri Dharwad-580008</p>	<p>Mob:9448783790 Email: vbetgar64@gmail.com</p>
GULBARGA	
<p>Shri Maruthi K. Pawar Chairman IIPA Gulbarga Local Branch, House No.9-646, Shahbazar, Kalaburagi Gulbarga-585102 (Karnataka)</p>	<p>Phone: (08472) 277603, 277613 (0) (08472) 277602, 277614 Mob: 09482055555 Email: info@wonderrecovery.com</p>
<p>Dr. B.S. Gulshetty Hony. Secretary IIPA Gulbarga Local Branch House No.86, Sangamm Jayanagar Sedam Road, Kalaburagi Gulbarga-585105 (Karnataka)</p>	<p>(M) 09342352517 Email: drbbsgul@rediffmail.com drgulshetty@gamil.com</p>

HOWRAH	
Shri Dilip Kumar Das Chairman IIPA Howrah Local Branch 252/2, Netaji Subhas Road Howrah-711101 (W.B.)	Phone: (033)26405287 (R) Mob: 9830050107/ 8240074977 Email: arup123das@rediffmail.com
Prof. Asish Ray Hony. Secretary IIPA Howrah Local Branch 22/5, Sekh Para Lane Howrah-711104 (W.B.)	Mob: 9831822665/6289279019 Email: asishray547@gmail.com
INDORE	
Dr. Rajendra Prasad Pathak Chairman IIPA Indore Local Branch 21, Madhuvan Colony, Keshar Bag Road, Indore-452009 (M.P.)	Phone:0731-2365946 (R) 0731-2365946 (O) Mob:9301335081
Dr. Manoj Kumar Dubey Hony. Secretary, IIPA Indore Local Branch, 8, Dubey Colony Manik Bag Road, Indore-452004 (M.P.)	Phone: (0731) 2368344, 2472991 Mob:9826016006
JABALPUR	
Dr. V.K. Dubey Chairman IIPA Jabalpur Local Branch 9, Brahmpuri Housing Society Behind MGM School, Giriraj Kishore Kapoor Road Hathitaal, Gupteshwar, Jabalpur-482001 (M.P.)	Phone: (0761) 4065759 (R) Mob: 9407021974, 9407000223 7489219842 Email:vrind44dubey@gmail.com
Mrs. Shavatri Dubey Hony. Secretary IIPA Jabalpur Local Branch 9, Brahmpuri Housing Society Behind M.G. M.School, Hathitaal Jabalpur (M. P.)	Mob:9407021974 Email:savatri49dubey@gmail.com
JAMSHEDPUR	
Dr. Swetabh Suman Chairman IIPA Jamshedpur Local Branch Banglow No.16, B-Road, Northern Town Area Jamshedpur-831001 (Jharkhand)	Mob: 9934127266 Email: drswetabhsuman@rediffmail.com
Shri Anil Kumar Singh Hony. Secretary IIPA Jamshedpur Local Branch Flat No.3322, Phase VI, Vijaya Heritage, KADMA, Jamshedpur-831005. (Jharkhand)	

KANPUR	
Prof. N. K. Saxena Chairman IIPA Kanpur Local Branch 117/Q/27, Radha Krishna Housing Society Sharda Nagar Kanpur-208025	Mob: 9415040256 Email: nksaxena@rediffmail.com
Dr. Girijesh Lal Srivastava Hony. Secretary IIPA Kanpur Local Branch 117/Q/27, Radha Krishna Housing Society Sharda Nagar Kanpur-208025	Mob: 9450133213 Email: sgirijesh@gmail.com
KARIMNAGAR	
Dr. M. Madan Babu Chairman IIPA Karimnagar Local Branch H.No.5-4-156, Kapuwada Karimnagar-505001 (Telangana)	Phone: (0878)2243301 (R) Mob: 9849232236 Email: babumuppidi@gmail.com
Shri M. Gangadhar Hony. Secretary IIPA Karimnagar Local Branch H.No.2-10-1662, Chaitanyapuri Karimnagar-505001 (Telangana)	(0878)2201155 (R) Mob: 9440020369 Email: gangadharmittapalli@gmail.com
MADURAI	
Er. S. Rajagopal Chairman IIPA Madurai Local Branch 24, Azad Street, Gandhi Nagar Madurai-625020	Mob: 9443060370 Email: mdusippo@gmail.com
Shri K. Baskaran Hony. Secretary IIPA Madurai Local Branch Plot No. 32 Ramalinga Nagar Park Town 2 nd Street (Extn.) Thapal Thanthi Nagar Madurai-625017	Mob: 09345200608 Email: iipa.baskarank@gmail.com
MEERUT	
Prof. S.S. Sharma Chairman, IIPA Meerut Local Branch 2/141, Sector 2, Rajendra Nagar Sahibabad, Ghaziabad-201005 (U.P.)	Mob: 9312832502 Email: surjan2006@yahoo.co.in
Prof. Satya Prakash Hony. Secretary IIPA Meerut Local Branch 4F, Raj Lok, Civil Lines Meerut-250001 (U.P.)	Mob: 9837291071 Email: satyavee.prakash@gmail.com

MYSORE	
Dr. K.C. Basavaraj Chairman, IIPA Mysore Local Branch No. 43, Keragodu Main 23 rd Cross, Vijaynagar III Stage Mysore-570017 (Karnataka)	Phone: (0821) 2525620 (R) Mob: 9341175461
Prof. Muzaffar H. Assadi Hony. Secretary, IIPA Mysore Local Branch C/o Deptt. of Political Science University of Mysore, Manasangotri, Mysore-570006 (Karnataka)	Phone: (0821) 2419507 (O) 2543936 (R) Mob: 9448186295 Email: muzaffar.assadi@gmail.com
MUZAFFARPUR	
Dr. R.P. Shrivastava Chairman IIPA Muzaffarpur Local Branch Pravas, Parao Pokhar, Lane -2, Amgola, Muzaffarpur-842002 (Bihar)	Mob: 9431241274 Email: rps_pravaas@gmail.com
Dr. Awadhesh Kumar Singh Hony. Secretary IIPA Muzaffarpur Local Branch Aadarsh Nagar, Shekhpur, Muzaffarpur-842002 (Bihar)	Phone: (0621) 2230352 (R) Mob: 9905032357 Email: awadheshks85@gmail.com
NAGPUR	
Prof. Neelima Deshmukh Hony. Secretary IIPA Nagpur Local Branch Shirish-16, S.A. Road, Laxminagar Nagpur-440022	Phone: 0712-2228676 Mob: 09822231076 Email: neelimadeshmukh87@yahoo.in
NASHIK	
Dr. M.S. Gosavi Chairman IIPA Nashik Local Branch 7, Anubandhan, Model Colony Nashik-422005 (Maharashtra)	Phone: (0253) 2574682 (O) 2342060 (R) Mob: 9822055197 Fax: 2574682 Email: gokhaleeducation@dataone.in gokhale_edu@hotmail.com
Dr. (Mrs.) A.A. Verulkar Hony. Secretary IIPA Nashik Local Branch B-3, Shrinivas, Sobhagya Nagar Gangapur Road Nashik-422005 (Maharashtra)	Phone: (0253) 2571643 (O) Mob: 9822603890 2571810 (R) Fax: 2571643 Email: gesjdc_b_nsk@sancharnet.in

PATIALA	
Prof. D.K. Madan Hony. Secretary IIPA Patiala Local Branch, Head, School of Social Sciences Punjabi University Patiala-147002 (Punjab)	Phone: (0175) 2280063 (R) Mob: 09417079934
PATLIPUTRA	
Dr. Ghanshyam N. Singh Chairman IIPA Patliputra Local Branch, A/14, Noba Nagar, Phase I, Near Khoja Emali, Phulwarisharif, Patna-801505 (Bihar)	Mob: 09431494843 Email: ghanshyamn Singh@gmail.com
Dr. C.P. Singh, Hony. Secretary IIPA Patliputra Local Branch A/14, Noba Nagar, Phase I, Near Khoja Emali, Phulwarisharif, Patna-801505 (Bihar)	Mob: 09835061655 Email: chakradharprasadsingh@gmail.com
PUNE	
Dr. S.V. Khare Hony. Secretary IIPA Pune Local Branch Sahanistha Society, S.No. 83/17/1/1, Sahakar Nagar, Parvati, Pune-411009 (Maharashtra)	Phone: (020) 24230345(O) (020) 24230345 (R) Mob: 07276888456 Email: kharesharadv@gmail.com
SALEM	
Shri R. Kumarasamy, Hony. Secretary, IIPA Salem Local Branch, 59/1, Rathinapuri, Gorimedu, Salem-636008 (TN)	Phone: (0427) 2400302 Mob: 9442622334
SANGLI	
Prof. Shiram G. Kaniitkar Chairman IIPA Sangli Local Branch Chandramani, Near Urban Bank, Vishrambag Sangli-416415 (Maharashtra)	Phone:0233-2309359 (O) 0233-2301286 (R) Fax:0233-2301359 Mob: 09422407470 Email: sgkanitkar@gmail.com
Prof. D. G. Dahake Hony. Secretary IIPA Sangli Local Branch 2, Tara Complex, 1275, Khambhog Panchmukhi Moorti Road Sangli-416415 (Maharashtra)	Phone:0233-2326359 (R) Mob: 9422614774 Email: dahakedg@rediffmail.com

SIROHI	
Shri Narendra Kumar Jain Chairman IIPA Sirohi Local Branch Lakshmi Bhawan, Sadar Bazar Sirohi-307001 (Rajasthan)	Phone: (02972) 220136 (O) 222209 (R) Mob: 9414152318 Fax: 220433
Shri Balwant Singh Rathore Hony. Secretary IIPA Sirohi Local Branch 46 Rathore Lane Sirohi-307001 (Rajasthan)	Phone: (02972) 225075 (M) 09468834301
THANJAVUR	
Dr. T. Elangovan Chairman IIPA Thanjavur Local Branch No. 80, ABI & ABI Towers Opp. Medical College Thanjavur-613004 (T.N.)	Phone: (04362) 241505 (O) (04362) 244505 Mob: 09585500000 Email: abiabiasia@gmail.com abiabiintenaional@gmail.com
Dr. G. Deivanayagam Hony. Secretary IIPA Thanjavur Local Branch 1/343 Laxmi Gardens, Trichy Road Opp. New Bus Stand Thanjavur-613005 (T.N.)	Phone: (04362) 241505 (O) (04362) 244505 (R) Mob: 8489500000 Email: chairman@abiabi.org gdnayagam@gmail.com
TIRUCHIRAPALLI	
Shri A.R. Ramachandran Chairman IIPA Tiruchirapalli Local Branch 1/24, Ammangudi Agraharam, Andanallur (Post), Jeeyapuram Tiruchirapalli-639101(T.N.)	Phone: (0431) 2614873 (R)
Dr. S. Palaniswamy Hony. Secretary IIPA Tiruchirapalli Local Branch A-80, 3 rd Cross, Dheeran Nagar, Dindigul Road Tiruchirapalli-620009 (T.N.)	Phone: (0431) 2403062 (R) Mob: 9442583062 Email: swamy@bdu.ernet.in
TIRUNELVELI	
Shri K. Baskar Chairman IIPA Tirunelveli Local Branch 40 Subam Colony K.T.C. Nagar, North, Maharajanagar PO Tirunelveli-627011 (TN)	Phone: (0462) 2521353 (R) Mob: 9486041694

TIRUPATI	
Prof. T. Lakshamma Chairman Retd. Professor IIPA Tirupati Local Branch 15-57/2, Padmavathi Nagar Tirupati-517502 (A.P.)	Mob: 7702405260 Email: reddytlsvu@gmail.com
Prof. D. Krishnamoorthy Hony. Secretary IIPA Tirupati Local Branch H.No.23-6-37/2, S.K.D. Nagar M.R. Pale Tirupati-517502 (A.P.)	Mob: 7013152338 Email: dkmoorthy2010@gmail.com
TIRUPATTUR	
Rtn. K.M. Subramanian Chairman IIPA Tirupattur Local Branch 19/1, Srinivasan Nagar Tirupattur, Tirupattur Distt. Tirupattur-635601 (Tamil Nadu)	Mob: 9443222862
Dr. A. Xavier Susairaj Hony. Secretary IIPA Tirupattur Local Branch 19/1, Srinivasan Nagar Tirupattur, Tirupattur Distt. Tirupattur-635601 (Tamil Nadu)	Mob: 9789210835 Email: floraxavier@rediffmail.com
VADODARA	
Dr. Jatin V. Modi Chairman IIPA Vadodara Local Branch 13, Prakash Colony, Jetalpur Road Vadodara-390005 (Gujarat)	Phone: (0265) 2460734 (0265) 2334282 Mob: 9426054166 nfaroda@gmail.com
Shri Mahesh N. Trivedi Hony. Secretary IIPA Vadodara Local Branch 13, Prakash Colony, Jetalpur Road Vadodara-390005 (Gujarat)	Mob: 9825097476
VALLABH VIDYANAGAR	
Prof. Baldev Agja Chairman IIPA Vallabh Vidyanagar Local Branch Prof. & Head, PG Dept. of Pol. Sc. Sardar Patel University Vallabh Vidyanagar-388120 (Gujarat)	Mob: 9825378386 Email: baldevagja@gmail.com

<p>Dr. Jayesh Poojara Hony. Secretary IIPA Vallabh Vidyanagar Local Branch Shri D.N. Institute of P.G. Studies in Commerce, M.B. Patel Science College Campus, Sardar Ganj Road Anand-388001 (Gujarat)</p>	<p>Mob: 093752559375 08866298662 Email:jayeshpoojara@gmail.com</p>
VELLORE	
<p>Shri P. Deva Doss Chairman IIPA Vellore Local Branch No.148, VOC Street, Gandhi Nagar Vellore-632006 (T.N.)</p>	<p>Phone: (0416) 2243814 (R) Mob: 9894112375</p>
VILLUPURAM	
<p>Shri M. Shanmugam Chairman IIPA Villupuram Local Branch 5, Jeyaram Layout, Maharajapuram, Villupuram-605602 (T.N.)</p>	<p>Phone:04146-22207 Mob: 9994506828</p>
<p>Shri M. Thirugnanasambandam Hony. Secretary IIPA Villupuram Local Branch 11/5 Devaraj Street, Keelperumbakkam Villupuram-605602 (T.N.)</p>	<p>Mob: 9994707470 Email: mthirugnanasambandam@gmail.com</p>
VIRUDHUNAGAR	
<p>Shri S.P.G.R. Nithyanandan Chairman IIPA Virudhunagar Local Branch 1, Koolaian Kovil Street Virudhunagar-626001 (T.N.)</p>	<p>Phone:244164 & 244364 (O) Fax: 244964 (O) Email: spgr@md4.vsnl.net.in</p>
<p>Shri R. Kanagavel Hony. Secretary IIPA Virudhunagar Local Branch 529, Madurai Road Virudhunagar-626001 (T.N.)</p>	<p>Phone: (04562)-244835 (O) 246035 (R) Fax: 244562-243705 Email: kanagavel@thangamgroup.com</p>
VISAKHAPATNAM	
<p>Prof. R. Sudarsana Rao Chairman IIPA Visakhapatnam Local Branch Former Professor of Economics Andhra University Visakhapatnam-530003</p>	<p>Mob: 9441032865 Email: srrokkam@gmail.com</p>

Dr. P. Premanandam Hony. Secretary IIPA Visakhapatnam Local Branch Dept. of Political Science & Pub. Admn, Andhra University, Visakhapatnam-530003	Mob: 9247193247, 9959718865 Email: petetip@gmail.com
WARANGAL	
Prof. M. Vidyasagar Reddy Chairman IIPA Warangal Local Branch C/o Deptt. of Public Admn. & HRM Kakatiya University, Warangal-506009 (AP)	Mob: 09866576017 Email: profmvsreddy@gmail.com
Prof. G. Rameshwaram Hony. Secretary IIPA Warangal Local Branch C/o Deptt. of Public Admn. & HRM Kakatiya University Warangal-506009 (AP)	Phone: (0870) 245588 (0) Mob: 09885774967 Email: rameshwaram@yahoo.co.in

ANNEXURE F.3.2

LIST OF MEMBERS ATTACHED WITH REGIONAL AND LOCAL BRANCHES AS ON 31-03-2024

Sr.No.	REGIONAL/LOCAL BRANCHES	MEMBERS
1.	AGRA	34
2	ASSAM	202
3.	AURANGABAD	57
4.	BIHAR	570
5.	BAREILLY	43
6.	BUDAUN	101
7.	BURDWAN	19
8.	CHHATTISGARH	63
9.	COIMBATORE	31
10.	CUDDALORE	45
11.	CUTTACK	33
12.	DELHI	1908
13.	DHARWAD	25
14.	DINDIGUL	23
15.	GOA	45
16.	GUJARAT	144
17.	GULBARGA	41
18.	HOWRAH	20
19.	HARYANA	246
20.	HIMACHAL PRADESH	94
21.	INDORE	42
22.	JAMMU & KASHMIR	402
23.	JABALPUR	62
24.	JHARKHAND	184
25.	JAMSHEDPUR	16
26.	KANPUR	73
27.	KARNATAKA	318
28.	KERALA	217
29.	KARIMNAGAR	27

Sr.No.	REGIONAL/LOCAL BRANCHES	MEMBERS
30.	MADHYA PRADESH	236
31.	MAHARASHTRA	782
32.	MADURAI	114
33.	MANIPUR	68
34.	MEGHALYA	77
35.	MIZORAM	78
36.	MEERUT	55
37.	MUZAFFARPUR	39
38.	MYSORE	32
39.	NAGPUR	94
40.	NASHIK	20
41.	ODISHA	288
42.	PUBJAB & CHANDIGARH	287
43.	PATIALA	39
44.	PATLIPUTRA	37
45.	PUDUCHERRY	56
46.	PUNE	164
47.	RAJASTHAN	333
48.	SAIDAPET	23
49.	SALEM	18
50.	SANGLI	18
51.	SIROHI	8
52.	TAMILNADU	681
53.	TELANGANA & ANDHRA PRADESH	537
54.	THANJAVUR	30
55.	TIRUNELVELI	21
56.	TIRUCHIRAPALLI	25
57.	TIRUPATI	69
58.	TIRUPATTUR	19
59.	UTTAR PRADESH	873
60.	UTTARAKHAND	258
61.	VADODARA	45
62.	VALLABH VIDYANAGAR	37

Sr.No.	REGIONAL/LOCAL BRANCHES	MEMBERS
63.	VELLORE	40
64.	VILLUPURAM	20
65.	VIRUDHUNAGAR	16
66.	VISAKHAPATNAM	85
67.	WARANGAL	89
68.	WEST BENGAL	350
69.	ABROAD*	120
70.	OTHERS*	57
	TOTAL	11323

* No IIPA Branch

ANNEXURE F.4

ACADEMIC CENTRES 2023-24*

Centre for Urban Studies			Centre for Economic Growth and Management Studies	
1.	Prof. K.K. Pandey- Coordinator	1.	Prof. V.N. Alok- Coordinator	
2.	Dr. Kusum Lata	2.	Dr.Roma Debnath	
3.	Dr. Sachin Chowdhry	3.	Dr. Pawan Kumar Taneja	
4.	Dr. Amit Kumar Singh			
Centre for Tribal Research and Exploration (COTREX)			Dr. Ambedkar Centre for Public Policy and Social Justice	
1.	Prof. Nupur Tiwary- Coordinator	1.	Prof. Nupur Tiwary- Coordinator	
2.	Dr. Saket Bihari			
3.	Dr. Gadadhara Mohapatra			
Centre for Climate Change, Environment and Drought Administration			Centre for Good Governance	
1.	Dr. Shyamli Singh- Coordinator	1.	Shri Amitabh Ranjan - Coordinator	
2.	Prof. V.K. Sharma	2.	Shri H.C. Yadav	
		3.	Shri Mithun Barua	
		4.	Ms. Meghna Chukkath	
Centre for e-Governance			Centre for International Relations	
1.	Prof. Charru Malhotra- Coordinator	1.	Prof. Ashok Vishandass- Coordinator	
2.	Dr. Surabhi Pandey	2.	Dr. Manan Dwivedi	

*The constitution and membership of the Centres are only for IIPA internal academic excellence and bear no relationship with grants/resources under each Centre and IIPA salary structure.

ANNEXURE F.5

ACADEMIC CONTRIBUTIONS (OTHER THAN TRAINING AND RESEARCH STUDIES) OF IIPA FACULTY AND OTHERS

VINOD KUMAR SHARMA

TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

A. ONGOING RESEARCH PROJECTS (Category A)

- I. Title: Blended Capacity Building Programme for Stakeholders of River Ganga
- II. Duration: 3 years
- III. Funding Agency: National Mission for Clean Ganga (NMCG)
- IV. Grants: Rs 5,00,00,000/- (Five Crores)
- V. Date of Commencement: July 2020
- VI. Date of Completion: June 2023
- VII. Proposed Date of Completion: June 2023
- VIII. Status: *Ongoing*

B. PUBLICATIONS

(a) Books

- I. Title: Handbook for Urban Local Body Officers
- II. Publisher: Indian Institute of Public Administration
- III. Place: New Delhi
- IV. Date of Publication: 2022
- I. Title: शहरी स्थानीय निकाय हेतु प्रशिक्षण पुस्तिका
- II. Publisher: भारतीय लोक प्रशासन संस्थान
- III. Place: नई दिल्ली
- IV. Date of Publication: 2022

(b) **Papers & Articles** During this year I participated in 18 webinars organized by IIPA, NIDM, NDMA, Rajasthan University, and other institutions

Chaired many sessions of webinars

(c) Any other Publications

- I. Joint Editor of Book 'Disaster Risk Reduction in Asia Pacific Published by Palgrave Mac Millan in 2022
(Editors: Helen James; Rajib Shaw; Vinod Sharma and Anna Lukasiewicz
Also contributed three chapters in the book

D. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - Project Investigator of 'Blended Capacity Building Programme for Stakeholders of River Ganga' sponsored by *NamamiGange*
 - *Coordinator, Science and Technology training activities of DST*

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

E. ASSOCIATION WITH BRANCHES

Branch Assigned: Maharashtra Branch Coordinator

F. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

1. Life Member of International Society for Tropical Ecology
2. Member, Advisory Board of Journal 'Disaster Response and Management', ISSN No. 2347-2553 LBSNAA, Mussoorie.
3. Member, Editorial team, Resource Book on Disaster Management, LBSNAA, Mussoorie.

4. Member, Parwatmalaprogramme of LBSNAA, Mussoorie
5. Member, Editorial Board, NIU International Journal on Human Rights.
6. Member, Editorial Board Journal of Plant Development Science. ISSN: 0974-6382, published by National Academy of Agricultural Science.
7. Member, Advisory Committee of Professional Institute for Development and Socio-Environmental Management (PRISM), Kolkata (West Bengal)
8. Vice-Chairman, Sikkim State Disaster Management Authority

K.K. PANDEY

A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

B. COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- I. Title:
 - a. Study on Preparation of a Comprehensive Policy Document form MSME
 - b. Study on Restructuring Kumarappa National Handmade Paper Institute, Jaipur
 - c. Social Impact Assessment of DMRC project from Janakpuri West to R.K. Ashram Corridor at Rahat Ganj/Aram Ganj, Roshnara Road, Pul Bangash
 - d. Social Impact Assessment for Land Acquisition at Village Khanpur, New Delhi
 - e. PMSVANidhi – A Model for Equity & Growth
 - f. Curtain Raiser for National Convention on People Centric Urban Governance in India

C. ONGOING RESEARCH PROJECTS

- I. Title:

- a. Social Impact Assessment (SIA) of Land Acquisition at Tajpur Khurd Village for construction of Waste Water Treatment Plant
- b. Social Impact Assessment (SIA) of Land Acquisition at Sonia Vihar for construction of Police Station
- c. Social Impact Assessment (SIA) of Land Acquisition at Bakhtawar Pur Village for construction of decentralized sewage treatment plant and pumping station
- d. Conducting Independent Verification of the BFAIR Programme by IIPA

COORDINATION OF CUS

- I. Close coordination with Ministry of Housing & Urban Affairs and concerned states on urban sector related development and dissemination of the policy along with schemes and programs of Govt. of India.
- II. As part of Coordination also prepared periodic reports, assessment report, parliament questions, papers, datasheets and other technical papers as requested by MoHUA from time to time
- III. Organised meeting of steering committee and interaction with other RCUES.

PUBLICATIONS

Books, Papers & Articles as appeared in Newspapers of high repute

- I. Title of key publications
 - a. Waste Management Models in Fastest Mover Indian Megacity-2021: Process and Lessons
 - b. Regular Column in NAGARLOK on Urban Missions
 - c. Paper in CLGF Journal on Urban local governments in India's federal structure: status and opportunities
 - d. Article on Learn from Morbi: Fix Local Government
 - e. Policy Review Article on PMSVANidhi – A Model for Equity & Growth

- f. Article on Unification of MCD for Structural Reforms
- II. Journal/Newspaper:
 - a. Book
 - b. NAGARLOK
 - c. Commonwealth Journal of Local Governance
 - d. The Times of India
 - e. Shelter
 - f. The Pioneer
- III. Date:
 - a. April, 2022
 - b. Issues (April-June, 2022, July-September, 2022, October-December, 2022, and January-March, 2023)
 - c. Issue 27 2022, December 21, 2022
 - d. November 3, 2022
 - e. Vol. 23 No.2, October, 2022
 - f. May 10, 2022

PAPER PRESENTED IN THE SEMINARS/WORKSHOPS/CONFERENCE ETC.

- Key speaker in webinars on specific urban issues within IIPA and IMPRI, ITPI, University of Andhra Pradesh, HSMI, AMDA and AILSG
- Key speaker for Urban Infrastructure and Investment in the special meeting of Principal Secretaries from States organised by Department of Economic Affairs, Govt. of India (26th November, 2022)

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- a. Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - i. Coordination of Centre for Urban Studies at IIPA

- ii. Coordination of Rajbhasha Samiti in IIPA
- iii. Coordination of Urban Stream in APPPA
- iv. Member of Executive Committee of IIPA
- v. Member of Selection Committee for Research Staff in IIPA
- vi. Member of Editorial Board NAGARLOK
- b. Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
 - i. Member of ITPI Editorial Board
 - iii. Member of ITPI Expert Committee on Urban Development
 - iii. Member of Expert Committee on Buffer on Dal and other lakes
 - iv. Member of Advisory Board of AMDA (Association of Municipalities and Development Authorities)
 - v. Member of Expert Committee on Development of Srinagar Metropolitan Area (constituted by Govt. of J&K)
 - vi. Member of Expert Committee on Development of Jammu Metropolitan Area (constituted by Govt. of J&K)
 - vii. Member of Working Group of HUDCO on restructuring of HSMI (Human Settlement and Management Institute)
 - viii. Member of Working group on Urban Development of IGNOU
 - ix. Member of Jury of HUDCO Awards for Best Practices in the Habitat Sector

ASSOCIATION WITH BRANCHES

Branch Assigned: Punjab and Chandigarh

SURESH MISRA

A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

B. LECTURES

Sr. No	
1.	Made a presentation on Awareness of Fake Products in Rural Areas in 11 th Agrochemicals Conference on June 23, 2022 organised by FICCI, New Delhi. Ethics”
2.	Delivered online lecture on “Professional on 17.09.2022, in the GURUDAKSHATA 5th Faculty Induction Programme, UGC-Human Resource Development Centre (HRDC), University of Rajasthan, Jaipur
3.	Delivered online lecture on “Evolution and Overview of the Consumer Protection Act” in the online Orientation Workshop for the Tamil Nadu District Commissions’ Presidents and Members Organised by Ambedkar National Law University Chennai and Citizen Consumer and Civic Action Group (CAG) on September 21, 2022.
4.	Delivered online lecture on the theme Cultural and Social Enhancement through Higher Education” in the International Conference On “Innovative Technologies and their Applications in Higher Education” organised by Dr. Ambedkar Chair, Anamalia University , Chidambaram in session Track — 1, Humanities on 19th October, 2022.
5.	Delivered online session on “ <i>Formulation of Research Project Proposals, Conducting Surveys and Report Writing</i> ” in the “Orientation Programme on Research Methodology” organized by the National Tribal Research Institute for the research scholars and the research personnel of the TRI, Udaipur on 20 October 2022.
6.	Panelist in the Technical Session on Brainstorming in the National Seminar on Consumer Protection Laws: Challenges and Opportunities, Organised by NLIU Bhopal on 5 Nov, 2022.
7.	Delivered online lecture on “ <i>Formulation of Research Project Proposals, Conducting Surveys and Report Writing</i> ” on Nov 2022 in Refresher Course on Research Methodology in Social Sciences (online) organised by UGC- Human Resource Development Centre (HRDC), University of Rajasthan, Jaipur.
8.	Delivered online lecture on “ <i>Education and Consumer Rights</i> in 10 th Faculty Induction Programme (online) organised by UGC-Human Resource Development Centre (HRDC), University of Rajasthan, Jaipur, on 16 Nov, 2022
9.	Chaired a session on <i>Tribal Health and Health Care Utilization among Tribals in India</i> in the “National Conference on Sustainable Tribal Development” on 17 th November 2022 organised by National Tribal Research Institute, New Delhi.
10.	Keynote Speaker on the theme “Assessment of Consumer Protection in India in par with International Best Practices” in the International Virtual Conference on New Facets of Consumer Protection: Challenges and Way Forward” organised by National Law School of India University, Bengaluru, on 19th Nov 2022
11.	Delivered online lecture on <i>Citizen Centric Administration: e-Governance & Service Delivery</i> in the International Webinar on “Digitalization: A simple way to make things simple” organised by AOTS Alumni Association of Western India, Mumbai on Dec 9, 2022
12.	Delivered a lecture on Consumerism: Opportunities and Challenges in the National Seminar Recent Trends in Commerce Research at G.T.N. Arts College PG and Research Centre of Commerce, Dindigul, Tamil Nadu on November 26, 2022
13.	Abhyaas AIR on Public Administration
Sessions taken in other IIPA courses	
14.	Session on Administrative reforms: An Overview in the 20th Foundation Training Programme for Scientists and Technologists on 06 Jan 2022
15.	Four sessions on Administrative ethics and Accountability for Officers of Revenue Department, Govt. of NCR Delhi on June 13, 14, 15, & 16 2022

	Session on Administrative Ethics, Accountability and Good Governance in Training Programme on Administrative Vigilance and Disciplinary Proceedings, 12 Sept 2022
	Session on Good Governance & Citizen Friendly Administration in the 21* Foundation Training Programme for Scientists and Technologists on 18 Oct 2022
	Session on Administrative Ethics and Accountability in the One Day Programme on “Ethics in Governance” for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi) from June 13, 2022
	Session on Administrative Ethics and Accountability in the One Day Programme on “Ethics in Governance” for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi) from June 14, 2022
	Session on Administrative Ethics and Accountability in the One Day Programme on “Ethics in Governance” for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi) from June 15, 2022
	Session on Administrative Ethics and Accountability in the One Day Programme on “Ethics in Governance” for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi) from June 17, 2022

B. COMPLETED RESEARCH PROJECTS (Category B)

Sl. No	Title	Sponsored by	Grants	Status	Completed or Date of Completion
1.	National Consumer Helpline upto June 2022 (Project Director)	Dept. of Consumer Affairs		Completed	June 2022
2.	Project on Documenting District Level governance in India (project Coordinator)	IIPA			

PUBLICATIONS

a. Books

1. AatmaNirbhar Bharat: Emerging Perspectives (Ed) by Suresh Misra, Shyamli Singh & Pawan Kumar Taneja, in Press, Published by IIPA, New Delhi, 2023. (In Press)
2. Mission Karamyogi: Transforming Civil Services, (Ed) by Suresh Misra & Amit Singh in Press, Published by IIPA, New Delhi, 2023. (IN Press)

b. Papers

1. Submitted paper for publication titled “ Consumer Protection Act 2019
Empowering Consumers in a Globalised

Market Economy in Kiran Gupta, ParthaPratim Mitra, and Prakash Shama (Ed) The Emerging Trends in the Consumer Law, Thomson Reuters South Asia Private Limited. (accepted for Publication)

c. Papers Presented in Seminars Conferences

1. What has the New Consumer Protection Act, 2019 Achieved? An Impact Assessment by Suresh Misra & Sapna Chadah in the National Seminar on Consumer Protection Laws: Challenges and Opportunities Organised by NLIU Bhopal on 5&6 Nov, 2022.
2. Street Food Vendors: Food safety Standards & Hygiene Practices in India by Suresh Misra

& Mamta Pathania in the National Convention on People Centric Urban Governance in India, Dec 6-7, 2022, IIPA, New Delhi

3. Informal Weekly Markets in Delhi: A Case Study of Consumer buying Behaviour by Suresh Misra & Sapna Chadah in the National Convention on People Centric Urban Governance in India, Dec 6-7, 2022, IIPA, New Delhi
4. Delivered Keynote address on the Theme, "Nourishing Indian Economy through Banking Sector" at the ICSSR sponsored National Seminar organised by Dr. Zakir Hussain College, Ilayangudi, Tamil Nadu on March 1, 2023.
5. Delivered Keynote address in the National Seminar on Consumer Protection Laws: Challenges and Opportunities on 4 Nov 2022 organised by National Law University, Bhopal

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 1. Chairman Research Staff Selection Committee
 2. Member APPPA Board of Control
 3. Member, APPPA Board of Examinations
 4. Member Research Staff Selection Committee under Chairmanship of DG, IIPA
 5. Attended the Case Study Workshop organised by IIPA on Dec 5, 2022
- (b) **Association with Academic work outside IIPA (Membership of Committees/Boards etc.)**
 - Member COPOLCO Bureau of Indian Standards, New Delhi
 - Member, Doctoral Research Committee,

Department of Public Administration, IGNOU, New Delhi

- Appointed as a Member of the Board of Studies in 'Public Administration' of the ISS University, Jaipur for a period of two years w.e.f. July 2021 to June 2023.
- Appointed as an Editorial Member of the Journal of Dr. Ambedkar Chair, Annamalai University, Chidambaram
- Enpanelled as External Research Examiner in the area of Good Governance at Sri Sri University, Cuttack, Odisha

J. ASSOCIATION WITH BRANCHES

- Faculty In charge Rajasthan Regional Branch

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

1. Appointed Examiner by VC to evaluate Ph.D thesis of Mr. Karunesh Kumar Pandey, University of Allahabad, Prayagraj.
2. Appointed examiner to evaluate thesis "A Study Of The Quality Of Work Life Of Arts And Science College Teachers Affiliated To Madurai Kamaraj University In Madurai District, Madurai Kamraj University, Madurai
3. Appointed examiner by VC to evaluate Ph.D Thesis "Consumer Behaviour On Durable Goods-A Comparative Study Of Rural And Urban Areas Of Dindigul District, Madurai Kamraj University
4. Appointed examiner by VC to evaluate Ph.D thesis entitled "Consumer Behaviour On Durable Goods-A Comparative Study Of Rural And Urban Areas Of Dindigul District", Madurai Kamraj University
5. Appointed examiner by VC to evaluate Ph.D. thesis titled Shifting Power Dynamics in Indo-Pacific Region: Implications for India's National Security, Indra Gandhi National Open University

6. Appointed examiner by VC of evaluate Ph.D thesis on Tribal Development Programmes in Himachal Pradesh with Special Preference to Gaddi Tribe of District Chamba (H.P).of Panjab University, Chandigarh
7. Appointed examiner by VC to evaluate Ph.D thesis on Pandit Prem Nath Bazaz: An analysis of his vision of Nationalism, IGNOU, New Delhi
8. Appointed examiner by VC to evaluate the Ph.D thesis on Moral of Women Employees towards their organization- Special reference to textile Mills in Dindigul District, Madurai Kamraj University
9. Appointed Examiner by VC to evaluate D.Litt. thesis on E -Governance Practices in Tamil Nadu, Madurai Kamraj University
10. Appointed Examiner by VC to evaluate M.Phil. thesis on Shifting power Dynamics in Indo-Pacific region: Implications for India's National Security, IGNOU, New Delhi

Other Activities

1. Invited to conduct confidential work of Rajasthan Public Service Commission

ASHOK VISHANDASS

A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

B. COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- I. Title Impact Assessment of Capacity Building Programme (CBP) conducted by ISTM for SOs/ASOs of various MDOs
- II. Duration: 60 days
- III. Funding Agency: Capacity Building Commission
- IV. Grants: Rs 3 Lakhs

- V. Date of Commencement: 25 Nov, 2022
- VI. Date of Completion: 24 Jan, 2022
- VII. Objectives: To assess the impact of Training of Capacity Building Programme (CBP) for SOs/ASOs of various MDOs
- VIII. Methodology: Personal interviews, FGD sand Application of Statistical Techniques
- IX. Summary & Conclusions: Based on the usefulness and impact of Competencies of Trained Officers, the Officers who underwent DAKSHATA training became efficient, albeit in varying degrees across competencies.

C. COMPLETED RESEARCH PROJECTS (Category B)

- I. Title: Transparency Audit of Department of Fertilizers
- II. Duration: 15 days
- III. Funding Agency: Department of Fertilisers, New Delhi
- IV. Grants: Rs. 3.00 lakhs
- V. Date of Commencement: 16 August, 2022
- VI. Date of Completion: 30 August, 2022
- VII. Objectives: To undertake Transparency Audit of Department of Fertilisers under RTI Act, 2005
- VIII. Methodology: Desk Topresearch
- IX. Summary & Conclusions: There were voluntarily disclosures by Department of Fertilisers. However, there were a few areas on which Department of Fertilisers was advised to domorepro-active disclosures.

ON GOING RESEARCH PROJECTS (Category A)

- I. **Title:** Transparency Audit of Madras Fertilisers Ltd.
- II. Duration: 15 days
- III. Funding Agency: Madras Fertilisers Ltd, Chennai

- IV. Grants: Rs 2.40 lakhs
- V. Date of Commencement: 12 October, 2022
- VI. Date of Completion: 26 October, 2022
- VII. Proposed Date of Completion 26 October, 2022
- VIII. Status: Report submitted
- IX. Objectives: To undertake mandatory Transparency Audit of Madras Fertilisers Ltd. under RTI Act, 2005
- X. Methodology: Desk Top research
- XI. Summary & Conclusions: There were voluntarily disclosures by Madras Fertilisers Ltd. (MFL). However, there were a few areas on which MFL was advised to do more pro-active disclosures.

H. PAPER PRESENTED IN THE SEMINARS/ WORKSHOPS/ CONFERENCES ETC.

- I. Title of Seminars/ Workshops/ Conferences etc.:
'Contemporary Issues in Indian Agriculture'. Delivered the Key Note Address
- II. Organising Agency: Miranda House, New Delhi
- III. Place & Date: New Delhi, July, 2022
- IV. Funding Agency: Miranda House, New Delhi
- V. Grants:-
- VI. Title of Paper Presented: Key Note Address delivered on 'Contemporary Issues in Indian Agriculture'

H (II) PAPER PRESENTED IN THE SEMINARS / WORKSHOPS /CONFERENCES ETC.

I. ASSOCIATION WITH OTHER FOR MSOFAC ADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory

Committee, Coordinatorships, Editorships, Convenorships, etc.)—Details and nature of participation.

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

ICSSR requested me to evaluate a Project Report

I. ASSOCIATION WITH BRANCHES

Branches Assigned:

- i. J &K Regional Branch
- ii. Gujarat Regional Branch

J. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- i. Led Pragati Ki Pathshala for Civil Service Mentoring Programme for Civil Service Aspirants
- ii. I did steer FRACing of Faculty and non-Faculty members of IIPA

K. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

Was the Chairman of a Committee constituted by UGC for Post-Doctoral Fellowship

- i. Guided two 48th APPPA Participants for their Dissertations, leading to M.Phil
- ii. Undertaken FRACing
- iii. Handled Mission Karmayogi and prepared notes on this.
- iv. Attended meeting convened by Secretary (Agriculture) and Member (NITI Aayog), New Delhi
- v. Attended Meetings in the Ministry of Agriculture and Farmers Welfare
- vi. Attended Meetings in NITI Aayog

V N ALOK

Training Course/Workshop (Mentioned in the List of Training Programmes in Annexure F.2)

Completed Research Project

Sl. No.	Name	Sponsored by	Status
1.	Policy research project on “Field Assessment of the Status of Devolution of Powers and Resources to the PRIs across the States and Union Territories in the Country for the year 2021-22 to Develop Indicative Evidence based Ranking”	Ministry of Panchayati Raj, Government of India	On going
1.	Policy Research project on “Panchayat Elections” in all States in India	Ministry of Panchayati Raj, Government of India	Draft Final Report submitted as per schedule
2	Policy Research project on “Panchayats and Dispute Resolution” in four States in India	Ministry of Panchayati Raj, Government of India	Draft Final Report submitted as per schedule

Publications

Paper in Edited Book

- (2023) ‘Local Governments in India: Vision for 2047’ in Sameer Kochhar (edited) India 2047: High Income with Equity. Oak Bridge Publishing, ISBN 978-93-95764-36-0

Invited Lectures/Presentations/Panelist on TV Channels (selected):

- 1 March 2023 at the Ministry of Housing and Urban Affairs, Nirman Bhawan, New Delhi. Made a presentation on ‘Property Tax Reforms’ in a brainstorming after the Union Budget 2023-24 announcements. The seminar was participated by around 30 domain experts. Prime Minister Shri Narendra Modi delivered the inaugural address.
- 7 February 2023. Made a presentation in virtual mode in a panel discussion on ‘Cities and Union Budget 2023-24’ organized by IMPRI Impact and Policy Research Institute, New Delhi.
- 4 January 2023 at ISB, Hyderabad. Made a presentation in an expert panel on ‘Fiscal Decentralization and Local Governance’ under a four-day (3-6 Jan) ‘Public Policy Dialogues- Bridging Research and Practice’ organized by the Indian School of Business (ISB) and Bharati Institute of Public Policy. The co-panelists were Dr G Narendra Kumar, Prof Srinivas Chary and Dr Debarpita Roy. Shri S N Tripathi was the moderator.
- 6-9 December 2022, India International

Centre, New Delhi. Participated in an International Conference on ‘Federalism in Times of Crisis’ organized by the Hanns Seidel Foundation, Germany and Central University, Haryana. Chaired at technical session on ‘Fiscal Federalism and Solidarity’ in which papers by three eminent experts of three countries made presentations. On the second day, made a presentation on ‘Role of Local Governments in Disaster Management’.

- 29-30 November 2022 NIRD&PR, Hyderabad. Made presentations in several sessions of the two-day National Conclave of State Finance Commissions organized by the National Institute of Rural Development and Panchayati Raj (NIRD&PR) and sponsored by the Ministry of Panchayati Raj.
- 25 November 2022 at India Habitat Centre, New Delhi. Moderated the valedictory session in which Prof Bibek Debroy, Chairman, Prime Minister Economic Advisory Council was the speaker. This was under the consultation that Praja Foundation and National Institute of Urban Affairs (NIUA) organized of 31 cities across 16 states and two union territories on ‘Fiscal Empowerment of City Governments’.
- 29 October 2022 at Chandigarh. Delivered talks on a) ‘Roles, Responsibilities, and Duties of a Councilor’ and b) ‘Engagement of the Councilor with the Public and Governments’, in a two-day (29-30 October) Orientation Programme for Councilors of Chandigarh Municipal Corporation. The Corporation and RambhauMhaigiPrabodini organized the programme.

- *16 October 2022 Hansraj College, Delhi.* Made a presentation as a panelist in a panel discussion on 'Social Sciences – Retrospect and Prospects' in a two-day (15-16 Oct) 5th National Conference on Social Sciences in India's Knowledge Tradition organized by *Rashtriya Samaj Vigyan Parishad* in collaboration with Hansraj College, University of Delhi. Shri Mukul Kanetkar, Prof Sunil Chaudhary and Prof Raghunandan Sharma were co-panelists.
- *13 September 2022 NIRD&PR, Hyderabad.* Moderated a technical session in a two-day (13-14 Sep.) National Workshop on 'Own Sources of Revenue for Rural Local Bodies', organized by the National Institute of Rural Development and Panchayati Raj (NIRD&PR) and sponsored by the Ministry of Panchayati Raj.
- *29 August 2022 at State Convention Centre, Shillong.* Delivered keynote address in one-day State Conference on "Strengthening the Finances and Financial Accountability of Autonomous District Councils in Meghalaya" organized by the Department of Economics, North-Eastern Hill University (NEHU) in collaboration with the Meghalaya Institute of Governance.
- *22 August 2022 at Trichy.* Delivered a lecture as Chief Guest in a Pre Congress Symposium on 'Fiscal Federalism: Tenets and Trends' organized by the Department of Economics, Bharathidasan University as a part of the XLVI Indian Social Science Congress scheduled during 27-31 January 2023. Vice-chancellor Bharathidasan University moderated the programme.
- *23 June 2022 at TRC Hall, Raj Bagh, Srinagar* Presented expert views in a Workshop on Making Srinagar Municipal Corporation Financially Self Sufficient and Sustainable participated by Mayor, Deputy Mayor and all corporate members organized by Housing and Urban Development Department, Civil Secretariat, UT of Jammu and Kashmir and Praja Foundation.
- *5 June 2022 at New Delhi (online)* Delivered talks on a) Public Finance and b) Fiscal Federalism to a group of Chartered Accountants in a Certificate Course on 'Public Finance and government Accounting' organized by the Institute of Chartered Accountants of India.
- *1-3 June 2022 at Pokhara, Nepal* With the permission of the Institute visited Nepal and made a presentation on 'Intergovernmental Relations in Federations' in Asia Federalism Conference covering South/Southeast Asian countries organized by Hanns Seidel Foundation, Germany.
- *26 May 2022 (Online)*, Moderated a session on 'Revenue Mobilization and Local Economic Development in a three day 'International Webinar on Grassroots Participation and Local Development: Learnings from the 'People's Plan Campaign' in Kerala (India) and 'Batho Pele Initiative' in South Africa organized by Centre for Rural Management (CRM), Kerala, The Ghana Institute of Management and Public Administration (GIMPA), Ghana and The National School of Government (theNSG), South Africa
- *24 May 2022 at IIPA*, Moderated a session on 'Making India's Budget by Dr TV Somanathan, Union Finance Secretary' in a workshop on '3PE- Public Policy and Program Evaluation, 23 May to 4 June 2022' organized jointly by the Grassroots Research and Advocacy Movement (GRAAM) and IIPA.
- *14 April 2022 at Scope Complex, New Delhi*, Made presentation on 'Status of State Acts / Rules towards enhancement of own source revenue of Rural Local Bodies in a National Conference on Augmentation of Own Source Revenues of Rural Local Bodies as part of the 'Iconic Week' organized by the Union Ministry of Panchayati Raj.

Association with other Academic Work

Reviews of articles for Indian Journal of Public Administration.

Coordinator, Centre for Economic Growth and Management

Member, Task Force on the '16th Finance Commission Grants to Panchayats' constituted by the Ministry of Panchayati Raj, Government of India vide Order No. M-11015/116/2022-FD dated 13 April, 2022

Member, Expert Committee on Own Source Revenues (OSR) of Rural Local Bodies constituted by the Ministry of Panchayati Raj, Government of India vide Order No. M-11015/449/2020-FD dated 13 May 2022

Association with IIPA Branch

Uttarakhand

Details of Other Academic Works Undertaken Outside IIPA

Reviews of articles for international journals

Paper setter for the most competitive examinations in India

Examiner for the most competitive examinations in India

CHARRU MALHOTRA

TEACHING/TRAINING (Mentioned in List of Training Programmes in Annexure F.2)

COMPLETED RESEARCH PROJECTS
(Category A) (applies to both funded and non-funded research)

Ongoing/Completed Research Projects
(01) Title: Impact Assessment of the scheme of Financial Assistance for setting up of Electronics & ICT Academies Duration: 13 months (approx.) Funding Agency: Ministry of Electronics and Information Broadcasting (MeitY) Date of Commencement: 0.03. 2022 Completion: 31.03.2023
Title: District Good Governance Index (DGGI-UP) Funding Agency: IIPA & DARPG Date of Commencement: 03.03.2022 Date of Completion: On Going
Title: Technology Gap Analysis Duration: 5 months 19 days Funding Agency : TRIFED Date of Commencement: 13.10.2022 Date of Completion: 31.03.2023

C. PUBLICATIONS Books

1. A special event of Book launch at IIPA
Hon'ble Union Minister and Chairman IIPA EC Dr. Jitendra Singh released the 'Socio-Economic Impact Assessment of SAP: Innovation Fueling Growth' report on April 29, 2022 undertaken by the Indian Institute of Public Administration (IIPA).
2. A Handbook on basics of Digital Hygiene for Higher Education Institutes for University Grants Commission (UGC)

D. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- a. Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 1. Editorial Committee (IIPA)
 2. IIPA Alumni Association
- b. Association with Academic work outside IIPA (Membership of Committees/ Boards etc.

S. No.	Membership Organisation Name	Committee/Project Name
1.	Ministry of Electronics and Information Technology (MeitY), Government of India (GoI)	IT for Masses Programme: "Cyber Surakshit Bharat Program"
2.	St. Stephen College, Delhi University, Delhi	Lead contributor, Young Leaders Neighbourhood-First (YLNf) Training
3.	National Institute of Communication Finance-NICF (Department of Telecommunication)	Member, Screening committee
4.	IGNOU	Expert, Committee on development of MOOCs/SWAYAM courses for the Open Distance

5.	UGC	Cyber Security Expert Committee
6.	Power Grid Corporation of India Ltd.	Jury Member, "Digital POWER GRID -2025" competition
7.	Department of Administrative Reforms & Public Grievances Ministry of Personnel, Public Grievances & Pensions Govt of India, (DARPG)	Member, e-Governance Case-Study committee
8.	All India Council for Robotics & Automation	Convenor of AI, Technology Governance Steering Committee

1. Jury Member in Government "Connect 8th Digital Transformation Awards 2022"
2. Policy Expert for the "Chintan Shivir" on 08-09-2022 organised by EPFO
3. Lead expert member representing Computer Society of India, Special Interest Group one-Governance (CSISIGeGov) in the virtual presentations
4. Shortlisted in "Bizemag Leadership Awards, 2022". Evaluation of around 230 entries received in the "DIGITAL POWER GRID-2025 COMPETITION"
5. Senior Citizen's Welfare Association Ludhiana: The Ludhiana association organized talk on 'How to Stay Cyber Safe and the Basics of Digital Hygiene and Cyber Security for Senior Citizens and Families.'

E. ASSOCIATION WITH BRANCHES

Branch Assigned: Pondicherry

F. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

NUPUR TIWARY

A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

ACTIVITIES OF DR. AMBEDKAR CHAIR IN SOCIAL JUSTICE

S. No.	Name of the Activity	Duration	Brief of the Activity
1.	International Seminar on 'Changing Trends in Political Parties and Party System in India' during	March 14-15, 2023	<p>The Dr. Ambedkar Chair in Social Justice, IIPA, New Delhi, in collaboration with Satyawati College, University of Delhi, Indian Council of Social Science Research, New Delhi, and Indian Political Science Association organized a two-day international seminar on "Changing Trends in Political Parties and Party System in India" on 14th-15th March 2023. The seminar aimed to discuss various game-changer trends in the political system of India.</p> <p>The seminar began with a welcome address by Prof. Nupur Tiwary, the head of the Dr. Ambedkar Chair, Social Justice, IIPA. The event was graced by dignitaries such as Shri Arjun Munda, Union Minister for Tribal Affairs, Government of India, Dr. Surendra Nath Tripathi, Director General, IIPA, New Delhi, Prof. Dhananjay Singh, Member Secretary, ICSSR, New Delhi, Prof. Sanjeev Sharma, General Secretary, Indian Political Science Association, Dr. Jiya Lal, Satyawati College, University of Delhi, and Dr. Swadesh Singh, Satyawati College, University of Delhi. Around 100 participants presented paper and participated in the seminar.</p>

2.	Dr. Ambedkar Memorial Lecture	April 13, 2023	Dr. Ambedkar Chair in Social Justice, Indian Institute of Public Administration (IIPA) organized Dr. Ambedkar Memorial Lecture on 'Dr. Ambedkar's Constitution and Changing Social Dynamics' April 13, 2023. Hon'ble Justice M. M. Kumar, Former Chief Justice of J&K High Court and Member, National Human Rights Commission (NHRC) delivered the lecture. The students of FIMT, New Delhi did the skit performance by 'Zahaanat' – Theatre Society of FIMT namely 'नाले में खोता हुआ सामाजिक न्याय' before Dr. Ambedkar Memorial Lecture. Around 70-80 persons participated in memorial lecture.
3.	One Day National Conference on curriculum development & pedagogy for legal education in contemporary India (perspective in national education policy 2020)	April 20, 2023	One Day National Conference on curriculum development & pedagogy for legal education in contemporary India (perspective in national education policy 2020) on April 20, 2023 in collaboration with Fairfield Institute of Management and Technology, at Kapashera, New Delhi. Event started with its inaugural ceremony by lightening of the Lamp by all the dignitaries present. Following which the dignitaries Prof. (Dr.) S.C. Raina, Prof. (Dr.) Queeny Pradhan, Prof. (Dr.) Nupur Tiwary and Shri Amitabh Ranjan were felicitated by Prof. (Dr.) Saroj Vyas and Prof. (Dr.) ShawetaGagneja, and Prof. (Dr.) M. Afzal Wani.
4.	One Day 'National SC, ST Women Entrepreneurs Conclave'	May 06, 2023	Dr. Ambedkar Chair in Social Justice, Indian Institute of Public Administration, New Delhi organized One Day Training Workshop on 'National SC, ST Women Entrepreneurs Conclave' Generate self employment through the entrepreneurship development activities in collaboration with ICCSTW, MSME, NITI Aayog on May 06, 2023. Hon'ble Shri Faggan Singh Kulaste, Minister of State for Rural Development and Steel of India, Govt. of India, inaugurated the workshop. Around 120 participants across the country participated in the workshop.
5.	Two Day Conference on 'Inclusive Development of Marginalized Communities: through the Eyes of Social Thinkers, Writers, and Leaders' during	June 8-9, 2023.	

1. DELIVERED LECTURES TO 48TH APPPA PARTICIPANTS ON FOLLOWING TOPICS (2022-2023)

(a) Inclusion, Equity and diversity and belongingness

(b) Inclusive Growth through inclusive governance

(c) Equity, Social Inclusion and Gender Feminism

(d) Gender Sensitization and Equity Measures

- (e) Inclusion through Gender Responsive Budgeting
 - (f) Dependency Syndrome of Inclusion-Women in Panchayat 'From Glass ceiling to Glass Cliff'
 - (g) Exclusion and inclusion of Tribes in India
 - (h) Inclusive Governance for Tribal Development
 - (i) Fast Tracking inclusive Growth and Tribal Development
 - (j) Diversity and Inclusion: Some Best Practices
7. Lectured on Protection of Civil Rights Act, 1955 & the SC/ST (Prevention of Atrocities) Act, 1989 in the Two days Training cum induction Workshop meant for the newly empanelled "Legal Adviser" (Las) and "Field Level Counsellors" (FLCs) under National Helpline against Atrocities (NHAA) on the Members of Scheduled Castes and Schedules Tribe organised on May 13 and 14, 2022 at IIPA J&K Regional Branch Complex, Jammu.
 8. Lectured on Prevention of Atrocities Act 1989 in the Sensitization Workshop on Protection of Civil Rights Act 1955 and SCs and STs Prevention of Atrocities Act 1989 organised by IIPA J & K Regional Branch on 26th March 2022

LECTURES

2. Delivered Address in NATIONAL TRIBAL ENTREPRENEURSHIP SUMMIT On. 4 & 5 May 2023 at the Constitution Club of India, New DELHI organized by Indian Chamber of Commerce for SC, ST and women Entrepreneurs.
 3. Gave a special lecture at FIMT, Gurugram on Curriculum Development & Pedagogy for Legal Education in Contemporary India (Perspective in National Education Policy 2020) on April 20, 2023
 4. Delivered a lecture on Mental Health and help seeking behaviour in Tribals organised. by the SJETA -TRI Arunachal Pradesh, Department of Dera Natung Government College (DNGC) RGNTU on 22nd November 2022.
 5. Delivered a lecture on "Role of Implementation of TRIs on FRA 2006 in the program entitled as National Consultation on 7th – 8th July 2022 Potential of Forest Rights Act in the context of Tribal Development: Implementation Gaps and Way Forward organised by SCSTRTI, Odisha and UNDP with the support from Ministry of Tribal Affairs, Govt. of India
 6. Delivered the Valedictory Address in Capacity of Guest of Honour of 09th One Month Faculty Induction Programme organised by UGC Human Resource Development Centre, Jamia Millia Islamia, New Delhi on 05th July 2022
9. Moderated and Chaired Sessions in the National Dialogue SAMVAD: Tribal Health Care and Evaluation of Healthcare delivery system in scheduled areas organised by National Commission for Scheduled Tribes on 15 and 16 March 2022
 10. Delivered a speech on 08 March 2022 -International women's day to the Senior Officers of the CGST Delhi Zone.
 11. Delivered a Lecture at National Defence College (NDC) for the participants of course on 'National Security and Strategic Studies.' 62nd NDC Course.

A (iii) Other Work

- (a) Participated in Panel Discussion on Amrit Kaal Budget hosted by the National DD News on 07th February 2023
- (b) Spoke and Featured in the News Feature on the Aadi-Mahotsav: Adi Virasat Ki Bhavya Prastuti on 16th February 2023
- (c) Participated in Panel Discussion on Topic : SWAMITVYA YOJANA hosted on the Sansad TV organised on the National Panchayati Raj Day 2023 (24th April 2023)

B. COMPLETED RESEARCH PROJECTS (CATEGORY A)

Sl. No.	Particulars
1.	Monitoring and Evaluation of the Projects Sanctioned to the Centre of Excellences recognised by the Ministry of Tribal Affairs
2.	Development of Monitoring & Evaluation Framework for Scheduled Tribe Component
3.	Tribal Research Compendium for Policy Decision Making
4.	Compendium of Research Papers TRIs, CoEs and Other Organizations
5.	Development of National Capacity Building Framework for Tribal Development
6.	Monitoring and Evaluation of Tribal Research Institute Projects sanctioned by the Ministry of Tribal Affairs for the FY 2018-19 and FY 2019-20
7.	Drafting and Production of the Adi-Samachar (Monthly Newsletter on Tribal Research)
8.	Documentation of Success Stories of National Fellowship for ST Scholars
9.	Preparation of the Policy Background Paper and the Comparative Analysis of National Tribal Policy (Old Draft vs Proposed)
10.	Critical Analysis of ST Human Development Report 2022
11.	Third Party Evaluation and Preparation of the Comprehensive Report on the Project Sanctioned to the SECMOL by the Ministry of Tribal Affairs
12.	A Study on Strengthening and Revamping of Tribal Research Institutes
13.	Preparation of Special Alternative Action Plan for the Tribes of Administration of U.T. of Andaman & Nicobar Islands - JARAWAS

D. ONGOING RESEARCH PROJECTS

- (a) A Study on Scheduled Caste and Scheduled Tribes Elected Women Representatives in Panchayati Raj Institutions: Quality of Participation and Delivery of Public Goods
- (b) A Study of Multidimension Poverty: Status of Women in Informal Workforces
- (c) The Abhujh Marias of Chhattisgarh: A Study on Particularly Vulnerable Tribal Group

E. ONGOING RESEARCH PROJECTS

G. LIST OF PUBLICATIONS

Sl. No.	Document Title
1.	Tribal Research Compendium for Policy Decision Making
2.	Report on Capacity Building Programme for ST PRI Members of the Madhya Pradesh
3.	Report on Three-day National level Virtual Training of Trainers Programme on Forest Rights Act, 2006
4.	Report on National Tribal Talent Pool Conclave
5.	Report on Two-day Training Need Assessment Workshop with all TRIs
6.	Report on Two Days Capacity Building of Gram Panchayats on preparation of GPDP in Tribal Areas
7.	1 st Edition of the Monthly E-Newsletter - Adi-Samachar
8.	Interim Report on Assessment of the Projects sanctioned by the MoTA to the Centre of Excellence

F. CASE STUDIES PREPARED

- A. Abandoned Village Rehabilitation Through Ice Stupas; June 2022 Ministry of Tribal Affairs, SECMOL- CoE
- B. Setting Up of Himalayan Farm stays and Researching Its Potential to Reverse Youth Migration – July 2023 Ministry of Tribal Affairs SECMOL- CoE
- C. Mainstreaming Passive Solar Heated Buildings – September 2023 , Ministry of Tribal Affairs SECMOL- CoE

10.	Book of Abstracts on National Conference on Experiences on Decentralization, Tribal Local Self-Governance and its Implications
11.	Report on National Conference on Experiences on Decentralization, Tribal Local Self-Governance and its Implications
12.	Report on the Operationalization of FRA 2006 in Sikkim
13.	Report on Capacity Building Workshop on Research Methodology
14.	Report on Orientation on FRA 2006 for the Senior Officers of the Administration of the U.T of Ladakh
15.	Report on the Interaction of Hon'ble MTA with Ekalavya Model Residential Schools
16.	Report on the Monitoring and Evaluation of Tribal Research Institute Projects sanctioned by the Ministry of Tribal Affairs for the FY 2018-19 and FY 2019-20
17.	Report on the Monitoring and Evaluation of Centre of Excellences Projects sanctioned by the Ministry of Tribal Affairs for the FY 2018-19 and FY 2019-20
18.	Identification of Success Stories – NFST Scholars
19.	Report on Two-day workshop on the 'Principles and Recommendations to create Tribal Freedom Fighters' Museums'
20.	Comprehensive Report on Ministry-Approved Projects of the CoE: SECMOL
21.	NTRI Annual Progress Report for FY 2020-21 and FY 2021-22
22.	Report on the Study on Revamping and Strengthening of Tribal Research Institutes
23.	Report on Jan-Jatiya Gaurav Divas Celebrations 2022 at NTRI
24.	Report on Research methodology for research scholars and research officers of TRI Udaipur
25.	Report on National Conference on Sustainable Tribal Development
26.	Report on Bhagwan Birsa Munda Memorial Lecture
27.	Progress Report on Preparation of Special Alternative Action Plan for the Tribes of Administration of U.T. of Andaman & Nicobar Islands - JARAWAS

E. PUBLICATIONS

(a) Books Forth coming:

Title	Publisher	Place	Date of Publication
Revisiting Tribal Local Self-Governance for Sustainable Tribal Development	Concept Publications	Delhi	Forthcoming- to be published
Understanding Tribes Through Multiple Lenses in India	Kanishka Publication Distributors	Delhi	Forthcoming- to be published

F. Any other Publications

Reports for Govt of India

G. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC

1. Presented a paper on “ Role of Implementation of TRIs on FRA 2006 in the program entitled as National Consultation on 7th – 8th July, 2022 Potential of Forest Rights Act in the context

of Tribal Development: Implementation Gaps and Way Forward organised by SCSTRTI, Odisha and UNDP with support from Ministry of Tribal Affairs, Govt. of India

2. Presented a paper on protection of Civil Rights Act, 1955 & the SC/ST (Prevention of Atrocities) Act, 1989 in the Two days Training cum induction Workshop is meant for newly empaneled “Legal Adviser” (LAS) and “Field Level Counsellors” (FLCs) under

National Helpline against Atrocities (NHAA) on the Members of Scheduled Castes and Schedules Tribe organised on May 13 & 14, 2022 at IIPA J&K Regional Branch Complex, Jammu.

3. Presented a paper on Prevention of Atrocities Act 1989 in the Sensitization Workshop on Protection of Civil Rights Act 1955 and SCs and STs Prevention of Atrocities Act 1989 organised by IIPA J&K Regional Branch on 26th March 2022
4. Presented a paper in the National Dialogue SAMVAD: on Tribal Health Care and Evaluation of Healthcare delivery system in scheduled areas organised by National Commission for Scheduled Tribes on 15th & 16th March 2022

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinator ships, Editorships, Convenorships, etc.) – Details and nature of participation.
 1. Member of Selection Committee for selection of candidates for the award of National Overseas Scholarship (NOS) for ST candidates for the selection year 2019-20, 2020-2021, 2021-22 and 2022-23
- (b) **Association with Academic work outside IIPA (Membership of Committees/Boards etc.)**
 1. Expert Member of Area Advisory Board (AAB) and Board of Studies (BoS). Of Amity Institute of Public Policy (AIPP), Amity University
 2. Member of Editorial Board – Journal of Politics and Governance
 3. Honorary Editor – Policy SAMVAD (Peer Reviewed)

J. ASSOCIATION WITH BRANCHES

Branch Assigned: IIPA BIHAR Branch

Involvement with Activities:

- I. Training:
- II. Research/Case Studies:
- III. Seminars/Conferences:

KUSUM LATA

A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

B. COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

C. ONGOING RESEARCH PROJECTS (Category B)

- I. Title: To perform the tasks of National Level Monitoring and Evaluation for Legal Literacy and Legal Awareness Program
- II. Duration: Twenty Four months
- III. Funding Agency: Department of Justice, Ministry of Law and Justice, GoI
- IV. Grants: Rs. 39,90,000/- (inclusive of taxes)
- V. Date of Commencement: 2nd November 2021
- VI. Date of Completion:
- VII. Proposed Date of Completion: October 2023
- VIII. Status: On going
- I. Title: Women's Safety Audit in 14 Tier-II Cities (Ghaziabad)
- II. Duration: 12 months
- III. Funding Agency: NCW
- IV. Grants: 23.43 lakh
- V. Date of Commencement: 11 Aug 2022
- VI. Date of Completion:
- VII. Proposed Date of Completion :
- VIII. Status: On going

D. PUBLICATIONS

(a) Books

(b) Papers & Articles: Contributed Regular Column in NAGARLOK on Urban Issues (April-June, 2022, July-September, 2022, Issue 2, & 3 of Nagarlok 2022)

- 1) Contributed in a Writeup on “National Convention on People Centric Urban Governance in India” (October – December 2022, Issue 4 of Nagarlok 2022)
- 2) Contributed below mentioned articles for Column in Nagarlok Journal :
 - ‘Transit Oriented Development in India’ in Issue 2, April to June 2022
 - ‘Redevelopment of Chandni Chowk, Shahjahanabad, Delhi’ in Issue 3, August to September 2022
- 3) Presented paper on “India a Global Leader in Ayurveda” in DRB prelude conference on “India: Emerging as a Global Leader” for the 66th Members’ Annual Conference 2022
- 4) On 6th December 2022, presented a paper on “Urban and Regional Planning of Delhi” in Parallel Session IV-B titled “Urban Planning & Land Management” of the National Convention on “People Centric Urban Governance in India” organized by CUS team during December 6-7, 2022
- 5) On 22nd March 2022 delivered a presentation on ‘G-20’ in the inaugural session of Three-day National Workshop on “U-20 Agenda for Municipal Services” organized by CUS in collaboration with NIUA during 22-24 March 2023
- 6) On 24th March 2022 delivered a presentation on ‘Strategic Environmental Planning’ in the Technical Session 8 on ‘Environmentally Responsible Behaviour’ of the Three-day National Workshop on “U-20 Agenda for Municipal Services” organized by CUS in collaboration with NIUA during 22-24 March 2023

(c) Any other Publications

(d) Book Reviews

E. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Participated in Workshop on “Mainstreaming Climate Actions in Urban Areas-Making cities Climate Smart” organised by GIZ on 26-27 Sept. 2022 at Pride Plaza, New Delhi
- Participated in a Webinar on “Mind the Gap : no one and place left behind” to celebrate World Habitat Day 2022, organised by Centre for Sustainable Habitat, GNDU, Amritsar & KSS-ISPER, Panchkula on 3rd October 2022
- Attended workshop on “Case Method as an Effective Tool of Teaching” organised by IIPA on 5th December 2022
- On 16th December 2022, presented a paper titled ‘Resilient Infrastructure: Pre-requisite for National Building’ in the Track 4 on ‘P.K.Umashankar Memorial lecture on theme : Industry, Innovation & Infrastructure’ in the Dr. Rajendra Prasad National Convention on “Repositioning India@2047: Revisiting SDGs for Nation Building” organised by Dr. Neetu Jain, IIPA, during 15-16 December 2022
- Attended 31st Foundation Day of NCW at Vigyan Bhawan on 31st January 2023
- Attended “National Youth Conclave 23” organised by NIUA with support of MoHUA on 13-14 March 2023
- Participated in the discussion held on “Safety of Women in Cities” Webinar organized by Delhi Regional Chapter of ITPI on the occasion of International Women’s Day on 11th March 2023

F. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - Member of Selection Committee Chaired by DG Sir for selection of Senior Research Staff in IIPA

- Jt. Editor of NAGARLOK Issue 2, 3 & 4 of 2022 (published) Issue 1 of 2023
- Contributed in preparation of assessment report, reply of parliament questions, and datasheets as requested by MoHUA from time to time.
- Conducted “Vision India@2047: Quality Infrastructure” stream in 48th APPPA
- Organised Visit of 38 participants of 48th APPPA to Chandigarh ICCC, Dehradun Urban Visit during 7-12 October 2022
- Organised Forward Area Visit of 8 participants of 48th APPPA to Sikkim,
- Organised Visit to Naval Dockyard, Vishakhapatnam & Rural Study visit of 19 participants to Dakamarri Gram Panchayat in Vishakhapatnam District during 14-19 November 2022

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

J. ASSOCIATION WITH BRANCHES

Branch Assigned: MP & Chattisgarh

Worked towards Constitution of Chattisgarh Regional Branch

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Completed an online course from 23 August – 13 September 2022 on “Transitioning to Complex Risk Management and Resilient Urban Futures: Harnessing South-South Cooperation and Learning From COVID-19”, organized by : UNOSSC, UNDRR GETI, PAHO, & WHO
- Guided Mr. Skand Kumar, Reg No. 1605/18 , for his thesis on City SWM for Ghazipur, UP for award of Associateship Examination of ITPI, submitted on 5th September 2022
- Took 6 sessions on “Planning for Infrastructure” for the Third Semester students of Associateship Examination of ITPI on 5th & 8th December 2022
- Guided Mr. Jalaj Rana of 8th Semester, B.Planning, SPA for his Thesis titled “Water

Service Delivery in planned and unplanned area in NCT of Delhi” from 21st Feb to 2nd June 2023

- Delivered a talk on “Nature Based Solution for LiFE” in the 2nd Technical Session of a National Multi-Stakeholder Dialogue (NMSD) on “Water &LiFE” Summit organized by Nature Care Initiative on 28th March 2023 held at Constitution Club of India, Rafi Marg.

SACHIN CHOWDHRY

A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- Title: Study on Restructuring Kumarappa National Handmade Paper Institute, Jaipur
- Duration: 1 month after comments on Draft Report
- Funding Agency: KVIC, Mumbai
- Date of Commencement: Presentation on Draft Report made on Dec. 12, 2022
- Date of Completion: Dec. 2022

C. ONGOING RESEARCH PROJECTS (Category B)

- Title: Independent Verification of Punjab: Building Fiscal & Institutional Resilience Project
- Duration: 5 years
- Funding Agency: Government of Punjab
- Date of Commencement: March 2023
- Date of Completion: March 2028
- Proposed Date of Completion: March 2028
- Status: Ongoing

D. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- I. Title of Seminars/Workshops/ Conferences etc: National Convention on People Centric Urban Governance in India
- II. Organising Agency: CUS, IIPA
- III. Place & Date: New Delhi; December 6-7, 2022
- IV. Funding Agency: CUS
- V. Grants: MoH&UA
- VI. Title of Paper Presented: PMSVANidhi: An Assessment
- II. Duration: 14 months
- III. Funding Agency: Bureau of Police Research & Development
- IV. Grants: Rs. 18,937,230
- V. Date of Commencement: August 25, 2020
- VI. Date of Completion: October 2021
- VII. Status: Completed. Many rounds of Presentation were delivered The study was accepted by Standing Committee on Police Research in a meeting held on Nov 2, 2022 at MHA under the Chairmanship of Union Home Secretary.

E. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation. Member of Selection Committee for Research staff
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

F. ASSOCIATION WITH BRANCHES

Branch Assigned: Manipur Regional Branch

I. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Guest faculty at School of Planning & Architecture, Delhi, for Public Policy paper.
- Unit writing for IGNOU.
- Public Administration expert with several Public Service Commissions.

NEETU JAIN

A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

COMPLETED RESEARCH PROJECTS

- I. Title: Comparative Analysis of Attrition and Suicide cases in CAPFs and Corrective Measures

VIII. Title: 'Evaluation of Schemes of NBCFDC'

- IX. Duration: 3 months
- X. Funding Agency: NBCFDC
- XI. Grants: Rs. 350000
- XII. Date of Commencement: August , 2021
- XIII. Date of Completion: May, 2022
- XIV. Status: Completed

Papers & Articles

1. Tripathi, S.N & Jain, Neetu, Co- Edited book 'Drivers of Atmanirbhar Bharat', November, 2022, IIPA Publication, ISBN. 978-81-955533-4-1 released by Hon'ble Minister Dr Jitendra Singh
2. Jain, Neetu & Shauran, Bharti, Impact of mentoring on role stress and role efficacy of employees, International Journal of HRD and Management (SCOPUS Indexed & ABDC-C category), Vol-22, No. 3-4, Aug 2022
3. Jain, Neetu, Dr Ambedkar and his legacy on Nation Building, published in NIU International Journal of Human Rights (A UGC Care listed Journal), Vol. 9, Sept, 2022, pp. 135-139
4. Jain, Neetu & Sharma, Pooja, Contribution of Dr B.R. Ambedkar towards Indian society, published in International journal of Science and Engineering Development Research, Vol-8, Issue-1, Jan 2023, pp-536-540
5. Jain, Neetu & Sharma, Tanushka, Diversity, Equity & Inclusion: Relevance of Dr. B. R.

- Ambedkar's Principles in Organizations, published in a book titled 'Resilient Business Strategies in Turbulent Management Times' published by Maharaja Agrasen Technical Education Society, Delhi, 2022, ISBN No. 978-81-955661-2-9, pp. 73-76
6. Jain, Neetu & Sharma, Tanushka, Revisiting Dr. B.R. Ambedkar's Philosophy on Inclusive Education, published in IPEM Journal for Innovation in Teacher Education, Vol. 7, July 2022
 7. Jain, Neetu & Sharma, Tanushka, The COVID – 19 Catastrophe: Exacerbating Gender Inequality in Workplace, published in book 'Resilient Business Strategies in Turbulent Management Times' published by Maharaja Agrasen Technical Education Society, Delhi, 2022, ISBN No. 978-81-955661-2-9, pp. 93-96
 8. Jain, Neetu & Shauran, Bharti, A holistic approach of motivating, developing and retaining talent , MS Rao University of Baroda, Vol. 57, No. 1 (1), 2023, (UGC Care Group-1 Journal)
 9. Jain, Neetu & Shauran, Bharti, Impact of Locus of control on Learning of trainees, Journal of Management and Entrepreneurship, Vol. 17, No. 1, Jan-March, 2023 (UGC Care Group-1 Journal)
 10. Jain, Neetu & Shauran, Bharti, Quality Assurance and Governance in Higher Education, Madhya Pradesh Journal of Social Sciences, Vol. 28, No. 1, 2023 (UGC Care Group-1 Journal)
 11. Shauran, Bharti & Jain, Neetu, Servant Leadership: New Business competency: South India Journal of Social Sciences, Vol XX, No. -2, 2023 (UGC Care Group-1 Journal)
 12. Jain, Neetu & Sharma, Tanushka, Modi-fying Leadership Style for Atmanirbhar Bharat, Drivers of Atmanirbhar Bharat, November, IIPA Publication, 2022, pp.45-52
 13. Shauran, Bharti & Jain, Neetu, Role of HR Leadership in Corporate Governance, published in book 'Resilient Business Strategies in Turbulent Management Times' published by Maharaja Agrasen Technical Education Society, Delhi, 2022, ISBN No. 978-81-955661-2-9, pp. 93-96
 14. Jain, Neetu & Singh, Kanhaiya, Changed Perspective of inclusive growth in India: A mission towards self reliance, Drivers of Atmanirbhar Bharat, November, 2022, pp. 226-240
- PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.**
1. Presented a Paper on 'Dr Ambedkar's contribution towards Diversity and Inclusive Practices' in an International Conference on Role of sustainability and Innovation in an era of disruption organized by Saibalaji International Institute of Management Sciences on January, 21, 2023
 2. Paper on 'Equity, equality and accessibility of education' presented in an International Conference on 'Education Generation next: Revamping Higher Education System-Vision, Insights and Implications' organized by IPEM, Ghaziabad in collaboration with NAAC and Ariel University, Israel on March 25, 2023
 3. Paper on 'Creating Karmyogis like Dr Ambedkar for India @ 2047' presented in a National Seminar on 'India's diplomacy at seventy five' organized by ICSSR and IIPA on 9th Feb, 2023
 4. Paper on 'Creating tolerant, peaceful and Inclusive societies: Ambedkar way' presented in an International Conference on 'Education Generation next: Revamping Higher Education System-Vision , Insights and Implications' organized by IPEM, Ghaziabad in collaboration with NAAC and Ariel University, Israel on March 25, 2023
 5. Paper on ' Role of Mentoring in enhancing work engagement of employees' presented in an International conference organised by ICFAI University, Jaipur on March 24, 2023
 6. Paper on 'Organizational Citizenship Behaviour: Antecedents and Consequences' presented in an International conference organised by ICFAI University, Jaipur on March 24, 2023

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

(a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

1. Academic Action Plan (2022-2023) selected by Ministry of Social Justice & Empowerment for presentation before the Hon'ble Minister and Governor, UP in a MoU signing ceremony held at BHU, Varanasi on April 22, 2022
2. Course on Stress Management uploaded on iGOT platform of Mission Karmyogi. It is among the top three courses (out of 450 courses) on iGOT. 12500 people have enrolled for this course. Around 9500 participants have completed this course. It received reviews from 1600 participants having a rating of 4.6 out of 5.
3. Convenor for National Convention on 'Repositioning India @2047: Revisiting SDGs for nation building' from 15th to 16th Dec, 2022. Around 58 papers were presented in 5 different tracks and Memorial lectures.
4. Proof read the book on 'Drivers of Atmanirbhar Bharat' which was released on 16th Dec, 2023
5. Signed a MoU with Fairfield Institute of Management and Technology to jointly conduct a one day National Conference on 'Curriculum Development and Pedagogy for Legal Education in Contemporary India' and different activities
6. Received jointly Award of 'Academic Excellence- 2022' from Hon'ble Vice President, Sh. Jagdeep Dhankar at IIPA
7. Received 'Indian Women Achiever Award 2022' by International Research Association, London
8. Faculty Incharge of Centre for Case Study
9. Member Secretary of Case study competition organised at IIPA
10. Faculty Incharge of Dr. Ambedkar Chair in Social Justice at IIPA.

11. Celebration of 'National Constitution Day' on November 26, 2022
12. Celebration of Nasha Mukta Bharat Abhiyan organised on 4th August, 2022
13. Project titled "Comparative analysis of Attrition and Suicides in CAPFs and corrective measures" sponsored by Bureau of Police Research and Development handled as Project Director in 2022. DG (BPR&D) circulated the Report to all Central Police Organizations, Police Commissioners (Delhi, Mumbai, Chennai, Kolkata) and DGsP of all States/ UTs, DGs of CAPFs as a Policy for implementation.
14. Coordinated for conducting Three days International Seminar on 'Changing Trends in Political Parties and Party System in India' in collaboration with Satyavati College, Delhi University (ICSSR Sponsored) from March 14-16, 2023

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

- Member, Educational and Skill development Services Sectional Committee, Bureau of Indian Standards
- Life member of National HRD Network
- Associate member of ISABS

ASSOCIATION WITH BRANCHES

Branch Assigned: Haryana & Goa

DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Featured on Sansad TV for my life achievements
- Chaired a session of Film makers in National Science Film Festival held in Bhopal in August, 2022
- Jury of National Science Film Festival Screening in May, 2022
- Paper reviewer of some International Journals.
- Invited by NACIN, NADT, NICF and Kirorimal college for Lectures

SAKET BIHARI

A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

B. COMPLETED RESEARCH PROJECTS (Category B)

- I. Title: National Level Monitoring
- II. Duration: 30 days
- III. Funding Agency: NLM Division, Ministry of Rural Development
- IV. Date of Commencement: Feb 2023
- V. Date of Completion: March 2023
- VI. Objectives: To assess the process of rural development scheme implementation
- VII. Methodology: Primary and secondary sources were used. The study was conducted using descriptive research design.

D. ONGOING RESEARCH PROJECTS (Category A)

- I. 1: Title: City Disaster Management Plan for Ara and Patna Cities
 - II. Duration: 24 Months
 - III. Funding Agency: BSDMA, Patna
 - V. Date of Commencement: September 2021
 - VI. Proposed Date of Completion: September 23, 2023.
 - VII. Status: Plan submitted and review, Ongoing
1. II Title: Examining the matter of Consultant Hiring by the Different Programme Divisions in the Department of Rural Development.
 - II. Duration: 75 Days
 - III. Funding Agency: Department of Rural Development, Gol.
 - V. Date of Commencement: May 27, 2023
 - VI. Proposed Date of Completion: August 8, 2023.
 - VII. Status: Ongoing Data Collection work

E. PUBLICATIONS

(a) Books

- I. Title: Bharat Ratna: Inspiring Works of Rajendra Prasad
- II. Publisher: Indian Institute of Public Administration, New Delhi
- III. Place: Delhi
- IV. Date of Publication: 2023

(b) Papers & Articles

- I. Title: Cultural Capital and School Success in India
- II. Journal: Bihar Journal of Public Administration
- III. Volume: XIX
- IV. Number: 2
- V. Date: July-Dec, 2022

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation. Editor: (1) Lok Prashasan, (2) Member Editorial Board: Documentation in Public Administration, IIPA, New Delhi
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.): No

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Jharkhand

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

Evaluated a Ph.D. thesis, Kumaun University, Sleepy Hollow, Nainital-263001, Uttarakhand

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

Supervised two M.Phil Dissertations under the 48th APPPA programme.

Roma Debnath

A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

ONGOING RESEARCH PROJECTS (Category B)

I.

Title	Assessment of the Impact of COVID-19 on Khadi and Village Industry (KVI) Units/Institutions & Estimation of the Production, Sales and Employment Generated by the Units/Institutions under KVI sector
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II.

Title	Women Safety Audit in Ghaziabad
Duration:	1 year
Funding Agency:	National Council for Women

III.

Title	Monitoring and Evaluation (M&E) of Legal Literacy and Legal Awareness Programme under Department of Justice, 2021-2023
Duration:	Two years
Funding Agency:	Ministry of Law and Justice Department of Justice
Methodology:	Creating theory of change

C. PUBLICATIONS

(b) Papers & Articles

- Debnath, M. Roma and Dhingra, A. (2022), "Health Sector and Application of Big Data: A Case Study of India". European Review of Economics and Management, Vol. 6, No.1, 45-65, <http://10.29015/cerem.923>, ISSN: ISSN 2543-9472; eISSN 2544-0365. ISSN 2543-9472 eISSN 2544-0365

VI. Title of Paper Presented:

- Presented the Annual conference Paper titled "India Emerging as a Global Leader" at IIPA

D. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- Member of IIPA 2047 Vision Committee

- Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

- Board of examiners at Faculty of Management studies, Delhi University

E. ASSOCIATION WITH BRANCHES

Branch Assigned: West Bengal and Meghalaya

Involvement with Activities:

- Training:
- Research/Case Studies: yes
- Seminars/Conferences: yes

F. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Member of joint working Group for India Vision 2047 by Department of Posts
- Member of DMEO Experts Group
- Invited by GIPARD to address the 'In-Service Training Programme for Group A & Group B Officers of the Directorate of Planning, Statistics & Evaluation (DPSE), Govt. of Goa' from 10th to 20th January, 2023 Old Goa.at GIPARD, Ella Farm,
- Invited by NSSTA to deliver the lecture(s) in Training Programme for ISEC Participants during 01st March to 16th March, 2023 at NSSTA, Greater Noida
- Guest Faculty at the Seminar conducted by NICF. Addressed the gathering on "Basis of Artificial Intelligence" on 19.12.2022.
- Board of Examiners at Faculty of Management Studies, Delhi University, March 29, 2023.

SAPNA CHADAH

(i) Research

Completed Research Projects (Category A) (applies to both funded and non-funded research)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	To study the need for changes in MSME (Development) Act, 2006 and Preparation of a Comprehensive Policy Document for MSME	MSME	Completed
2.	Third Party Audit of Proactive Disclosure of Information under RTI Act by IISER Kolkata 2021-22	IISER Kolkata	Completed
3.	Third Party Audit of Proactive Disclosure of Information under RTI Act by Department of legal Affairs, Gol 2021-22	Department of legal Affairs, Gol	Completed
4.	Third Party Audit of Proactive Disclosure of Information under RTI Act by Income Tax Appellate Tribunal, 2021-22	Income Tax Appellate Tribunal	Completed
5.	Third Party Audit of Proactive Disclosure of Information under RTI Act by Mahatma Gandhi Antarrashtriya Hindi VishwaVidyalaya, Wardha 2021-22	MGAHV, Wardha	Completed
6.	Third Party Audit of Proactive Disclosure of Information under RTI Act by Ministry of Home Affairs, Gol 2021-22	Ministry of Home Affairs, Gol	Completed
7.	Social impact Assessment Study for acquisition of land for DMRC Project from Janakpuri West to R.K. Ashram Corridor at Rahat Ganj/ Aram Ganj Roshanara Road, Pul Bangash	Govt of NCT of Delhi	Completed
8.	Social impact Assessment Study for acquisition of land for DMRC Project Aero-city Tughlakabad Corridor Phase IV at Village Khanpur	Govt of NCT of Delhi	Completed
9.	Third Party Audit of Proactive Disclosure of Information under RTI Act by ISTM 2021-22	ISTM	Completed
	Third Party Audit of Proactive Disclosure of Information under RTI Act by VP Office 2021-22	VP Office	Completed

Completed Research Projects (Category B)

Sl. No.	Title	Sponsored by	Grants	Status	Date of Completion
1.	State Consumer Helpline Knowledge Resource Management Portal	Deptt of Consumer Affairs, Gol		Completed	June 2022

Ongoing Research Projects (Category A)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	Social impact Assessment Study for acquisition of land for Construction of Police Station Sonia Vihar, Delhi	Govt of NCT of Delhi	Ongoing
2.	Social impact Assessment Study for acquisition of land in Revenue Estate at Bakhtawar Pur Village for construction of decentralized sewage treatment plant and pumping station (STP)	Govt of NCT of Delhi	Ongoing

3.	Social impact Assessment Study for acquisition of land in Revenue Estate of Village Tajpur Khurd for construction of Waste Water Treatment Plant (WWTP)	Govt of NCT of Delhi	Ongoing
4.	An Impact Assessment Study of the Effectiveness of Real Estate Regulatory Act on Homebuyers in India “	ICSSR	Ongoing
5.	Women Safety Audit of Ghaziabad City for National Commission of Women	National Commission of Women	Ongoing
6.	“National Level Monitoring and Evaluation” under the Legal Literacy and Legal Awareness Programme project under DISHA Scheme.	Deptt of Justice Gol	Ongoing

Research Guidance

S.No.	Number Enrolled	Thesis Submitted	Degree awarded
1.	Mr. Manish Kumar Agarwal Roll No. 4802	Indian Telecom Sector – An Assessment of Indian Telegraph Right of Way Rules, 2016	
2	Ms. Julia Mohapatra Roll No. 4823	Right to Information Act 2005: Is it time for a course correction?	

Capacity Building Initiatives (Training, Seminar, Workshop, Conferences) (Mentioned in the List of Training Programmes in Annexure F.2)

Publications

(a) Book

Consumer Protection in North East India- Issues & Challenges- (Ed.) G. P. Prasin, Suresh Misra & Sapna Chadah (in print)

(b) Papers/ Articles/ Chapters in Book

1. Sapna Chadah & Suresh Misra “Informal Weekly Markets in Delhi -A Study of Consumers’ Buying Behaviour” in K.K. Pandey, Kusum Lata, Sachin Chowdhry & Amit Kumar Singh (Ed) People Centric Urban Governance in India, IIPA New Delhi (accepted for publication)
2. Sapna Chadah & Amit Kr. Singh, Dispute Resolution Mechanisms in Housing Sector – A Study of Impact of Real Estate (Regulation and Development) Act, 2016 in Nagarlok (accepted for Publication)
3. Sapna Chadah & Isha Kaushal “Role of Fast Track Special Courts in curbing

crimes against Women and Children – An Assessment” in Neetu Jain (ed) ‘Repositioning India @2047: Revisiting Sustainable Development Goals for Nation Building’ (accepted for Publication)

4. Submitted Chapter titled “Consumer Safety and Product Liability Regime: Recent Developments, in Kiran Gupta, Partha Pratim Mitra, and Prakash Shama (Ed) *The Emerging Trends in the Consumer Law*, Thomson Reuters South Asia Private Limited. (accepted for Publication)
5. Sapna Chadah, Sustainable Consumption-Exploring Consumers’ Responsibility in Consumer Advocacy Group Newsletter, Vol. 1, Issue 4, 2022 at p. 4

(c) Paper presented in the Seminars / Workshops / Conferences etc.

1. Presented paper on Consumer Protection Act, 2019 -An Assessment in National Seminar on Consumer Protection Act, 2019-Issues and Concerns on May 30, 2022 organized by SGT University and Consumer Voice

2. Presentation on E Commerce and Consumer Protection in the National Webinar on Paradigm Shift in Consumer Awareness and Protection on August 29, 2022 organised by Hemchandracharya North Gujarat University, Patan, Gujarat and Consumer Advocacy Group
3. Presented paper on Impact of new Consumer Protection Act, 2019-An Assessment in the Two-Day National Seminar on Consumer Protections Laws: Challenges and Opportunities on November 4-5, 2022 organised by NLIU Bhopal
4. Presented paper on “Informal Weekly Markets in Delhi -A Study of Consumers’ Buying Behaviour” with Prof Suresh Misra in National Convention on National Convention on People Centric Urban Governance in India, December 6-7, 2022
5. Presented paper on “Dispute Resolution Mechanisms in Housing Sector – A Study of Impact of Real Estate (Regulation and Development) Act, 2016” with Dr. Amit Kr. Singh in National Convention on National Convention on People Centric Urban Governance in India, December 6-7, 2022
6. Presented paper on Role of Fast Track Special Courts in curbing crimes against Women and Children – An Assessment with Isha Kaushal in Dr. Rajendra Prasad National Convention on ‘Repositioning India @ 2047: Revisiting Sustainable Development Goals for Nation Building’ to be held on December 15th-16th, 2022.
7. Presented paper on Consumer Protection Act, 2019- An Assessment in the National Webinar on Consumer Protection Act, 2019: An Analytical Discussion organized by Ajmal Law College, Assam & Consumer Advocacy Group on March 9, 2023

(iv) Other activities

1. Co-Chaired Two Technical Sessions (Sessions 3 & 4) in the Two-Day National Seminar on Consumer Protections

Laws: Challenges and Opportunities on November 4-5, 2022

2. Two Sessions on Consumer Protection Act in the Foundation course for ITS officer’s w.e.f August 01- November 11, 2022 organised by Haryana Institute of Public Administration, Gurugram on August 30, 2022
3. Two Sessions on Consumer Protection Act in the Foundation Course for Officer Trainees of ITS Group ‘A’ and IRRS Group “A” from 27th February – 9th June, 2023 organised by Haryana Institute of Public Administration, Gurugram on March 31, 2023
4. Prepared Code of Ethics for DARPG, GoI

Any other major contribution made by you to the Institute

- Member, Interview Panel for conducting interview for hiring of Sr. Consultant/ Consultant (Legal) on contract basis in NPPA 2023
- Member, RajbhashaKaryavahan Committee, IIPA
- Member , Case Study Evaluation Committee, IIPA
- Faculty In-charge for IIPA Karnataka Regional Branch

MAMTA PATHANIA

TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

COMPLETED RESEARCH PROJECTS (Category A)

Sl. No.	Title	Funding Agency	Date of Completion
1.	Integrated Grievance Resolution System Through NCH (Co- Project Director)	Department of Consumer Affairs, GoI	June 2022

ONGOING RESEARCH PROJECTS (Category B)

Proposal Submitted /Ongoing

1. Code of Conduct and Ethics for All India Service Officers, draft code submitted to DARPG
2. Working on Administrative History of India, project from Department of Pensions and Public Grievances ,Gol (ongoing)
3. Evaluation of ‘One Nation One Ration Card” Scheme Of the Department of Food and Public Distribution submitted to Department of Administrative Reforms and Public Grievance(DARPG) ,Government of India
4. Study to Assess the Efficacy of Citizen Charters in the select Central Government Ministries/Departments of Gol” submitted to Department of Administrative Reforms and Public Grievance(DARPG) ,Government of India
5. Setting of a Project Monitoring Unit at IIPA for monitoring the implementation of recommendations of National e- Governance Service Delivery Assessment Framework for States and Union Territories submitted to Department of Administrative Reforms and Public Grievance(DARPG) ,Government of India
6. Executive Programme on Public Administration proposal submitted to Punjab University (Proposal under Review)
7. Proposal submitted to BIPARD for conducting programmes on public administration and MCTP -successfully conducted five programmes earning a total of Rs.1.5 crore (Approx.) revenue to IIPA
8. Till September three more programmes from BIPARD in pipeline @ Rs. 35 lakhs (approx.) Per programme earning a total revenue of Rs.1.5 Cr (Approx) to IIPA.
9. Initiated MoU’s with NICF, RAKANPA, Amazon leading to series of programmes being offered to IIPA earning a good revenue for IIPA
10. NTIPRIT progs conducted successfully now leading to a MoU for further collaborations with IIPA

(c) Research Guidance

S. No.	Number Enrolled	Thesis Submitted	Degree Awarded
1.	Automated Vehicles: Need Analysis for a Criminal Law in India, 48 th APPPA, Shri Madhu Sudan Singhal	Yes	-
2.	Financial Literacy of Defence Personnel: From Financial Readiness to Financial Well Being ,Air Cmde Deepak Kumar Vats (VM)	Yes	-

PUBLICATIONS

Books/Monographs

- Submitted Chapter titled “Digital Banking and its Impact in Rural India”, Mamta Pathania in Kiran Gupta, Partha Pratim Mitra and Prakash Shama (Ed), The Emerging Trends in the Consumer Law, Thomson Reuters South Asia Private Limited(Accepted for Publication)

Papers & Articles

- Street Food Vendors: Food safety standards and Hygiene Practices in India-A Study of Select Cities, Mamta Pathania, Suresh Misra, in “People Centric Urban Governance in India” (Ed) Prof K K Pandey IIPA, New Delhi 2023(In Press)

(d) Book Reviews

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES, ETC.

- I. Title of Seminars/Workshops/Conferences etc:
 - Presented a paper on Street Food Vendors: Food safety standards and Hygiene Practices in India-A Study of Select Cities in the National Convention on People Centric Urban Governance in India, December 6-7,2022
 - Presented a paper on Sustainable Consumption :Towards a Better Tomorrow

in Dr Rajender Prasad National Convention on Repositioning India @2047: Revisiting Sustainable Development Goals for Nation Building, December 15-16,2022

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

(a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- Online Diploma on Consumer Protection: Law and Policy Dec 2022 –April 2023) -Successfully completed the first batch of the first ever Diploma of the Institute
- One of the lead members of the Civil Service Mentoring Programme ‘ Prayas’ of IIPA for aspirants of Civil Service Examination
- Member IIPA’s working Group to advice various Ministries /Departments on the SGoS 9 Vision India @2-047
- Co- Project Director of Integrated Grievance Redressal through NCH IIPA, New Delhi(Till June 2022)
- Member of Internal Committees constituted by the Institute from time to time.

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

- Member of the Working Committee on DARPG’s Vision India @2047 roadmap for Governance, DARPG, GoI
- Advisor Member to different Ministries / Departments for preparing their India Vision @2047
- Member, National Mirror Committee (NMC), Committee on Consumer Policy (COPOLCO) of Bureau of Indian Standards, New Delhi.
- Member, Area Advisory Board (AAB) and Board of Studies (BoS), Amity Institute of Public Policy (AIPP), Amity University ,Uttar Pradesh.
- Member, Script Committee for the

consideration of Scripts for audio-visual and print Creatives on Consumer Awareness (under the banner of Jago Grahak Jago), Department of Consumer Affairs (DCA),GOI.

- On the review and evaluation panel of UPSC and many Public Service Commission’s of different states.

J. ASSOCIATION WITH BRANCHES

- Branch Assigned: Tamil Nadu Telangana & Andhra Pradesh

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Invited as Panellist/Resource Person for :
 1. Invited at All India Radio(AIR) as Expert for a programme “Abhyaas” on the Theme Public Administration and Governance on 29th September, 2022
 2. Key Speaker on “ Citizen-Centric Governance” in International Training Programme on “Leadership, Management & Good Governance Practices for Sustainable Development for Philippines Government Officials 9th Feb, 2022
 3. Key Speaker on “Genesis and Concept of Welfare State &Role of Public Servants to Achieve its Objectives in an online Programme on Convergence in Welfare Schemes and their Monitoring and Evaluation” organized by Dr R S Tolia Academy of Administration ,Nanital on 1st July, 2022
 4. Prepared Module on Service Delivery Management for IGoT Platform
 5. Key Speaker on “Organizational Behaviour and Ethics” in the Capacity Building Programme for Marshals/ Security Officers of Lok Sabha, Raja Sabha and State Legislature Secretariats at (PRIDE) Parliamentary Research & Training Institute for Democracies ,Capacity Building/Trg Division of Lok Sabha Secretariat,New Delhi on 2nd August, 2022

6. Key speaker on “Standardization and Consumer Awareness at the Stakeholder Consultation of Standards National Action Plan (SNAP) for 2022-27” of Bureau of Indian Standards on 13th September 2022 at Manak Bhawan, New Delhi
7. Key Speaker on “Ethics at Workplace” in the GURU-DAKSHATA: 5th Faculty Induction Programme (online) organized by GC-Human Resource Development Centre (HRDC), University of Rajasthan, Jaipur on 17.09.2022
8. Key Speaker on “Administrative Reforms” in Special Foundation Programme for IPS, IPoS and IRAS Officers in HIPA on 17th November, 2022
9. Key Speaker on “Ethics at Workplace” in RUSA 10th Faculty Induction Programme of UGC Human Resource Development Centre University of Rajasthan, Jaipur on 25th November 2022
10. Key Speaker on “Ethics at Workplace” on 12.01.2023 in the GURU-DAKSHATA: 6th Faculty Induction Programme (online) organized by UGC-Human Resource Development Centre (HRDC), University of Rajasthan, Jaipur
11. Key Speaker on “Ethics in Governance” in Capacity Building Workshop for Behavioural Competency under the aegis of Mission Karmayogi for Group A Officers of Ministry of Communication organized by NICF, Ghitorni, New Delhi Dept of Telecommunication, Ministry of Communication, on 18th January, 2023
12. Key Speaker on “Ethics in Governance” in Capacity Building Workshop for Behavioural Competency under the aegis of Mission Karmayogi for senior Gr. A Officers of Department of Telecommunication, Department of Posts and its PSU’s organized by NICF, Ghitorni, New Delhi Dept of Telecommunication, Ministry of Communication, on 27th February, 2023
13. Key speaker on “Ethics in Governance” at NICF in Three Days Capacity

Building Workshop for Behavioural Domain under the aegis of Mission Karmayogi for Senior Gr. A Officers Department of Telecommunications, Department of Posts and its PSUs organized by NICF, Ghitorni, New Delhi Dept of Telecommunication, Ministry of Communication on 22 March, 2023

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

Prepared a Concept Note on ‘Ethics in Public Services’, submitted to DARPG, GoI, July 28th, 2022

1. Participated in Workshop on “Case Method as an Effective Tool of Teaching” December 5, 2022, IIPA, New Delhi
2. Participated in the National Convention on People Centric Urban Governance (PCUG) in India, CUS, IIPA on 6th and 7th December, 2022
3. Participated in the Dr. Rajendra Prasad National Convention on ‘Repositioning India @ 2047: Revisiting Sustainable Development Goals for Nation Building’ (December 15-16, 2022)

SHYAMLI SINGH

TEACHING/TRAINING (Mentioned in List of Training Programmes in Annexure F.2)

ONGOING RESEARCH PROJECTS (Category A)

- a. Title: Blended Capacity Building Programme for Stakeholders of River Ganga
- b. Duration: 3 years
- c. Funding Agency: National Mission for Clean Ganga (NMCG)
- d. Date of Commencement: July 2020
- e. Date of Completion: June 2023
- e. Proposed Date of Completion: June 2023
- f. Status: *Ongoing*

PUBLICATIONS

(a) Books

- I. Title: Handbook for Urban Local Body Officers
- II. Publisher: Indian Institute of Public Administration
- III. Place: New Delhi
- IV. Date of Publication: 2022
- I. Title: शहरी स्थानीय निकाय अधिकारी हेतु प्रशिक्षण पुस्तिका
- II. Publisher: भारतीय लोक प्रशासन संस्थान
- III. Place: नई दिल्ली
- IV. Date of Publication: 2022

(b) Papers & Articles

- I. Title: Urbanization and Revamping of Wetlands
- II. Journal: IIPA Digest
- III. Date: September, 2022

(c) Any other Publications

- I. Title: **Unravelling Atmanirbhar Bharat through Water Security and Livelihood Discourse**
- II. Chapter in Book: Drivers of Atmanirbhar Bharat.
- III. Place: New Delhi
- IV. Date: 2022
- I. Title: Understanding Ecosystem: A Child Centric Paradigm
- II. Chapter in Journal: 30th National Children's Science Congress
- III. Place: Assam
- IV. Date: 2022

PAPER PRESENTED IN THE SEMINARS/WORKSHOPS/CONFERENCES ETC.

- I. Title of Seminars/Workshops/Conferences etc: Two day National Seminar on Creating Inclusive and Sustainable Urban Spaces: Urbanization and Urban Planning in India with Special Reference to Kashmir

- II. Organising Agency: University of Kashmir
- III. Place & Date: Kashmir; 13th – 14th March, 2023
- IV. Title of Paper Presented: Urban Challenges from the lens of Climate Change
- I. Title of Seminars/Workshops/Conferences etc: National Seminar: India's Diplomacy at Seventy-Five Joint Collaboration between IIPA, Centre for Studies in International Relations (CIRS) and ICSSR
- II. Organising Agency: India Institute of Public Administration and ICSSR
- III. Place & Date: New Delhi, 9th-10th February, 2023
- IV. Title of Paper Presented: India's Environmental Diplomacy
- I. Title of Seminars/Workshops/Conferences etc: International Conference on Best Innovative Teaching Strategies (ICON-BITS-2023)
- II. Organising Agency: BITS Pilani
- III. Place & Date: BITS Pilani (Online), 9th – 11th February, 2023
- IV. Title of Paper Presented: Climate School – A Capacity Building Strategy
- I. Title of Seminars/Workshops/Conferences etc: National Convention on People Centric Urban Governance in India
- II. Organising Agency: Indian Institute of Public Administration
- III. Place & Date: New Delhi, 6th – 7th December, 2022
- IV. Title of Paper Presented: Building Climate Resilience in Urban Planning
- I. Title of Seminars/Workshops/Conferences etc: International Conference and Utility Exhibition on Energy, Environment and Climate Change
- II. Organising Agency: Asian Institute of Technology
- III. Place & Date: Bangkok (Online); 26th-28th October, 2022

IV. Title of Paper Presented: Climate Governance: Sectoral Approach

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

(a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- Coordinator of the Centre for Climate Change, Environment and Drought Administration
- Project Investigator of 'Blended Capacity Building Programme for Stakeholders of River Ganga' sponsored by *NamamiGange*

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

ASSOCIATION WITH BRANCHES

Branch Assigned: Assam Branch Coordinator

GADADHARA MOHAPATRA

TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

VI. Title: 'Evaluation of the Impact of Pradhan Mantri Shram Yogi Maan-dhan Scheme on Unorganised Workers'

VII. Duration: 3 Months

VIII. Funding Agency: Ministry of Labour & Employment, Government of India

IX. Date of Commencement: 1.2.2023

X. Date of Completion: 31.3.2023

COMPLETED RESEARCH PROJECTS (Category B)

VIII. Title: Forest Rights Act, 2006: An Assessment of Ground Reality

IX. Duration:

X. Funding Agency:

XI. Grants:

XII. Date of Commencement:

XIII. Date of Completion:

(b) Papers & Articles

I. Title: Integrated Rubber Development Projects and its Impact on Tribal Livelihoods: The Case of Northeast Region with a special reference to Tripura

II. Journal: Transcience a journal of global studies

III. Volume: Vol. 13

IV. Number: Issue No. 1

V. Date: 2022

(c) Any other Publications

I. Title: IIPA Team Visits Gomati to assess impact of Forest Rights Act

II. Chapter in Books/Journal: Tripura Times Print Media

III. Place: Agartala

IV. Date: March 26, 2023

I. Title: IIPA Impact Evaluation Study on Forest Rights Act, 2006: An Assessment of Ground Reality' and Field Visit to Eluru District, Andhra Pradesh

II. Chapter in Books/Journal: ABN News Print & Electronic Media
(Url: <https://epaper.andhrajyothy.com/>)

III. Place: Eluru District, Andhra Pradesh

IV. Date: April 1, 2023

I. Title: IIPA Impact Study on Forest Rights Act, 2006: An Assessment of Ground Reality' and Field Visit to Nandyal District, Andhra Pradesh

II. Chapter in Books/Journal: HANS NEWS SERVICE, TIRUPATI Print Media

III. Place: Tirupati District, Andhra Pradesh

IV. Date: March 29, 2023.

I. Title: IIPA Impact Evaluation Study on Forest Rights Act, 2006: An Assessment

of Ground Reality and Field Visit to Garyaband District, Chhattisgarh

- II. Chapter in Books/Journal: Haribhoomi News Paper Print Media
- III. Place: Garyaband, Chhattisgarh
- IV. Date: March 26, 2023
- I. Title: Impact of Forest Rights Act on Tribal Communities in Latehar, Jharkhand
- II. Chapter in Books/Journal: Khabar Mantra Print News Paper, Latehar
- III. Place: Latehar, Jharkhand
- IV. Date: September 20, 2022
- I. Title: Impact of Forest Rights Act on Tribal Communities in Sonbhadra, Uttar Pradesh
- II. Chapter in Books/Journal: Sambad News Agency, Sonbhadra
- III. Place: Sonbhadra, Uttar Pradesh
- IV. Date: September 15, 2022

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- Nodal Person- Key Resource Centre- IIPA under National Jal Jeevan Mission, Ministry of Jal Shakti (FY 2021-22 & 2022-23).
 - Team Member, Centre for Tribal Studies and Exploration, IIPA.
 - Supervised M.Phil Dissertation of Mr. Arvind Varma (Roll No. 4836). Masking with Smile: An Empirical Study of Emotional Labour and its relationship with Job Burnout and Job Satisfaction in Post Offices of Delhi, National Capital Region, India (Masters of Philosophy in Public Administration), 48th APPPA Participant, IIPA, New Delhi (Viva-voce conducted and Masters Diploma Certificate provided to the candidate on July 2023).

- Prepared the Annual Essay Competition Guidelines for Member Annual Conference, at Indian Institute of Public Administration, New Delhi on 'Women Empowerment to Women-led Development' to be held on 30th October 2023.

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

- Review Editor in Public Health Education and Promotion- Frontiers International Journal (5.2 Impact Factor, 3.8 Citescore), since 24 July, 2022. Frontiers Media SA, Avenue du Tribunal-Fédéral 34 1005 Lausanne Switzerland.
- Dr. Gadadhara Mohapatra is the External Co-Guide to the PhD Candidate Ms. Arnima Bhargava (Enrolment no. A6261319002), Amity Institute of Social Sciences (AISS), Amity University, Noida. Title of Thesis: Situational Analysis of Child Labour in BT Cotton Seeds Farms: A Study of Gujarat. Date of Registration: January 1, 2021, (Thesis submitted in April 2023).

ASSOCIATION WITH BRANCHES

Branch Assigned: **Member** of Regional Branch of IIPA, Bhubaneswar.

DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- Nominated by IIPA to attend the Regional Conference on 'Good Governance Practices', organized by Department of Administrative Reforms & Public Grievances at Bhopal, Madhya Pradesh from March 6 to 7, 2023 and I successfully attended the conference at Bhopal.
- Invited and attended the 'National Training Conclave, 2013', organised by Capacity Building Commission, New Delhi at Convention Centre, ITPO, Pragati Maidan, New Delhi. I attended the training conclave organised on June 11, 2023.

MANAN DWIVEDI

TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

COMPLETED RESEARCH PROJECTS

(Category A) (applies to both funded and non-funded research)

- XI. Title: India's Foreign Policy: Comparisons between the Past and Present Regimes
- XII. Duration: Two years
- XIII. Funding Agency: ICSSR

PUBLICATIONS

(a) Books

- I. Title: Manan Dwivedi, India's Foreign Policy, Ane Books, 2023
- Manan Dwivedi, Migration in Covid Times, Ane Books, 2023

(b) Papers & Articles

- Manan Dwivedi, The Difference between Democrats and Republicans, World Affairs, 2022
- Manan Dwivedi, ten Op eds in Pioneer on US affairs (Both Domestic and Foreign Policy realms)
- Three papers in Governance Now
- Two papers in Organizer, Wion News and Tv 9
- Manan Dwivedi, The Global War on Terror, Himachal Journal of Political Science, 2023

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

Papers presented in The RASK International Seminar on, "India Korea Relations"

Paper Presented as a panellist in the Usanas Foundation's Maharana Pratap Dialogue on "Global War on Terror"

Paper presented on Conflict Resolution in Africa in the Amity University's Global Trgprogramme on Research Methodology

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation. : One of the Editors of IJPA since the last six months
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
- Member of the Motilal Nehru College, DU's Governing Body
- Guest Faculty with Foreign Service Institute and Indian Society of International Law.

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Jharkhan, supervising their monograph on Model Districts

PAWAN KUMAR TANEJA

TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

ONGOING RESEARCH PROJECTS (Category B)

Sl. No.	Name	Sponsored by	Study Team	Status
1.	Designing, Developing and Implementing District Good Governance Index (DGGI) in Uttar Pradesh: Replicating Good Governance Index (GGI)	U.P. Government and Department of Administrative Reforms & Public Grievances, Government of India	Dr. Pawan K. Taneja Prof. Charru Malhotra	Full Amount Received, Draft report under preparation
2.	Assessment of the Impact of COVID-19 on Khadi and Village Industry (KVI) Units/Institutions & Estimation of the Production, Sales and Employment Generated by the Units/Institutions under KVI sector	Department of Pension & Pensioners' Welfare, GOI	Dr. Pawan K. Taneja Dr. Roma Debnath	Data report submitted

CASE STUDIES PREPARED

Prepared 75 Case studies for UP Good Governance Index.

PUBLICATIONS

(a) Books

- I. Mishra S., Singh S., Taneja P.K. (in Publication) "AatmaNirbhar Bharat: Emerging Perspectives", IIPA Publication, New Delhi

(b) Papers & Articles

- I. Taneja, P., Jain, A., Joshi, M. and Kansal, M. (2022), "Mandatory corporate social responsibility in India: reporting reality, issues and way forward", *Meditari Accountancy Research*, Vol. 30 No. 3, pp. 472-494. <https://doi.org/10.1108/MEDAR-11-2020-1063>
- II. Vashist, A., Kukreti, I. and Taneja, P.K., 2022. Implementation of Mental Health Care Act, 2017: Issues and Way Forward. *Indian Journal of Public Administration*, 68(2), June, 2002 pp.257-270.
- III. Taneja P.K. Singh, S., Misra, S. (upcoming), "Self-Reliant Theory And Its Application In India" Chapter 1 in Mishra S., Singh S., Taneja P.K. (in Publication) "AatmaNirbhar Bharat: Emerging Perspectives", IIPA Publication, New Delhi.

(c) Any other Publications

- I. Taneja P.K. and Tripathi S.N. (2022), Proceedings of Sixty-fifth Members' Annual Conference – 2021 of IIPA on AatmaNirbhar Bharat Abhiyan, IIPA Publication, New Delhi

(d) Book Reviews

- "E-Government Whole-of-Government Approach for Good Governance: The Back-Office Integrated Management IT Systems" by Said Azelmad, CRC Press, Taylor & Francis Group
- Reviewer in International Journal of MDPI: Sustainability for Paper on "High-speed rail, market competition, and corporate social responsibility: evidence in China"

- "Public Personnel Administration" Text Book by Sage Publication

PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Inaugural Address "Strategic Approaches to Problem Solving and Decision Making to Improve outcomes of the Programme" during "National Review Meeting of the National Oral Health Programme" 17th January 2023, at All India Institute of Medical Sciences (AIIMS), New Delhi
- Key Note Address "Governance Reforms in Amrit Kaal: Bringing citizens and Government Closure", in National Seminar on Governance Reforms in Digital Era: Multidisciplinary perspectives on March 31st, 2023 Organised by University School of Open Studies, Panjab University, Chandigarh
- Ice Breaking Session in "Chintan Shivir" Ministry of Personnel, Public Grievances and Pensions 17-18 February 2023, CSOI, Vinay Marg, New Delhi.
- Part of the Expert Group on Workshop on PM GatiShakti NMP for Training and Capacity Building of Government Officer Organized by Department of Personnel and Training, September 12, 2022.

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - I. Member, Centre for Economic Growth & Management Studies
 - II. Member, Annual Essay Competition Committee of IIPA
 - III. Mentor to IIPA Case study Competition
 - IV. Member, IIPA Vision@2047 Document and Presentation team
 - V. Coordinator, Indian Technical and Economic Cooperation (I-TEC) Programme of MEA at IIPA

VI. Coordinated Visit and MOU between National Institute for Policy and Strategic Studies, Nigeria

VII. Coordinated Visit of Ambassador of Belarus and initiated a process of MOU with Academy of *Public Administration, Belarus*

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

I. Worked with Sectoral Group of Secretaries 9 on India Governance Vision @ 2047 with 12 Ministries/Departments of GOI

II. Member, Board of Studies, Department of Public Administration and Public Policy, Assam Don Bosco University, Guwahati, Assam

III. Session on “Lean Supply Chains and Lean evaluation framework” in online course on ‘Lean Operations Management’ Organised by Indian Institute of Management (IIM), Rohtak on 18th SEP 2022.

IV. Talk on “Work Breakdown Structure and Resource Levelling” from Project Management perspective on Wednesday, December 07, 2022 to Participants from 25 Countries in Arun Jaitley National Institute of Financial Management (AJNIFM), Faridabad.

V. Talk on “Project Goals, Scope, and Success Criteria” from Project Management perspective on Friday, December 02, 2022 to Participants from 25 Countries in Arun Jaitley National Institute of Financial Management (AJNIFM), Faridabad.

VI. Talk in Management Development Programme on ‘Financial Decision-Making Using Excel’ on 4th November, 2022 in Arun Jaitley National Institute of Financial Management (AJNIFM), Faridabad

VII. Talk on “Effective Leadership Skills, Time Management and Effective Meetings” during Online Training Program on “Management Development for Mid-level officers (EE & SE)” Organised by Indian Academy of Highway Engineers, Noida September 29, 2022.

VIII. Invited as a speaker in a session on System Approach and Operations Research in Building Engineering Management, School of Planning and Architecture, New Delhi

IX. Invited as a speaker in a session on Project Financial Management Construction Industry by Department of Building Engineering Management, School of Planning and Architecture, New Delhi

X. Invited as speaker for Course on “Fundamentals of Business Management” in Certificate Course in Business Management (HR & Finance) for the officers of the Armed Forces in Indian Institute of Foreign Trade (IIFT), New Delhi.

ASSOCIATION WITH BRANCHES

Branch Assigned: Kerala

DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN

NOT COVERED ABOVE.

- National Level Stakeholders workshop on Impact of COVID 19 on Khadi and Village Industry Sector on 3-4 March 2022 funded KVIC.
- Submitted Proposal for setting up a Centre for Sustainable Coastal Development & Policy Issues at IIPA with a funding of Rs. 49 Crores for 3 years to Ministry of Shipping, Ports and Waterways is under active consideration.
- Submitted Proposal to World Bank for study on MSMEs with Dr. Sachin Chowdhary for 6.5 Crore. Proposal did not get selected.

SURABHI PANDEY

TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2) Organizing Seminars / Conferences

- I. Organized Cyber JagrooktaDiwas In Collobration with I4C, MHA : telecasted on National TV and PMe-Vidhya:

Organized Cyber jagrooktaDiwas Observed in the month of January 2023 for complete one month on every Wednesday in collaboration with CIET, NCERT on emerging technologies telecasted on PM eVidhya and multiple Channels of national TV . Emerging technologies: Artificial intelligence, Dark web, IoT, Cloud and Crypto Fraud were discussed.

II. Organized Workshops and Conferences

Workshop on Social media and Governance (online) held on 28.03.2023 for the officers of National Institute of Communication Finance, Department of Telecommunications, Ministry of Communications, Government of India.

- a. National Conference with Hon'ble High courts and Nodal District level judges and court mangers of all the states, DoJ and Ministry of Social Justice and Empowerment, Govt. of India participated on Fast track special courts and e-POCSO court for speedy justice of rape Cases.
- b. Conference with 30 Districts of Odisha state and Nodal Office of Cuttack participated on the discussion of Implementation of ERSS 112 Services under Nirbhaya Fund.
- c. Workshop on Emerging Technology for Governance for CTI and ATIs sponsored by Capcity Building Commission of India, Hon'ble MOS and IT Minister were the distinguished dignitaries.
- d. One day National Conference on Measures for developing safe cyber ecosystem and prevention of cybercrimes

in India. Experts from IT Industry, malware detection, Lawyers, Academia, Banking, Fintech and Govt. Services were participated. The workshop sponsored by I4C, MHA.

- e. Five Days Online Conference on schemes for safety of Women under Nirbhaya Fund IIPA In collaboration With WS Division , MHA on ERSS, Women Help Desk, Strengthening DNA analysis, Cyber Forensic & related facilities in SFSLs, Safe City , Delhi Police scheme and Capacity Building funded by MHA.
- f. One Day workshop on Cyber Measures for Developing of Cyber Eco System and Prevention of Cyber Crimes in India” on 11th April 22.Funded by I4C, MHA. 80 senior LEA officers of a pan India were participated.
- g. Three Days workshop on Data Analytics and Artificial intelligence for IRS (Custom and Indirect Taxes) officers.

III. Organized Special Lectures/ Talk organized at IIPA , New Delhi

- a. *I have Invited Shiv Khera, Motivational Speaker invited for Judges, Customs and APPPA Officers.*

Participation in Sessions/ Talk on Professional Areas.

- I. Delivered special lectures and participated in various sessions on emerging technologies and contemporary issues related with Cyber security, Data Analytics, Dark web, Blockchain, Crypto Currency, Forensics Tools and Leadership and Soft Skills.
 - a. Keynote speaker in Nation e-governance Conference (NeGC) held at katrajammu on theme 21st Century Digital Infrastructure and safety measures.
 - b. Key speaker on AI and ML at All Indian Conference held at *Vigyan Bhawan* for the Office of the Registrar General and Census Commissioner.

- c. Keynote speaker on Social media evidences and prosecution with Sr. prosecutors at Rajiv Gandhi National law university , Punjab
- d. Cyber Security discussion with Rashtriya Raksha University , MHA
- e. Gender equality in society at large and at workplace under UDAAN 15 for the newly appointed officers of Gujarat and Rajasthan of the states.
- f. Cyber Hygiene programme with faculty and administrative staff of KISS, Odisha
- g. Syllabus Review and Research Paper edited for Makhanlal Chaturvedi University, Bhopal.
- h. Conducted e- Governance and Data Analytics sessions for ATI Nainital Administration Academy.
- i. Interacted with newly appointed Dy SP on Dark web and crypto investigation in CAPT Bhopal Police Academy.
- j. Interacted with the senior librarian of All over India and few countries connected with DELNET on Change management and Interpersonal skills (NACLIN 2022)
- k. Interacted with deputy Directors and US on Big Data Analytics , AI and Leadership soft skills sessions in ISTM
- l. Conducted sessions on Social media evidences and prosecution with Sr. prosecutors at Rajiv Gandhi National law university , Punjab
- m. Trained many IOs and Inspectors on Dark web and OSINT tools at IFSO , NCFL , MHA Dwarka.
- n. Cyber Awareness Programme for school of Greater Noida and Delhi
- o. Research and project methodology with the faculty of Galgotia University, Greater Noida.
- p. Cyber awareness talk with “C” generation with school students.

COMPLETED RESEARCH PROJECTS (Category A and B)

SL No.	COMPLETED PROJECTS	MINISTRY
1	Scheme of Fast Track Special Courts (FTSCs) for expeditious disposal of cases of Rape and POCSO Act”	Department of Justice
2	Evaluation of Odisha ERSS 112 Scheme at state level	STATE LEVEL
3	Impact Assessment of DAKSTA Programme of ASOs/SOs	Capacity Building Commission of India
4	Third Party Audit of Night Patrolling process of Delhi Police	DELHI POLICE
5	Impact of Police Commissionerate on Effectiveness and Outcomes of Policing (BPR&D)	BPR&D, MHA
6	Third-Party Evaluation of Projects/Schemes for Safety of Women under the Nirbhaya Fund, MHA	MHA
7	Design of e-Coffee table book of Delhi Political evolution and Administrative Structure , GAD, NCT Delhi	GAD NCT Delhi
8.	Report of the Committee for Recommending the direct Recruitment of IAS Officers through the Civil Services Examination	DoPT

CASE STUDIES PREPARED

Case Study developed on Schemes for Safety of Women under the Nirbhaya Fund, MHA

PUBLICATIONS

- I. Working paper on RoBo Judges by upcoming volume of IJPA.
- II. Case study developed on Nirbhaya Scheme
- III. Title “Blockchain Technology in Real-Time Governance: An Indian Scenario by Indian journal of Public Administration (IJPA), Volume 68 Issue 3, September 2022

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Memorandum of Understanding (MoU) Coordinated and Signed/ on-going Process.
- MDP MoU from 2021-2023 with Law Department of U.P State , and Honorable High Court, Allahabad for training of approx. 3000 Judges / Judicial officers of Uttar Pradesh.
 - Prepared and coordinated MoU Rajiv Gandhi National Law University and IIPA for training , research and consultancy collaboration
 - Coordinated TRIF, Bharat Design lab with IIPA
 - Drafted MoU for Department of Legal Affairs (DoLA), Ministry of Law & Justice, Government of India, New Delhi and Indian Institute of Public Administration (IIPA), New Delhi
 - Coordinated MoU between IIPA and Wadhvani foundation on emerging tech training and project work.
 - Drafted MoU for Ladakh administration and IIPA for CoE in Capacity building and research work
 - Drafted MoU to be signed between ISTM and IIPA.

I. Awards and Recognition

- Received Shri. T. N Chaturvedi Memorial Certificate of appreciation for the maximum number of research studies completed by IIPA Faculty for the year 2021-2022 with Cash prize of Rs. 5,000/- . Received this award from Hon'ble Vice President of India, President, IIPA.
 - Received Certificate of Appreciation from DELNET.
 - Received Appreciation from Census Commission of India, The Registrar General & Census Commissioner, India Ministry of Home Affairs, and Government of India for Opening speaker on Artificial Intelligence at Vigyan Bhawan.
- d. Received appreciation certificate for cyber security session at NLU Patiala
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

II. Committee member

- National Awards for e-Governance 2022 - Committee Member for seeking
- Inputs on the Case Studies developed on the selected e-Governance Initiatives awarded under NAEg – 2022 –
- Interview Panel of BPR7D for cyber investigator
- Selection Committee member to make recommendation for engagement of a retired joint secretary level government officers as consultant in NCGG.
- BIS Standard committee member
- MHA (Ministry of Home Affairs) Cyber Expert Committee Member

ASSOCIATION WITH BRANCHES

Branch Assigned: Uttar Pradesh

DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Participation in Panel Discussion on Professional Areas / Media / International level
 - Represented India to the World Cultural Festival on International Women's Day on the theme DigitALL – Gender equality to the Audience of US and Canada.
 - FICCI: - Chaired and moderated talk show on Emerging technologies as safety and disruption on cyber space with my co panelist with industry and ministries.
 - PM e-Vidha Channels of NCERT ;- Conducted show on Safe Digital gaming
 - SANSAD TV :- Talk show on Cryptocurrency and Exchanges in a show called " ARthniti "
 - SANSAD TV : - Talk show on Cyber safety

- f. SANSAD TV: Talk show on International Women's Day on the theme DigitAALL – Innovation and Technology for Gender equality.
- g. ShaktiCon and Amrita university Talk show sponsored by Google, crowd strike and AWS on Cyber Crime against Women and Children.
- h. Talk show with
- i. KhulKe Round Table Show with Pallavbagla Anchor on - How can you protect your private data?
- j. Opinion shared with AAJ Tak TV Anchor Jitender on Encrypted Application based Map Search
- k. Social Cause: Addressed on “Concept and Use of Cyber Hygiene in Daily Life”. collaboration with the Indian

Sign Language Research and Training Centre (ISLRTC), New Delhi under the Department of Empowerment of Persons with Disabilities (Divyangjan), Ministry of Social Justice and Empowerment, Govt. of India has observed Cyber JagrooktaDiwas on the first Wednesday of April month .It was an great experience to share knowledge with staff and students of DISLI & DTISL through a virtual mode.

- i. Talk show for Confidous on Cyber Bullying and Its Impact on Mental Health

AMIT KUMAR SINGH

TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

Research Guidance

S. No.	Number Enrolled	Thesis Submitted	Degree awarded
1.	Neelesh Singh	Operating Efficiency of Indian Railway a Critical Anaysis (From 2000-01 to 2020-21)	Awarded

COMPLETED RESEARCH PROJECTS(Category A)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	Social Impact Assessment of Land Acquisition of Property No. 8736-C at Rahat Ganj/Aram Ganj, Roshanara Road, Pul Bangash” at New Delhi	GNCTD, Delhi	Completed
2.	Social Impact Assessment (SIA) of Land Acquisition at Village Khanpur, New Delhi	GNCTD, Delhi	Completed
3.	Draft National Policy for Micro, Small and Medium Enterprises (MSME) in India	Ministry of Micro, Small and Medium Enterprises, GoI	Completed
4.	Social Impact Assessment of Land Acquisition at Alipur” at North Delhi	GNCTD, Delhi	Preliminary Report Submitted

ONGOING RESEARCH PROJECTS (Category B)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	Research Study on “Impact Assessment of Dispute Resolution Mechanism under Real Estate (Regulation and Development) Act, 2016”	ICSSR	Ongoing
2.	Social Impact Assessment of Land Acquisition at Kapasheda” at South West Delhi Delhi	GNCTD, Delhi	Ongoing
3.	Social Impact Assessment of Land Acquisition at Sabhapur, Sahadara” at New Delhi	GNCTD, Delhi	Ongoing
4.	Independent Verification of the BFAIR Programme	Department of Finance, Government of Punjab	Ongoing
5.	Women Safety Audit of Ghaziabad City, UP	NCW, New Delhi	Ongoing

PUBLICATIONS

- Singh A.K. (2022), *Smart City Mission: Success Stories of ICT Infrastructure*, NAGARLOK VOL. LIV, Issue 2, April-June 2022
- Singh A.K. (2022), *Climate Change Mitigation and Adaptation through Nature Based Solutions - Select Case Studies from Indian Cities*, NAGARLOK VOL. LIV, Issue 3, July-September 2022

PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Organized National Convention along with other faculty members of CUS, IIPA on “People Centric Urban Governance in India” (December 6, 2022)
- Paper presented on ‘*Community Participation in Rain Water Harvesting: A case Study of Delhi*’ in the National Convention along with other faculty members of CUS, IIPA on “People Centric Urban Governance in India” (December 6, 2022)
- Paper presented on ‘*Dispute Resolution Mechanisms in Housing Sector - A Study of Impact of Real Estate (Regulation and Development) Act, 2016*’ in the National Convention along with other faculty members of CUS, IIPA on “People Centric Urban Governance in India” (December 6, 2022)
- Paper submitted on *Role of Pradhan Mantri Gram Sadak Yojana (PMGSY) in Rural Development*, in the “National Convention on Revisiting Sustainable Development Goals for National Building” (15th -16th December, 2022)
- Participated in two-day conference held on 26-27 September, 2022 on Mainstreaming Climate Action in Urban areas – Moving towards Climate Smart Cities organised by MoHUA.
- Participated in the National Workshop on scaling up training for Climate Capacities

organised by GIZ, MoHUA and NIUA under Smart Cities Mission on 28th September, 2022.

- Participated in the webinar on Ensuring Water Security on 27th January, 2023

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- (b) Association with Academic work outside IIPA (Membership of Committees/ Boards etc.)
 - Member: Editorial Board of e-newsletter, “NAGARLOK
 - Life Member of National Association of Geographers, India (NAGI)

ASSOCIATION WITH BRANCHES

Branch Assigned: Mizoram

DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Invited as Guest Faculty for various topics by Bihar Institute of Public Administration and Rural Development, Bodh Gaya.

DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- Organized National Convention along with other faculty members of CUS, IIPA on “People Centric Urban Governance in India” (December 6, 2022)
- Organised exposure visits for MCTP & Other training programmes Participants
- Data Collection on different issues for MoHUA, Gol from Punjab, Haryana and Himachal Pradesh.

ANNEXURE F.6

**DETAILS OF FINANCIAL ASSISTANCE GIVEN TO BRANCHES
DURING THE YEAR 2023-24**

Sr. No.	Name of the Branch	Financial Assistance	Share of Interest	Grant for DDG Research Study	Total
Regional Branches					
1.	Assam	35,000	592	-	35,592
2.	Bihar	35,000	2,682	-	37,682
3.	Chhattisgarh	-	-	-	-
4.	Delhi	-	-	-	-
5.	Goa	-	-	-	-
6.	Gujarat	-	-	-	-
7.	Haryana	-	-	-	-
8.	Himachal Pradesh	-	-	-	-
9.	Jammu & Kashmir#	45,000	2,340	-	47,340
10.	Jharkhand*	1,00,000	-	-	100,000
11.	Karnataka*	70,000	1,485	12,500	83,985
12.	Kerala	35,000	1,236	12,500	48,736
13.	Madhya Pradesh	35,000	1,604	-	36,604
14.	Maharashtra	35,000	2,419	12,500	49,919
15.	Manipur	-	-	-	-
16.	Meghalaya	-	-	-	-
17.	Mizoram	35,000	329	-	35,329
18.	Odisha	35,000	1,538	12,500	49,038
19.	Puducherry	35,000	315	12,500	47,815
20.	Punjab & Chandigarh	-	-	-	-
21.	Rajasthan	35,000	1,630	-	36,630
22.	Tamil Nadu	35,000	3,155	-	38,155
23.	Telangana and A.P.	35,000	2,642	-	37,642
24.	Uttar Pradesh	35,000	4,246	12,500	39,246
25.	Uttarakhand	-	-	-	-
26.	West Bengal	-	-	-	-

Sr. No.	Local Branches	Financial Assistance	Share of Interest	Grant for DDG Research Study	Total
1.	Agra	-	-	-	-
2.	Aurangabad*	40,000	355	-	40,355
3.	Bareilly	-	-	-	-
4.	Budaun	20,000	421	-	20,421
5.	Burdwan	-	-	-	-
6.	Coimbatore	-	-	-	-
7.	Cuddalore	20,000	473	-	20,473
8.	Cuttack	-	-	-	-
9.	Dharwad	-	-	-	-
10.	Dindigul	-	-	-	-
11.	Gulburga*	40,000	263	-	40,263
12.	Howrah	20,000	184	-	20,184
13.	Indore	-	-	-	-
14.	Jabalpur	20,000	184	-	20,184
15.	Jamshedpur	-	-	-	-
16.	Kanpur**	8,000	-	-	8,000
17.	Karimnagar	20,000	131	-	20,131
18.	Madurai	-	-	-	-
19.	Mysore	-	-	-	-
20.	Meerut	-	-	-	-
21.	Muzaffarpur*	40,000	315	-	40,315
22.	Nagpur*	40,000	486	-	40,486
23.	Nashik	-	-	-	-
24.	Patiala	-	-	-	-
25.	Pataliputra	-	-	-	-
26.	Pune	-	-	-	-
27.	Salem	-	-	-	-
28.	Saidapet	-	-	-	-
29.	Sangali	-	-	-	-
30.	Sirohi	-	-	-	-
31.	Thanjavur*	55,000	84	-	55,084
32.	Tiruchirapalli	-	-	-	-

33.	Tirunelveli	-	-	-	-
34.	Tirupati	20,000	460	-	20,460
35.	Tirupattur	20,000	210	-	20,210
36.	Vadodara	20,000	131	-	20,131
37.	Vallabh Vidyanagar	-	-	-	-
38.	Vellore	-	-	-	-
39.	Villupuram	20,000	223	-	20,223
40.	Virudhunagar	-	-	-	-
41.	Visakhapatnam	20,000	592	-	20,592
42.	Warangal	-	-	-	-
	Total	10,58,000	30,725	75,000	11,63,725

Including Rs.10000/- towards best branch award money.

An amount of Rs.12500/- paid to Mahatma Gandhi State Institute of Public Administration, Punjab for District Level Governance Documentation.

* Includes amount of financial assistance for the previous years

** Rs.8000/- paid to Kanpur Local Branch for 2022-23

*** Rs.8000/- is recoverable from Bareilly Local Branch as it has been paid extra to them in 2022-23.

ANNEXURE F-7

FACULTY MEMBERS ATTACHED WITH IIPA REGIONAL BRANCHES (31-03-2024)

S.No.	Name of Regional Branches	Name of Faculty Members
1.	Assam	Dr. Shyamli Singh
2.	Bihar	Dr. Saket Bihari
3.	Chhattisgarh	Dr. Manan Dwivedi
4.	Delhi	Prof. Suresh Misra
5.	Gujarat	Prof. Ashok Vishandass
6.	Haryana	Prof. Neetu Jain
7.	Jammu & Kashmir	Prof. Ashok Vishandass
8.	Jharkhand	Dr. Amit Singh
9.	Karnataka	Dr. Sapna Chadah
10.	Kerala	Dr. Pawan Kumar Taneja
11.	Madhya Pradesh	Dr. Kusum Lata
12.	Maharashtra	Prof. Vinod K. Sharma
13.	Manipur	Dr. Sachin Chowdhry
14.	Mizoram	Prof. Nupur Tiwary
15.	Odisha	Dr. G. Mohapatra
16.	Puducherry	Prof. Charru Malhotra
17.	Punjab & Chandigarh	Prof. K.K. Pandey
18.	Rajasthan	Prof. Suresh Misra
19.	Tamil Nadu	Dr. Mamta Pathania
20.	Telangana & Andhra Pradesh	Dr. Mamta Pathania
21.	Uttar Pradesh	Dr. Surabhi Pandey
22.	Uttarakhand	Prof. V.N. Alok
23.	West Bengal	Dr. Roma Debnath

ANNEXURE F.8

FACULTY AND SENIOR OFFICERS (AS ON 31.03. 2024)

Shri Surendra Nath Tripathi, IAS (Retd.) Director General

Shri Amitabh Ranjan, Registrar

Professors		
1.	Prof. V.K. Sharma	Professor of Disaster Management
2.	Prof. K. K. Pandey	Professor of Urban Management.
3.	Prof. Suresh Misra	Professor of Public Administration (with specialization in Consumer Affairs)
4.	Prof. Ashok Kumar Vishandass	Professor of Applied Economics
5.	Prof V. N. Alok	Professor of Urban Finance
6.	Prof. Charru Malhotra	Professor of e-Governance & ICT
7.	Prof. Nupur Tiwary	Chair Professor (Dr. Ambedkar Chair in Social Justice)
8.	Prof. Neetu Jain	Professor of Behavioural Science
Associate Professors		
1.	Dr. Kusum Lata	Associate Professor of Urban and Regional Planning
2.	Dr. Sachin Chowdhry	Associate Professor of Public Administration
3.	Dr. Saket Bihari	Associate Professor of Development Studies
4.	Dr. Roma Debnath	Associate Professor of Applied Statistics
5.	Dr.Sapna Chadah	Associate Professor of Constitutional & Administrative Law
Assistant Professors		
1.	Dr. Mamta Pathania	Assistant Professor of Public Administration
2.	Dr. Shyamli Singh	Assistant Professor of Environment Management and Climate Change
3.	Dr. Manan Dwivedi	Assistant Professor of International Relations and International Administration
4.	Dr. Pawan Kumar Taneja	Assistant Professor of Operation Research
5.	Dr. Gadadhara Mohapatra	Assistant Professor of Sociology
6.	Dr. Surabhi Pandey	Assistant Professor of IT & e-Governance
7.	Dr. Amit Kumar Singh	Assistant Professor of Urban Development
Adjunct Faculty		
1.	Dr. Shweta Mittal	Adjunct Faculty
2.	Dr. Vikas Singh	Adjunct Faculty

Administration		
1.	Shri Mithun Barua	Dy. Registrar (AS)
2.	Shri. O. P. Chawla	Dy. Registrar (Finance & Administration)
3.	Mrs. Alka Jindal	Assistant Registrar (Training)
4.	Shri M.S. Bisht	Superintendent (Membership)
5.	Shri. Anil Kumar Sharma	Superintendent (APPPA)
6.	Shri Parveen Kumar	Superintendent (Maintenance)
7.	Mrs. Sarita	Superintendent (Accounts)
8.	Shri Harish Dhaundiyal	Superintendent (Administration)
Publication Officer		
1.	Ms. Meghna Chukkath	Assistant Publication Officer
Senior Library Officers		
1.	Shri Hukam Chand Yadav	Acting Librarian
2.	Mrs. Meena	Professional Assistant (Sr Scale)
3.	Dr. Hemant Khare	Professional Assistant (Sr Scale)
4.	Dr. Shakti Chauhan	Professional Assistant (Sr Scale)
5.	Shri Narendra Kumar	Professional Assistant (Sr Scale)
6.	Mrs. Sunita Gautam	Professional Assistant (Sr Scale)
Research Coordination		
1.	Shri. Rakesh Joshi	Superintendent (R&C and CUS)
Maintenance		
1.	Shri K S Ranga	Executive Engineer
3.	Shri Ashok Sharma	Electrical Supervisor

ANNEXURE F.9

ACTIVITIES OF CENTRE FOR URBAN STUDIES (APRIL 2023- MARCH 2024)

CUS during the year 2023-24 has extended its outreach and coverage through a typology of research, capacity building & advisory service in line with its role as a think tank and knowledge centre at apex level. Activities carried out by Centre for Urban Studies (CUS) during 2023-24 cover:

- A. 17 Training and Capacity Building Activities for 550 participants
- B. Eleven research studies and Advisory/Knowledge Centre Services on specific issues as may be desired by Govt. of India, States and ULBs were completed.
- C. Publication & Others Professional Activities (Quarterly Journal, Papers, TV Talks/ Discussions, Participation in Seminars) were also conducted on contemporary issues.

A. TRAINING AND CAPACITY BUILDING ACTIVITIES

The 17 events include:

- (i) Eight Customized and Blended Training Programmes on Urban Development and related issues, and

- (ii) Nine Workshops/Seminars, Round Table Discussion and Coordination Meetings,

Customised and Blended Training Programmes on Urban Development and related issues

The Eight programmes were designed, developed and delivered on specific themes such as urban services, administration & legal skills and structured study visits. (Box-1 & Table-1)

- Two specialized training programmes conducted at national level covered participants from Bihar, Madhya Pradesh, Telangana, Maharashtra, Gujarat, Haryana, Punjab, J&K, GNCTD, NDMC, MCD and TCPO.
- Three structured urban study visits on smart city, SBM, urban infrastructure, municipal finance to Hyderabad, Pune & Ahmedabad.
- Three other training programs for Elected Representatives and Municipal Officers were also conducted at State Level.

Box-1

Key Features of Training and Capacity Building

The participants of training and capacity building programmes interacted with eminent resource persons like Shri A.K. Jain, Former Commissioner, DDA, Ms. Bedoshruhi Sadhukhan, Associate Director, ICLEI, Dr. Parveen Kumar, Senior Program Manager (Electric Mobility), WRI, Prof. Meenakshi Dhote, Professor, SPA, Shri Dhiraj Santdasani, Technical Adviser (Waste and Methane), C40 Cities, Prof. Shymala Mani, Former Professor, NIUA, Prof. D.S. Meshram, Former President, ITPI, Prof (Dr.) Sanjukta Bhaduri, Professor, SPA, Prof. V.K. Dhar, Former Faculty, NIUA, Shri R. Srinivas, Former Consultant, MoHUA & Former Senior Town Planner, TCPO, Dr. Bidisha Chattopadhyay, Assistant Professor, SPA, Dr. A.K. Sen, Joint General Manager, HUDCO, Sh. Shalabh Kumar, Former Member (WS), DJB, Dr. Vasanta Sobha Turaga, Conservation Architect & Urban Planner, Hyderabad, Ar. Bindu Bhargavi Chandana, Conservation Architect, Hyderabad, Ar. Rwritee Mandal, Senior Urban design Consultant, Gurgaon, Prof. (Dr.) Sewa Ram, Professor, SPA.

Field visits to RRTS by NCRTEC and Zero Waste Project at GPRA Complex were also conducted.

Table 1**Customised and Blended Training Programmes on Urban Development and related issues**

Sl. No.	Name of the programme	Duration	No. Participants (188)
1.	One –Day Special Training Programme on Municipal Leadership and Management (organised in association with Municipal Corporation Faridabad, Haryana)	February 13, 2024	45
2.	One day Special Training Programme on Climate Smart Municipal Services (organised in association with Municipal Corporation Gurugram, Haryana)	January 19, 2024	46
3.	One-week Urban Study Visit to Pune of Senior Govt. Officers	November 20-24, 2023	9
4.	One-week Urban Study Visit to Hyderabad of Senior Govt. Officers	November 20-24, 2023	9
5.	One-week Urban Study Visit to Ahmedabad of Senior Govt. Officers	November 20-24, 2023	9
6.	Five-Day Programme on Urban Governance and Management	Oct-Nov, 2023	27
7.	Three-day Specialised Training Programme on Municipal Governance for Circular Economy	October 4-6, 2023	18
8.	Three-day Training Program on Building Inclusive Cities: Theory to Practice	September 25-27, 2023	25

Workshops/Seminars, Round Table Discussion and Coordination Meetings

Nine events as given in Table 2 include Two-day National Workshop on Recommendation for U-20 Agenda for Municipal Governance and National Workshop on “Sustainability Urbanization Planning”. (Box-2) The U20 Agenda workshop covered the last three focus areas of U-20 being

(i) championing ‘Local’ identity, (ii) Reinventing framework for urban governance & planning, and (iii) Catalysing Digital Urban Futures. 76 delegates from Urban Local Bodies, state agencies and central agencies participated in the workshop. Recommendations of the workshop were also presented in U20 Mayoral Summit (July 7-8, 2023) held at Ahmedabad.

Box-2**Key Feature of Training & Capacity Building**

The national workshop on U-20 Agenda for Municipal Governance was organized in continuation of 1st workshop on U20 Agenda for Municipal Services held during March 22-24, 2023. The workshop was organised in partnership with NIUA (National Institute of Urban Affairs) the secretariate of U-20. The keynote address in the workshop was given by Shri Keshav Verma (IAS-r), Chairman, HLC of Govt. of India on Urban Planning whereas Shri S.N. Tripathi (IAS-r), Director General, IIPA, inaugurated the workshop. Shri Hitesh Vaidya (Director, NIUA), Ms. Parul Agarwal (Country Representative, UNHABITAT, New Delhi), Prof. V.K. Dhar (Former Professor, NIUA), Ms. Vineeta Hariharan (former Consultant, MoMSME, Gol), Prof. Ashok Kumar (SPA, New Delhi), Shri R. Srinivas (Consultant, MoHUA), Dr. Surabhi Pandey (Assistant Professor, IIPA), Experts from NIUA Ms. Swati Pradhan (Associate, Urban Strategy Unit), Shri Manpreet Singh (Chief Program Officer, NUDM), Ms. Nikita Madan (Senior Environmental Specialist) also addressed the different sessions.

National Workshop on “Sustainability Urbanization Planning” under Indo-EU technical collaboration to share experience of pilot cities. The keynote address in the workshop was given by Ms. Eline Houwer, EU Delegation, India`, Shri S.N. Tripathi (IAS-r), Director General, IIPA and Shri Keshav Verma (IAS-r), Chairman, High Level Committee of Govt. of India on Urban Planning. Prof. PSN Rao, Professor, SPA New Delhi, Sh. A.K. Jain, Former Commissioner, DDA, Dr. Akshay Kr. Sen, HUDCO, Dr. Ramanath Jha, Director General, MCMCR, Mr. R Srinivas, Former Head, TCPO also interacted with participants.

To discuss capacity building plan and to setup State Advisory Committee, virtual round table meetings were held with Additional Secretary, MoHUA and Principal Secretary/Secretary,

Director Local Bodies and Nodal officers from States. In line with the suggestion from Secretary, MoHUA, workshops were also held and planned at city and state level.

Table 2
Workshops/Seminars, Round Table Discussion and Coordination Meetings

Sl. No.	Name of the programme	Duration	No. Participants (362)
1.	One Day Focused Group Discussion on Municipal Finances (jointly organized with NDMC)	March 1, 2024	54
2.	Round Table Discussion with representatives of CUS Advisory committee of States on Training and Capacity Building Plan	February 27, 2024	22
3.	Orientation Workshop on Urban Governance	Dec 11-13, 2023	19
4.	Round Table Discussion on Climate Smart Municipal Services	November 9, 2023	31
5.	CUS Meeting with States on Cooperation and Work agenda for 2023-24 and 2024-25	November 8, 2023	16
6.	Virtual Meeting with MoHUA and States	October 19, 2023	14
7.	Handholding Workshop on Solid Waste Management: City to City Learning at Varanasi Municipal Corporation	July 18, 2023	30
8.	National Workshop on “Sustainability Urbanization Planning” under Indo-EU technical collaboration	June 6, 2023	100
9.	Two-day National Workshop on Recommendation for U-20 Agenda for Municipal Governance	May 2-3, 2023	76

RESEARCH AND ADVISORY/KNOWLEDGE CENTRE SERVICES FOR GOVT. OF INDIA, STATES AND ULBS

Fourteen research studies and technical proposals, reports, documents etc. were prepared as part of Research and Advisory/Knowledge Centre Services for Govt. of India, States and ULBs.

Research

- i. Monographs on Community Mobilisation in Rain Water Harvesting: A Case Study of Delhi
- ii. Social Impact Assessment (SIA) of Land Acquisition at Bakhtawar Pur Village for construction of Decentralized Sewage Treatment Plant and Pumping Station
- iii. Social Impact Assessment (SIA) of Land Acquisition at Tajpur Khurd Village for construction of Waste Water Treatment Plant

- iv. Social Impact Assessment (SIA) of Land Acquisition at Sabhapur, Shahdara, New Delhi for construction of Sonia Vihar Police Station (draft report submitted)
- v. Social Impact Assessment for Land Acquisition at Village Maidan Garhi for DDA Project of Road Construction (ongoing)
- vi. Social Impact Assessment for Land Acquisition at Village Satbari for DDA Project of Gaushal Road Construction (ongoing)
- vii. Report on Veracity of Swachh Sarvekshan in select cities/states
- viii. Monograph on I4.0 Application in Urban Governance (ongoing)
- ix. Monograph on Impact of RERA on Home Buyers in India (ongoing)
- x. Monograph on Varanasi’s Swachh Bharat Journey: Assessing Implementation & Progress (ongoing)

- xi. Monograph on Framework for Minimum Waste localities: Case Study Ward(s) of Varanasi Policy paper on Amrit Kal agenda @ Urban India 2047 (ongoing)

Technical proposals submitted to ministries/states and other urban institutions, which are under negotiation include:

- xii. Proposal on Capacity Building Programme for Consultants under National Clean Air Programme (NCAP)
- xiii. Proposal to Eight States for Training and Capacity Building of Urban Local Bodies (ULBs)
- xiv. Proposal for Integrated Capacity Building Programme on Sustainable Urban Governance submitted to Govt. of Bihar
- xv. Proposal for IIPA Certificate Course on Sustainable Urban Finance and Governance for Urban Sector Functionaries from Karnataka submitted to KUIDFC, Bengaluru

Advisory/Knowledge Centre Services for Govt. of India, States and ULBs

- (i) Specific works assigned by MoHUA
- Base Papers and technical papers as assigned by the Ministry of Housing and Urban Affairs.
 - State level support to 8 States on research and training policy & implementation
 - Inputs for parliament questions.
 - Periodic reporting by CUS to GoI on various sectoral issues
 - Participation of CUS Faculty in U20 Mayoral Summit at Ahmedabad on July 7-8, 2023.
 - Reply of parliament question on Scheme for Capacity Building for Municipal Functionaries on July 18, 2023
 - Reply of parliament question on Capacity building of administration of Urban Bodies on July 12, 2023
 - Inputs and Participation in Review Meeting of Training Institutes under

Administrative Control of MoHUA on 11th July, 2023

C. PUBLICATION & OTHERS PROFESSIONAL ACTIVITIES

(Quarterly Journal, Special issue of Digest, Papers, TV Talks, Participation in Seminars)

CUS has the credit of various publications & other professional activities.

Publications

- Publication of NAGARLOK (July-September, 2023)
- People Centric Urban Governance in India
- Stimulating Urban Decentralisation in India @2047
- Community Participation in Rainwater Harvesting – A Case Study of Delhi
- Publication of NAGARLOK (April-June, 2023)
- Publication of NAGARLOK (January-March, 2023)

Other Professional Activities

- CUS Faculty attended FDP (Faculty Development Program) at IIM-L, Noida Campus on January 3, 2024
- CUS Faculty invited and participated in Urban Sustainability Smart City Event organized under India-EU Urban Partnership on June 1-2, 2023
- Seven Faculty papers published in Daily Newspapers on current urban sector issues
- Inputs and Participation in the Habitat Day Function
- Participation in First National Training Conclave 2023 held on 11th June, 2023 at the Convention Centre, ITPO, Pragati Maidan, New Delhi
- Participation in the National Swachhata Sarvekshana Award

7. CUS Faculty took part in TV discussion in India Tv on reasons of Delhi Flooding 2023
8. CUS Faculty contributed as member of expert committee of Govt. of J&K on Buffer Zone of Dal Lake
9. Faculty members have been involved in the expert committee of Govt. of J&K on Development of TP Scheme in Srinagar, board of examiners in ITPI, NCR Planning Board, AMDA (Association of Municipalities and Development Authorities) and Editorial Board of reputed journals such as Nagarlok, Asian Review of Public Administration etc.
10. CUS faculty is nominated in the Jury for HUDCO Best Practices Award-2023
11. In addition, CUS faculty also provided faculty inputs to the courses conducted by Haryana Institute of Public Administration, Human Settlement Management Institute (HSMI), Schools of Planning & Architecture, Institute of Town Planners of India and Association of Municipalities and Development Authorities. These programmes provided an opportunity to teach and learn for further dissemination.

ANNEXURE F.10

**DETAILS OF HONORARIUM AND SALARY PAID TO FACULTY MEMBERS/
SENIOR ADMINISTRATIVE OFFICERS DURING 2023-24**

Sl.No.	Name	Salary	Honorarium	Total
1	Shri Surendra Nath Tripathi	25,74,000		25,74,000
2	Shri Amitabh Ranjan	32,60,148		32,60,148
3	Prof. V.K. Sharma	18,00,000	-	18,00,000
4	Prof. K.K. Pandey	18,00,000	1,42,846	19,42,846
5	Prof. Suresh Misra	18,00,000	-	18,00,000
6	Prof. Ashok Kumar Vishandass	18,00,000	31,154	18,31,154
7	Prof. V.N. Alok	34,73,184	-	34,73,184
8	Prof. Charru Malhotra	31,79,077	-	31,79,077
9	Prof. Nupur Tiwary	35,08,829	-	35,08,829
10	Prof. Neetu Jain	35,74,028	-	35,74,028
11	Dr. Kusum Lata	32,63,514	-	32,63,514
12	Dr. Sachin Chowdhry	35,58,950	1,42,846	37,01,796
13	Dr. Saket Bihari	31,19,695	7,52,320	38,72,015
14	Dr. Roma Debnath	34,33,424	-	34,33,424
15	Dr. Sapna Chadah	25,36,645	-	25,36,645
16	Dr. Shyamli Singh	20,70,983	-	20,70,983
17	Dr. Mamta Pathania	20,59,740	-	20,59,740
18	Dr. Pawan Kumar Taneja	19,16,163	-	19,16,163
19	Dr. Gadadhara Mohapatra	20,78,178	-	20,78,178
20	Dr. Manan Dwivedi	21,70,797	-	21,70,797
21	Dr. Surabhi Pandey	14,41,602	-	14,41,602
22	Dr. Amit Kumar Singh	10,85,581	-	10,85,581
23	Dr. Shweta Mittal	2,85,000	-	2,85,000
24	Sh. Mithun Barua	21,68,432	-	21,68,432
25	Sh. O.P. Chawla	7,26,000	-	7,26,000
26	Sh. Kapoor Singh Ranga	6,62,758	-	6,62,758
	Total	5,93,46,728	10,69,166	6,04,15,894

INDEPENDENT AUDITOR'S REPORT

To the Members of Indian Institute of Public Administration

Qualified Opinion

We have audited the financial statements of Indian Institute of Public Administration ("IIPA"), which comprise the balance sheet as of March 31st, 2024, and Statement of Income & Expenditure Account for the year ended, receipts and payment, including a summary of significant accounting policies.

In our opinion, and to the best of our information and according to the explanations given to us, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the aforesaid financial statements give the information that the accompanying financial statements give a true and fair view of the financial position of the institute as at March 31, 2024, and statement of Income & Expenditure and Receipt and Payments for the year then ended in accordance with the Accounting Standards issued by the Institute of Chartered Accountants of India (ICAI).

Basis for Qualified Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by ICAI. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the Code of Ethics issued by ICAI and we have fulfilled our other ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

We report that,

a) Income and Expenditure Account

During the year, Institute has accrued a rental income of Rs. 5.35 Crore. As explained to us, tax provision has been assessed by the Institute based on the discussion with Tax Consultant.

- b) Attention is invited to note no. B (i) w.r.t. taxable income computed based on the advice of the tax consultants.
- c) TDS not deducted on a payment amounting to Rs. 1,86,017/- made for renewal of Sonic Firewall purchased from M/S M.M. Infotech. As a result, Interest & penalties for the may be attracted.
- d) Fixed Assets register of the Assets acquired from grant received / owned contribution needs to be updated. No physical verification of the Assets was conducted by the Management in current year. In absence thereof, we are unable to comment upon on discrepancies if any. We suggest that a policy for cycle of physical verification should be framed by the Management.
- e) During the year, IIPA has transferred Rs. 2.32 Crore and Rs 12.02 Lakh in IIPA Reserve Fund and Research Endowment Fund respectively for the purpose of utilisation exclusively to the objects for which this IIPA is established, in next five years.
- f) Rs. 2.17 Crore is recoverable from NIDM in respect of Rent since long. Efforts should be made to recover the same at the earliest. No provision for doubtful of recovery has been created by the Management.
- g) Opening Balances of Grant recoverable to the tune of Rs. 3.28 Crores is appearing in the following program. Efforts should be made to recover these amounts at the earliest.

S.No	Grant / Program relates to	Nos of Cases	Grant Receivable (Rs. in Lakh)
1.	Consultancy Assignment	6	4.61
2.	Other Program	3	16.13
3.	Other Research Projects	22	40.62
4.	Centre for Consumer Affairs	1	136.38
5.	Integrated Consumer Grievance Rederessal	1	130.44
	Total		328.18

- h) Substantial amount of Tax is recoverable from Income Tax Office. We suggest that approval from Income Tax department for lower rate of TDS should be obtained.
- i) Current Assets include receivable from “M/s Travionspire Global Pvt Ltd” of Rs 46.61 Lakhs. This amount was paid on account of 45th APPPA foreign travel which got cancelled due to Covid-19 Pandemic the same needs to be checked and adjusted.
- j) Current Assets include receivable of Rs 83.82 Lakhs against training programs conducted. Efforts should be made to recover the same at earliest.

Age Group	Amount (in Lakh)	Date of Last Transaction
Older than 7 Year (i.e Upto 2016-17)	32.65	
Older than 5 Year (i.e Upto 2018-19)	28.41	
Older than 3 Year (i.e. For 2020-21)	2.66	31-Mar-21
Older than 2 Year (i.e. For 2021-22)	15.4	31-Mar-22
Older than 1 Year (i.e. For 2022-23)	4.7	25-Nov-22
Grand Total	83.82	

- k) Aggregate credit of Rs. 155 Lakh received in UCO Bank has been shown as other liabilities under the head Current Liabilities in financial books, but not classified under any head due to absence of nature of credit given by bank.
- l) National Tribal Research Institute (NTRI) is not paying rent as per the Rent Agreement entered between IIPA & NTRI. Appropriate action on part of management needs to be taken at the earliest.
- m) Royalty from Publisher in Income and Expenditure is recorded on receipt basis instead of on an accrual basis. Accordingly, income of Royalty from publisher can be under or overstated. Further, no Invoicing for Income from Royalty is made by IIPA.

Suggestion

- a) Unmoved balances should be reviewed at the earliest.
- b) GST Input credit claimable from GST should be reconciled with the GST input credit available as per GST portal.
- c) Bank Balance certificate should be obtained at the year-end for all accounts.
- d) GFR Rules should be followed properly e.g. Fixed Assets register.
- e) For Income of Royalty from Publishers, Calculation for tracking such Income should be made by IIPA, Invoicing for the same should also be made along with GST charge, and at the end of each quarter Reconciliation for the same be made.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair

view of the financial position, financial performance and cash flows of the entity in accordance with the accounting principles generally accepted in India. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Report on other legal and regulatory requirement

We report that:

- i) We have obtained all the information and explanation, which to the best of our knowledge and belief were necessary for the purpose of our audit.
- ii) In our opinion, proper books of account as required by law have been kept by the institute, so far as appears from our examination of those books.
- iii) The Balance Sheet and Receipts and Payments Account dealt with by these report, are in agreement with the books of account.
- iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - B), give a true and fair view in conformity with the accounting principles generally accepted in India: -
 - a) In the case of the Balance Sheet, of the state of affairs of the Fund (Financial Position) as of 31st March, 2024; and
 - b) In case of Income and Expenditure, Deficit (financial performance) for the year ended on that date.
 - c) In case of Receipt and Payment, Funds flow for the year ended on 31st March 2024

For GSA & Associates LLP

Chartered Accountants

FRN No 00257N/N500339

Sunil Aggarwal

Partner

M. No 083899

UDIN-24083899BKCB0B2030

Dated. 28/09/2024

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Balance Sheet as at 31st March, 2024

	<u>Schedule</u>	<u>As At 31.03.2024 Rs.</u>	<u>As At 31.03.2023 Rs.</u>
LIABILITIES			
Asset Fund	1	37,73,44,023	22,81,92,609
Accumulated Surplus/ (Deficit)		(1,39,47,41,774)	(1,38,97,42,305)
Capital Funds including Membership Fund	2	24,16,34,317	20,80,48,370
Unutilised Grant :	3	23,09,11,724	21,29,35,902
- General Fund	22,95,05,269		
- Foreign Fund	14,06,455		
Provisions:			
-Gratuity Payable		7,52,00,000	6,85,00,000
-Leave Encashment Payable		7,65,00,000	7,04,00,000
-Pension Payable		1,50,13,00,000	1,45,69,00,000
Current Liabilities	4	7,74,99,899	6,36,90,070
Total		1,18,56,48,189	91,89,24,646
ASSETS			
Fixed Asset Fund- Out of Grants (gross)	5	37,73,44,023	22,81,92,609
Fixed Asset Fund-Own Funds	5	62,80,949	56,80,742
Investments	6	36,48,10,699	34,22,40,506
Grants Receivables	3	5,72,65,237	5,36,42,090
Current Assets	7	26,35,23,013	19,84,89,880
Cash & Bank Balances	7	11,64,24,268	9,06,78,819
Total		1,18,56,48,189	91,89,24,646

Significant Accounting Policies & Notes to the Accounts **14**
Schedules 1 to 14 form an Integral part of the Accounts

As per our Report of even date
For GSA & Associates LLP

Chartered Accountants
FRN - 000257N/N500339

Sunil Aggarwal
Partner
M No. 083899
16, DDA Flat, Ground Floor, Panchsheel
Park, Shivalik Mor, Near Malviya Nagar,
New Delhi-110017

UDIN No.24083899BKCB0B2030

Dated: 28/09/2024

Place: New Delhi

For Executive Council

S.N. Tripathi
Director General
(Member Secretary)

K.K.Pandey
(Member-Executive
Council)

Amitabh Ranjan
Registrar
(Chief Accounts
Officer)

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

NEW DELHI

Income and Expenditure Account for the year ended 31st March, 2024

	Schedule	For the year 2023-24	For the year 2022-23
		Rs.	Rs.
INCOME			
Grants In Aid from DOPT -Salary		9,00,00,000	10,99,93,000
Grants In Aid from DOPT -General		9,50,00,000	9,00,00,000
Members Subscription	8	14,39,800	12,03,987
Sale of Publications		8,48,033	8,72,219
Net Income from Research Programmes including overhead charges		87,92,968	1,59,46,884
Fee for Training Programmes		14,84,89,734	9,44,68,841
Other Income:			
- Rental Income Received	10	3,78,12,957	7,11,72,349
- Miscellaneous Receipts	9	2,12,42,783	1,27,90,777
Training Programmes Fee Receivable		2,71,87,535	3,82,48,857
Rental Income Accrued		2,80,50,750	-
Total		45,88,64,560	43,46,96,914
EXPENDITURE			
Pay and Allowances	11	11,90,64,702	11,47,30,787
Campus Maintenance	12	3,97,28,254	3,90,25,842
Administrative and other Expenses	13	71,23,231	1,05,04,574
Library, Periodical & Binding Charges		23,55,185	15,59,993
Training Programmes		11,71,31,164	6,80,32,042
Publications		7,32,379	8,47,432
Branches Promotion Activities		11,76,225	10,69,601
Amount paid to CGHS		-	14,44,592
Depreciation	5	13,81,765	13,16,994
Pension	11	8,65,81,000	8,31,00,000
Gratuity	11	18,33,852	64,70,553
Leave Encashment	11	10,43,734	31,30,472
Amortization of Premium paid on Investment		36,68,174	34,90,874
Rates & Taxes		4,04,380	30,216
IIPA Reserve Fund		2,32,97,825	5,52,33,959
Research Endowment Fund		12,02,175	61,37,107
Prior Period/GST Paid etc.		1,97,533	25,38,826
Long term Retirement Liability			
Gratuity	11	64,42,451	(32,00,000)
Leave encashment	11	61,00,000	42,00,000
Pension Expenses	11	4,44,00,000	2,34,00,000
		46,38,64,029	42,30,63,864
Excess of Income over Expenditures for the year		(49,99,469)	1,16,33,050
Excess of Income over Expenditures from previous year		(1,38,97,42,305)	(1,40,13,75,355)
Balance carried forward to Balance Sheet #		(1,39,47,41,774)	(1,38,97,42,305)
Significant Accounting Policies & Notes to the Accounts	14		

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Receipts and Payments Account for the year ended 31.03.2024

	Schedule	Year 2023-24 Rs.	Year 2022-23 Rs.
RECEIPTS			
Opening Balance:			
Cash & Bank Balances	7	9,06,78,819	11,16,99,562
Maintenance Grants and Internal Receipts	A	47,38,66,896	45,26,02,520
Loans , Advances & other receipts	B	34,37,59,298	35,81,84,435
Grants for Research Projects, etc. excluding Grants in aid Capital	3	23,37,10,541	27,69,23,716
Total		1,14,20,15,554	1,19,94,10,233
PAYMENTS			
Expenditure against Maintenance Grant & Internal Receipts	A	47,35,67,208	45,25,43,710
Payment out of Funds, Deposit & Advances	B	33,62,30,527	40,90,84,660
Expenditure against Grants for Research Projects etc.	3	21,57,93,551	24,71,03,043
Closing Balance:			
Cash & Bank Balances	7	11,64,24,268	9,06,78,819
Total		1,14,20,15,554	1,19,94,10,233

Schedules A to B form an Integral part of Receipt & Payment A/C

Examined & Found Correct

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

Sunil Aggarwal
Partner
M No. 083899
16, DDA Flat, Ground Floor, Panchsheel Park,
Shivalik Mor, Near Malviya Nagar,
New Delhi-110017
UDIN No.24083899BKCB0B2030
Dated: 28/09/2024
Place: New Delhi

S.N. Tripathi
Director General
(Member Secretary)

For Executive Council

K.K.Pandey
(Member
Executive Council)

Amitabh Ranjan
Registrar
(Chief Accounts
Officer)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE- 1

Asset Fund

	Balance As at 31.03.2023 (Rs.)	Additions During the Year (Rs.)	Adjustment / utilised during the year (Rs.)	Balance As at 31.03.2024 (Rs.)
IIPA (CORE)	20,56,11,931	15,14,44,539	32,34,246	35,38,22,224
CUS	48,93,472	11,800	-	49,05,272
APPPA	1,34,13,485	86,252	-	1,34,99,737
CCS	20,43,766	-	-	20,43,766
NAMAMI GANGE	10,96,596	8,43,069	-	19,39,665
NTRI	11,33,359	-		11,33,359
Total	22,81,92,609	15,23,85,660	32,34,246	37,73,44,023

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE- 2

Capital Funds

	Balance As at 31.03.2023	Interest/ Contribution	Amount Utilised	Balance As at 31.03.2024
A	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Annual School Prize Fund	1,16,983	10,335	1,399	1,25,919.00
Bhoopendra Hooja Memorial Fund	54,207	5,542	2,318	57,431.00
Consultancy Support Fund	17,32,891	2,19,831	36,764	19,15,958.00
IIPA Reserve Fund	9,40,51,467	3,13,80,024	17,76,272	12,36,55,219.00
Infrastructure Development Fund	5,75,98,070	81,48,727	25,69,565	6,31,77,232.00
Interest on STDR	69,17,095	-	69,17,095	-
Naydumma Memorial Science Foundation	12,33,785	65,822	3,131	12,96,476.00
Prof. S.Saroja Memorial Fund	5,99,687	63,006	25,000	6,37,693.00
Research Endowment Fund	1,67,73,459	28,86,519	2,083	1,96,57,895.00
Smt.Kusum Tai Shankar Rao Chavan Memorial Fund	1,74,244	7,124	-	1,81,368.00
Staff Benevolent Fund	6,03,038	45,948	7,152	6,41,834.00
T.N. Chaturvedi Award	1,08,510	8,033	9,956	1,06,587.00
P.K. Umashanker Memorial Fund	12,85,814	90,088	88,895	12,87,007.00
U.C.Aggarwal Memorial Fund	25,98,387	1,83,176	1,65,000	26,16,563.00
Sub-Total	18,38,47,637	4,31,14,175	1,16,04,629	21,53,57,182
B				
(Membership Capital Fund)				
Corporate Membership Capital Fund	38,98,027	4,15,357	1,78,700	41,34,684
Life Membership Capital Fund	2,03,02,706	29,77,745	11,38,000	2,21,42,451
Sub-Total	2,42,00,733	33,93,102	13,16,700	2,62,77,135
Total	20,80,48,370	4,65,07,277	1,29,21,330	24,16,34,317

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE 3:

Unutilised Grant Balances

	Unutilised Unutilised Balance As at 31.03.2023	Received during the year	Total	Payments/ Adjustments	Payable for the year	Unutilised Balance As at 31.03.2024
	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)
(A) General Fund						
Grant from Ministry of Housing & Urban Affairs, for Centre for Urban Studies (including Misc. Receipts received of Rs.6583/- and interest for Rs.182741/-) (refer Annexure-2)	285	3,60,60,187	3,60,60,472	3,38,74,881	18,82,914	3,02,677.00
APPPA	8,82,29,551	1,79,92,680	10,62,22,231	47,25,895	-	10,14,96,336.00
Centre for Consumer Studies	21,22,124	-	21,22,124	-	-	21,22,124.00
CCS Phase II (including publications)	(1,36,38,727)	-	(1,36,38,727)	-	-	(1,36,38,727.00)
Centre for Consumer Studies (Plan)	11,67,393	-	11,67,393	-	-	11,67,393.00
National Consumer Helpline	66,593	-	66,593	-	-	66,593.00
ICGRS-NCH	(1,30,44,086)	93,536	(1,29,50,550)	-	-	(1,29,50,550.00)
Grants-in Aid Capital	-	9,50,00,000	9,50,00,000	9,50,00,000	-	-
Centre for Tribal Research and Exploration (COTREX)	28,11,942	-	28,11,942	1,78,000	-	26,33,942.00

National Tribal Research Institute (NTRI)	1,20,46,032	75,77,433	1,96,23,465	1,72,22,770	-	24,00,695.00
Other grants for APPPA foreign / field visits	3,81,89,141	54,00,000	4,35,89,141	40,66,421	-	3,95,22,720.00
Other programmes	14,53,372	71,76,648	86,30,020	94,32,272	3,16,291	(11,18,543.00)
Grants from ICSSR for Fellowship	1,19,807	-	1,19,807	-	-	1,19,807.00
Other Research Projects	3,78,88,717	6,44,10,057	10,22,98,774	5,12,93,312	13,65,111	4,96,40,351.00
Research -I Projects	4,75,214	-	4,75,214	-	-	4,75,214.00
Total A :	15,78,87,358	23,37,10,541	39,15,97,899	21,57,93,551	35,64,316	17,22,40,032
Add: Debit Balance i.e. Grant Receivable:	5,36,42,090	-	-	-	-	5,72,65,237.00
Unutilised Grant Balance as at 31.03.2023 :	21,15,29,448	23,37,10,541	39,15,97,899	21,57,93,551	35,64,316	22,95,05,269
B Foreign Grants including interest	14,06,455	-	14,06,455	-	-	14,06,455
Grand Total A + B	21,29,35,903	23,37,10,541	39,30,04,354	21,57,93,551	35,64,316	23,09,11,724

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE 4

Current Liabilities

	As at 31.03.2024 (Rs.)	As at 31.03.2023 (Rs.)
Canteen contractor / Mess charges	39,046	1,95,940
Amount payable to Supporting Staff & Faculty	1,16,251	86,607
Sundry Creditors	22,30,583	16,47,268
Other Liabilities :		
Payable to L& DO & Campus Maintainance	1,57,81,092	99,70,581
Liabilities related to projects	1,63,58,798	1,25,06,132
Others	1,91,05,817	1,75,65,211
Other Deposits	36,52,685	26,49,408
Expenses payable	1,50,89,643	1,39,44,351
Duties & Taxes (Service Tax/GST/TDS)	51,25,984	51,24,572
Total	7,74,99,899	6,36,90,070

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE 5

Fixed Assets

	Cost as at 31.3.2023	Additions	Less Sale / Adjustments	Depreciation	Cost as at 31.3.2024
	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)
A) Fixed Assets purchased out of Grants					
Land & Building	5,62,97,954	1,00,96,749		-	6,63,94,703
Capital Work in Progress	-	12,54,00,000	-	-	12,54,00,000
Furniture, Fixtures	3,08,31,284	25,60,875	4,76,306	-	3,29,15,853
A.C. Equipments & Water Coolers	1,02,56,898	2,64,879		-	1,05,21,777
Film Projector & Stage Equipments	49,45,394			-	49,45,394
Data Processing Equipments	2,04,56,109	16,81,771		-	2,21,37,880
Hostel & Mess Equipments	24,93,671			-	24,93,671
Office Equipments	2,69,72,049	15,75,000	27,57,940	-	2,57,89,109
DG Set	92,12,835			-	92,12,835
Internal Communication	19,75,935			-	19,75,935
Library Equipment	26,85,529			-	26,85,529
Library Books (Core)	2,28,79,286	-		-	2,28,79,286
Solar System	31,35,520			-	31,35,520
Digitalization (Audio & Video)	1,37,29,527	98,65,265		-	2,35,94,792
Sub-Total	20,58,71,991	15,14,44,539	32,34,246	-	35,40,82,284
CUS - Furniture, Fixture & Office Equipments	32,69,969	11,800	-	-	32,81,769
CUS - Library Books	16,23,503	-	-	-	16,23,503
Sub-Total	48,93,472	11,800	-	-	49,05,272
APPPA - Library Books	43,07,273	-	-	-	43,07,273
APPPA - Furniture, Fixture & Office Equipments	88,46,152	86,252		-	89,32,404
Sub-Total	1,31,53,425	86,252	-	-	1,32,39,677
CCS - Furniture, Fixture & Office Equipments	17,44,265	-	-	-	17,44,265
CCS- Library Books	2,99,501	-	-	-	2,99,501
Sub-Total	20,43,766	-	-	-	20,43,766
Namami Gange-Infrastructure/ Office Equipments	10,96,596	8,43,069	-	-	19,39,665
NTRI Infrastructure	11,33,359		-	-	11,33,359
Sub-Total	22,29,955	8,43,069	-	-	30,73,024
Grand Total	22,81,92,609	15,23,85,660	32,34,246	-	37,73,44,023

	Cost as at 31.3.2023	Additions	Less Sale	Depreciation	Cost as at 31.3.2024
	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)
B) Fixed Assets -Own Funds					
Furniture, Fixtures, A.C.Equipments etc.	8,37,546.00	60,000.00	-	88,255	8,09,291.00
Data Processing Equipments	11,05,669.00	5,48,957.00	-	5,52,060	11,02,566.00
Office Equipments	25,87,773.00	12,70,821.00	-	5,68,988	32,89,606.00
Vehicles	11,49,754.00	-	-	1,72,462	9,77,292.00
Library Books	-	1,02,194.00		-	1,02,194.00
Total	56,80,742	19,81,972	-	13,81,765	62,80,949
Grand Total A+B	23,38,73,351	15,43,67,632	32,34,246	13,81,765	38,36,24,972

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE 6

Investments

	Balance as at 31.03.2023	Additions during the year	Encashed during the year	Balance as at 31.03.2024
	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Annual School Prize Fund	1,04,406	65,229	61,411	1,08,224
Bhupendra Hooja Memorial Fund	43,735	46,099	43,735	46,099
Consultancy Support Fund	17,91,146	16,45,601	15,55,527	18,81,220
Corporate Membership Capital Fund	38,80,920	5,15,658	4,89,210	39,07,368
Infrastructure Development Fund	5,46,38,802	2,78,00,978	2,37,76,342	5,86,63,438
Life Capital Membership Fund	1,76,37,356	1,78,634	1,69,472	1,76,46,518
Nayudumma Memorial Science Foundation	8,23,243	-	-	8,23,243
Prof. S.Saroja Memorial Fund	5,00,000	-	-	5,00,000
Research Endowment Fund	2,09,57,845	30,92,363	17,93,240	2,22,56,968
Smt. Kusum Tai Chavan Memorial Fund	1,41,046	-	-	1,41,046
Staff Benevolent Fund	4,52,644	3,35,735	3,17,050	4,71,329
T.N. Chaturvedi Award fund	99,419	-	-	99,419
P.K. Umashanker Memorial Fund	11,20,129	-	-	11,20,129
U.C.Aggarwal Memorial Fund	22,89,010	-	-	22,89,010
FDR with UCO	15,43,00,805	14,80,98,863	15,43,00,805	14,80,98,863
IIPA Reserve Fund Investment	8,34,60,000	2,32,97,825	-	10,67,57,825
Total	34,22,40,506	20,50,76,985	18,25,06,792	36,48,10,699

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE 7

Current Assets, Loans and Advances

	As at 31.03.2024 (Rs.)	As at 31.03.2023 (Rs.)
Sundry Debtors		
Amount Receivable from TP conducted	4,76,22,071	3,89,60,413
EMD For Research/Training	1,12,04,800	1,02,44,800
Sub Total	5,88,26,871	4,92,05,213
Other Assets		
TDS/TCS Receivable	3,24,00,768	2,35,43,343
TDS on GST/GST Receivable	1,12,60,610	2,91,312
Loans & Advances to Employees/vendors	2,06,21,405	48,19,363
Deposits (with BSES, DDA etc.) & other receivable	17,94,249	17,94,249
Rent Receivable from NIDM (20%)	2,17,37,800	2,17,37,800
Interest Accrued but not due on FD's/Bonds	10,45,975	41,97,765
Advance Tax	93,01,187	93,01,187
Prepaid Insurance	91,923	59,693
Prepaid Expenses/Prepaid on Investment	1,35,56,969	1,12,17,221
Amount receivables		
C.P. Fund	27,85,000	97,85,000
Rent Receivable	7,39,29,430	4,88,65,989
GST Receivable	1,14,54,689	89,00,101
Others	47,16,137	47,71,644
Sub Total	20,46,96,142	14,92,84,667
Cash & Bank Balances (as certified by Management)		
Cash in Hand	-	-
Imprest Revenue Stamp	200	200
Sub Total	200	200
Balance with Scheduled Banks		
In current accounts with UCO Bank	45,60,056	15,10,182
UCO Bank Saving Account	9,10,66,645	5,99,19,562
State Bank of India	2,62,547	2,62,546
UCO Bank - FCRA - Saving A/c.	14,06,455	14,06,455
UCO Bank PFMS Account	10,86,061	7,64,461
UCO Bank Project Account	16,27,012	16,30,386
UCO Bank -Consumer PFMS A/c	34,37,408	33,43,872
UCO Bank -CUS PFMS A/c	4,48,001	2,83,668
UCO Bank -NTRI PFMS A/c	96,56,894	1,77,64,646
UCO Bank -KRC PFMS A/c	28,70,289	27,92,641
UCO Bank -CNA Holding Account	2,700	10,00,200
Sub Total	11,64,24,068	9,06,78,619
Total	11,64,24,268	9,06,78,819
Grand Total	37,99,47,281	28,91,68,699

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE 8

	As at 31.03.2024 (Rs.)	As at 31.03.2023 (Rs.)
Membership Subscription / Interest on Membership Funds		
SUBS. - Associate	20,500	8,800
SUBS. - Corporate	70,100	40,000
SUBS. - Student Membership	9,000	28,200
SUBS. - Ordinary	23,500	16,100
Interest on :		
Corporate membership Capital Fund	1,78,700	1,70,414
Life Membership Capital Fund	11,38,000	9,40,473
Total	14,39,800	12,03,987

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE: 9

	As at 31.03.2024 (Rs.)	As at 31.03.2023 (Rs.)
Miscellaneous Receipts		
Interest on :		
- Short Term Deposits	1,60,73,074	85,75,656
Other Receipts	8,75,367	4,22,931
Service Charges	37,58,792	32,35,240
Sale of Membership Forms	1,300	4,500
CGHS Recoveries	5,34,250	5,52,450
Total	2,12,42,783	1,27,90,777

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE: 10

	As at 31.03.2024 (Rs.)	As at 31.03.2023 (Rs.)
Rental Income		
Rent from Hostel	35,05,287	17,12,222
License Fee from Residential Quarters	3,09,534	2,77,750
Hostel fee charged on Training Programmes	1,19,80,159	1,09,77,535
Rent from NTRI (MOTA)	4,80,87,000	5,60,72,250
Rent from CCPA	-	13,99,860
Rent from UCO Bank	3,84,732	3,84,732
Rent others	15,96,995	3,48,000
Total	6,58,63,707	7,11,72,349

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE 11

	As at 31.03.2024 (Rs.)	As at 31.03.2023 (Rs.)
A) Pay and Allowances - Core		
Accounts & Pension Cell	82,69,654	76,26,180
Administration	1,91,26,861	2,00,49,745
Computer Centre	11,97,575	11,99,771
Faculty and Attached Staff	3,77,44,569	3,57,84,385
Hostel	8,21,670	8,07,338
Library	1,51,73,294	1,41,46,910
Maintenance	1,22,38,147	1,18,82,860
Membership	40,38,529	37,19,457
Office of Academic Activities	1,38,98,418	1,30,50,725
Publications	65,55,985	64,00,251
R&C unit	-	63,165
Total (A)	11,90,64,702	11,47,30,787
B) Retirement Benefits		
Leave Encashment	71,43,734	31,30,472
Gratuity	82,76,303	64,70,553
Provision for Pension	13,09,81,000	10,01,69,528
Total (B)	14,64,01,037	10,97,70,553
Total (A+B)	26,54,65,739	22,45,01,340

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

SCHEDULE 12

Campus Maintenance

	As at 31.03.2024 (Rs.)	As at 31.03.2023 (Rs.)
Repair & Maintenance	52,19,389	84,54,830
Hostel General Maintenance	32,89,920	25,45,838
Rents, Rates & Taxes	18,76,499	61,93,613
Water & Electricity Charges	96,09,153	53,05,833
Security Arrangements	62,55,485	44,66,383
<u>House Keeping Charges</u>		
Hostel	50,07,281	47,12,769
Main Building	84,70,527	73,46,576
Total	3,97,28,254	3,90,25,842

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE 13

Administrative & Miscellaneous Expenses

	As at 31.03.2024 (Rs.)	As at 31.03.2023 (Rs.)
Travelling Expenses		
1. For Faculty/Institute and Staff	2,12,689	2,44,545
2. For E.C. and its Committees Meeting	2,74,502	3,11,765
3. For Branches office bearers and others	1,15,129	1,26,663
Advertisement Expenses	-	17,077
Amenties to Staff	2,38,966	1,18,774
Bank charges	10,259	34,331
Essay / Case study prize	48,579	25,287
Expenses for AGM	4,66,072	2,53,445
Expenses for Conference	1,57,369	1,12,800
Fee to Auditors	1,30,000	1,30,000
Honorarium to Experts	1,21,500	1,24,400
IGL Gas for Mess Canteen	3,11,154	4,04,897
Legal Expenses	99,400	52,800
Local Travel Expenses	1,62,531	1,04,456
Meeting Expenses	1,24,229	67,014
Misc Expenses	21,09,261	19,15,287
Motor Car Expenses	4,60,404	4,50,908
Postage & Telegram	1,23,869	1,17,814
Preparation of Digital Content	7,93,008	34,29,850
Printing & Stationery	3,29,439	7,94,437
Repair, Maintenance, Photocopy Machine / AMC	5,63,698	10,96,445
Telephone Expenses	2,71,173	5,71,579
Total	71,23,231	1,05,04,574

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule A

Receipts and Payments Account of Grants in aid from Govt. of India and Internal Receipts

	For the Year 2023-24 (Rs.)	For the Year 2022-23 (Rs.)
<u>Receipts:</u>		
Grants-in-Aid from DOPT -Salary	9,00,00,000	10,99,93,000
Grants In Aid from DOPT -General	9,50,00,000	9,00,00,000
Grants In Aid from DOPT -Capital	9,50,00,000	12,01,00,000
Membership Subscription	14,39,800	12,03,987
Fee for Training Programmes	14,84,89,734	9,44,68,841
Net Income from Research Assignments including overhead charges	87,92,968	1,59,46,884
User Charges	1,77,76,707	1,43,67,367
Sale of Publications	8,48,033	8,72,219
Miscellaneous Receipts	1,65,19,654	56,50,222
Total	47,38,66,896	45,26,02,520
<u>Payments:</u>		
Pay & Allowances	12,11,50,122	12,50,66,128
Pension	8,65,81,000	8,31,00,000
Capital Expenditures	9,50,00,000	12,01,00,000
IIPA Bhawan etc.		
Training Programmes	11,71,31,164	6,82,54,175
Publications	7,32,379	8,47,432
Library Books, Periodicals, Binding & Equipment Charges	23,55,185	15,59,993
Branches Promotion Activities	11,76,225	10,69,601
Campus Maintenance	3,94,21,787	3,76,28,223
Administrative and Miscellaneous Expenses	75,37,652	1,00,06,627
Assets Purchased from own Fund	18,79,778	25,51,339
Amount paid to CGHS	-	14,44,592
GST/Premium Expenses/Prior Period expenses	6,01,916	9,15,600
Total	47,35,67,208	45,25,43,710
Excess of Receipts over Payments during the year	2,99,688	58,810
Excess of Receipts over Payments previous year	(7,24,044)	(7,82,854)
Total Excess of Receipts over Payments	(4,24,356)	(7,24,044)

UTILISATION CERTIFICATE

Certified that the Grant-in-Aid Salary/General/Capital amounting to Rs.28,00,00,000/- was received during 2023-24 from the Government of India, Ministry of Personnel, Public Grievances and Pensions, Department of Personnel and Training, New Delhi has been fully utilized during the year. Besides this, Institute has generated Internal Revenue of Rs.19,38,66,896/- during the Year 2023-24 and the excess of Payment over Receipt of Rs.7,24,044/- was carried over from the previous year, i.e. 2022-23. As indicated in Schedule No. A of the Receipt and Payment Accounts, balance of Excess of Receipts over Payment as on 31-3-2024 amounting to Rs.2,99,688/- has been carried over for adjustment during the next Financial year 2024-25.

GSA & Associates LLP
Chartered Accountants
FRN No 00257N/N500339

For Executive Council

Sunil Aggarwal
Partner
M.No.083899

S.N. Tripathi
Director General
(Member Secretary)

K.K. Pandey
Member Executive Council

Amitabh Ranjan
Registrar
(Chief Accounts Officer)

16, DDA Flat, Ground Floor,
Pachsheel Park, Shivalik Mor,
Near Malviya Nagar, New Delhi-110017
Place: New Delhi

UDIN: 24083899BKCB0B2030

Dated: 28/09/2024

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule B

Receipts and Payments Account of Funds, Deposits and Advances, Rental Income

	For the Year 2023-24 (Rs.)	For the Year 2022-23 (Rs.)
Receipts:		
Annual School Prize Fund	9,787	6,006
Bhupendra Hooja Memorial Fund	5,135	2,079
Consultancy Support Fund	1,66,970	84,373
IIPA Reserve Fund	80,82,199	51,73,199
Infrastructure Development Fund	69,93,380	42,33,245
Nyadumma Memorial Fund	61,924	-
Prof. S. Saroja Memorial fund	63,006	38,243
Research Endowment Fund	16,65,331	16,42,214
Smt. Kusumtai Memorial fund	7,124	7,122
Staff Benevolent Fund	39,966	36,597
T.N. Chaturvedi Prize Fund	6,166	7,000
P.K. Umashanker Memorial Fund	82,500	88,210
UC Aggarwal Memorial Fund	1,65,000	1,65,000
Corporate Membership Capital Fund	3,28,767	1,70,414
Life Membership Capital Fund (Sub)	28,89,011	28,44,463
Interest on STDR	-	46,11,927
Rental Income - MOTA, CCPA UCO etc.	2,50,45,315	2,07,69,092
Advance recoverable from Staff/faculty	2,44,23,273	2,14,34,011
Amount payable to Staff	29,644	63,191
Fixed Deposit with Bank	18,25,06,792	16,57,24,793
Duties and Taxes (GST)	2,16,98,034	1,16,97,489
Current Assets others	53,35,263	4,47,76,547
Mess Charges	1,35,886	62,383
Other Deposits (Liability)	29,99,229	13,23,935
Other Liabilities	3,09,27,891	4,37,58,976
Other Liabilities (Sundry Creditors)	19,09,828	28,73,805
Sundry Debtors	2,11,25,877	51,55,000
TDS Receivable	56,000	-
Amount received from Pension/GPF/CPF	70,00,000	-
TDS	-	2,14,35,121
Grand Total	34,37,59,298	35,81,84,435

	For the Year 2023-24 (Rs.)	For the Year 2022-23 (Rs.)
Payments		
Annual School Prize Fund	-	-
Corporate Membership Capital Fund	1,78,700	1,70,414
Life Membership Capital Fund (Sub)	11,38,000	9,47,461
IIPA Reserve Fund	17,76,272	4,79,578
Infrastructure Development Fund	12,53,015	-
Research Endowment Fund	-	25,616
Staff Benevolent Fund	6,000	5,000
Nyadumma Memorial Fund	-	-
S. Saroja Memorial fund	25,000	-
T.N. Chaturvedi Fund	7,000	9,130
P.K. Umashanker Memorial Fund	88,210	-
UC Aggarwal Memorial Fund	1,65,000	5,000
Advance recoverable from Staff/faculty	4,02,25,315	2,30,29,513
Current Asests Others	61,64,031	37,39,351
Deposits (Assets)	-	11,52,039
Expenses payable during the Year	31,01,624	55,75,899
Fixed Deposit with Bank	20,50,76,985	23,88,37,242
Duties and Taxes (GST)	1,65,22,006	2,99,96,657
Mess Charges	2,92,780	-
Other Deposits (Liability)	19,75,792	9,75,289
Other Liabilities	4,31,77,791	6,64,64,508
Other Liabilities (Sundry Creditors)	13,26,513	26,44,682
Sundry Debtors	35,60,000	56,64,600
TDS/TCS Receivable	89,13,425	70,38,722
TDS on GST	12,05,412	8,91,120
TDS	51,656	2,14,32,839
Grand Total	33,62,30,527	40,90,84,660

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 1
(Refer. Sch. 3)**

**Receipts & Payments Account of Research Projects (including payables)
(Excluding FCRA Grants)**

	For the Year 2023-24 (Rs.)	For the Year 2022-23 (Rs.)
Receipts:		
Grants in Aid Capital	9,50,00,000	12,01,00,000
Grant from Ministry of Housing & Urban Affairs and Employment for Centre for Urban Studies (including sale of Publications)	3,60,60,187	3,23,66,390
APPPA Foreign & Field Visits	54,00,000	86,00,000
Other Programmes	71,76,648	1,42,49,157
Other Research Project / Studies	6,44,10,057	3,17,56,771
ICSSR Fellowship Grant	-	1,45,000
APPPA I	1,79,92,680	2,86,51,120
ICGRS -NCH	93,536	1,56,15,864
National Tribal Reseach Institute (NTRI)	75,77,433	2,52,32,099
Total	23,37,10,541	27,67,16,401
Payments:		
Grants in Aid Capital	9,50,00,000	12,01,00,000
Centre for Urban Studies	3,57,57,795	3,23,65,991
APPPA Foreign & Field Visits	40,66,421	61,09,728
Other Programmes	97,48,563	1,06,83,266
Centre for Consumer Studies	-	43,71,948
Research Project / Studies	5,26,58,423	4,46,52,918
ICSSR Fellowship Expenses	-	5,23,871
APPPA I	47,25,895	70,22,181
ICGRS NCH	-	1,16,61,972
COTREX	1,78,000	1,63,059
National Tribal Research Institute (NTRI)	1,72,22,770	1,16,11,233
Excess of Receipt over Expenditures	1,43,52,674	2,74,50,234
Total	23,37,10,541	27,67,16,401

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 2
(Refer. Sch. 3)**

**Income and Expenditure Account of Grant from Ministry of Housing
& Urban Affairs for Centre for Urban Studies**

	For the Year 2023-24 (Rs.)	For the Year 2022-23 (Rs.)
Receipts:		
Grants received during the year	3,58,70,863	3,22,00,000
Misc. Receipts	1,89,324	1,66,390
Total	3,60,60,187	3,23,66,390
Payments:		
Pay & Allowances	2,63,90,681	2,37,42,322
Infrastructure	4,76,248	3,47,850
Travel Expenses	1,81,274	3,76,503
Library Books & Periodicals	6,25,938	3,33,669
Training Courses	9,00,000	3,65,964
Miscellaneous & Contingencies Expenses	1,33,997	1,62,126
Printing & Stationery	2,31,001	37,558
Campus Maintenance	15,52,888	9,72,724
Printing of Publication	2,34,600	1,26,155
Water & Electricity	7,74,940	6,57,794
Research/Case Study	9,18,445	14,32,474
Overhead charges	29,63,379	26,30,438
Audio Visual Equipment & Training Expenses	2,28,861	11,80,414
Interest Paid	1,45,543	
Total	3,57,57,795	3,23,65,991
Excess of Receipts over Payments during the year	3,02,392	399
Excess of Receipts over Payments for Previous year	285	(114)
Total	3,02,677	285

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

**Annexure - 3
(Refer. Sch. 3)**

**Receipts and Payments Account of Grant from
Ministry of Consumer Affairs for Centre for Consumer Studies**

	For the Year 2023-24 (Rs.)	For the Year 2022-23 (Rs.)
Receipts:		
Grants received during the year		
Total	-	-
Payments:		
Communication	-	1,230
Infrastructure	-	80,000
Library Books	-	-
Misc. Expenses	-	5,489
Pay & Allowances	-	16,78,973
Publications	-	-
Research Study		11,07,705
Seminar/Workshop		2,00,000
Training Programme		3,00,000
Travel Expenses		2,086
Overhead Charges		9,96,465
Total	-	43,71,948
Excess of Receipts over Payments during the year	-	(43,71,948)
Excess of Receipts over Payments previous year	(1,36,38,728)	(92,66,780)
Total	(1,36,38,728)	(1,36,38,728)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 4
(Refer. Sch. 3)**

**Receipts and Payments Account of Grant from
Ministry of Consumer Affairs for Integrated Consumer
Grievance Redressal
System through NCH**

	For the Year 2023-24 (Rs.)	For the Year 2022-23 (Rs.)
Receipts:		
Grants received during the year	-	1,53,48,790
Misc. Receipt	93,536	2,67,074
Total	93,536	1,56,15,864
Payments:		
Communications Expenses including SCH	-	25,62,327
Infrastructure Expenses including SCH	-	2,23,528
Manpower	-	52,99,351
Misc. Expenses	-	48,666
Printing & Stationery including SCH	-	55,899
Staff Welfare	-	1,35,229
Training	-	1,90,000
Travel Expenses including SCH	-	4,208
Website Expenses	-	24,237
Institutional Charges	-	31,18,527
Total	-	1,16,61,972
Excess of Receipts over Payments during the year	93,536	39,53,892
Excess of Payment over Receipts previous year	(1,30,44,085)	(1,69,97,977)
Total	(1,29,50,549)	(1,30,44,085)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE 14

Significant Accounting Policies and Notes forming part of the Accounts.

1. Background

Indian Institute of Public Administration, established as an autonomous body under the Registration of Societies Act, was inaugurated on March 29, 1954. The basic purpose of establishing this Institute was to undertake such academic activities as would enhance the leadership qualities and managerial capabilities of the executives in the government and other public service organizations and change the colonial mindset of Civil Services.

2. Method of Accounting

Financial Statement of the Institute has been prepared on "Accrual Basis" which is in accordance with the generally accepted Accounting Principles. Financial Statements are prepared in respect of transaction at Delhi office. The financial statements are prepared on the basis of historical cost convention unless otherwise stated.

a) Fixed Assets

- Till 31st March 2012, assets acquired out of own sources were charged to Profit and Loss Account with a corresponding entry in Assets Fund Account in Balance Sheet. However, at the time of conversion of the accounting system from Cash to Accrual in 2012-13, assets acquired from own source has been treated as Capital item and capitalised under the Fixed Assets. Cut-off date for capitalisation has been taken as 5 year i.e. assets acquired from own source from 1st April 2008 has been capitalised. Value of Land and Building and Books has been captured from the financial records as at 31st March 2013.
- Assets created out of grant received funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute, are treated as a Fixed Assets of the Institute with a corresponding credit to Asset Fund. However, no depreciation is claimed on such assets which are acquired out of funds.
- Fixed Assets are stated at cost of acquisition (inclusive of inward freight, duties, taxes, and incidental and direct expenses related to acquisition) less accumulated depreciation.

b) Grants-in-Aid

- Grant-in aid Salary and General received for recurring expenditure is treated as income as and when received.
- Grants-in-aid for Capital Expenditure e.g. Fixed Assets are transferred to Capital Fund.
- Grant in aid for Specified assignment is utilised for the purpose for which such grants received and unutilised grants are carried forward and exhibited as a Liability in the Balance Sheet. In case, expenditure is more than the grant received, then the same is exhibited as Grant Receivable.
- Surplus/ deficit on the research projects / assignments is accounted for in Income and Expenditure account on the completion of the research projects/ assignments.

- In respect of ongoing Sponsored Projects, Research Projects and Programme, expenditure of such project are debited to such specified project. Overhead charges recovered from the projects are treated as income of the Institute.
- c) Life /Corporate Membership Fee received is not treated as income and instead transferred to specific funds i.e. Life /Corporate Membership Capital Fund.
- d) Interest received on investments made against Life /Corporate Membership Capital Fund is transferred to the respective funds and are not treated as income whereas 50% of the interest received on general funds is transferred to income and balance 50% is shown as payable to branches.
- e) Income on Interest bearing advances to staff for House Building and other advances are accounted for on accrual basis, though the actual recovery of interest starts after the full repayment of the Principal.
- f) Income and expenditure relating to capital fund are credited / debited to respective capital fund.
- g) No provision for Income Tax has been considered in view of the tax exemption certificate received from Director General of Income Tax dated 20th December 2010.
- h) The foreign Currency transactions are translated at the rate prevailing on the date of transactions. However, year-end monetary transactions are stated at the year-end rate.
- i) Income and expenditure from various activities has been accounted for on accrual basis, except for Membership Fee receipt, which is accounted for as and when received.
 - Receipt from Room Hostel is accounted for on Cash Basis.
 - Expenditure on Leave Travel Concession has been accounted for on Cash Basis.
 - Financial Assistance given to branches is treated as expenditure in the year of payment.
 - Sale of Admission form is accounted for on Cash Basis.
 - Royalty received on sale of Publications.

3. Depreciation on Fixed Assets

- Depreciation on other than assets acquired out of the grants received/sponsored fund, has been charged under written down method at the rates specified in Income Tax Act i.e.

– Vehicle	15%
– Office Equipment	15%
– Computer	40%
– Furniture	10%
- Depreciation is charged @ 50% of the applicable rate in case of assets acquired after 30th September.
- Assets costing less than Rs.5000/- are depreciated fully in the year of acquisition.

B) Notes to Accounts

- i. During the year, Institute has accrued a Rental Income of Rs. 5.35 crores. The Tax provision on the same has been assessed by the Institute based on consultancy received from Institute's Tax Consultant. The amount of tax provision is NIL.
- ii. During the year, the Institute has transferred Rs. 2.32 Crore and Rs 12.02 Lakh in IIPA Reserve Fund and Research Endowment Fund respectively for the purpose of utilisation exclusively to the objects for which the Institute is established, in next five years.

- iii. For the purpose of the Financial Statement, book balance of the fixed assets has been considered under Fixed Assets.
- iv. Advances for expenses given to staff are subject to confirmation. For the purpose of financial statement, amount recoverable as per financial books has been treated as receivable. Obtaining of the balance confirmation from the staff members / faculty members is in the process.
- v. TDS has been deducted at the time of payment.
- vi. Previous year's figures have been re-grouped, re-cast and re-arranged wherever necessary.

For Executive Council

S.N. Tripathi
Director General
(Member Secretary)

K.K. Pandey
(Member Executive Council)

Amitabh Ranjan
Registrar
(Chief Accounts Officer)

Place: New Delhi

UDIN: 24083899BKCB0B2030

Dated: 28/09/2024

Independent Auditor's Report

**To the Members
PENSION FUND
INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

We have audited the attached Balance Sheet of Indian Institute of Public Administration-**Pension Fund** as at 31st March, 2024, the Income & Expenditure Account and also the Receipt & Payments Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Basis for Qualification

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by ICAI. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the Code of Ethics issued by ICAI and we have fulfilled our other ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion

We report that

- Confirmation from the custodian of the investment in Bond of Rs 2.09 Crores is not available. We suggest that confirmation of the holding should be taken after complying with the KYC guidelines.

Further, we report that:

- (i) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books.
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by this report, are in agreement with the books of account.
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
 - a. In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2024; and
 - b. In the case of the Income and Expenditure Account, of the Surplus for the year ended on that date.
 - c. In case of Receipt and Payment Account, funds flow for the year ended on that date

For GSA & Associates LLP

Chartered Accountants
FRN No 00257N/N500339
Sunil Aggarwal
Partner
M. No 083899

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund
Balance Sheet as at 31st March, 2024**

	Schedule	As at 31.3.2024 Rs.	As at 31.3.2023 Rs.
<u>Liabilities</u>			
Corpus	1	15,29,11,597	13,24,15,198
Long term liability		1,50,13,00,000	1,45,69,00,000
Current Liability		77,50,228	72,65,322
Total		1,66,19,61,825	1,59,65,80,520
<u>Assets</u>			
Investments	2	8,51,48,774	6,64,98,774
TDS Receivable		2,44,975	22,184
Balance with SBI		6,83,40,791	7,15,03,562
Amount receivable from IIPA		1,50,13,00,000	1,45,69,00,000
Current Assets		69,27,285	16,56,000
Total		1,66,19,61,825	1,59,65,80,520

Accounting Policies & Notes to Accounts **3**

Schedules 1 to 3 form an integral part of the Accounts
As per our Report of even date
For GSA & Associates LLP
Chartered Accountants
FRN - 000257N/N500339

Sunil Aggarwal
Partner
M No. 083899
16, DDA Flat, Ground Floor, Panchsheel Park,
Shivalik Mor, Near Malviya Nagar,
New Delhi-110017

Member Secretary
Registrar
(Chief Accounts Officer)

Member
Executive Council

Member
IIPA Staff Association

Chairman
(Director General, IIPA)

UDIN No. 24083899BKCBOA3332

Dated 27/09/2024

Place : New Delhi

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund
Income & Expenditure for the year ended 31.3.2024

	Year ended 31.3.2024	Year ended 31.3.2023
	Rs.	Rs.
<u>Income</u>		
Amount received from DoPT	8,65,81,000	8,31,00,000
Amount received from IIPA	1,37,49,706	1,80,93,235
<u>Interest Income</u>		
Interest Received during the year	64,88,990	42,66,467
Savings Interest	3,06,539	3,13,933
Total - A	10,71,26,235	10,57,73,635
<u>Expenditure</u>		
(As certified by the Management)		
Commuted Value of Pension	9,36,083	40,01,951
Payments of Monthly Pension	8,60,34,691	8,63,97,977
Bank Charges	-	47
Premium/Demat Charges	5,07,528	5,43,368
Total - B	8,74,78,302	9,09,43,343
(A - B)	1,96,47,933	1,48,30,291
Surplus for the year	3,61,55,377	2,13,25,086
(Deficit)/Surplus from previous year	5,58,03,310	3,61,55,377
Carried to Balance Sheet		

Accounting Policies & Notes to Accounts - 3
Schedules 1 to 3 form an integral part of the Accounts
As per our Report of even date
For GSA & Associates LLP
Chartered Accountants
FRN - 000257N/N500339

Sunil Aggarwal
Partner
M No. 083899

Member Secretary
Registrar
(Chief Accounts Officer)

Member
Executive Council

16, DDA Flat, Ground Floor, Panchsheel Park, Shivalik Mor, Near
Malviya Nagar, New Delhi-110017

UDIN No. 24083899BKCB0A3332
Dated 27/09/2024
Place : New Delhi

Member
IIPA Staff Association

Chairman
(Director General, IIPA)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund
Receipts and Payments for the year ended 31.3.2024**

	Year ended 31.3.2024	Year ended 31.3.2023
	Rs.	Rs.
RECEIPTS		
Opening Balance:		
Cash & Bank Balances	7,15,03,562	5,99,74,590
Pension Fund Corpus	8,48,466	5,56,554
Reecepts from DoPT	8,65,81,000	8,31,00,000
Investment	-	5,45,000
Receipts from IIPA(Project)	1,37,49,706	1,80,93,235
Receipts from Interest (Saving/Investments)	54,07,602	45,80,400
Total	17,80,90,336	16,68,49,779
PAYMENTS		
Expenses Payable	72,65,322	-
Investment	1,86,50,000	1,00,00,000
Prepaid Premium	42,97,358	16,56,000
TDS/TCS	2,22,791	12,195
Pension & DA	7,92,20,546	8,31,34,606
Indirect Expenses(Premium etc.)	93,528	5,43,415
Closing Balance:		
Cash & Bank Balances	6,83,40,791	7,15,03,562
Total	17,80,90,336	16,68,49,778

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

Sunil Aggarwal

Partner

M No. 083899

16, DDA Flat, Ground Floor, Panchsheel Park,

Shivalik Mor, Near Malviya Nagar,

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Member
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Chairman
(Director General, IIPA)

UDIN No. 24083899BKCB0A3332

Dated 27/09/2024

Place : New Delhi

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund**

SCHEDULE - 1

Corpus

	Year ended 31.03.2024 (Rs.)	Year ended 31.03.2023 (Rs.)
Government's Grant	5,50,71,000	5,50,71,000
Grant received for Arrears	73,27,000	73,27,000
Transfer of Employer's Share from CPF -- B/F	1,72,70,529	
Add : Pension Contribution in respect of Staff on Deputation	1,74,39,758	3,47,10,287
Add: Transferred from Income & Expenditure Account	5,58,03,310	3,61,55,377
Total:	15,29,11,597	13,24,15,198

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Pension Fund

SCHEDULE - 2

Investments

	As at 31.03.2024 (Rs.)	As at 31.03.2023 (Rs.)
(A) <u>Special Deposit Scheme SBI IP Estate</u>		
FDR with SBI	68,774 56,50,000	68,774 50,00,000
(B) <u>Central Govt. Securities</u>		
8.20% GOI Oil Special Bond 2024	5,15,000	5,15,000
8.20% GOI Oil Special Bond 2024	20,00,000	20,00,000
8.20% GOI Oil Special Bond 2024	10,25,000	10,25,000
8.26% GOI 2027	40,00,000	40,00,000
8.64% Union Bank Prep. Bond	1,00,00,000	1,00,00,000
8.25% Bank of Baroda Prep. Bond	1,10,00,000	1,10,00,000
9.15% PNB Perp. Bond	2,00,00,000	2,00,00,000
8.74% Bank of Maharashtra Prep. Bond 2027	1,00,00,000	1,00,00,000
Total (A+B)	6,42,58,774	6,36,08,774
(C) <u>Public Financial Institution etc. Bonds</u>		
(40% Category)		
9.45% SBI Lower Tier II 2026	28,90,000	28,90,000
8.94% PFC 2028	1,80,00,000	-
Total (C)	2,08,90,000	28,90,000
Grand Total	8,51,48,774	6,64,98,774

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Pension Fund

SCHEDULE – 3

Accounting Polices and Notes to the Accounts.

A. Accounting Polices

1. Accounts of the Fund have been prepared on accrual basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on accrual Basis.

B. Notes to the Accounts

1. Previous year figures have been rearranged/ regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director General, IIPA)

Independent Auditor's Report

To the Members
General Provident Fund
INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **General Provident Fund** as at 31st March, 2024, the Income & Expenditure Account and also Receipt & Payments Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion

We report that

- a) Confirmation from the custodian of the investment in Bond of Rs 2.4 Crores is not available. We suggest that confirmation of the holding should be taken after complying with the KYC guidelines.
- b) Balance of special deposit scheme of Rs. 87.24 Lakh under GP Fund does not contain any supporting.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by this report, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
 - a. In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2024; and
 - b. In the case of the Income and Expenditure Account, of the Surplus for the year ended on that date.
 - c. In case of Receipt and Payment Account, funds flow for the year ended on that date

For **GSA & Associates LLP**

Chartered Accountants

FRN No 00257N/N500339

Sunil Aggarwal

Partner

M. No 083899

Place: New Delhi

UDIN: 24083899BKCBNY5837

Dated 27/09/2024

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
General Provident Fund
Balance Sheet as at 31st March, 2024

	Schedule	As at 31.3.2024 Rs.	As at 31.3.2023 Rs.
<u>Liabilities</u>			
Accumulated Entitlement	1	11,57,19,122	10,47,42,676
Undistributed Interest / (Deficit in Interest Contribution)		(45,29,443)	(59,05,600)
Current Liabilities (As per Income & Expenditure A/c)		-	-
Total		11,11,89,679	9,88,37,076
<u>Assets</u>			
Investments	2	8,36,94,356	8,06,94,356
Balance with SBI		1,83,29,321	1,48,17,778
Advances to Members		73,058	1,73,676
TDS/TCS receivable		5,81,986	1,91,268
Prepaid Premium/accrued interest		85,10,959	
Amount Receivable from CP Fund		-	29,60,000
Total		11,11,89,680	9,88,37,077

Accounting Policies & Notes to Accounts **3**
Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date
For GSA & Associates LLP
Chartered Accountants
FRN - 000257N/N500339

(Sunil Aggarwal)
Partner
M No. 083899
16, DDA Flat, Ground Floor, Panchsheel Park,
Shivalik Mor, Near Malviya Nagar,
New Delhi-110017

Member Secretary
(Registrar, IIPA)
Chief Accounts Officer

Member
(IIPA Staff
Association)

Member
Executive Council, IIPA

Chairman
(Director General,
IIPA)

UDIN No. 24083899BKCBNY5837
Dated 27/09/2024
Place : New Delhi

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
General Provident Fund
Income & Expenditure for the year ended 31.3.2024

	Year ended 31.3.2024	Year ended 31.3.2023
	Rs.	Rs.
<u>Income</u>		
Interest	89,48,374	71,17,616
Total:	89,48,374	71,17,616
<u>Expenditure</u>		
(i) Interest Credited to Members Contribution	75,11,336	71,07,441
(ii) Bank Charges	46	0
(iii) Premium	56,822	0
(iv) Demat Charges	0	4,816
(v) Provison for Income Tax/Rate & Taxes	4,013	90
Previous year short/excess	-	1
Total:	75,72,217	71,12,348
Surplus / Deficit for the year	13,76,157	5,268
Undistributed Interest Previous year	(59,05,600)	(59,10,867)
Total Undistributed interest carried forward to the Balance Sheet	(45,29,443)	(59,05,600)

Accounting Policies & Notes to Accounts - 3
Schedules 1 to 3 form an integral part of the Accounts
As per our Report of even date
For GSA & Associates LLP
Chartered Accountants
FRN - 000257N/N500339
(Sunil Aggarwal)
Partner
M No. 083899
16, DDA Flat, Ground Floor, Panchsheel Park,
Shivalik Mor, Near Malviya Nagar,
New Delhi-110017

Member Secretary
(Registrar, IIPA)
Chief Accounts Officer

Member
(IIPA Staff
Association)

Member
Executive Council, IIPA

Chairman
(Director General,
IIPA)

UDIN No. 24083899BKCBNY5837
Dated 27/09/2024
Place : New Delhi

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
General Provident Fund
Receipts and Payments Account for the year ended 31.03.2024

	Year 2023-24 Rs.	Year 2022-23 Rs.
RECEIPTS		
Opening Balance		
Cash & Bank Balance	1,48,17,778	87,16,843
G.P. Fund Member's Subscription	1,42,51,500	1,42,17,900
Receipt against G.P. Fund Temporary advances	-	6,27,838
Receipt against maturity of Investment	2,10,00,000	12,55,000
Receipts out of interest on investment/Saving interest and other advances	1.04,80,567	71,17,616
Total:	6,05,49,845	3,19,35,196
PAYMENTS		
Expenditure against G.P. Fund withdrawal/Final Payments	1,07,86,390	1,68,32,102
Payments made for Investments	2,40,00,000	-
TDS/TCS	3,90,718	-
Payment out of funds, Deposit & Advances, Rate & Taxes, Pre-Paid Premium, Bank Charges etc.	67,68,416	15,316
Payments against G.P. fund Temporary advances	2,75,000	2,70,000
Closing Balance:		
Cash & Bank Balance	1,83,29,321	1,48,17,778
Total:	6,05,49,845	3,19,35,196

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

(Sunil Aggarwal)

Partner

M No. 083899

16, DDA Flat, Ground Floor, Panchsheel Park,

Shivalik Mor, Near Malviya Nagar,

New Delhi-110017

Member Secretary
(Registrar, IIPA)
Chief Accounts Officer

Member
(IIPA Staff
Association)

Member
Executive Council, IIPA

Chairman
(Director General,
IIPA)

UDIN No. 24083899BKCBNY5837

Dated 27/09/2024

Place : New Delhi

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
General Provident Fund**

SCHEDULE - 1

Accumulated Members' Entitlement

	Year ended 31.03.2024 (Rs.)	Year ended 31.03.2023 (Rs.)
Opening Balance	10,47,42,676	10,02,49,437
Subscription during the year	1,42,51,500	1,42,17,900
Interest credited	75,11,336	71,07,441
Total	12,65,05,512	12,15,74,778
Less :		
Settlement of Members' Accounts	52,51,390	1,08,43,102
Final Withdrawal	55,35,000	59,89,000
Total	11,57,19,122	10,47,42,676

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
General Provident Fund

SCHEDULE - 2

Investments

	As at 31.03.2024	As at 31.03.2023
	(Rs.)	(Rs.)
(a) <u>Special Deposit Scheme SBI IP Estate</u>	87,24,356	87,24,356
(b) <u>Other Investments</u>		
8.20% GOI Oil Special Bond 2024	9,70,000	9,70,000
8.20% GOI Oil Special Bond 2024	30,00,000	30,00,000
8.20% GOI Oil Special Bond 2024	20,00,000	20,00,000
8.98% PFC Prep. Bond	1,00,00,000	1,00,00,000
9.50% SBI Prep. Bond	-	70,00,000
9.45% SBI Prep. Bond	-	1,00,00,000
8.95% IRFC Bond 2025	40,00,000	40,00,000
9.35% PGC Bond 2023	-	40,00,000
8.28% NABARD 2028	1,00,00,000	1,00,00,000
8.25% Bank of Baroda Prep. Bond	1,10,00,000	1,10,00,000
9.15% PNB Perp. Bond	1,00,00,000	1,00,00,000
8.59% PNB Prep. Bond 2028	1,00,00,000	-
8.35% IRFC Bond 2029	1,40,00,000	-
Total	8,36,94,356	8,06,94,356

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
General Provident Fund**

SCHEDULE – 3

Accounting Polices and Notes to the Accounts.

A. Accounting Polices

1. Accounts of the Fund have been prepared on accrual basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on accrual Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss Account in the year of acquisition.

B. Notes to the Accounts

1. Balances of advances to members are subject to confirmation.
2. Members of the Fund are subscribing minimum @ 6% of the Basic Pay
3. Interest on members' subscription and employer's contribution are paid as per Govt. of India orders.
4. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director General, IIPA)

Independent Auditor's Report

To the Members

Contributory Provident Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **Contributory Provident Fund** as at 31st March, 2024, the Income & Expenditure Account and also the Receipt & Payments Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

We report that

- a) Confirmation from the custodian of the investment in Bond of Rs 9.6 Lakhs is not available. We suggest that confirmation of the holding should be taken after complying with the KYC guidelines

Further we report that

- (i) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by this report, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule -3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
 - a) In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2024; and
 - b) In the case of the Income and Expenditure Account, of the Surplus for the year ended on that date.
 - c) In case of Receipt and Payment Account, funds flow for the year ended on that date

For GSA & Associates LLP
Chartered Accountants
FRN No 00257N/N500339

Sunil Aggarwal
Partner
M. No 083899
Place: New Delhi

UDIN 24083899BKCBNZ2119
Dated 27/09/2024

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Contributory Provident Fund
Balance Sheet as at 31st March, 2024

	<u>Schedule</u>	<u>As at 31.3.2024</u>	<u>As at 31.3.2023</u>
		<u>Rs.</u>	<u>Rs.</u>
<u>Liabilities</u>			
Accumulated Balance	1	35,27,262	25,75,663
Undistributed Interest		5,19,234	(2,28,553)
Amount Payable to G.P. Fund		-	29,60,000
Amount Payable to IIPA		27,85,000	97,85,000
	Total	<u>68,31,496</u>	<u>1,50,92,110</u>
<u>Assets</u>			
Investments	2	61,60,000	1,21,60,000
Balance with SBI		5,73,886	29,32,110
Current Assets		97,610	-
	Total	<u>68,31,496</u>	<u>1,50,92,110</u>
Accounting Policies & Notes to Accounts	3		

Schedules 1 to 3 form an integral part of the Accounts
As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

(Sunil Aggarwal)

Partner

M No. 083899

16, DDA Flat, Ground Floor,

Panchsheel Park, Shivalik Mor,

Near Malviya Nagar,

New Delhi-110017

Member Secretary
(Registrar, IIPA)
Chief Accounts Officer

Member
(IIPA Staff Association)

Member
Executive Council, IIPA

Chairman
(Director General, IIPA)

UDIN :24083899BKCBNZ2119

Dated:27-09-2024

Place: New Delhi

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Contributory Provident Fund
Income & Expenditures for the year ended 31.03.24

	Year ended 31.3.2024	Year ended 31.03.2023
	Rs.	Rs.
<u>Income</u>		
Interest	9,35,386	8,75,197
	9,35,386	8,75,197
<u>Expenditure</u>		
(a) Interest Credited to:		
- Member's Contribution	1,21,909	86,199
- Employer's Contribution	61,690	39,701
(b) Bank, Demat & Postal Charges	4,000	3,914
Total	1,87,599	1,29,814
Surplus/(Deficit) for the year	7,47,787	7,45,384
Undistributed Interest from previous year forward to the Balance Sheet	(2,28,553)	(9,73,937)
	5,19,234	(2,28,553)

Accounting Policies & Notes to Accounts

3

Schedules 1 to 4 form an integral part of the Account

As per our Report of even date

For GSA & Associates LLP
Chartered Accountants
FRN - 000257N/N500339

(Sunil Aggarwal)
Partner
M No. 083899
16, DDA Flat, Ground Floor, Panchsheel Park,
Shivalik Mor, Near Malviya Nagar,
New Delhi-110017

Member Secretary
Registrar, IIPA
(Chief Accounts Officer)

Member
(IIPA Staff Association)

Member
Executive Council

Chairman
(Director General, IIPA)

UDIN :24083899BKCBNZ2119

Dated:27-09-2024

Place: New Delhi

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Contributory Provident Fund
Receipts and Payments Account for the year ended 31.03.2024

	Year 2023-24	Year 2022-23
	Rs.	Rs.
<u>RECEIPTS</u>		
Opening Balance:		
Cash & Bank Balances	29,32,110	17,90,826
C.P. Fund Employer Contribution	4,98,000	2,70,000
C.P. Fund Employee Contribution	2,70,000	5,00,000
Receipt against maturity of Investment	70,00,000	2,00,000
Receipts out of investment and bank interest	9,04,696	8,75,197
Total	1,16,04,806	36,36,023
<u>PAYMENTS</u>		
Expenditure against Employee/Employer Contributions	-	-
Payments made for Investments	10,00,000	
Payment made for Investment/TDS receivables	66,920	7,03,913
Payment out of Funds, Deposit & Advances	99,64,000	-
Closing Balance:		
Cash & Bank Balances	5,73,886	29,32,110
Total	1,16,04,806	36,36,023

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Contributory Provident Fund**

SCHEDULE - 1

	Members Contribution	Employer's Contribution	Total as on 31.3.2024	Total as on 31.03.2023
	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Accumulated Entitlement				
Opening Balance	16,25,444	9,50,219	25,75,663	16,79,763
Contribution during the year	4,98,000	2,70,000	7,68,000	7,70,000
Interest credited	1,21,909	61,690	1,83,599	1,25,900
Total:	22,45,353	12,81,909	35,27,262	25,75,663
Less : Final Payment	-	-	-	-
	22,45,353	12,81,909	35,27,262	25,75,663

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Contributory Provident Fund

Schedule - 2

Investments

	As at 31.03.2024 (Rs.)	As at 31.03.2023 (Rs.)
FDR with SBI	29,50,000	19,50,000
(A) <u>Other Investments</u>		
8.20% GOI Oil Special Bond 2024	6,25,000	6,25,000
8.20% GOI Oil Special Bond 2024	2,50,000	2,50,000
8.20% GOI Oil Special Bond 2024	3,75,000	3,75,000
8.26% GOI 2027	10,00,000	10,00,000
9.56% SBI Prep. Bond	-	70,00,000
Total (A)	52,00,000	1,12,00,000
(B) <u>Public Financial Institution etc. Bonds</u>		
(40% Category)		
9.45% SBI Lower II 2026	9,60,000	9,60,000
Total (B)	9,60,000	9,60,000
Total (A+B)	61,60,000	1,21,60,000

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Contributory Provident Fund**

Schedule - 3

Accounting Policies and Notes to the Accounts

A. Accounting Policies

1. Accounts of the Fund have been prepared on accrual Basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on accrual Basis.

B. Notes to Accounts

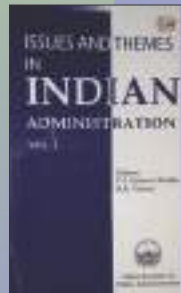
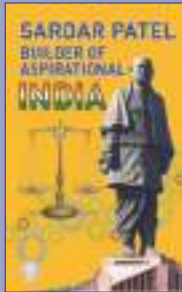
1. Institute is contributing towards Employers' Contribution @ 10% of the Basic Pay.
2. Members are contributing minimum @10% of the Basic pay.
3. Interests are being paid as per M/o. Finance, Government of India orders.
4. Balances of advances to members are subject to confirmation.
5. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director General, IIPA)



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